

# DPW PRESENTATION TO THE PORTFOLIO COMMITTEE

## Second Quarter Performance Report 2011/12 Financial Year

**Presented by**  
**Acting Director-General: M**  
**Mabuza**

**22 NOVEMBER 2011**



# Presentation Outline

- Overview - Programme Performance 2<sup>nd</sup> Quarter
- Expenditure Report – 31 October 2011
- PMTE: Financial Report -31 October 2011
- Infrastructure Expenditure Report

# QUARTERLY OVERVIEW BY MEASURABLE OBJECTIVE

## PROGRAMME 1: ADMINISTRATION

1.1 FINANCE & SUPPLY CHAIN MANAGEMENT					
<b>Measurable Objectives:</b> Provision of financial management advice and services to all the branches of the department for improved service delivery and compliance with the financial regulations.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Improved budgeting</b>	Facilitate the compilation of the budget for the department: MTEF, Rollovers, Adjustment Estimates Estimates of National Treasury Expenditure	Adherence to National Treasury budget cycle guidelines	Roll over request of R151 million was submitted by due date of 31 April 2011.	MTEF submitted to National Treasury	
<b>Improved expenditure management and reporting.</b>	Monthly and quarterly expenditure reports; Produce In Year Monitoring reports timely; Discuss Quarterly expenditure performance with managers; Manage the expenditure allocation in the ledger.	100% Monthly reporting.	100% reporting	100% reporting.	

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<b>Improved Revenue Management</b>	Revenue collected: Conduct monthly reconciliations of rental debtors Implement the revenue management policy.	80 % of revenue collected( R4 billion)	Not yet achieved	50% of annual target	Monthly reconciliations are performed for rental debtors, extensive work still need to be done to improve recovery. The new reporting framework has been introduced to improve recovery
<b>Improved Monthly and Year end reporting</b>	Timely submission of the <u>AFS</u> . Prepare Interim and Year end AFS Plans and circulate to the Regions. Manage the preparations for interim and year end closure. Consolidate and compile the AFS. Manage quality control of the inputs.	Accurate and timely submitted AFS100%	Achieved	Achieved	Inputs were verified and all identified discrepancies were rectified before submission



# PROGRAMME 1: ADMINISTRATION

## 1.1 FINANCE & SUPPLY CHAIN MANAGEMENT

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Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
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<b>Improved Internal controls</b>	Developed /reviewed policies	Develop policies (10)	1 policy developed (Supply Chain Management)	Not achieved	The reason for underachievement is largely attributable to the fact that the team has been focussing on the current statutory audit.
<b>Effective risk management</b>	Compliance with the PFMA and other financial prescript Review and update risk register Develop and implement controls 100%	100%	Controls are developed on an ongoing basis, as and when risks are identified	NO TARGET FOR THE QUARTER	
<b>Verified entity maintenance</b>	Accurate entity maintenance: Timely capturing of supplier banking details	7 working days	Achieved. All requests that are submitted with fully compliant forms.	All requests that are submitted with fully compliant forms.	



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<b>Improved Payments of invoices</b>	Settle 80% invoices within 14 days:  Check compliance with payment processes.  Process payments within 5 working days.	14 days turnaround time	<b>Not yet fully achieved</b>	<u>Provisioning</u> Total Invoices: 2 547(100%) 5 days = 2 505 (98,35%) 14 days = 6 (0,24%) 30 days = 6 (0,24%) 60 days = 30 (1,22%) <u>Logistics</u> Total Invoices: 4 994 (100%) Invoices Processed: 3 928 (78,65%) Rejected Invoices: 1069(21, 41%) 5 days = 545 (13, 87%) 14 days = 1 030 (26, 22%) 30 days = 947 (24, 11%) 60 days = 1 406 (35, 79%)	The reasons for the under achievement is largely attributable to the fact that the payment turn around times at the Regions has not been reviewed.  Validation of information at the regions is being.



# PROGRAMME 1: ADMINISTRATION

## 1.1 FINANCE & SUPPLY CHAIN MANAGEMENT

**Measurable Objectives:** Provision of financial management advice and services to all the branches of the department for improved service delivery and compliance with the financial regulations.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
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<b>Effective procurement of goods &amp; Services</b>	Implemented Strategic Sourcing:	10 term contracts by Mar 2012	1 Term Contract (catering) established	1 Term Contract (catering) established	Cleaning, furniture, catering and stationery contracts established.  Un-contactable and non responsive suppliers that lead to the re-issuing of quotations prolonging the turnaround time
	Fast track the implementation of term contracts	45 days for Bids	100% compliance in respect of bids that were conducted through the nominated procedure! (11 out of 11)	100% compliance in respect of bids that were conducted through the nominated procedure! (11 out of 11)	
	Implement the turnaround times	14 days for Quotations	11% compliance attained in respect of open bids (1 out of 9)	11% compliance attained in respect of open bids (1 out of 9)	
			71% compliance achieved (42 out of 49)	71% compliance achieved (42 out of 49)	



# PROGRAMME 1: ADMINISTRATION

## 1.1 FINANCE & SUPPLY CHAIN MANAGEMENT

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<b>Effective payment of office accommodation</b>	Payments made to the PMTE	100% payment of the allocated budget	Achieved, more than 19% of the allocated budget has been paid.	47% Achieved	
<b>Implemented action plan for GAAP compliance on PMTE</b>	On line and accessible system:  Acquisition and implementation of new billing and accounting system	Full implementation of new system	Not achieved	User specification completed, Bid to be advertised during November 2011	There was uncertainty regarding the approval for the acquisition of a system. This has been cleared and a specification committee has been appointed to finalise the acquisition





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<b>Effective Revenue Management</b>	95% of revenue collected on current accounts	95% Revenue collected on invoices issued	79% revenue collected on issued invoices	38% of the annual target	Revenue collection is lagging behind mainly due to the change in procedure when invoicing Clients for private leases. Some Clients are still unwilling to pay due to discrepancies between data on the lease contract and on the system.
	Itemized invoices to clients	100% itemised billing on 3rd quarter reconciliation	Not yet achieved	100% billing on itemised invoices	
	Itemized Invoices to clients	100% itemised billing on new amounts	Note yet achieved		
	Recruited staff: Create capacity for the PMTE functions	90% of positions filled	Partially Achieved	76% of positions filled	Vacancies created by internal promotions. Posts have been advertised and will be shortlisted during November 2011 and filled by January 2012



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<b>Effective Debtors Management</b>	Debtors reports Monthly Reconciliations of debtors  50% reduction of the debtors book from the closing balance as at 31 March 2011	90% agreement with Clients  50% reduction from closing balance as at 31 March 2011	Not yet achieved.  Debtors book has reduced by 41% against the 31 March 2011 balance	30% agreement	Meetings with clients are ongoing and accounts are cleared as and when we can agree with a client on its outstanding balance and if they have funding available
<b>Effective Risk Management</b>	Updated and Reviewed risk register	100% Reviewed	Achieved	NO TARGET FOR QUARTER 2	



# PROGRAMME 1: ADMINISTRATION cont...

1.2 CORPORATE SERVICES – Marketing & Communications					
Measurable Objectives: To enable the Department to deliver its mandate through an improved compliance and corporate governance					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Manage Marketing &amp; Public Relations activities.</b>	Marketing Campaigns and related Public Relations services.	100% implementation of Marketing campaign	<u>Marketing (Campaigns &amp; Exhibitions)</u> -Advertising campaign on radio to announce Deputy Minister's visit to North West -Compiled & Presented Business Plan for the National Construction Week Marketing Campaign -Mounted 2x exhibitions at Parliament for Budget vote speeches		
<b>Promote EPWP and DPW job-creation initiatives.</b>	EPWP – specific communications, marketing and public relations services and products.	12 x Key PPP events (initiated and organized).	<u>Events (Ministerial Public Participation Programme)</u> Organized the following events: -Minister's visit to Bloemfontein – Official Opening of Regional Office -Compiled 2x Budget vote speeches – National Assembly (01/06/2011) & NCOP (14/06/2011) -Minister's visit to Tsakane Police Station- Official Hand over of the project. Event later cancelled -Deputy Minister's visit to North West Province -Deputy Minister's visit to Tshwane Event Centre to host orphans & vulnerable children		




# PROGRAMME 1: ADMINISTRATION cont...

CORPORATE SERVICES – International Relations cont...					
<b>Measurable Objectives:</b> To enable the Department to deliver its mandate through an improved compliance and corporate governance.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Contributing to the building of a developmental state.</b>	3 signed MOU from identified countries (Kenya, India & Brazil)	100% signed MOU's from identified countries.	Draft MoUs between DPW, Namibia, Lesotho and Chile in process.  Legal procedures for India, Jamaica, Mexico, Brazil, Argentina and Kenya still underway		
<b>Facilitate the transfer of critical skills through International Bilateral engagements.</b>	Skills transfer linked to international engagements.	100% facilitation and coordination of skills transfer to 250 beneficiaries linked to International engagement.	Agreement between DPW and Cuba for skills transfer has been extended for another 3 years for implementation and finalisation of ongoing projects.	<b>Cuba:</b> Ambassador Villa had a meeting with DPW officials to outline outstanding issues regarding the bilateral cooperation between the two countries.	



# PROGRAMME 1: ADMINISTRATION cont...

CORPORATE SERVICES – Gender Unit					
Measurable Objectives: To enable the Department to deliver its mandate through an improved compliance and corporate governance.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
Gender policy/ guidelines/ framework.	Approved frameworks and guidelines.	100% Approval Policy Framework.	1 <sup>st</sup> Draft Gender Policy completed	Women's Strategy developed	
Disability Mainstreaming.	Approved Disability Policy implementatio n plan.	100% Disability Policy Implementation Plan.	25% developed Disability Implementation Plan (first draft finalized and ready for inputs from stakeholders)	40% inputs from stakeholders on the Disability Implementation Plan	Delay in presentation to department executive authorities for their inputs
	Number of people with disability participating in the departmental programmes.	2% participation of people with disability.	1.15% Staff compliment of PWD ( slight increase of 0.5%) 0% increase in participation of PWD on other DPW programmes	1.15% Staff compliment of PWD ( slight increase of 0.5%)	Ring fencing of posts for PWD
Youth Development Strategy.	Approved Departmental Youth Development Strategy.	100% implementation of departmental Youth Development Strategy.	20% development of the Youth strategy	Terms of Reference for establishment of DPW Youth Forum to be signed off  Approval to host Youth Indaba sought- its outcome will input into Youth Dev. Strategy  Youth Indaba Concept Document developed	
 <b>public works</b> Department Public Works REPUBLIC OF SOUTH AFRICA			DPW Presentation to the Portfolio Committee on Public Works 22 November 2011		13

# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – Legal Services cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Legal opinions provided.</b>	Provide a legal opinion within 14 working days.	100% legal opinion provided within 14 working days.	Opinions -102 Oral -56 Written - 46	Opinions -170 Oral -80 Written - 90	
<b>Legally binding contracts.</b>	100% required contracts completed.	100% required contracts completed.	Signed -165 Drafted -26 Amended -00 Commented - 18 Guarantees Received -06 Guarantees Released -05 Guarantees called up- 00	Signed -111 Drafted -65 Amended -01 Commented - 00 Guarantees Received -09 Guarantees Released -06 Guarantees called up- 02	



# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – Security Services cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Compliance with Minimum Information Security Standards (MISS) and other security prescripts.</b>	360 prioritised officials vetted and investigated per annum.	100% of the 360 prioritised officials vetted.	A total of 43 completed vetting files were sent to NIA for evaluation and issuing of security clearance.  20 clearance certificates were received from NIA and 23 outstanding.		
	1080 Companies screened per annum.	100% of the 1080 Companies screened per annum.	420 requests for company clearance was received and processed.		
	Physical security on all Departmental buildings.	Physical security on all Departmental buildings.	The implementation physical security within the department is at 25%.		



# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – HRD & OD cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Building appropriate technical skills in the department.</b>	Implemented, monitored and evaluated functional skills generation initiatives (Learnerships, Internships, Artisans training, Young Professionals, Mentorship, Community Outreach & Graduate Recruitment Programme).	500 artisan trainees.  500 learnership, 200 internships, 300 Young Professionals.	24 Artisan Trainees 8 Qualified Artisans 139 Learners 183 Interns 60 YP (on contract) 76 YP( Permanent) 7 Plant Superintendents 12 Senior Plant Operators 5 Team Leaders 20 general Workers		





# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – HRD & OD cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Building appropriate skills matching DPW needs.</b>	Database of skilled technical staff in all core business units.  2200 internal.  9000 external i.e artisans and built environment professionals.	50% of skilled technical staff in the database.	4511 Operations and Technical Internal  8040 External database		
	Employee performance and optimization.	100% of all training needs identified.	In the process of finalizing Workplace Skills Plan		



# PROGRAMME 1: ADMINISTRATION cont...

CORPORATE SERVICES – HRD & OD cont...					
Measurable Objectives: To enable the Department to deliver its mandate through an improved compliance and corporate governance.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Target	Actual Progress	
<b>Facilitate the transfer of critical skills through International Bilateral engagements.</b>	Skills transfer linked to international engagements.	100% facilitation and coordination of skills transfer to 250 beneficiaries linked to International engagement.	No Beneficiaries in provinces due to CTA returned to Cuba (contracts expiry) 43 beneficiaries at NDPW 1 Technical meeting at NDPW Monitoring in consulting firms Impact report, matrix of future needs, contract extension facilitated		

# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – HRD & OD cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
Review of the organizational structure.	Approved structure aligned to strategy and budget.	70% of the total (6295) staff establishment as per Persal = 4406.	18.7% of staff establishment =1216 Target % exceeded by 1.7%		
	Facilitate the creation of a healthy and conducive work environment.	100% customize programmes to address Mental health, Injury on duty and Incapacity due to ill-health.  100% of implementation of the plan.	Target achieved, all regions visited  Final draft in place  57counseling cases 98 youths workshoped on substance abuse 27 debt counseling 33 PILIR cases 11 Management consultations		



# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – HRD & OD cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Target	Actual Progress	
Approved HR plan.	Attraction and retention of skills.	Implementation of recruitment drive (641 funded positions).	521 positions filled  351 positions advertised for H/O and Regions Positions filled H/O – 41 Appointments 25 Promotions 6 Transfers to the Department		
	Approved EE policy.	Review and update of the Policy in line with the relevant legislations.	Reviewed Draft EE Policy currently at DBC for consultation with Unions 100% approved EE policy		



# PROGRAMME 1: ADMINISTRATION cont...

## CORPORATE SERVICES – Information Services cont...

**Measurable Objectives:** To enable the Department to deliver its mandate through an improved compliance and corporate governance.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Integrated holistic business &amp; operational systems.</b>	Enterprise data visibility.	100% Dashboard / Business Intelligence.	Process to appoint service provider for the Strategic Performance Management System in progress Required document completed  +80 users trained on using the system	50% Target achieved: Data mapping completed for Persal, LOGIS, BAS, EPWP, iE Works and eProquire	
	An Integrated Asset Management.	30% Facilities Management module.  30% Construction Management module.  100% Billing system module.	Partially achieved •URS for Billing completed and signed off. Letter sent to treasury requesting go ahead for the procurement. •Business case for Facilities management developed but not signed off	Target not achieved	Facility Management unit still finalizing business processes. Approval not yet received from NT for billing system



# PROGRAMME 1: ADMINISTRATION cont...

## 1.3 MONITORING AND EVALUATION

**Measurable Objectives:** Monitor programme performance against the strategic plan and business plans.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Development and implementation of an integrated M&amp;E Framework.</b>	Developed an integrated framework.	100%	Draft ToRs developed	No progress	
<b>Conduct compulsory consultative workshops with business units</b>	Improved buy-in and compliance to reporting requirements	100%	Consultative workshops planned from 28 <sup>th</sup> June 2011 to 4 <sup>th</sup> July 2011 for the Department	Finalise programme for the Monitoring Performance Assessment Tool training of business units	



# PROGRAMME 1: ADMINISTRATION cont...

1.4 STRATEGIC MANAGEMENT UNIT					
<b>Measurable Objectives:</b> To ensure that the department's programmes are aligned to government sector outcomes.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<p><b>Draft Strategic Plan in compliance with relevant prescripts.</b></p> <p><b>DPW 2011 Strategic Plan aligned to ENE.</b></p>	<p>Timeous submission of the Strategic Plan to Parliament.</p> <p>Alignment of DPW programme budget to ENE budget allocation.</p>	<p>100% Compliance with PRMA.</p> <p>1<sup>st</sup> Draft: December of each year. 2<sup>nd</sup> draft: January of each year</p>	<p>The ENE process is starting in June 2011. The MTEC/ENE discussions with National Treasury have commenced.. The first meeting to present DPWs policy priorities was held on 21 June 2011.</p>	<p>Drafted the Strategic Overview of the Annual Report</p> <p>Compile the 1<sup>st</sup> draft Strategic Plan</p>	<p>The drafting of the ENE has not commenced as National Treasury has not advised on the expenditure estimates for the medium term.</p>
<p><b>2011/12 Business Plans aligned to DPW Strategic Plan for planning cycle.</b></p>	<p>Alignment of branch/ regions business plans to Strategic Plan and Performance Agreements.</p>	<p>100% of business plans and performance agreements completed by the 31<sup>st</sup> of March each year.</p>	<p>4 Sessions on strategic and business planning have been held with the ASD's in H/O</p>	<p>Workshops with 10 Business units (including Regional Managers) at HO were conducted</p>	<p>Due to capacity constraints, one workshop was held in Pretoria with Regional Managers. HO Branches were prioritized and regional visits were replaced by meetings with Regional Managers at Head Office</p>
<p><b>Integrated Risk Management Framework (IRMF)</b></p>	<p>Approved and implemented Risk Management Framework (methodology and strategy).</p>	<p>IRMF presentation to: 100% of Head Office Branches &amp; 50% of Regional Offices.</p>	<p>The IRMF had been developed and presented to EXCO</p>	<p>Engage National Treasury to provide training to EXCO / ERM</p>	<p>The Integrated Risk Management Framework has not yet been approved.</p>



# PROGRAMME 1: ADMINISTRATION cont...

1.4 STRATEGIC MANAGEMENT UNIT					
Measurable Objectives: To ensure that the department's programmes are aligned to government sector outcomes.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Risk Registers</b>	Risk Assessment/ Risk Register revision	100% completed in both Head Office and Regions.	Risk assessment for the following business units has been conducted: <ul style="list-style-type: none"> <li>•HR Admin;</li> <li>•Security Management;</li> <li>•Gender Unit;</li> <li>•Communications &amp; Marketing</li> <li>•International Relations</li> <li>•Legal Services</li> <li>•EPWP</li> <li>•Portfolio Analysis (PA) and</li> <li>•SMU</li> </ul>		





# PROGRAMME 1: ADMINISTRATION cont...

## 1.4 STRATEGIC MANAGEMENT UNIT

**Measurable Objectives: To ensure that the department's programmes are aligned to government sector outcomes.**

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Report on the socio-economic impact of the DPW building program</b>	Report is completed	1 Socio-economic impact report	<b>Terms of reference completed</b>	No progress yet	
<b>IP Strategy developed</b>	<ul style="list-style-type: none"> <li>•Approved IP Policy</li> <li>•Approved IP Strategy document</li> </ul>	100% IP Strategy developed	IP Strategy put on hold	No Progress	No funding
<b>KM Case Studies of DPW Special Projects and events</b>	Number of case studies completed	<ul style="list-style-type: none"> <li>•4 Case Studies developed</li> <li>•National Orders</li> <li>•Inauguration</li> <li>•State Funerals</li> </ul>	Terms of reference awaiting approval	No Progress	No funding



# PROGRAMME 1: ADMINISTRATION cont...

1.5 INTERNAL AUDIT & INVESTIGATION SERVICES					
Measurable Objectives: To evaluate and improve the Effectiveness of Controls and Governance Processes.					
Outputs/ Deliverables	Performance Indicators	Annual Target 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Risk-Based Internal Audit Annual Plan approved and implemented.</b>	Internal Audit Plan developed by target date.	Internal Audit Plan approved by May 2011 by Audit & Risk Management Committee (100%).	Internal Audit Plans were approved 27 May 2011.	No Target in Quarter 2	
	Reports issued quarterly to EXCO and Audit & Risk Management Committee (ARMC).	Internal Audit reports issued Quarterly to EXCO and Audit & Risk Management Committee (90%).	Partially Achieved 3 Audit projects in execution.	<b>8% Achieved</b> (1 Achieved and 6 in progress)	
<b>Revised Fraud Prevention Strategy.</b>	Reviewed and updated Fraud Prevention Strategy.	Awareness Workshops conducted quarterly in Regional Offices and Head Office (12).	Not Achieved	5 Workshops conducted	
	Fraud Awareness workshops conducted and publications in all Regional Offices and Head Office branches.	Awareness articles published quarterly in the Department's internal media (4).	2 Articles on Fraud Awareness published in Worxnews	2 Articles on Fraud Awareness published in Worxnews	

# PROGRAMME 1: ADMINISTRATION cont...

## 1.5 INTERNAL AUDIT & INVESTIGATION SERVICES cont....

**Measurable Objectives: To evaluate and improve the Effectiveness of Controls and Governance Processes.**

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Investigation Reports</b>	Quarterly Fraud Investigation progress reports submitted to Management and Audit & Risk Management Committee.	Progress reports on reported cases being investigated submitted quarterly to Management and Audit & Risk Management Committee (4).	Status of reports on reported cases: 1 Investigation completed and Report issued to management 3 Investigations completed – Draft reporting stage 3 Investigations are currently underway 2 Investigations are at the planning stage	Partially achieved. No report presented to EXCO & ARMC. Status of reports on reported cases:  •4 Investigations completed and Reports/Memo issued to Management •5 Investigations completed - Internal Reporting Stage. •5 Investigations are currently under-way. •7 Investigations outsourced	



# PROGRAMME 1: ADMINISTRATION cont...

## 1.6 INTERGOVERNMENTAL RELATIONS & PARLIAMENTARY SERVICES

**Measurable Objectives:** Sound relations between the Department and spheres of government through relevant intergovernmental structures. Efficient and effective support to the Ministry, Department, Parliamentary Services and Public Entities to ensure improved service delivery.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Actual Progress	
<b>Improved and sound relations with spheres of government and entities through relevant intergovernmental structures.</b>	Scheduled intergovernmental meetings and public participation involving Ministry and the Department.	12 meetings coordinated with spheres of government per annum.	11 meetings 6 meetings coordinated	<ul style="list-style-type: none"> <li>•5 Public Participation meetings co-ordinated</li> <li>•15 Technical meetings with spheres of government coordinated</li> </ul>	
	Performance reports for Entities monitored.  Appointment of board/ council members and filling of vacancies facilitated.	16 quarterly reports per annum presented to EXCO and EA for approval (4 reports and 4 meetings per quarter).  Board appointments. Filling of vacancies.	4 reports were received no meeting took place during this quarter  Appointment of Agrément SA Chairperson	4 First Quarterly reports (2011/12) were received from DPW entities  CIDB board appointed in March 2011 and inaugurated in June 2011 Agrément SA Board induction; 29 July 2011	



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## 2.1 ASSET INVESTMENT MANAGEMENT – Asset Register Management

**Measurable Objectives: Ensure accurate and complete information on all immovable assets under the Department's control (ensure sound asset data management).**

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Complete information on immovable assets in the Asset Register (as per essential requirements).</b>  <b>Land = 35 746 Structures (on property level = 72 816 Total = 108 562</b>	Percentage of Asset Register information fields populated with essential data out of the present 108 562 properties.	90% populated 97705 properties.	82% (89 020 properties cumulative) completed to date	Almost the same percentage as the first quarter. An analysis of some fields has been conducted to determine the gaps to be included on the TOR for secondary service provider	Still 82% (89620 out of 109 293 as at 31 March 2011) as reflected in Q1. ARM has been reviewing the reporting system in alignment to properties as completeness is determined by the information fields. Programme Manager appointed on 28 September 2011 to assist with the determination of completeness and accuracy of the asset register.
	<b>Vested state land.</b>	70% 25022 land parcels.	12873 land parcels vested out of 35 746 by end May 2011	An analysis on the land parcels as at 30 September 2011 reflects 9863 as recommended by PLSVDC.	12 873 cumulative (35%) out of 35 895 as at 26 May 2011 land parcels according to DRDLR subject to reconciliation with the asset register..
	<b>Approved Amnesty Call Strategy and Campaign.</b>	Amnesty campaign launched.	No cases reported by end May 2011 1 Property identified as illegally occupied and as in the AR	No cases reported	No calls were reported as the public is not aware of the amnesty campaign.



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## ASSET INVESTMENT MANAGEMENT – Key Account Management

**Measurable Objectives: Ensure accurate and complete information on all immovable assets under the Department's control.**

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>User Asset Management templates 1 – 12.</b>	Populated templates for 26 National Departments and 7 Entities.	90%	10% UAMPs templates populated for 15 client departments	31 Clients have completed the 1-12 template	
<b>Prioritised and funded projects identified in collaboration with Clients.</b>	Approved and signed-off Implementation Programmes (CWIP).	100%	100% achieved, all client departments signed the initial implementation plans	100% achieved, all client departments signed the initial implementation plans	
<b>Facilitating signed SLAs and SDS</b>	Signed SLA by 30 National Departments and 11 Entities  11 SLAs signed for 41 clients	73%	1 client signed the SLA in this quarter	100% achieved, all clients departments signed the SLA agreement	
	Monitor delivery of 50% for UAMP planning per SDS for 41 clients	50%	No progress provided	10% UAMP planning over MTEF cycle as per SDS  10% UAMP planning over MTEF cycle as per SDS	

# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

ASSET INVESTMENT MANAGEMENT – Portfolio Performance & Monitoring (PP&M)					
Measurable Objectives: Monitor and enhance the performance of the Department's Immovable Assets.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Effective C-AMPs that addresses User Requirements (U-AMPs).</b>	Approved C-AMP document addressing User and Custodian objectives – 23 CAMPS.	100% C-AMP completed.	53% C-AMPS completed by end of June 2011	65% CAMP completed	C-AMPs compiled only after portfolio property strategy is completed.
<b>Prioritised Planned Maintenance and DPW Capital projects.</b>	Approved and funded implementation program (PMIP and DPW Capital).	100% approved and signed-off implementation programs.	16 Projects placed on queuing system to be included in 2012/13 programme Expenditure 18% below 25% as per guideline	239 projects totaling an amount of R142 609 823 Included 2012/13 program i.e. 70% of projects identified and costed	
<b>Release of land for land reform purposes.</b>	Letters of release to regional land claims commission	55 Properties to be disposed off for land reform purposes.	Land Restitution: 1property with 609 ha identified Land Redistribution: 21 Properties with 38333 ha identified	No progress	



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

ASSET INVESTMENT MANAGEMENT – Portfolio Performance & Monitoring (PP&M) cont...					
Measurable Objectives: Monitor and enhance the performance of the Department's Immovable Assets.					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Effective release of land for housing and agricultural purposes or any other socio-economic objectives.</b>	<p>MOUs signed with RD&amp;LR, Human Settlement, Agriculture, etc.</p> <p>List of properties sent to relevant Departments.</p> <p>Signed agreements to release land.</p>	2000 hectares of land parcels.	Release for 161 hectares of land in process 9 properties with 774 ha identified	No progress	<p>a. Land Restitution - Awaiting an approval of 1 property with 609.9986 hectares, Waiting for Ministerial approval with regard to the property with 42.8582 land swap</p> <p>b. Land Redistribution: Awaiting an approval of 21 properties with 3833.3103 ha</p>
<b>Facilitate development – rural offices precincts.</b> (Cofimvaba, Balfour and Tosca).	Rural areas offices (Cofimvaba, Balfour and Tosca).	3 Office precincts planned as per IDPs / SDFs.	<p>Balfour in process of development</p> <ul style="list-style-type: none"> <li>•Draft MoU compiled</li> <li>•PPP model being developed with National Treasury</li> <li>•Developer for Balfour appointed</li> </ul>		





# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## ASSET INVESTMENT MANAGEMENT – Portfolio Analysis

**Measurable Objectives:** Monitor and enhance the performance of the Department's Immovable Assets.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Valuation of the immovable asset portfolio and properties.</b>	Completed and approved analyses with recommendations for the DPW immovable asset portfolio, and projects (85 investment analysis).	50% completion of requests for feasibility studies.	15% achieved	24% achieved, 20 feasibility projects completed	
	Accepted inputs into the accounting framework, strategies and policies.	100% of required inputs	70% of inputs provided to the appointed task team comprising DPW, OAG and National Treasury	100% participation on all departmental and inter departmental discussions aimed at agreeing on the way forward with valuations for disclosure purposes	Consultants are working on the accounting framework under AR supervision
	Approved market valuations for the acquisition and disposal of properties (190 valuations).	75% completion of valuation requests.	12% achieved. Work in progress	25% Achieved, 48 valuation reports completed (Annex.2), 33 valuation reports in progress (17%)	Some of the valuation request were received at the end of Q1; therefore they were completed in this quarter



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## 2.2 PROJECTS AND PROFESSIONAL SERVICES

**Measurable Objectives:** Delivery of construction and maintenance projects, programming, design, construction and commissioning.

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Government Accommodation in all cities and towns.</b>	Completion of 500 capital and maintenance projects.	100% Implementation plan.	No Progress Reported	39% exp Planned Maintenance; 33% DPW Capital; 30% Exp on Client Capital Budget	The Department experienced a delay in advertising and awarding new contracts between the Month of June & September as the result of Treasury Note of 31 May 2011. The construction stage of project is the high expenditure stage of the construction budget
<b>Focused recruitment and retaining of build industry professionals and technologists, technicians, and drafts people to capacitate the Professional Services for internal production.</b>	Recruit and retain of build environment professionals (150).  30% of DPW Capital.	100%	No Progress Reported	The recruitment of Graduates under Young Professionals Program & Interns is on- going through the HO and Regions	The recruitment process is managed through HCI



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## 2.2 PROJECTS AND PROFESSIONAL SERVICES cont...

**Measurable Objectives:** Delivery of construction and maintenance projects, programming, design, construction and commissioning.

Outputs/ Deliverables	Performance Indicators	Annual Target 2011/12 FY	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Establishment of cooperatives in construction and maintenance projects.</b>	Create 6000 job opportunities through capital and maintenance budget (potholes, maintenance of Land Ports of Entry, etc).	100%	9 % Achieved (DPW Capital); 15% Client Capital	Appointment of 4800 artisans approved, appointment of 875 water plant operators started in KZN with 105 people appointed to start working in November; 300 People appointed on the potholes program launched in Tshwane Metropolitan	The appointment process is on-going
<b>Growth of Emerging Contractors through CIDB Register to achieve higher grades.</b>  <b>Advance National contractor Incubator Programmes.</b>	Appointment of HDI, Co-operatives, and ABE as main contractors and/or as Sub-contractors.  35% of project value.	100%	7%, based on the projects awarded in the first quarter (this excludes the projects continuing from the previous financial year)	Procurement strategies of contract values above R35m approved with contract participation target of 30% minimum	The target will be realized once the tenders are awarded



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

## OPERATIONS MANAGEMENT – Inner City Regeneration

**Measurable Objectives:** A facilitated and enabling master planning towards sustainable, cost effective, energy efficient aesthetical responsive, risk mitigated and legislated compliance immovable assets in inner cities

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Integration of gov't projects identified and stimulation of development in cities / towns</b>	Best sites identified for specific gov't services integrated with local authorities' spatial master plans & planning legislation	100% compliance and alignment of best sites identified (client requirements and needs permitting)	Start-up discussions were held with the City of Johannesburg and the Provincial Legislature Western Cape to explore cooperation possibilities. Initial indication shows synergy in approach and good potential for further development. Substantial background studies and status quo research pertaining to 9 cities and towns conducted in order to inform later short-listing.	Status Quo research on the Tshwane Inner City commenced and advanced to 50% progress.  Draft Salvokop interim development guidelines currently being applied to Salvokop HQ projects, recommendations due in October/ November 2011  Compliance with all Salvokop issues allowing transfer of land from Transnet to DPW.	Total focus on commencing the Tshwane project, mostly to the deferment of attention to other centres

# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

OPERATIONS MANAGEMENT – Inner City Regeneration					
Measurable Objectives: A facilitated and enabling master planning towards sustainable, cost effective, energy efficient aesthetical responsive, risk mitigated and legislated compliance immovable assets in inner cities					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Capital City initiative: - Revitalisation of Tshwane Capital City</b>	Precinct planning for Tshwane Inner City prioritising Salvokop	The development of the precinct master plan project for Tshwane Inner City, and the completion of Salvokop precinct	Through the SLA with the City of Tshwane, a consortium with national and international expertise was appointed. Detailed briefing and planning workshops for the Salvokop Precinct were conducted. High level meeting with CoT heads of departments was held to obtain maximum cooperation for the advancement of the master planning project. Sites identified for 5 Head office projects. Site for STASTSSA proved to be feasible - PPP approved by NT.  PEP in process – revised completion date is August 2011	Regular planning meetings with City of Tshwane and consultant at operational level are held. MANCO established to oversee progress at operational level. Consultant submits monthly progress reports. Setting up of a Project Office in the Tshwane CBD advanced to the level that occupation is due for the new year. Draft PEP received, scrutinized and commented on for correction.	



# PROGRAMME 2: IMMOVABLE ASSET INVESTMENT MANAGEMENT

<b>OPERATIONS MANAGEMENT – Inner City Regeneration</b>					
<b>Measurable Objectives: A facilitated and enabling master planning towards sustainable, cost effective, energy efficient aesthetical responsive, risk mitigated and legislated compliance immovable assets in inner cities</b>					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Rehabilitation and upgrading of selected state facilities using construction methodology</b>	Building to meet functional and performance criteria  583 jobs created	100% Renovations of unutilised and under-utilised building for use by Govt departments	Work towards the conversion of HG De Wit Building in Tshwane inner city commenced. Design team appointed. Sketch plans for envisaged work completed – awaiting departmental approval according to internal processes.  Town planning problems related to the conversion project were resolved through interaction with the CoT in order to avoid undue delays.	Designs completed using in-house professionals.  Project never took off the ground till to date	The building intended for the Student Accommodation being Pelanoni, is no longer going to be used as originally anticipated and the project cancelled.

# PROGRAMME 3: EXPANDED PUBLIC WORKS PROGRAMME

## 3. EXPANDED PUBLIC WORKS PROGRAMME (EPWP) CONTD.

**Measurable Objectives:** No of work opportunities and FTE jobs created by sectors, spheres of government and the non-state sector

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Protocols / Agreements signed between NDPW and Public Bodies</b>	No of protocol agreements signed between NDPW, Provinces and municipalities	200 protocol agreements	200 municipalities have signed 2 National Departments (DEA & DOT)	Over 200 (234) protocol agreements signed	
<b>Youth recruited on the National Youth Service</b>	No of youth recruited	3 000 NYS youth recruited on the programme	1008 learners have been recruited	Provincial Departments 5386 youth have been recruited National Department of Public Works, 2,401 youth have been recruited	
<b>Municipal officials trained on labour intensive methods of construction</b>	No of municipal official trained	1 000 officials trained in labour intensive methods of construction	170 officials trained	170 officials trained	



# PROGRAMME 3: EXPANDED PUBLIC WORKS PROGRAMME

3. EXPANDED PUBLIC WORKS PROGRAMME (EPWP)					
<b>Measurable Objectives:</b> No of work opportunities and FTE jobs created by sectors, spheres of government and the non-state sector					
Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>No of work and FTEs opportunities created p.a. in EPWP programmes</b>	Work opportunities and FTE	868 000 work opportunities and 361 739 full time equivalents (NB: reporting on work opportunities is cumulative)	102 579 Work opportunities 8044 FTES	312 639 WO  42 748 FTE	
<b>Overall participation targets for designated groups</b>	Annual designated Group Targets  - Percentage women - Percentage youth - Percentage people with disabilities (PWD)	Annual designated Group Targets:  -55% women -40% youth -2% PWD	<u>Web based system</u> 65% women 48% youth 0.29%	65% women 47% youth 0.33% PWD	
<b>Wage incentive disbursed to qualifying bodies</b>	Percentage of wage incentive disbursed	65% of disbursement across all sectors	Infrastructure: 30% disbursed to provinces and 26% to municipalities National Environment and Culture (40,5%) disbursed to National Departments	27%	





# PROGRAMME 4: CONSTRUCTION & PROPERTY POLICY REGULATION

## 4. CONSTRUCTION & PROPERTY POLICY REGULATION

**Measurable Objectives:** Provide strategic leadership for transformation, growth and development of the Construction and Property industries

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Target	
DPW's contribution to the transformation of the Construction and Property Sectors	Review of DPW's Property BEE Strategy	Revised BEE Strategy	Relevant stakeholders have been consulted and their inputs are being considered.	Engaged DPW Heads of Property to obtain practical inputs towards the review of the strategy. The review process to commence in Quarter 3.	Delay in securing a workshop with Heads of Property
	Strategy on Green Building – Greenhouse Gas emissions mitigation	Final Green Building Framework document	2 <sup>nd</sup> draft of the strategy has been completed and circulated for comment by relevant stakeholders.	2nd draft developed.  The DPW has set up a Secretariat to prepare for COP17.	
	Monitoring implementation of the Contractor Incubator Programme (CIP)	Revised strategy and guidelines published  Effective CIP monitoring and reporting tool	Revised CIP Strategy submitted to the relevant authority for approval.  1 <sup>st</sup> draft of model complete. 90% of database is complete.  CIP Tool 90% developed. Work stopped with internal stakeholder.	Revised CIP Strategy & Guidelines approved on the 26.09.11 for implementation.  CIP Tool 100% completed. ( <a href="http://10.120.73.74/CIPMIS/CIPForms/CIPLogin.aspx">http://10.120.73.74/CIPMIS/CIPForms/CIPLogin.aspx</a> )	



# PROGRAMME 4: CONSTRUCTION & PROPERTY POLICY REGULATION

## 4. CONSTRUCTION & PROPERTY POLICY REGULATION...

**Measurable Objectives:** (1) Regulate the Construction and Property industries and related professions  
 (2) Promote best practice and uniformity in the life-cycle managements of state immovable assets

Outputs/ Deliverables	Performance Indicators	Annual Target FY 2011/12	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Legislative review / development to ensure relevance and optimal contribution to national goals</b>	Review of Expropriation Act, 1975 and drafting of new legislation	Enactment and successful implementation of the revised Expropriation Act	Ongoing interaction with NT and Presidency to finalise regulatory impact assessment	Draft Regulatory Impact Assessment (RIA) developed and currently under consultation. Commenced with draft 7 of the Bill.	Delays due to stakeholder consultation.  Policy is being redrafted following consultation with Councils.
	Establishment of Agrément SA as a juristic person	Bill establishing Agrément as a juristic person tabled in Parliament	Business Case submitted to relevant authority for submission to National Treasury.	Submission of the Business Case to National Treasury is underway	
	Review of the BEP Legislation	50% completion	Ongoing consultation with the CBE and the 6 professional Councils.	Ongoing consultation with the CBE and the 6 professional Councils.	

# PROGRAMME 4: CONSTRUCTION & PROPERTY POLICY REGULATION

## 4. CONSTRUCTION & PROPERTY POLICY REGULATION...

**Measurable Objectives:** (1) Regulate the Construction and Property industries and related professions  
 (2) Promote best practice and uniformity in the life-cycle managements of state immovable assets

Outputs/ Deliverables	Performance Indicators	Annual Target 2011/12 FY	Actual progress against business plan		Reasons for deviation
			First Quarter Progress	Second Quarter Progress	
<b>Comprehensive Immovable life- cycle Asset Management Guidelines</b>	Life-cycle guidelines for National & Provincial Users and Custodians on: - planning, acquisition, management, maintenance & disposal	Immovable asset life-cycle guidelines developed and proved 100% completion	<ul style="list-style-type: none"> <li>•Establishment of working groups; and</li> <li>•National &amp; Provincial workshop held to introduce service provider and secure buy-in.</li> </ul>	1 <sup>st</sup> Draft Guidelines developed	
<b>Assistance to CoGTA with extension of GIAMA principles to Local Govt</b>	Regulatory framework and roll-out plan developed	50% completion of Regulatory framework	Analysis of the following 3 Legislations is underway, MFMA, Municipal Systems Act and Municipal Structures Act.	Request for advice from Chief State Law Adviser (CSLA) on most appropriate approach to extend principles of GIAMA to Local Government is being finalized.	



# Financial Performance Report

## 31 October 2011



## Total Department: Financial Performance per Economic Classification – (Linear Benchmark 58%)

Economic classification	Budget Allocation 2011/12  R'000	Exp 31 Oct 2011  R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 30Oct 2010
Compensation of employees	1 242 062	725 028	58%	49%	51%
Goods and services	604 475	365 563	60%	53%	49%
Office Accommodation	403 544	229 017	57%	47%	35%
Transfers and subsidies	4 010 265	2 482 503	62%	41%	48%
Infrastructure	1 443 945	426 326	30%	28%	34%
Machinery and equipment	99 623	35 915	36%	29%	34%
<i>Of which capitalised goods and services is:</i>	<i>22 266</i>	<i>17 595</i>	<i>79%</i>	<i>73%</i>	<i>102%</i>
<b>Total</b>	<b>7 819 256</b>	<b>4 265 309</b>	<b>55%</b>	<b>41%</b>	<b>45%</b>



# Financial Performance per Programme – (Linear Benchmark 58%)

Programme	Adjusted budget allocation 2011/12 R'000	Exp 31 Oct 2011 R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 31 Oct 2010
Prog 1. Administration	751 033	473 550	63%	53%	48%
Prog 2. Immovable Asset Management	5 424 945	3 076 203	57%	40%	48%
Prog 3. Expanded Public Works Programme	1 575 198	665 833	42%	36%	30%
Prog 4. Property and Construction Industry Policy Regulation	34 900	24 800	71%	62%	67%
Prog 5. Auxiliary and Associated Services	33 180	24 923	75%	75%	84%
<b>Total</b>	<b>7 819 256</b>	<b>4 265 309</b>	<b>55%</b>	<b>41%</b>	<b>45%</b>



# Expenditure economic classification per programme- Programme One

Economic classification	Budget Allocation 2011/12 R'000	Exp 31 Oct 2011 R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 31 Oct 2010
Compensation of employees	170 904	112 809	66%	55%	51%
Goods and services	153 898	115 111	75%	65%	77%
Property Management	403 544	229 017	57%	47%	35%
Transfers and subsidies	594	486	82%	79%	19%
Machinery and equipment	10 092	16 024	331%	106%	86%
<i>Of which capitalised goods and services is:</i>	<i>3 435</i>	<i>6 577</i>	<i>191%</i>	<i>190%</i>	<i>128%</i>
<b>Total</b>	<b>751 033</b>	<b>473 550</b>	<b>63%</b>	<b>53%</b>	<b>48%</b>



# Expenditure economic classification per programme- Programme Two

Economic classification	Budget Allocation 2011/12 R'000	Exp 31 Oct 2011 R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 31 Oct 2010
Compensation of employees	960 043	556 237	58%	48%	53%
Goods and services	246 441	108 659	45%	37%	37%
Transfers and subsidies	2 687 093	1 985 832	73%	45%	56%
Infrastructure	1 443 945	426 326	30%	28%	34%
Machinery and equipment	87 423	18 350	21%	18%	26%
<i>Of which capitalised goods and services is:</i>	<i>18 097</i>	<i>10 520</i>	<i>58%</i>	<i>52%</i>	<i>95%</i>
<b>Total</b>	<b>5 424 945</b>	<b>3 076 203</b>	<b>57%</b>	<b>40%</b>	<b>48%</b>





# Expenditure economic classification per programme- Programme Three

Economic classification	Budget Allocation 2011/12  R'000	Exp 31 Oct 2011  R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 31 Oct 2010
Compensation of employees	99 110	51 344	52%	43%	34%
Goods and services	172 524	109 733	64%	57%	38%
Transfers and subsidies	1 301 580	503 229	39%	32%	29%
Machinery and equipment	1 984	1 474	74%	62%	72%
<i>Of which capitalised goods and services is:</i>	<i>638</i>	<i>472</i>	<i>74%</i>	<i>62%</i>	<i>45%</i>
<b>Total</b>	<b>1 575 198</b>	<b>665 833</b>	<b>42%</b>	<b>36%</b>	<b>27%</b>



# Expenditure economic classification per programme- Programme Four

Economic classification	Budget Allocation 2011/12 R'000	Exp 31 Oct 2011 R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 31 Oct 2010
Compensation of employees	12 005	4 638	39%	33%	32%
Goods and services	22 771	20 083	88%	77%	87%
Transfers and subsidies	-	-		-	
Machinery and equipment	124	67	54%	31%	44%
<i>Of which capitalised goods and services is:</i>	<i>96</i>	<i>26</i>	<i>27%</i>	<i>23%</i>	<i>43%</i>
<b>Total</b>	<b>34 900</b>	<b>24 800</b>	<b>71%</b>	<b>62%</b>	<b>67%</b>



# Expenditure economic classification per programme- Programme Five

Economic classification	Budget Allocation 2011/12  R'000	Exp 31 Oct 2011  R'000	% Spent as at 31 Oct 2011	% Spent as at 30 Sep 2011	% Spent at 30 Sep 2010
Goods and services	12 182	11 967	98%	98%	125%
Transfers and subsidies	20 998	12 956	70%	70%	79%
<b>Total</b>	<b>33 180</b>	<b>24 923</b>	<b>75%</b>	<b>75%</b>	<b>84%</b>



# Budget and Expenditure per branches and Regional offices



# Analysis of the Current Budget per Branch - 31 Oct 2011

Branches	Compensation of Employees			Goods & Services and Capital Payments		
	Budget R'000	Exp R'000	% Spent	Budget R'000	Exp R'000	% Spent
Minister and Support	8 558	5 464	64%	10 732	5 094	47%
Deputy. Minister and Support	5 369	3 126	58%	6 717	3 247	48%
Asset Management	25 707	16 522	64%	6 350	2 656	41%
EPWP	63 818	26 932	42%	153 460	109 733	71%
Projects	65 106	36 271	56%	13 150	7 929	60%
Policy Regulation	9 162	4 638	51%	9 045	5 093	56%
Inner City	6 609	3 777	57%	1 300	908	69%
KAM and Prestige	20 393	11 188	54%	3 100	1 440	46%
DG Direct Reports	36 106	21 106	58%	11 240	5 371	48%
COO and Direct Reports	8 069	5 712	70%	2 010	1 510	75%
Corporate Services	72 603	50 251	69%	101 410	70 879	70%
Regions	868 288	508 873	59%	176 959	123 036	69%
CFO	52 270	31 001	59%	30 125	18 760	62%

# Expenditure Analysis per Region – 31 Oct 2011

Branches	Budget R'000	Expenditure 30 Oct 2011 R'000	% Spent 31 Oct 2011	% Spent 31 Oct 2010
Bloemfontein	90 430	49 063	54%	48%
Cape Town	207 639	133 616	64%	53%
Durban	138 076	82 319	60%	48%
Johannesburg	83 336	49 163	59%	47%
Kimberley	51 536	31 713	62%	50%
Mmabatho	56 652	33 667	59%	47%
Nelspriut	51 329	28 275	55%	40%
Polokwane	65 284	36 190	55%	45%
Port Elizabeth	88 217	48 642	55%	46%
Pretoria	170 079	130 211	76%	57%
Umthatha	42 668	25 520	60%	44%
<b>TOTAL</b>	<b>1 045 249</b>	<b>648 379</b>	<b>62%</b>	<b>49%</b>



# Expenditure Analysis- Earmarked Funds 31 October 2011

Function	Budget R'000	Expenditure 31 Oct 2011 R'000	% Spent 31 Oct 2011	% Spent 31 Oct 2010
Office Accommodation	404 544	229 016	57%	35%
DPW Infrastructure	1 443 945	426 325	30%	34%
CIDB	65 959	32 980	50%	50%
CBE	27 059	27 081	100%	50%
Agreement Board	9 431	9 431	100%	100%
IDT (Sustainability)	150 000	150 000	100%	0%
Boundary Fencing	7 000	5 637	81%	90%
Aug of PMTE	630 189	315 095	50%	50%
Property Rates – Conditional Grants	1 803 230	1 431 986	79%	54%
EPWP Incentives to Provinces	267 269	54 939	20%	22%
EPWP Incentives to Municipalities	679 583	134 939	20%	17%
IDT Intermediaries	9 180	9 180	100%	100%



# Expenditure Analysis- Earmarked Funds Cont.

Function	Budget R'000	Expenditure 31 Oct 2011 R'000	% Spent 31 Oct 2011	% Spent 31 Oct 2010
EPWP – Non State Sector	154 370	154 370	100%	52%
EPWP – Social Sector (Province)	200 358	159 762	80%	100%
CETA (HR)	2 4 82	-	0 %	0%
Parliamentary Villages	7 401	7 401	100 %	100%
Energy Efficiency (PPM)	70 000	-	0%	0%
Audit fee	30 000	27 541	92%	82%
Compensation for Losses	1 945	-	0%	0%
State Function	10 119	11 967	118 %	173%
Common Wealth War Graves	18 515	12 956	70%	79%
Distress relief	1	-	0%	0%
Loskop Settlement	1	-	0%	0%
Updating of Asset Register	30 000	-	0%	0%
<b>Total</b>	<b>6 046 480</b>	<b>3 191 426</b>	<b>53%</b>	<b>43%</b>



# Notes to the expenditure

## Compensation of employees

Compensation of employees' expenditure for the month ended 31 October 2011 is R725 million, and the amount spent is equivalent to 58 % of the total allocation.

Expenditure is in line with the guideline, and no over spending projected.

# Notes to the expenditure

## ▪ Goods and services

- Expenditure for goods and services for month ended October 2011 is R 365 million, and expenditure is equivalent to 60% of the total allocation of R 604 million.
- No expenditure on energy efficiency and updating of the asset register has been incurred to date.
- Office Accommodation expenditure for the end of October is R 229 million and expenditure is equivalent to 57% of the total allocation.

# Notes to the expenditure

- **Transfers and subsidies**
- Transfers and subsidies expenditure for the end of October R 2,482 billion, and expenditure is equivalent to 62% of the allocation.
- Expenditure is below cash flow and this is due to slow movement on EPWP Incentives payments to provinces and municipalities.
- Payment for non-state sector has been fully transferred to the entity.

# Notes to the expenditure

## Capital payments

- Infrastructure expenditure for the end of October is R 426,3 million and expenditure is equivalent to 30% of the allocation of R 1,443 billion. Expenditure is far below the guideline and possible under spending is projected.
- Expenditure for machinery and equipment (with the inclusion of finance lease) is R 35.9 million and this is equivalent to 36% of the total allocation.



# PROPERTY MANAGEMENT TRADING ENTITY (PMTE)

Financial Performance  
31 October 2011



# Financial Performance of the PMTE

	Budget	Claimed to date	Actual Received
	R'000	R'000	R'000
<b>Revenue</b>	<b>7 049 642</b>	<b>4 525 308</b>	<b>3 479 315</b>
State Accommodation Charges	3 369 636	2 575 326	2 239 779
Private Accommodation Charges	2 931 949	1 263 534	872 443
Management Fees (Municipal)	112 868	56 259	47 712
Augmentation	630 189	630 189	315 095
Other	5 000		4 286
<b>Expenditure</b>			<b>3 698 778</b>
Cleaning & Gardening			92 353
Private Leases			1 714 141
Rehabilitation, Repair and Maintenance			1 569 872
Property Rates			319 456
Municipal Services (Arrears)			66
Other			2 890
<b>Deficit as at end of October 2011</b>			<b>(219 463)</b>
<b>PMTE Bank Balance (Overdraft)</b>			<b>(1 638 147)</b>



# Expenditure Analysis of the PMTE

	Allocation	Expenditure	% Exp	Projection	Projected under / over Expenditure
<b>PMTE</b>	<b>7,049,641,245</b>	<b>3,698,777,964</b>	<b>52%</b>	<b>7,156,954,455</b>	<b>-107,313,210</b>
Cleaning and Gardening	204,583,575	92,353,745	45%	158,320,705	46,262,870
Leasing (Private owned)	2,931,948,670	1,714,141,095	58%	2,938,527,591	-6,578,921
Maintenance	3,219,963,000	1,569,872,339	49%	3,366,893,838	-146,930,838
<i>Planned</i>	2,253,218,285	1,021,338,926	45%	2,408,824,816	-155,606,531
<i>Rehabilitation</i>	135,144,715	98,790,211	73%	187,080,676	-51,935,961
<i>Day-to-Day</i>	831,600,000	449,743,202	54%	770,988,346	60,611,654
Municipal Serv arrears	0	66,321	0	66,321	-66,321
Property Rates	651,706,000	319,455,501	49%	651,706,000	0
Other	41,440,000	2,888,961	7%	41,440,000	0



# Expenditure Analysis of the PMTE

- Expenditure on all items except Leasing is low in relation to the time lapsed and even against the expenditure trend of the previous year. The trend is not improving as expected.
- The projection on WCS against Planned Maintenance and Rehabilitation is still too high..
- Based on an analysis of the projects on the system, projected over expenditure is overstated.
- Current expenditure trends indicate an under-expenditure of R 146m
- The expenditure against Property Rates is very low in relation to statistics gathered over the last 11 years. The average expenditure at this time of the year is 61%



# Accommodation Charges (State Owned)

Client	Devolved Funds	Invoiced	Amount Received	% Received	Outstanding
Agriculture, Forestry and fishing	49,364,900	37,023,675	37,023,675	100%	-
Arts & Culture	20,088,200	15,066,150	10,044,100	67%	-
Communications	500,250	375,187.5	-	0%	375187
Correctional Services	720,503,750	540,377,812	540,377,812	100%	-
Defence and Military Veterans	1,263,588,950	947,691,712	947,691,712	100%	-
Environmental Affairs	10,085,500	7,564,125	2,521,375	33%	5,042,750
GCIS	16,100	12,075	12,075	100%	-
Health	7,798,150	5,848,612	-	0%	5,848,612
Health (Civitas)		48,099,087	-	0%	48,099,087
Home Affairs	24,064,900	18,048,675	12,032,450	67%	6,016,225
Independent Complaints Dir	267,950	200,962	66,988	33%	133,975
Justice and Constitutional Dev	257,689,700	193,267,275	128,844,850	67%	64,422,425
Labour	28,276,200	21,207,150	14,138,100	67%	7,069,050
National Treasury	2,926,750	2,195,062	-	0%	2,195,062



# Accommodation Charges (State Owned)

Client	Devolved Funds	Invoiced	Amount Received	% Received	Outstanding
Public Service and Admin	148,350	111,262	37,088	33%	74,175
Public Works	31,378,900	23,534,175	23,534,175	100%	-
Rural Dev and Land reform	13,788,500	10,341,375	10,341,375	100%	-
Social Development	272,550	204,412	136,275	67%	68,137
SA Revenue Service	16,574,950	12,431,212	12,431,212	100%	-
Sports and Recreation	5,750	4,312	1,438	33%	2,875
Trade and industry	18,400	13,800	-	0%	13,800
Water Affairs	66,857,550	50,143,162	16,714,387	33%	33,428,775
Higher Education	418,600	313,950	209,300	67%	104,650
Human Settlements	255,300	191,475	191,475	100%	-
Mineral Resources	1,562,850	1,172,137	390,713	33%	781,425
SA Police Service	852,479,729	639,359,796	426,239,865	67%	213,119,932
Statistics SA	703,800	527,850	175,950	33%	351,900
<b>Grand Total</b>	<b>3,369,636,529</b>	<b>2,575,326,483</b>	<b>2,183,156,389</b>	<b>85%</b>	<b>392,170,094</b>



# Accommodation Charges (State Owned)

- 85% of the amounts invoiced have already been received. (This represents 65% of the amount to be invoiced for the year).
- Third quarter invoices were issued during October. Some Clients will only pay during November 2011
- Letters to DG's of client departments to confirm occupation have been prepared and will be distributed before the end of November.
- All four quarters of the Augmentation amount were invoiced and only the amount for two quarters have been received in full

# Accommodation Charges (Private)

Client	Invoiced R'000	Amount Received R'000	% Rec	Outstanding R'000
Agriculture, Forestry and fishing	19 423	13 907	72%	5 516
Arts & Culture	6 158	0	0%	6 158
COGTA	10 222	0	0%	10 222
Communications	4 544	0	0%	4 544
Correctional Services	36 471	22 244	61%	14 227
Defence and Military Veterans	88 549	72 519	82%	16 030
DIRCO	9 308	9 532	102%	- 224
DIRCO (PAP)	34 047	0	0%	34 047
Environmental Affairs	3 515	2 662	76%	852
Finacial & Fiscal Commission	464	0	0%	464
GCIS	4 626	4 626	100%	0
Gender Equality Commission	870	0	0%	870
Health	2 208	0	0%	2 208
Higher Education	6 394	4 599	72%	1 795
Home Affairs	74 304	59 645	80%	14 659
Human Rights Commission	500	0	0%	500



# Accommodation Charges (Private)

Client	Invoiced R'000	Amount Received R'000	% Rec	Outstanding R'000
Human Settlements	6 032	6 032	100%	0
ICD	10 163	1 712	17%	8 451
Justice and Constitutional Development	127 918	0	0%	127 918
Labour	38 329	0	0%	38 329
Mineral Resources	4 407	4 554	103%	-147
National Prosecuting Authority	14 039	0	0%	14 039
National Treasury	13 382	0	0%	13 382
PALAMA	6 259	4 042	65%	2 217
Parliament	40	0	0%	40
Public Enterprises	3 009	1 966	65%	1 043
Public Protector	1 696	1 028	61%	669
Public Service and Admin	9 907	9 878	100%	30
Public Service Commission	3 391	5 061	149%	-1 669
Public Works	79 989	79 989	100%	0
Rural Development and Land Reform	47 421	47 421	100%	0
SA Police Service	340 826	340 826	100%	0





# Accommodation Charges (Private)

Client	Invoiced R'000	Amount Received R'000	% Rec	Outstanding R'000
SAMAF	558	0	0%	558
SASSA Bfn	1 040	882	85%	158
SASSA Dbn	4 073	3 438	84%	636
SASSA Jhb	3 197	0	0%	3 197
SASSA PE	11 906	0	0%	11 906
SASSA Pta	8 864	3 066	35%	5 798
SASSA Umt	3 517	0	0%	3 517
Social Development	10 730	10 730	0%	0
Sports and Recreation	2 716	1 877	69%	839
Statistics SA	118 530	0	0%	118 530
Tourism	11 557	0	0%	11 557
Trade and industry	777	0	0%	777
Transport	14 318	6 344	44%	7 973
Water Affairs	61 106	61 106	0%	0
Women, Children and P with Disabilities	2 234	0	0%	2 234
<b>Grand Total</b>	<b>1 263 534</b>	<b>779 684</b>	<b>62%</b>	<b>483 851</b>



# Accommodation Charges (Private)

- Private owned accommodation charges invoices for the first quarter were issued during April 2011. The invoices were based on the expenditure of the previous financial year.
- Revised invoices/credit notes were issued based on a reconciliation of the first quarter expenditure
- July and August invoices were issued based on actual expenditure
- 62% of the amounts invoiced have been received. (This represents 26% of the amount to be invoiced for the year).
- Revenue should increase on the new method, but we are still receiving numerous queries from Clients as rent is not paid accordance to the contracts

# Claims Recoverable: Municipal Services

Client	Total Invoiced	Total Received	Outstanding	5% Man Fee	% Rec
Agric, forest & fish	7,481,745.10	4,605,106.18	2,876,638.92	356,273.58	62%
Arts and Culture	13,823,052.32	8,739,879.70	5,083,172.62	658,240.59	63%
Communications	543,847.56		543,847.56	25,897.50	0%
Coop Gov & Trad Aff	2,467,876.59		2,467,876.59	117,517.93	0%
Correctional Services	322,830,425.95	269,262,619.23	53,567,806.72	15,372,877.43	83%
Defence & Mil Vet	322,944,926.06	252,875,386.13	70,069,539.93	15,378,329.81	78%
Enviromental Affairs	5,195,600.36	2,762,507.01	2,433,093.35	247,409.54	53%
Financial & Fiscal Comm	305,643.69		305,643.69	14,554.46	0%
Gender Equality	352,462.11		352,462.11	16,783.91	0%
Gov Communications	275,358.84	164,176.14	111,182.70	13,112.33	60%
Health	2,335,452.36		2,335,452.36	111,212.02	0%
Higher Ed & Training	2,105,738.76	1,539,224.22	566,514.54	100,273.27	73%
Home Affairs	29,473,428.82	24,072,029.85	5,401,398.97	1,403,496.61	82%





# Claims Recoverable: Municipal Services

Client	Total Invoiced	Total Received	Outstanding	5% Man Fee	% Rec
Human Rights Comm	172,024.13	0.00	172,024.13	8,191.63	0%
Human Settlements	2,481,233.79	1,227,622.78	1,253,611.01	118,153.99	49%
Ind Complaints Dir	652,116.99	368,853.51	283,263.48	31,053.19	57%
Inter Relati & Coop	4,378,969.26	2,124,968.65	2,254,000.61	208,522.35	49%
Justice and Const Dev	57,698,135.41	26,454,761.88	31,243,373.53	2,747,530.26	46%
Labour	14,074,408.51	11,066,386.39	3,008,022.12	670,209.93	79%
Mineral Resources	1,030,250.80	382,078.91	648,171.89	49,059.56	37%
Nat Prosecuting authority	3,961,781.34	3,101,380.51	860,400.83	188,656.25	78%
National Treasury	2,897,615.57	2,897,448.00	167.57	137,981.69	100%
NDPW Public Works	71,815,442.76	58,276,476.55	13,538,966.21	3,419,782.99	81%
NDPW Unknown	207,464.34	207,464.34	0.00	9,879.25	100%
PALAMA	1,043,419.86	0.00	1,043,419.86	49,686.66	0%
Public Enterprises	607,316.54	481,426.74	125,889.80	28,919.84	79%



# Claims Recoverable: Municipal Services

Client	Total Invoiced	Total Received	Outstanding	5% Man Fee	% Rec
Public Protector	880,768.77	683,844.96	196,923.81	41,941.37	78%
Public Service and Admin	2,626,196.55	719,700.47	1,906,496.08	125,056.98	27%
Rural Dev & Land Ref	10,603,977.48	10,603,977.48	-0.00	504,951.31	100%
SA Police Services	264,453,201.10	264,453,201.09	0.01	12,593,009.58	100%
SA Revenue Services	2,889,396.84	2,292,578.56	596,818.28	137,590.33	79%
SASSA	6,878,819.12	2,066,703.83	4,812,115.29	327,562.82	30%
SITA	1,075,232.87		1,075,232.87	51,201.57	0%
Social Development	1,239,952.43	1,121,503.96	118,448.47	59,045.35	90%
Sports and Recreation	657,637.55	622,500.57	35,136.98	31,316.07	95%
Statistics SA	7,077,516.89	4,144,602.38	2,932,914.51	337,024.61	59%
Tourism	300,801.01	173,791.96	127,009.05	14,323.86	58%
Trade and Industry	349,824.25		349,824.25	16,658.30	0%
Transport	151,252.54		151,252.54	7,202.50	0%
Water Affairs and Forestry	11,108,313.80	9,233,816.90	1,874,496.90	528,967.32	83%
<b>Grand Total</b>	<b>1,181,448,629.01</b>	<b>966,726,018.88</b>	<b>214,722,610.13</b>	<b>56,259,458.52</b>	<b>82%</b>



# PACE Recoveries

	Claimed Amount	Amount Received	Balance	% Recovered
April	142,637,178	142,637,178	0	100%
May	190,854,781	190,854,781	0	100%
June	215,977,886	215,278,291	699,596	99%
July	224,682,736	190,867,064	33,815,672	85%
August	213,543,386	54,276,614	159,266,772	25%
September	273,396,616	48,896,748	224,499,868	18%
<b>Total</b>	<b>1,261,092,586</b>	<b>842,810,677</b>	<b>418,281,908</b>	<b>67%</b>



# PACE Recoveries

- Recovery rate on PACE is good
- 54% of total amount outstanding is for 30 Days
- 38% of total amount outstanding is for 60 Days
- 7% of total amount outstanding is for more than 90 Days
- 1% of total amount outstanding is from the previous financial year

# Recoverable CA (current year)

Client	Amount Claimed	Amount Received	Outstanding
COGTA	120,645.58	0.00	120,645.58
Correctional Services	146,946.00	0.00	146,946.00
Defence and Military Veterans	264,108,320.76	184,467,347.52	79,640,973.24
DIRCO	300,376.08	0.00	300,376.08
National Prosecuting Authority	1,740,505.77	519,032.90	1,221,472.87
Public Works	42,856.28	0.00	42,856.28
Rural Development and Land Reform	527,718.91	191,051.55	336,667.36
SA Police Service	317,734.63	0.00	317,734.63
SA Social Security Agency	98,848.91	0.00	98,848.91
<b>Grand Total</b>	<b>267,403,952.92</b>	<b>185,177,431.97</b>	<b>82,226,520.95</b>



# Infrastructure Expenditure Report End October 2011



# Total Budget Infrastructure Program

- Three budget programs:
  - Clients Capital
  - DPW Capital
  - DPW Maintenance
- The Combined allocation of the three is R6 433 943 613



# CLIENT CAPITAL - ACCUMULATIVE EXP - OCT 2011

CLIENT DEPARTMENTS	ALLOCATION	EXPENDITURE	% EXP OCT 2011	% EXP 14 OCT 2010
AGRICULTURE FORESTRY AND FISHING	14 856 739	9 106 720	61 %	24%
ARTS AND CULTURE	271 000 206	55 117 695	20%	23%
CORRECTIONAL SERVICES	730 827 606	238 925 008	33%	42%
DEFENSE AND MILITARY VETERANS	185 717 715	108 508 509	61%	56%
HOME AFFAIRS	44 483 000	10 728 807	24%	46%
JUSTICE AND CONSTITUTIONAL DEVELOPMENT	305 729 412	245 499 193	80%	53%
LABOUR	7 455 135	6 116 020	82%	53%
RURAL DEVELOPMENT AND LAND REFORM	21 155 227	11 635 822	55%	20%
SA POLICE SERVICE	1 020 410 573	246 397 102	24%	69%
<b>Grand Total</b>	<b>2 601 635 613</b>	<b>932 034 875</b>	<b>36%</b>	<b>53%</b>



# DPW CAPITAL - ACCUMULATIVE EXP - OCT 2011

BUDGET CLASSIFICATION	ALLOCATION	EXPENDITURE	% EXP OCT 2011	% EXP OCT 2010
DEPARTMENTAL	468 184 565	121 287 979	25%	51%
ACCESSIBILITY	25 000 000	9 010 999	35%	51%
DOLOMITE	46 000 000	21 253 010	45%	5%
LAND PORTS OF ENTRY	310 000 000	166 862 613	53%	40%
INNER CITY REGENERATION	122 000 000	19 194 508	15%	3%
SPECIAL & MAJOR PROJECTS	472 760 435	249 387 948	48%	33%
Grand Total	1 443 945 000	586 997 057	39%	32%



# PLANNED MAINTENANCE - ACCUMULATIVE EXP - OCT 2011

CLIENT DEPARTMENTS	ALLOCATION	EXPENDITURE	% EXP 14 OCT 11	% EXP OCT 2010
AGRICULTURE FORESTRY AND FISHING	13 357 302	5 727 832	43%	57%
ARTS AND CULTURE	18 130 103	8 537 365	47%	44%
CORRECTIONAL SERVICES	849 315 965	429 116 581	51%	44%
DEFENSE AND MILITARY VETERANS	196 094 723	87 419 928	45%	28%
ENVIRONMENTAL AFFAIRS	28 325 568	20 563 309	73%	75%
HOME AFFAIRS	2 214 652	521 404	24%	154%
JUSTICE AND CONSTITUTIONAL DEVELOPMENT	148 762 309	66 718 068	45%	47%
LABOUR	206 890	206 889	100%	47%
PUBLIC WORKS	350 836 364	182 308 455	52%	34%
SPECIAL & MAJOR PROGRAMS	182 272 716	72 330 876	40%	74%
SA POLICE SERVICE	584 451 822	244 000 485	42%	50%
<b>Grand Total</b>	<b>2 388 363 000</b>	<b>1 118 318 237</b>	<b>47%</b>	<b>44%</b>



## CHALLENGES EXPERIENCED

- The Department Tendering program was derailed by the National Treasury Directive of May 2011 for the Period of three Months
- Expenditure Trends is always improved when Construction starts on Site
- The Department is experiencing continuous challenges with Site Clearance Process. The SAPS projects planned in Rural Areas are delayed land identified is not owned by National Government, and it presents a huge problems to get Permissions to Occupy

I THANK YOU

