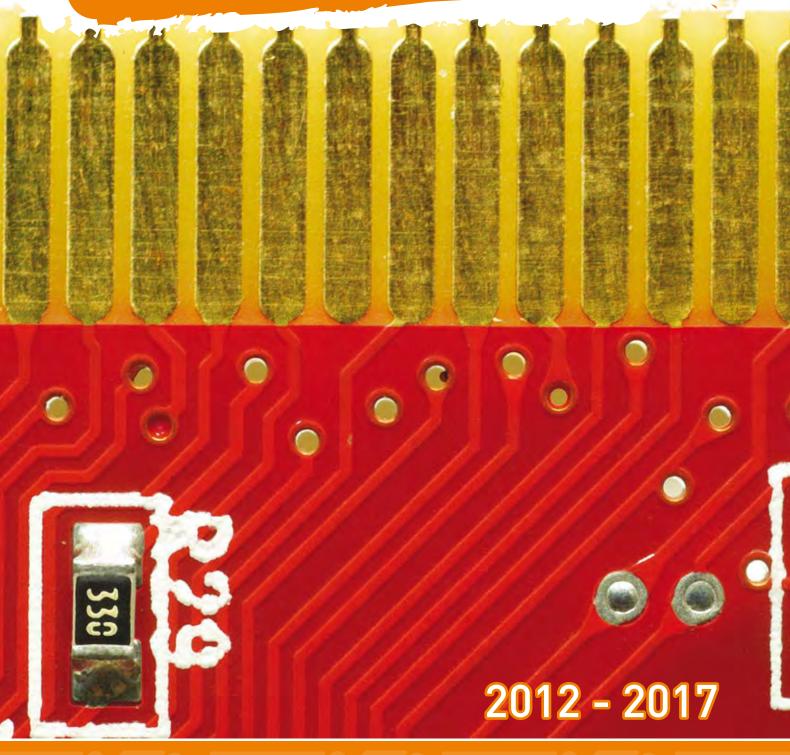


2012 - 2017





Strategic Plan for the Department of Labour 2012 - 2017

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Organisational Structure Top Leadership



Minister of Labour MN Oliphant, MP

Statutory Bodies

Advisory Council for Occupational Health and Safety Commission for Conciliation Mediation and Arbitration (CCMA)

Commission for Employment Equity (CEE)

Compensation Board

Employment Conditions Commission (ECC)

National Economic Development and Labour Council (NEDLAC)

Productivity South Africa

Unemployment Insurance Board



Director-General NPT Nhleko



Labour Policy and Industrial Relations
Deputy Director-General



Public Employment Services
Deputy Director-General
S Morotoba



nemployment Insurance Fund (Commissioner) Deputy Director-General TB Seruwe



Chief Operations Officer C.D.M. Mutloane



Inspection and Enforcement Services
Deputy Director-General
PS Nxawe



Compensation Fund (Commissioner)
Deputy Director-General
SS Mkhonto



Corporate Services
Deputy Director-General
L Molebatsi



Chief Financial Officer BE Maduna



It is hereby certified that this Strategic Plan:

Was developed by the management of the Department of Labour under the guidance of Minister MN Oliphant, MP, takes into account all the relevant policies, legislation and other mandates for which the Department of Labour is responsible and accurately reflects the strategic outcome oriented goals and objectives which the Department of Labour will endeavour to achieve over the period 2012 to 2017.

Bheki Maduna: Chief Financial Officer Nkosinathi Nhleko: Director-General

Approved by: MN Oliphant, MP Executive Authority

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AG - Auditor-General

APP - Annual Performance Plan
BAS - Basic Accounting System

BCEA - Basic Conditions of Employment Act

BUMS - Business Unit Managers (Provincial Deputy Directors for various business units)

CCMA - Commission for Conciliation, Mediation and Arbitration

CF - Compensation Fund
CS - Corporate Services
CFO - Chief Financial Officer
C00 - Chief Operations Officer
C10 - Chief Information Officer

COIDA - Compensation for Occupational Injuries and Diseases Act

Act DG - Acting Director-General
DG - Director-General
DDG - Deputy Director-General

DEXCOM - Departmental Executive Committee

DPSA - Department of Public Services and Administration

DWCP - Decent Work Country Programme

EC - Eastern Cape

ECC - Employment Conditions Commission

EEA - Employment Equity Act

EEC - Employment Equity Commission

ES - Employment Services

EPWP - Expanded Public Works Programme
ESSA - Employment Services for South Africa

FS - Free State

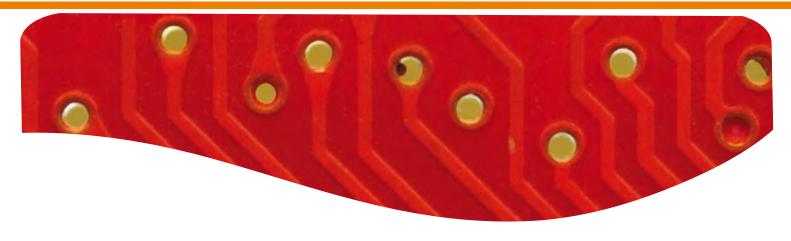
GCIS - Government Communication and Information Services

HO - Head Office

HRM - Human Resource Management ICD - Integrated Client Database

ICT - Information and Communications Technology

IES - Inspection and Enforcement Services



ILO - International Labour Organisation

IT - Information Technology

JSE - Johannesburg Stock Exchange

KZN - KwaZulu-Natal

LMISandP - Labour Market Information and Statistics

LP - Limpopo

LP and IR - Labour Policy and Industrial Relations

LRA - Labour Relations Act
KRA - Key Result Area

MandE - Monitoring and Evaluation
MOU - Memorandum of Understanding

MPU - Mpumalanga

MTSF - Medium-Term Strategic Framework
MTEF - Medium-Term Expenditure Framework

NC - Northern Cape
NT - National Treasury

OHS - Occupational Health and Safety
PDP - Personal Development Plan
PES - Public Employment Services
PFMA - Public Finance Management Act
PPP - Public Private Partnership
PwD - People with Disabilities

RME - Research Monitoring and Evaluation

SA - South Africa

SCM - Supply Chain Management

SDIP - Service Delivery Improvement Plan
SEF - Sheltered Employment Factories
SMS - Senior Management Services
SOE - State Owned Enterprises
UIF - Unemployment Insurance Fund

WC - Western Cape

WSP - Work Place Skills Plan

Foreword by the Minister

The Department of Labour has, over the years developed and implemented policies and programmes to transform the labour market to achieve the objectives of full and productive employment and decent work for all. Central to the Department's strategic objectives and programmes in the Medium Term Strategic Framework will be contribution to the creation of decent employment through inclusive economic growth. To respond to the strategic priorities of Government, the Department will over the next five years, focus on the following strategic goals:

- Decent work
- Public Employment Services
- Enhancing Inspection and Enforcement Services to effectively monitor and enforce compliance with legislation
- Strengthening Social Security
- Strengthening the institutional capacity of the Department.

Minister of Labour

Minister of Labour Mildred Oliphant

To achieve these goals, we will promulgate amendments to the LRA, BCEA, EEA, UIA, OHSA, COIDA and the Employment Services Bill. The proposed amendments are aimed at promoting sound and responsive legislation and policies to attain labour market flexibility for competitiveness of enterprises which is balanced with the promotion of decent employment. In the formulation of these amendments, we acknowledge that fair and speedy labour justice is indispensable to sound industrial peace and favourable climate for investment. Our resolve to recognise and give value to social dialogue towards formulating these sound and responsive policies to attain inclusive growth will not be compromised.

Most importantly, competence, integrity, transparency and accountability remain to be the hallmarks of good labour market governance and the successful implementation of labour market transformative programmes. The Department will put in place the institutional framework and systems to ensure effective monitoring and evaluation of policies and programmes to provide a better life for all our people. We will further ensure that the allocated funds are spent as planned to achieve value for money and doing more with less in the best interest of our targeted beneficiaries.

I therefore commit my Department and all Public Entities reporting to the Ministry to work closely with our sister-Departments, social partners and all Parliamentary oversight bodies to ensure creation of decent work and sustainable livelihoods for our citizens.

Ms MN Oliphant, MP

Executive Authority of the Department of Labour