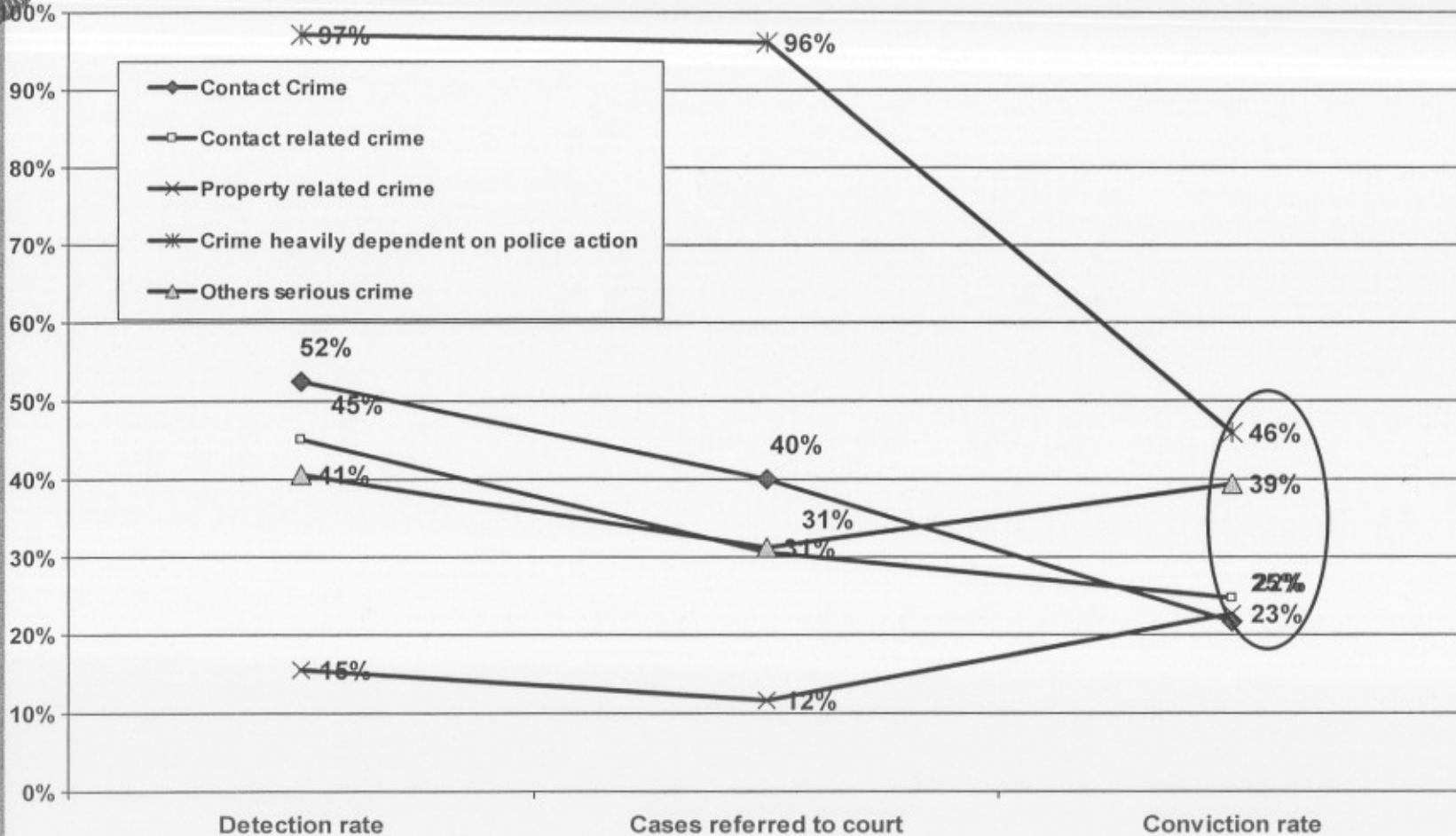




Programme Performance: Detective Services



All crime categories have low conviction rate and this ranges between 23% - 46%



Expenditure Analysis



Department of Police	Adjusted Appropriation R'000	Virements	Actual spending as at end of Mar-09 R'000	Percentage spent as at end of Mar-09 R'000
Programme				
1. Administration	13 841 697	117,180	13 958 877	100.8%
2. Visible Policing	17 195 540	(99,943)	17 095 597	99.4%
3. Detective Services	6 714 765	71,976	6 786 741	101.1%
4. Crime Intelligence	14 487 89	(8,585)	1 440 240	99.4%
5. Protection and Security Services	2 291 518	(80,628)	2 210 890	96.5%
Total	41 492 309	0	41 492 309	100.0%

- Protection and Security Services was the lowest spending programme at 96.5%
- R99.9m, R80.6m and R8.5m were shifted from Visible Policing, Protection and Security Services, and Crime Intelligence respectively to other programmes
- Visible Policing constituted 41% of total budget



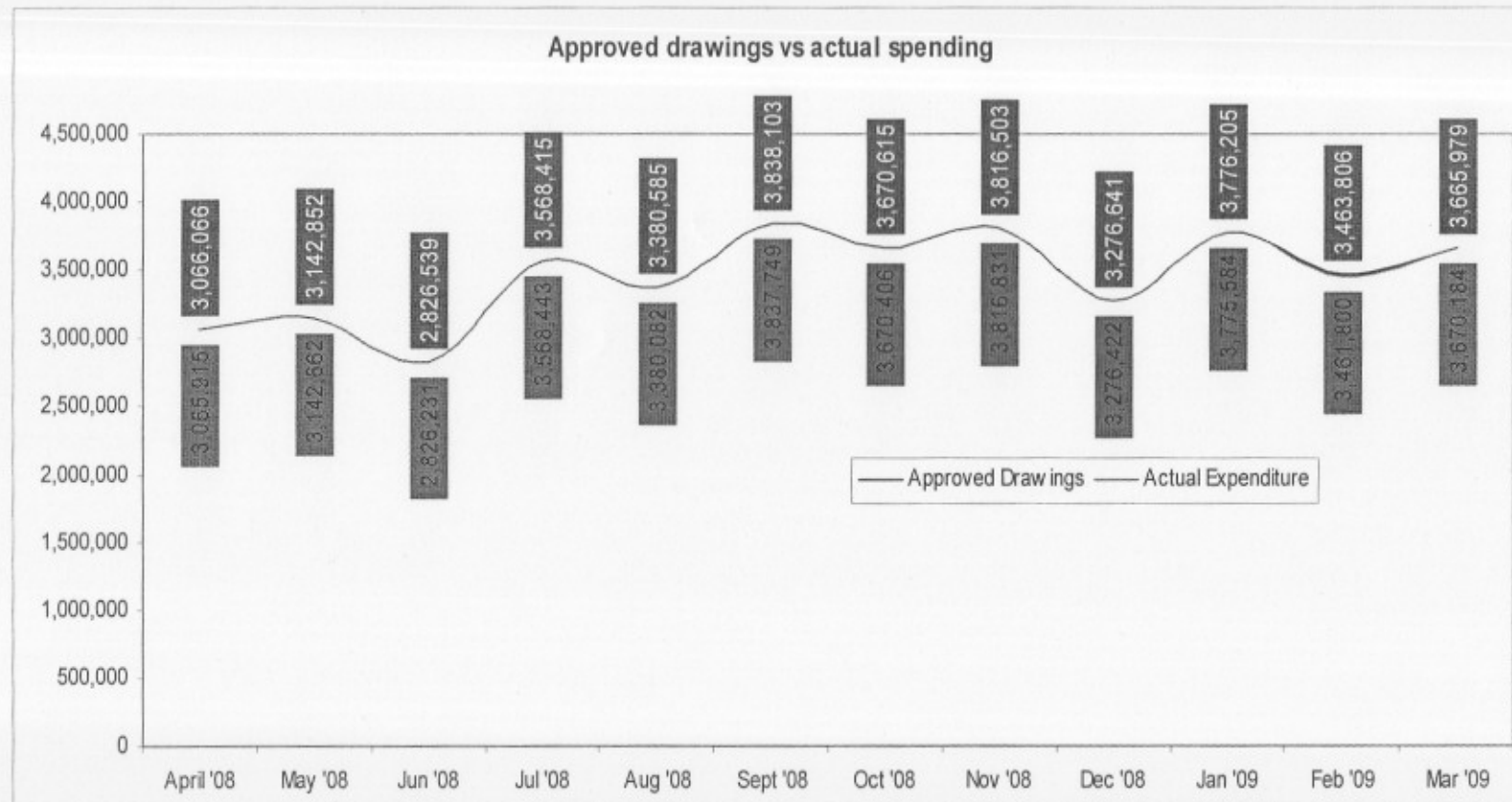
Expenditure Analysis (Cont.)



Department of Police	Adjusted Appropriation	Virements	Actual spending as at end of	Percentage spent as at end of
	R'000		Mar-09 R'000	Mar-09 R'000
<i>Economic classification</i>				
Current payments:	38 908 697	(400 889)	38 507 808	99.0%
Compensation of employees	29 085 214	(38,986)	29 046 228	99.9%
Goods and services	9 823 483	(363,985)	9 459 498	96.3%
Financial transactions in assets and liabilities	0	2,082	2 082	
Transfers and subsidies:	353 474	25,680	379 154	107.3%
Provinces and municipalities	19 432	3,015	22 447	115.5%
Departmental agencies and accounts	17 657	770	18 427	104.4%
Households	316 385	21,895	338 280	106.9%
Payments for capital assets:	2 230 138	375,209	2 605 347	116.8%
Buildings and other fixed structures	843 278	147 872	991 150	117.5%
Machinery and equipment	1 386 325	225 876	1 612 201	116.3%
Cultivated assets	535	1 461	1 996	373.1%
Total	41 492 309	0	41 492 309	0



Drawings vs Actual Expenditure (Cont.)



Actual expenditure was in line with expenditure plans (drawings) during 2008/09. The Department's management of cash flow is commendable.



Audit Outcomes



Not qualified, but emphasis of the matter

1.1 Non-compliance with regulatory requirements

The Accounting Officer did not ensure an effective, efficient and transparent system and internal controls regarding performance management

1.2 Reported performance information did not meet criteria

The targets with regards to programme 2: Visible policing and programme 3: Detective services were not:-

- Measurable in identifying the required performance
- Time-bound in specifying the time period or deadline for delivery



Audit Outcomes (Cont.)



1.3 Reported performance information not reliable

There was inadequate controls during the year to ensure that performance information generated by the Case Administration System (CAS) is accurate and complete.

1.4 Source information not accurate and complete

The accuracy and completeness of reported performance information could not be verified for programme 2: Visible policing and programme 3: Detective services. This was as a result of performance information that has been captured inaccurately or incomplete from source documentation such as case dockets.



Audit Outcomes (Cont.)

There are no standards for defining indicators, therefore ambiguity is natural and unavoidable at times and performance would be impossible to target or project

There has been an engagement between SAPS and National Treasury to address the unreliable reported performance information for 2009/10 and going forward, following from the findings generated by the Auditor-General on Performance information.

Committees should pay attention to the emphasis of matter and explore any remedial steps with the Accounting Officer

Assessment of the Recurrence of Audit Findings from 2006/07 to 2008/09



<i>Finding</i>	<i>2006/07</i>	<i>2007/08</i>	<i>2008/09</i>
result of the lack of monitoring inventory discrepancies were noted between the actual inventory and the Provisioning Administration System (PAS) from test counts performed at 18 inventory stores countrywide.	Lack of monitoring in the operational Environment	Resolved	Resolved
Inventory control registers were not properly maintained in six provinces. Bi-annual firearms inspections were not always performed.	Lack of monitoring in the operational Environment	Resolved	Resolved
Supply Chain Management - non-compliance and inconsistencies relating to use of urgent and emergency procedures, advertising and evaluation aids. Certain prescribed documentation not available.	Lack of monitoring in the Administrative Environment	Resolved	Resolved
Inventory registers were not always properly maintained as test counts performed during the year at several police stations across the country revealed significant discrepancy between the physical assets and the assets recorded on the Provisioning Administration System.	N/A	Lack of monitoring in the operations Environment	Resolved
PS does not maintain an effective, efficient and transparent systems and internal controls regarding performance management as required by MA	N/A	N/A	Non-compliance with regulatory requirements



Issues of concern



- There is an increasing frequency of the condonement of Irregular expenditure by the Accounting Officer of the Department of Police;
- R28.4 million has been condoned in 2008/09 as compared to R10.0 million (2007/08);
- The Department should be more stringent to avoid incurring these irregular expenditure through strict measures and through effective communication of these measures with the SAPS officials as a whole and those who could be party to the irregularity.



Issues of concern (Cont.)

- DoP conviction rate = (no. of charges to which accused is guilty + charges closed on death of accused or accused fails to appear in court)/total charges to court
- NPA & DoJ&CD conviction rate = (no. of cases accused was found guilty/total cases to court)
- It is imperative that the Criminal Justice System ought to develop a single set of performance indicators.



Conclusion



Although the audit opinion is unqualified, it is important for the SAPS to address the issues raised as emphasis of the matter.