

**PROGRAMME 3: AIR DEFENCE****Achievements:**

- 32 866 flying hours (2 685 hours were flown by Reserve Squadrons) were generated with only one major aircraft accident
- Output of Reserve Squadrons in the VVIP transport role more than double than during FY 2008/09
- Participated in Exercise GOLFINHO and bi-national exercise with German Air Force and Navy
- Executed 43 flights in fire fighting operations, 32 flights during medical- and casualty evacuations evacuating 34 people, 12 flights searching for persons, aircraft and vessels rescuing 25 people and three flood relief flights. The SAAF contributed to saving 59 lives during this period
- Air Force Support contributed to the success of the FIFA Confederation Cup by flying a total of 459 hours. Similar support was provided during the FIFA 2010 soccer draw

**PROGRAMME 3: AIR DEFENCE****Achievements (Cont.):**

- 26 pilots qualified for wings (80% being Black pilots and 12% female)
- Hawk squadron fully operational for combat training – SAAF now responsible for management of system
- Last three of thirty A109 helicopters delivered as scheduled
- Nine dual seat and two single seat Gripen aircraft delivered
- Main runway at Air Force Base Waterkloof upgraded and nearly all operations have been resumed
- Commercialisation of Air Force messes brought about a 20% saving on rations budget
- The first Air Force/Air Traffic Navigational Services Aerodrome Control course successfully presented within the SAAF as a first step to address general skills shortage in the aviation industry

### PROGRAMME 3: AIR DEFENCE

#### Challenges:

- Affordability, perennial under funding, the development and retention of specialist skills and operational and domestic infrastructure maintenance:
  - The warranties (GRIPEN & HAWK) ceasing in 2 years combined with underfunding in the MTEF will force the SAAF to operate 1 x combat system namely the HAWK.
  - Inability to feed more crews from HAWK to GRIPEN. Due to underfunding no intake of new GRIPEN pilots will be possible post December 2010.
- Continuation of combat system in the balance and will require an intervention to prevent a loss of the required capability - operate Hawk system only.
- Relocation of AFB Durban to La Mercy.
- Without adequate levels of funding being provided, the Air Force will not be able to meet its mandate in future.
- Requirement for a Airlift Capability.

### PROGRAMME 3: AIR DEFENCE

#### Corrective Actions:

- Reduce cost of HR component
  - Reserves – only skills not readily available in SAAF
  - Optimise use of MSDS
  - Ceiling placed on AMG contract
- Effect savings / improve efficiency
  - Investigation into the closing down of capabilities
  - Might have to reduce fleet sizes
  - Improve output of aircraft fleets
- Internal re-allocation of funds
- Fund upgrades from capital, not operating funds
- Use of simulators for cost-effective training
- SAAF / Denel Aviation cooperation
- Wrt Airlift Capability, the SAAF is considering various options available. The outcome of this will be largely influenced by current need versus funds availability (A400M funds recovery).

## PROGRAMME 4: MARITIME DEFENCE

### Achievements:

- SA Navy participated in relevant exercises in preparing capabilities to be used for 2010 FIFA World Cup.
- Consecutive successful exercise torpedo firings from submarine.
- Participated in three multi-national exercises
- Participated in the inaugural Land-Locked States Maritime Conference organised by the Standing Maritime Committee in Botswana
- The boat sailing Izivunguvungu Youth Development Sailing Project winning the best achievement in ocean sailing and seamanship nationally

## PROGRAMME 4: MARITIME DEFENCE

### Achievements (cont.):

- Presented a naval co-ordination and guidance of shipping team course to SADC members
- Organised a first time Submarine Escape and Rescue Working Group (NATO) - delegates from 23 countries
- Maritime Reaction Squadron revealed new forward deployable base to Media and relevant DOD Stakeholders in SAS SALDANHA
- Gradual decrease in the number of people leaving the SA Navy
- Reserves supplementing critical vacancies - utilised 61 225 man-days and trained 52 Reserves

## PROGRAMME 4: MARITIME DEFENCE

### Challenges:

- Under-funding has impacted the SAN, mainly in the Logistic Support Capability and the Base Support Capability.
  - Maintenance & Repair – FSEs.
  - System Support Contracts – SDPs.
  - Naval Ordnance – mainly spares for PME, 20mm & 76 mm Guns.
  - Depots stocks – depleted.
- Above affects the availability of ships and submarines at the required Levels of Capability (LOC's).

## PROGRAMME 4: MARITIME DEFENCE

### Corrective Actions

- Underfunding has and is being addressed through departmental forums.
- Reprioritisation of Maritime Upkeep Plan.

## PROGRAMME 5: MILITARY HEALTH SUPPORT

### Achievements:

- Hosted the 10th SADC Military Health Annual General Meeting - Surgeon General took over chairpersonship
- Initiated the establishment of a SADC Military Health Secretariat and the process to develop a joint military health doctrine for the SADC
- Compiled and entered into a Memorandum of Agreement with Gabon to facilitate future cooperation in health care
- Involvement and participation in the International Congress on Military Medicine and Pan African Military Medicine
- Hosted the first DOD International Military Nurses Conference
- Assisted provincial hospitals during the strike of doctors and other health care practitioners (Op ITHEMBA , Op ITHEMBA II )

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## PROGRAMME 5: MILITARY HEALTH SUPPORT

### Achievements (Cont.):

- Received donor funding for the procurement of 6 mobile clinics over a period of 3 years for health care to eligible patients in remote rural areas. The first mobile clinic was procured in FY 2009/10 that contributes to Outcome 2 and 8 of the MTSF.
- Officially opened the Military Health Resource Centre at 1 Military Hospital- research material on HIV and AIDS and tuberculosis.
- Upgraded health care facilities/pharmacies for the antiretroviral rollout programme.

## PROGRAMME 5: MILITARY HEALTH SUPPORT

### Achievements (Cont.):

- In relation to the MTSF Priority on Health SAMHS achieved the following:
  - Membership of the National Health Council (NHC) chaired by Minister of NDoH where decisions on health policy are taken.
  - Participation in the subcommittees of the NHC varying from Health Informatics for the rollout of the National Health Insurance (NHI).
  - Membership of the Ministerial Task Team on the NHI.
  - SANHS is a member of National Outbreak Response Team on communicable diseases.
  - Member of the National Multi-sectoral Cholera and Influenza 2009 Control Committee.
  - Have been part of the development of the RSA Material Elimination Strategy 2010-2015.

## PROGRAMME 5: MILITARY HEALTH SUPPORT

### Challenges:

- Accreditation of the Education, Training and Development practitioners
- Renewal of SAMHS capabilities within a 2% capital allocation
- Critical shortage of health care practitioners and loss of scarce skills
- Obsolete or unsuitable medical equipment



**PROGRAMME 5: MILITARY HEALTH SUPPORT****Corrective Actions:**

- Utilised donor funding to upgrade health care facilities/pharmacies as part of the antiretroviral rollout programme
- In conjunction with the SA Army, training is being provided to have accredited members as well as utilisation of qualified Reserve members in the field of Education, Training and Development
- A reprioritisation of the operational budget of the SAMHS has taken place with a request to increase the budget baseline to ensure adequate capabilities
- An emphasis has been placed on recruitment and offering bursaries to address critical shortage of health care practitioners and loss of scarce skills
- An allocation albeit small has been provided to address the SAMHS obsolete/ unsuitable equipment

**PROGRAMME 6: DEFENCE INTELLIGENCE****Achievements:**

- Retained its position as the major intelligence provider in South Africa.
- Participated in SADC Defence Subcommittee and the SADC Defence Intelligence Standing Committee.
- Compiled the Regional Intelligence Estimate.
- Facilitated an Intelligence Course for International Students.
- Trained an African defence force in the monitoring of marine traffic.
- Trained military intelligence personnel of various countries.
- Defence Intelligence Annual Assessment used as an input to the National Intelligence Estimate as well as the Defence Environmental Scan.

**PROGRAMME 6: DEFENCE INTELLIGENCE****Challenges:**

- Limited Language Proficiency (foreign languages)
- Limited capacity to provide tactical intelligence support to deployed forces for border safeguarding

**PROGRAMME 6: DEFENCE INTELLIGENCE****Corrective Actions:**

- To learn Portuguese, members went to Angola & Mozambique for training. French to Algeria for training. Swahili, members were trained at section language services.
- No Corrective Measure
  - DI's participation (MTEF)
  - FY11/12 – RM 16
  - FY12/13 – RM 20.5
  - FY13/14 – RM 23.5
  - FY14/15 – RM 23.5
  - Staff increase- 82 posts
  - HR increase – not sure as yet depending of post level



## Joint Logistic Services

### Achievements

Finalized Business Process Architecture that entails:

- Developing Logistics Strategy (finalized)
- Integrated Logistics Value Chain Management Framework (finalized);
- Integrated Logistics Value Chain Process Architecture that defines core Supply Chain and Life Cycle Management processes (finalized);
- Integrated Logistics Value Chain Service Delivery System ongoing (ongoing)



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## PROGRAMME 7: GENERAL SUPPORT

### Joint Logistic Services (Continued)

#### Achievements (Cont.):

- Completed a comprehensive logistics information system review that details the current logistics systems' process and technological shortcomings. Reached a principle agreement with NT – IFMS (Supply Chain Section) on the integration of IFMS (SC Module) with Defense unique single information system and lifting of moratorium.
- Developed a comprehensive estate management strategic concept that incorporates complete life-cycle management of Defense estate and alignment of estate requirements with corporate strategic thrust



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**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Achievements (Cont.):**

- Completed 60% condition assessment of DOD facility footprint that will enable DOD to prepare a credible User Asset Management Plan according to GIAMA and 40% verification of immovable asset register to be 100% finalized in next financial year.
- Successfully Integrated the concept of Defence Works Capability within the integrated logistics value chain in line with Integrated Value Chain Framework. Finalizing the alignment of its structures. 120 Site Supervisors and Artisans have been trained, and 552 undergoing training and busy with practical and theoretical phases.

**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Achievements (Cont.):**

- Developed 2 Contingency Liability Risk Management Model (costing model) that enables DOD to accurately estimate its financial obligation, and a model that prioritizes risks exposure of DOD. An interim policy to manage contingency liability related to environmental issues is in place – these accomplishments led to the lifting of qualification, and increased interest from NT Accounting Standard Board in utilization the models across government in environmental contingency liability management.
- In collaboration with OCA, an Intervention Cluster was established to integrate short term LIRP efforts (logistics) with OCA efforts (financial reporting). This milestone led to the successful development of the Asset Management Charter, Accruals Charter, and Lease Management Charter. The combined efforts of OCA and LIRP resulted in the clearing of the Accruals and Lease qualification.

## Joint Logistic Services (Continued)

### Achievements (Cont.):

- Stock verification project is progressing according to plan. SAAF verification is completed except for finalization of discrepancies. Verification of the Army and Navy is in progress. Project will be finalized at the end of 11/12 financial year.
- The cleaning of the codification and cataloguing database is 40% complete. The acquisition of a NATO compliant Cod & Cat information system will significantly improve management and rationalization of our inventory.

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## PROGRAMME 7: GENERAL SUPPORT Joint Logistic Services (Continued)

### Challenges:

- The lack of a single, optimized integrated logistic management information system negatively impacted on the DOD ability to manage assets according to NT requirements.
- Finalization of the elements of Integrated Logistics Service Delivery System. Alignment of logistics structures with other processes of the Defense Value chain: availability of competent personnel to manage the service delivery system, and building a sustainable logistics policy generating and modern training capability.
- DOD facility maintenance backlog remains a serious challenge due to funding and capacity constraints at NDPW.

**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Challenges:**

- Some facilities management related policies have been finalized; interim lease management policy in place, and other critical asset management policies in draft format to be finalized during current financial year.
- Finalized a procurement framework that capacitated CSANDF, Service and Division Chiefs in executing their procurement functions, and enhance internal controls for the procurement processes.

**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Challenges:**

- The lack of a single, optimized integrated logistic management information system and modern inventory tracking technologies negatively impacts on the DOD's ability to manage its stock according to NT requirements.
- Finalization of the elements of Integrated Logistics Service Delivery System. Alignment of logistics structures with other processes of the Defense Value chain: availability of competent personnel to manage the service delivery system, and building a sustainable logistics policy generating and modern training capability.
- DOD facility maintenance backlog remains a serious challenge due to funding and capacity constraints at NDPW.

**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Corrective Actions:**

- Established work streams with NDPW to improve service delivery and accountability. These address identified problem areas – these are SLA; Audits (Leases); Planned Maintenance; Refurbishment and Capital Projects, and Asset Register. Works Capability is tasked to manage Planned Maintenance in line with our migration of functions plan.
- Procurement Training/Workshops are continuously presented to Services and Divisions to capacitate them.

**PROGRAMME 7: GENERAL SUPPORT**  
**Joint Logistic Services (Continued)**

**Corrective Actions:**

- A project to develop a bar-coding capability as per AG recommendation has been commissioned to enhance identification and location of assets.
- Linking of National Stock Numbers with SCOA ongoing - this will align NATO asset identification numbers with NT financial reporting groupings (SCOA) facilitating financial asset status reporting.