



### **Background: Twin Peaks Reform after the Great Financial Crisis**



## Global Financial Crisis has resulted in a fundamental rethink on approach to regulation

- The 2008 financial crisis necessitates legislative changes as outlined in the National Treasury's policy paper "A safer financial sector to serve South Africa better."
- Key lessons from the crisis:
  - Shift from light-touch to more intrusive regulation and supervision
  - Stricter prudent regulation to improve financial soundness (eg higher capital reserves Basel 3)
  - Market conduct regulation to improve customer protection
  - "Macro-prudential" or system-wide approach to deal with systemic risks
    - Swift action to prevent contagion
- SA response to set up TWIN PEAKS system of regulation
  - Prudential regulator in the SARB, Mkt Conduct regulator ("new" FSB)
  - Fin Stability Oversight Committee and role of SARB in fin stability



### In South Africa, we are shifting to tougher Macroprudential and Twin Peaks reforms circumstances

#### **Financial Stability**

- Reserve Bank to lead
- Establish a Financial Stability Oversight Committee

#### Consumer protection

- Financial Services Board and National Credit Regulator to lead
- New market conduct regulator for banking services in the Financial Services Board

#### Access to financial services

- Treasury to lead
- Further support to co-operative and dedicated banks, including Postbank
- Treasury to introduce a microinsurance framework

#### Combating financial crime

- Enforcement agencies to lead
- Investigating and prosecuting abuses
- Continued work with international partners

**Council of Financial Regulators** 

Ensures coordination where necessary



## Implications for Financial Regulators and Institutions

- Making financial regulators/supervisors like Fin Services Board (FSB) and Banking Supervision Dept. much STRONGER, more INTRUSIVE and much TOUGHER
- Re-organisation to the Prudential Regulatory Authority in the SARB and transforming the FSB into a new MARKET CONDUCT REGULATION
- Regulators will need to be protected from legal liability when they act (e.g. FIDENTIA)
- Financial Institutions will be held to HIGHER standards on CONSUMER PROTECTION, Market Conduct, Capital Reserves, Liquidity etc.
- Financial Institutions will also have to continue to meet with ACCESS targets, as agreed in the Financial Sector Charter
- Financial Inclusions targets must also continue to apply



#### **Strengthening Retirement Savings Draft Proposals**



# 2012 Budget Retirement saving proposals: Overview Paper

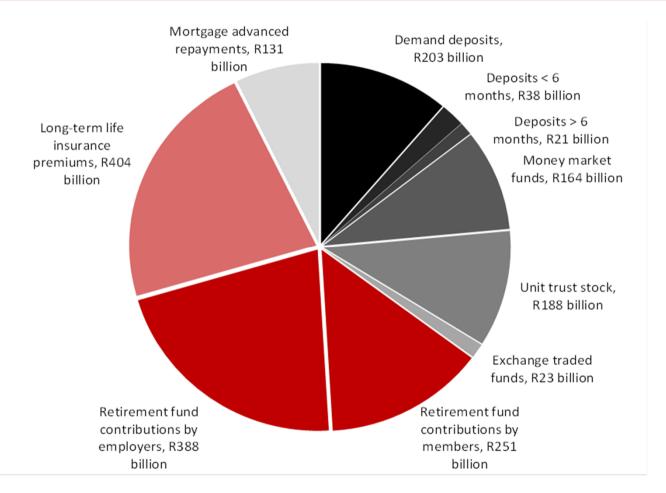
- These are an URGENT set of proposals, some more urgent than others
  - Announced as part of 2012 Budget, but some proposals (e.g. on taxation of retirement funds) also made in 2011 Budget
- These are DRAFT proposals for strengthening the CURRENT policy framework for retirement savings
- Minister requested preliminary consultations with key stakeholders, including letters on Budget Day to union federations
  - Min very keen to ensure that vested rights protected, and no unintended consequences (e.g. people rushing to cash pensions)
- Minister has committed to extensive consultations over next few months
- BROADER PROPOSALS ON SOCIAL SECURITY REFORMS WILL BE RELEASED FOR PUBLIC DISCUSSION ONCE CABINET PROCESSES HAVE BEEN COMPLETED
  - Retirement proposals complementary, and required whether or not social security reform takes place or not

### Strengthening retirement savings in SA

- "STRENGTHENING RETIREMENT SAVINGS: Overview of the 2012 Budget proposals"
  - paper released on 14 May 2012
- The proposals for improving retirement savings arise from the 2012 Budget announcements and seek to address the following concerns:
  - Inadequate retirement savings
  - Low levels of preservation and portability
  - High fees and charges
  - Low levels of annuitisation
- Currently, retirement funds (which manage around R2.4 trillion) are the destination of more than half of household savings



### Household savings flows, 1999 to 2010



Source: Association for Savings and Investment South Africa, South African Reserve Bank, JSE



#### Strengthening retirement savings in SA

- Proposed urgent short- to medium-term reforms include:
  - Requiring preservation and portability
  - Improving fund governance and the role of trustees
  - Extending existing pension laws to all public pension funds
  - Reforming the annuities market
  - Creating a uniform approach to the taxation of retirement funds
  - Measures to reduce the costs of retirement products
  - Introducing tax incentives to promote retirement and other investment products
- A series of technical discussion papers will be released over 2012 in the above areas
- Longer-term reforms will be dealt with through Social Security Reforms



#### **Preservation and portability**

- Preservation seeks to address pre-retirement leakage caused by payments to:
  - members leaving pension and provident funds upon job changes and retrenchment
  - non-members in cases of divorce order settlements
- Preservation is the requirement that:
  - money saved for retirement through a pension fund or provident fund, should remain in such a fund until the person retires, or
  - should be rolled over into another similar retirement savings vehicle when a person changes jobs or receives a divorce order settlement (without incurring taxes or penalties)
- While the stated intention is to protect retirement funding through preservation and portability, there might be a need to allow access to the retirement benefits in some limited instances
  - Withdrawals to be allowed for individuals who are <u>temporarily unemployed</u> or need to undergo <u>life-saving operations</u>, up to a 1/3<sup>rd</sup> of accumulated benefits
- Proposal to be phased in given consideration to <u>protecting vested rights</u>
- Paper due to be released by September 2012



#### Improving fund governance

- Pension fund governance problems emerge from weaknesses in governing boards of trustees
  - No relevant experience and skills
  - Conflicts of interest
  - But this is a tough job!
- Proposal
  - Application of "fit and proper" standards
  - Put in place mechanisms and legal requirement to achieve proper training (e.g. trustee toolkit training a requirement)
  - Strengthen governance by elevating PF Circular 130 to a Directive
  - Empower and legally protect trustees ("whistle-blowers") to act independently without fear or favour
  - Professionalise the role of principal officer
- Part of the preservation and portability discussion paper to be released by September
   2012



#### **Extending pension laws to public funds**

- GEPF, local government and other official pension funds characterised by rules and regulations fragmented from private sector funds
- PFA rules and developments not incorporated into public sector pension funds
  - Clean break policy (currently being implemented for GEPF)
  - Members access to Pension Funds Adjudicator
  - Minimum benefits
- Proposals
  - All public sector pension funds to register under PFA and be supervised by the FSB
  - Design a uniform public sector pension funds act consolidating all funds not supervised under the PFA

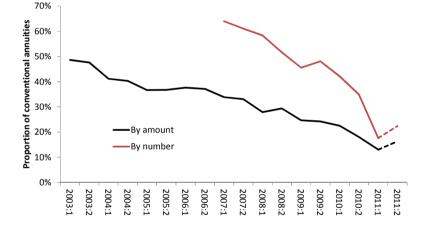


#### Reform of annuities market

Annuitisation crucial in dealing with post-retirement leakage; investment & longevity risk

 Living annuities in particular are a complex product, requiring financial advice and regular reviews, people may not be managing them effectively yet more are being

sold



- **Conventional life annuities** protect against longevity and investment risk but are not accurately rated, so are more expensive for the poor
- Looking into conventional annuities or a life-living annuity combination as a default product
- Review paper to be released by September 2012



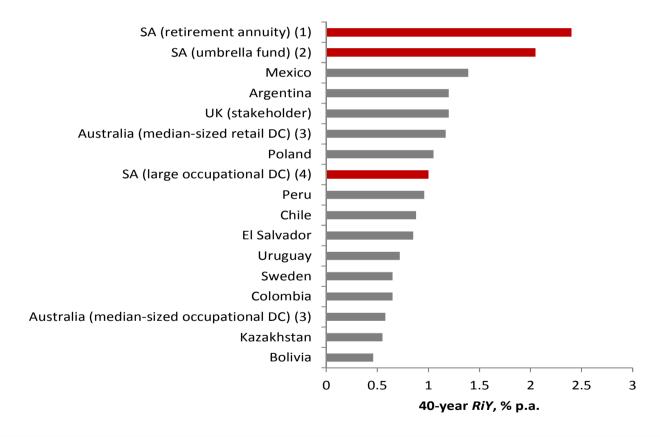
### Reducing retirement fund costs

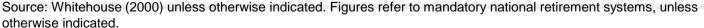
- Reducing costs to reasonable/fair levels is important
- Standardising disclosure and transparency
- Further consolidation of pension funds would aid effective supervision and provide for economies of scale
- Consideration for standardising products
  - Encourage competition on prices and not product type
- Final review to be released by October 2012



## 40-year RiY for selected international retirement systems

 South African retirement funds of all kinds appear expensive relative to international benchmarks







#### Introduce a tax-free savings vehicle

- Nature of tax incentivised product
  - Similar to many accounts in OECD countries (e.g. Canadian RESP, UK ISA)
  - Can be invested in savings accounts, Treasury Retail Bonds, money market instruments, Collective Investment Schemes (CIS)
- Nature of tax incentive
  - Tax free capital growth, income and exit (T-E-E)
- Administration
  - Limits are legislated and promoters of products are required to run them within the legislated parameters
  - SARS makes an assessment on documented accounts of conduct.
- Ideal take-up (target) market
  - Middle to high income households
- Contribution caps
  - Yearly contribution limit (e.g. R30 000)
  - Lifetime contribution limit (e.g. R500 000)



### Harmonising retirement fund taxation

- Uniform retirement contribution model:
  - Proposes harmonising the tax treatment of contributions to and benefits from pension and provident funds (and retirement annuity funds)
  - Will substantially reduce the complexity of our current retirement system
  - Achieve greater equity in the tax system by rationing tax exemptions
- Treatment of contributions:
  - Employer contributions treated as a fringe benefit and therefore taxable in the hands of employee, if above the caps
  - Exemption for employer & employee contributions, up to a percentage ceiling (22.5% of income, 27.5% for over-45's), and up to a rand amount (R250 000 and R300 000, latter for over-45's)
- Treatment of benefits:
  - Proposal to phase in annuitisation of 2/3rds of provident fund benefits, similar to pension and retirement annuity fund
  - NB: alignment will lead to tax benefit for provident funds employee contributions
  - Proposal to be phased in given consideration to <u>protecting vested rights</u>
  - Consider raising de minimus annuitisation requirement from R75 000
- Paper to be released with the tax proposals by September 2012



### Technical discussion papers to be released for consultation during 2012

- Providing a retirement income Reviews retirement income markets and measures to ensure that cost-effective, standardised and easily accessible products are available to the public. Paper due to be released by September 2012
- Preservation, portability and uniform access to retirement savings Gives
  consideration to phasing in preservation on job changes and divorce settlement orders,
  and harmonising annuitisation requirements. The aim is to strengthen retirement
  provisioning, long-term savings and fund governance. Paper due to be released by
  September 2012
- Savings and fiscal incentives Discusses how short- to medium-term savings can be
  enhanced, and dependency on excessive credit reduced, through tax-preferred
  individual savings and investment accounts. It also discusses the design of incentives to
  encourage savings in lower-income households. Paper due to be released by September
  2012
- Uniform retirement contribution model Proposes harmonising tax treatment for contributions to retirement funds to simplify the tax regime around retirement fund contributions. Paper due to be released by September 2012
- Retirement fund costs Reviews the costs of retirement funds and measures proposed to reduce them. Paper due to be released by October 2012

## Process of Consultations for Retirement Savings proposals

- Broad consultations and public comment on Overview Paper
- Specific and more detailed consultations over coming technical discussion papers
  - Some papers require less consultations (e.g. over lowering costs) than others (e.g. preservation)
  - Appropriate consultation processes for different papers
  - Meetings will be convened with key stakeholders, including trade unions, employers, businesses and industry
- Additional consultations when any proposals put in the form of legislation
  - Two periods of public comment with bills
  - First period is after bill is approved by government, but before it is tabled in Parliament
  - Second period is after bill is tabled in Parliament
- Further consultations on requests we always open to consultations





