



	Is there adequate utilisation of available land (are there no illegal dumping sites, open spaces that are unutilised by municipality)		
	Are there initiatives to revitalise infrastructure to effectively deliver services to households?		
	What is the rate of implementation of the Local Economic Development?		
	What is the level of involvement of businesses in the LED implementation? Any examples? (Please specify)	Good	Average Poor
5.	INDIGENT POLICY		
	Has Council adopted indigent policy?	Yes	No
	Is there indigence register?	Yes	No
	How credible is the register?		
	What is the percentage of indigent population?		
6.	GOVERNANCE		
	Has Council adopted IDP and LED	Yes	No
	How is it linked or aligned to the Provincial Growth and Development Strategy and the national priorities?	Yes	No
	Does the IDP include transport development plans and spatial development plans?	Yes	No
	Participation of sector departments in IDP process?	Satisfactory	Average Poor
	Is there sufficient public participation in the IDP formulation?		
	Nature of the political/administrative interface?	Positive	Negative
	Please explain		
	The relevance of qualifications of municipal officials (skills audit)?		
	Status of ward committees	Established	Non-existent
	Functionality of ward committees	Effective	Average Ineffective
	Frequency of Mayoral Community meetings	Quarterly	Bi-annually Never
7.	FINANCIAL MANAGEMENT		
	Does the municipality have a functioning Finance Management	Yes	No



Office or Municipal Treasury?			
Does the municipality have a Chief Financial Officer?	Yes		No
Is non-payment of services a problem?	Yes		No
Who are the biggest debtors?	Residents	Government	Industries
What method of debt collection is in place?			
Does the municipality comply with legislation in submission of financial statements?			
Quality of financial statements	Good	Average	Poor
Expenditure on capital budget	High (80-100%)	Medium (50-80%)	Low (20 -50%)
Expenditure on grants	High (80-100%)	Medium (50-80%)	Low (20 -50%)
8. INTERNAL AUDIT SYSTEMS			
Do you have an internal audit capacity	Yes		No
Do you have internal audit committee	Yes		No
Auditor General's opinion in past five years	Adverse	Disclaimer	Qualified Unqualified
9. SKILLS			
Number of engineers			
Number of Technicians			
Number of Planners			
Number of financial managers			
8.5 Number of project managers			
Are there retired professionals in the community that can be used to draw skills experience?			
8.6 Others (specify)			

10. GENERAL QUESTIONS

It is said that IDP credibility and adoption rate has reached 100 per cent, this begs the question as to how can this be translated into 100 per cent implementation rate?

Coordination is identified as a problem, not only in transfers of grants but in financial reporting and implementation. What are some of the practical suggestions to improve this situation?

Chronic skills shortage in municipalities, in particular, is the biggest challenge, how can this be overcome?

What is the role of development institutions, business, civil society, tertiary institutions etc in this challenge?

Grant dependency is emerging as a fundamental challenge in municipalities. What can be done to ensure that municipalities are able to stimulate their economies and generate revenue?



How can spatial distortion be overcome to respond to the demands of present day South Africa?

Are there serious obstacles associated with municipal demarcation, if so, what are they and how can we overcome them?

How does migration affect service delivery backlogs?

How does mushrooming of informal settlements and population increase affect provision of services?

What forms of legal instruments are necessary to ensure compliance to clean financial management?

Are there international best practices that we can draw from in order to improve our system of local government?

What are the main causes of declining public confidence in local government?

What are the most effective methods of ensuring functional contact between the community and municipal councils?

Is the current configuration of municipal administration capable of responding to the demands of a developmental state?

What can be done to prevent fiscal dumping in municipalities?

Is the Anti-Corruption Strategy effectively implemented in municipalities, allegations levelled against municipalities during protests suggests inadequacies, what can be done to strengthen its implementation?

What becomes the role of traditional leadership in ensuring meaningful mobilisation of resources and collaborating with municipal councils to uplift communities?

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