

121009 PC9425



Auditing to build public confidence

AUDITOR-GENERAL
SOUTH AFRICA

2011/12 PFMA Outcomes

Significant findings from the audit outcomes that require monitoring:

Auditee	Supply Chain Management	Predetermined objectives	HR	Financial Management	IT	"Shared service"
Department of Arts and Culture	<ul style="list-style-type: none"> Continuously monitor compliance to SCM requirements to ensure due process are followed when contracts are entered into. Senior managers to be held accountable for repeat non compliance with SCM requirements. 	<ul style="list-style-type: none"> Senior management should take responsibility to ensure performance information reported on is reliable. Senior management to be held accountable for reporting unreliable information. The accounting officer should monitor the effectiveness of the guidance and assistance provided to the entities. 	<ul style="list-style-type: none"> Fill all critical vacant positions Ensure that senior managers sign performance agreements with specific deliverables. 	<ul style="list-style-type: none"> Senior management should monitor and review day to day financial activities to ensure monthly financial information are accurate and reliable. Prepare quarterly financial statements including disclosure notes. 	<ul style="list-style-type: none"> Ensure that the ICT unit is fully capacitated. 	<ul style="list-style-type: none"> Implement the "shared service" initiatives as committed to.

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Entities	<ul style="list-style-type: none"> Continuously monitor compliance to SCM requirements to ensure due process are followed when contracts are entered into. Senior managers to be held accountable for repeat non compliance with SCM requirements. 	<ul style="list-style-type: none"> Senior management must take responsibility to ensure performance information reported on is reliable. Senior management to be held accountable for reporting unreliable information. 	<ul style="list-style-type: none"> Identify and fill critical vacancies Ensure that senior managers sign performance agreements with specific deliverables. 	<ul style="list-style-type: none"> Senior management should monitor and review day to day financial activities to ensure monthly financial information are accurate and reliable. Entities with qualifications should prepare action plans with specific milestones and deliverables to resolve qualifications. 	<ul style="list-style-type: none"> Ensure ICT units are fully capacitated. 	<ul style="list-style-type: none"> Actively support and participate in the shared services initiatives.