

Recovery Plan

The key objectives of the infrastructure recovery plan are to:

- Improve spending of the allocated budget.
- Speed up service delivery.
- Address bottlenecks in the service delivery model.
- Restore public confidence.
- Improve the teaching and learning conditions in schools.
- Alleviate the shortage of office space.
- Build internal capacity in the infrastructure programme.
- Enhance district office and local community involvement.

Recovery Plan

Nine focus areas have been identified:

1. Improve internal capacity to manage and monitor delivery.
2. Eliminate delays in project planning for the outer years.
3. Completion of blocked project from previous years.
4. Process all outstanding final accounts and close-out reports.
5. Revive programme delivery structures.
6. Eliminate blockages in procurement and payments.
7. Appoint alternative Programme Implementation Managers.
8. Eliminate inefficiencies in internal systems and processes.
9. Improve planning, approval and implementation lead times.

Recovery Plan

- Award of 80 building contracts to contractors by end August.
- Awarding of 100 new construction projects by end September.
- Publicity campaign to note the awarding of contracts.
- Sod turning ceremonies.
- Deployment of construction monitors to progress on site.
- Launch of District & Circuit Infrastructure forums.
- Improve visibility of DoE officials at construction sites.
- Visible improvement in rate of school construction delivery.
- Radio slots to communicate achievements against targets.
- Official opening of new schools.

Action Plan

Issue	Corrective Measures	Responsible	Timeframe
Delays by implementing agents to submit monthly reconciliations	Monthly meetings with Implementing Agents have been introduced	T.S. Mzamo	Monthly
No invoices from Amatola in May, June & July.	Accountants have been deployed to address the matter	T.S. Mzamo	19/08/08
R43m invoices from IDT and R10m from Coega arrived after month end.	Implementing Agents have been advised to submit invoices twice a month on the 10 th and 20 th of each month	T.S. Mzamo	10 th & 20 th (monthly)

Action Plan

Blockage	Corrective Measures	Responsible	Timeframe
80% of new projects are at tender evaluation stage	Fortnightly meetings have been arranged with implementing agents to monitor progress	Q. Msiwa	Fortnightly
Unrealistic cash flow projections by Implementing Agents	Implementing Agents have been advised to review their cashflow projections	Q. Msiwa	22 August 2008
Delays in issuing of works orders	A dedicated team has been established to focus solely on infrastructure works orders	D. Delpont	Weekly
Delays in the completion of 2008/09 project list.	2009/10 project list is currently being prepared	J. Olivier	30 August 2008

Action Plan

Challenges	Concrete Measures	Responsible	Timeframe
Section 20 & 21 allocations do not reflect as expenditure	A tracking system will be developed to monitor expenditure against section 20 & 21 allocations to schools and districts	CFO	30 August 2008
Lack of progress in learner assessment centre	Contractor has been terminated. Replacement Contractor to be appointed	Q. Msiwa	30 August 2008
Under expenditure in emergency repairs	Increase district delegations to R500,000 for districts to address urgent repairs	DDG	22 August 2008
Lack of Implementing Agent Capacity	Appointment of alternative Programme Implementing Agents	T.S. Mzamo	13 September 2008
Demand for emergency classrooms	Extend existing contract for tender 1 to provide more emergency classrooms	Q. Msiwa	30 August 2008

Action Plan

Challenges	Corrective Measures	Responsible	Timeframe
Under spending in programme 8	Top slicing to fund additional projects in programme 1 e.g. cabling @ head office and districts	CFO	22 August 2008
Under spending in programme 4	Top slicing to fund emergency repairs to existing special schools	CFO	22 August 2008
Under spending in infrastructure grant	Fast track awarding of contracts for the 47 schools, toilet construction and soup kitchens for the School Nutrition Programme	T.S. Mzamo	22 August 2008
Under spending in programme 5	Transfer funds to Colleges for urgent interventions	CFO	22 August 2008

Progress Report

Phase	Projects	Agent	Progress
One	30 schools	Public Works	02 schools under construction, 26 schools have reached practical completion, 02 schools have been withdrawn due to lack of access and land issues.
Two	27 schools	IDT	15 tenders were advertised on 07/08/08. These are currently being evaluated. 12 tenders to be advertised on 05/08/08.
Three	47 schools	Public Works	24 are at tender adjudication stage, 22 awaiting issuing of works orders. 1 is under construction.
Model schools	12 schools	IDT	10 schools have been awarded to Contractors and currently under construction.
Premier's Initiative	237 schools	Public Works Education	Materials and labour only tenders currently being evaluated by DPW. Material tender for 34 schools has been awarded.
Coega 1 & 2	51 schools	Coega	49 schools from phase have been completed. Tenders for 38 schools have been awarded. Construction to start in September 2008.
EPWP	57 schools	IDT	48 schools have been completed. 09 are still under construction.

Progress Report

Phase	Projects		Progress
Head Office	03 projects	Public Works	There are three main projects under construction. Two are at completion stage and ready for occupation by end September.
Water & Sanitation	75 schools	Amatola	45 schools have been completed. 20 schools to be completed by end August 2008.
Emergency Repairs	90 schools	Coega, IDT	Tenders are being evaluated. Construction is envisaged to start in September 2008.
Emergency Repairs	115 schools	Education	35 works orders have been issued. 30 schools are under construction.
Exam Centres	04 districts	Public Works	The programme is targeting 05 districts. Construction is scheduled to start in November 2008.
Exam Centre	01 project	Public Works	Contractor is currently off site. Contract has been terminated.
Fencing	200 schools	Public Works	96 are at planning stage, 63 have been put out to tender, 34 at adjudication stage. Construction to start in September 2008.
Pit Emptying	250 schools	Amatola	Service providers to be on site in October 2008.

Date	Service Provider	Project Name	Order No.	Contract Amount	Expenditure		Balance of Commitment
					2007/08	2008/09	
2/11/2007	Kwikspace	Sithonga JPS	OR-034209	1,905,708.30	886,797.09	460,698.14	558,213.07
2/11/2007	Kwikspace	Mqhekezweni	OR-034225	1,478,068.26	606,612.53	127,600.58	743,855.15
2/11/2007	Ekwikbuild	Saki SPS	OR-034229	1,381,441.15	568,059.07	-	813,382.08
2/11/2007	Ekwikbuild	Mfundweni JP	OR-034230	1,390,040.22	536,068.64	184,029.59	669,941.99
2/11/2007	Ekwikbuild	Thamsanga JSS	OR-034231	1,539,097.08	-	202,167.29	1,336,929.79
2/11/2007	Ekwikbuild	Madisa SSS	OR-034232	1,678,210.03	-	-	1,678,210.03
2/11/2007	Ekwikbuild	Zwelijongile	OR-034233	1,700,025.92	803,705.23	58,963.70	837,356.99
2/11/2007	Ekwikbuild	Masikhanyise	OR-034234	1,830,708.37	635,459.74	-	1,195,248.63
2/11/2007	Ekwikbuild	Sizane JSS	OR-034235	1,848,753.95	101,867.79	852,418.84	894,467.32
2/11/2007	Kwikspace	Bongolethu PS	OR-034284	1,478,068.26	619,763.01	-	858,305.25
2/11/2007	Kwikspace	Colwana school	OR-034285	1,905,708.30	862,459.99	339,391.62	703,856.69
2/11/2007	Kwikspace	Tina Falls PS	OR-034286	1,905,708.30	846,904.73	316,014.24	742,789.33
2/11/2007	Kwikspace	Mqopiso JSS	OR-034287	1,905,708.30	862,459.99	126,874.14	916,374.17
2/11/2007	Kwikspace	Peula SPS	OR-034288	1,147,217.17	-	-	1,147,217.17
2/11/2007	Kwikspace	Jongisizwe	OR-034289	1,335,521.58	727,085.91	267,320.99	341,114.68
2/11/2007	Kwikspace	Kamastone JSS	OR-034290	1,335,521.28	519,107.14	241,402.57	575,011.57
2/11/2007	Kwikspace	Vuyisile SPS	OR-034291	1,763,161.62	848,705.98	41,672.55	872,783.09
2/11/2007	Kwikspace	Lekeontlaneng	OR-034294	1,147,218.90	461,869.12	244,890.77	440,459.01
2/11/2007	Kwikspace	Thembehle PS	OR-034295	1,432,312.26	591,958.19	207,608.43	632,745.64
2/11/2007	Kwikspace	Jojweni JPS	OR-034296	1,478,068.26	902,944.00	88,406.46	486,717.80
2/11/2007	Kwikspace	Maclear Methodist	OR-034297	1,620,614.94	-	-	1,620,614.94
2007/11/23	Kwikspace Modular Build.	Mbizweni PS	OR-035071	1,147,218.90	-	-	1,147,218.90
2007/11/23	Kwikspace Modular Build.	Gengancwanzi Jss	OR-035072	1,335,521.58	461,869.12	42,558.41	831,094.05
2007/11/23	Kwikspace Modular Build.	Ezingqayi PS	OR-035073	1,620,614.94	699,211.04	76,540.50	844,863.40
2007/11/23	Ekwikbuild	Ntabaza JSS	OR-035076	1,997,481.97	881,787.21	-	1,115,694.76
2007/11/23	Ekwikbuild	Philemon JSS	OR-035078	1,620,614.94	173,334.95	573,585.88	873,694.11
2008/01/28	Kwikspace Modular Build.	Phallang Primary	OR-036527	1,335,521.58	-	-	1,335,521.58
2008/01/28	Kwikspace Modular Build.	Rietspruit JSS	OR-036529	1,335,521.58	461,869.12	339,310.81	534,341.65
2008/01/28	Ekwikbuild	Zixinene Primary	OR-036530	1,381,441.15	568,059.07	-	813,382.08
2008/01/28	Imbono	Gengancwanzi JSS	OR-037537	40,065.65	15,137.06	-	24,928.59
2008/01/28	Imbono	Mbizweni PS	OR-037538	40,065.65	12,877.74	-	27,187.91
2008/01/28	Imbono	Madiba	OR-037540	41,422.62	19,249.32	-	22,173.30
2008/01/28	Imbono	Saki SPS	OR-037541	41,443.23	15,688.09	-	25,755.14
2008/02/14	Imbono	Zixinene Primary	OR-037542	41,443.23	15,688.09	-	25,755.14
2008/02/14	Imbono	Thembehle PS	OR-037543	42,969.37	16,298.55	-	26,670.82
2008/02/14	Imbono	Jongisizwe	OR-037544	44,342.05	15,137.06	-	29,204.99
2008/02/14	Imbono	Colwana school	OR-037545	57,171.25	21,979.30	-	35,191.95
2008/02/14	Imbono	Palang	OR-037550	40,065.65	15,137.06	-	24,928.59
2008/02/14	Imbono	Mqhekezweni	OR-037551	44,342.05	16,847.62	-	27,494.43
2008/02/14	Imbono	Ezingqayi PS	OR-037552	48,618.45	18,558.18	-	30,060.27
2008/02/14	Imbono	Philemon JSS	OR-037553	52,894.85	18,558.18	-	34,336.67
2008/02/14	Imbono	Maclear Methodist	OR-037554	52,894.85	18,558.18	-	34,336.67
2008/02/14	Imbono	Sizane JSS	OR-037555	55,462.62	21,295.85	-	34,166.77

2008/02/14	Imbono	Vuyisile SPS	OR-037556	57,171.25	37,848.70	-	19,322.55
2008/02/14	Imbono	Rietspruit JSS	OR-037559	40,065.65	15,137.06	-	24,928.59
2008/02/14	Imbono	Lekeontlaneng	OR-037561	40,065.65	12,877.43	-	27,188.22
2008/02/14	Imbono	Jojweni JPS	OR-037568	44,342.05	16,847.62	-	27,494.43
2008/02/14	Imbono	Mngqophiso	OR-037601	57,171.25	21,979.30	-	35,191.95
2008/02/14	Imbono	Sithonga JPS	OR-037602	57,171.25	21,979.30	-	35,191.95
2008/02/14	Imbono	Masikhanyise	OR-037603	59,383.09	21,079.30	-	38,303.79
2008/02/14	Imbono	Bongoletu PS	OR-037605	44,342.05	16,847.62	-	27,494.43
2008/02/14	Imbono	Nabeliza PS	OR-037593	59,924.46	42,591.69	-	17,332.77
2008/02/14	Imbono	Tina Falls PS	OR-038276	57,171.25	-	21,979.30	35,191.95
2008/02/14	Imbono	Kamastone JSS	OR-37539	40,065.65	-	-	40,065.65
2008/02/14	Imbono	Zwelijongile	OR-037565	55,462.62	-	-	55,462.62
2008/02/14	Inyathi QS	Bakaneni PS	OR-039517	116,381.41	-	14,565.51	101,815.90
2008/02/14	Inyathi QS	Jojweni JPS	OR-039620	144,043.72	-	44,136.29	99,907.43
5/9/2008	Isidingo Consulting	Ntabaza JSS	OR-039664	160,687.92	-	-	160,687.92
5/9/2008	George A Cotterel	Thamsanqa JSS	OR-039524	135,462.88	-	87,867.85	47,595.03
5/9/2008	Inyathi QS	Thembelihle PS	OR-039624	120,932.51	-	34,478.01	86,454.50
5/9/2008	E.L. Consultants	Vuyisile SPS	OR-040453	151,198.60	-	48,895.20	102,303.40
5/9/2008	Inyathi QS	Sithonga JPS	OR-039613	164,151.37	-	52,736.69	111,414.68
5/9/2008	E.L. Consultants	Bongoletu PS	OR-040452	132,229.06	-	58,273.07	73,955.99
5/9/2008	E.L. Consultants	Ezingqayi PS	OR-040508	141,076.33	-	63,100.81	77,975.52
5/9/2008	Diko Pieterse QS	Gengancwazi Jss	OR-039782	160,997.37	-	-	160,997.37
5/9/2008	Z.S. Project Man	Colwana school	OR-039506	163,838.96	-	17,809.87	146,029.09
5/9/2008	Clarence Bobie & Partners	Philemon JSS	OR-039513	156,047.48	-	61,116.54	94,930.94
5/9/2008	Diko Pieterse QS	Mbizweni PS	OR-039781	153,047.71	-	-	153,047.71
5/9/2008	Z.S. Project Man	Mqopiso JSS	OR-039605	163,838.96	-	-	163,838.96
5/9/2008	Z.S. Project Man	Mqhekezweni	OR-039521	143,731.31	-	-	143,731.31
5/9/2008	Diko Pieterse QS	Lekeontlaneng	OR-039656	149,667.57	-	-	149,667.57
5/9/2008	Diko Pieterse QS	Maclear Methodist	OR-039657	172,530.40	-	-	172,530.40
5/9/2008	Z.S. Project Man	Tina Falls PS	OR-040148	163,838.96	-	11,449.35	152,389.61
5/9/2008	Inyathi QS	Rietspruit JSS	OR-039518	130,634.40	-	15,847.25	114,787.15
5/9/2008	Clarence Bobie & Partners	Jonginisizwe	OR039512	140,846.72	-	54,356.09	86,490.63
5/9/2008	Clarence Bobie & Partners	Kamastone JSS	OR-039511	138,166.85	-	52,420.83	85,746.02
5/9/2008	George A Cotterel	Saki SPS	OR-039515	128,049.89	-	79,879.10	48,170.79
5/9/2008	George A Cotterel	Masikhanyise	OR-039619	161,225.66	-	80,671.23	80,554.43
5/9/2008	George A Cotterel	Zixinene Primary	OR-039618	128,049.89	-	-	128,049.89
5/9/2008	George A Cotterel	Madiba SS	OR-039516	142,003.98	-	95,227.63	46,776.35
				49,899,036.74	15,076,156.96	5,686,266.13	29,136,613.65