

**BREAKING NEW GROUND IN HOUSING DELIVERY  
HOUSES, SECURITY & COMFORT**



**housing**

Department:  
Housing  
REPUBLIC OF SOUTH AFRICA

## **Updated Strategic Plan 2008/11**

Presentation to  
**Portfolio Committee on Housing**

**07 May 2008**

*VISION: A NATION HOUSED IN SUSTAINABLE HUMAN SETTLEMENTS  
WITH ACCESS TO SOCIO-ECONOMIC INFRASTRUCTURE*



*MISSION: TO ESTABLISH & FACILITATE A SUSTAINABLE PROCESS  
THAT PROVIDES EQUITABLE ACCESS TO ADEQUATE HOUSING FOR ALL  
WITHIN THE CONTEXT OF AFFORDABILITY OF HOUSING & SERVICES  
& ACCESS TO SOCIAL AMENITIES & ECONOMIC OPPORTUNITIES*



### **STRUCTURE OF THE PRESENTATION**



- 1. Introductory & Overview – Director-General**
  - a. Executive environmental scan
  - b. Housing Sector priorities
  
- 2. Departmental Programmes – Chief of Operations**
  - a. Department's Strategic Objectives & Structure
  - b. Programmes' Purposes and Functions
  - c. Planned Activities for 2008/09
  
- 3. Programmes' Budget Analysis – Chief Financial Officer**

**Executive Environmental Scan**

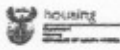


**Introduction and Overview**

**Director-General: Housing**  
**Mr. Itumeleng W. Kotsane**



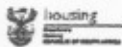
2014/01/20



## 7 Key Considerations

### 1. Capacity and gearing-up for Delivery Acceleration

- address the need to improve the understanding of the policies and its changes by the practitioners across all spheres of Government (in particular Provinces and municipalities)
- Secure sector delivery capacity and provide hands-on support to accelerate delivery (LAND/ BUILDING MATERIALS/ CONSTRUCTION)
- improvements and streamlining of the planning process for effective delivery
- eradication of informal settlements – ensure progressive and incremental realization of the 2014 target through specific annual milestones
- Housing must lead in the delivery process for community basic services and infrastructure - design an enabling funding framework that ensures the delivery of complete settlements



### 2. Priority Projects

- explore and adopt alternative approaches to better manage priority housing projects. This must serve to affirm National support but limit exposure.
- Delivery progress on Zanemvula and N2 must be closely managed
- Ensure progress on the Khutsong project
- trouble shooting mechanisms (working smarter)

### 3. Organisational Development (and integrity)

- improvement and uphold governance dictates of the department
- build more inclusive approach in carrying out the departmental mandate
- build close collaboration between both Provincial and Municipalities

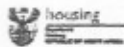


#### **4. Monitoring and Evaluation Mechanism**

- understanding better the extent and nature of our backlog – (2014 informal settlement eradication target). Define more sharply the extent of the housing demand
- increase presence in the Provinces, especially around project tracking
- better use of and reporting on the budget and resources across the sector

#### **5. Housing Institutions**

- Establish and operationalise the Housing Development Agency and the SH Reg. Authority
- Housing institutions need to account more on the accurate delivery of their mandates



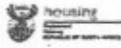
#### **6. Policy**

- Provide greater clarity on rural and urban housing policy & responses
- Enhance and articulate housing development regulations and ensure adherence to minimum norms and standards
- finalize all outstanding policy refinements to give effect to delivery
- policy development to focus on expediting delivery

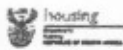
#### **7. Communication**

- improve communication and relations between Provinces and Municipalities
- manage public perceptions and communicate progress/ success stories to improve awareness of delivery system.
- Show case real time delivery progress to demonstrate progress towards providing access to adequate shelter.
- Engage in public discourse on delivery considerations and as far as possible lead with ideas and success stories
- Demonstrate appropriateness of innovative and alternative technologies in advancing delivery.





## Housing Sector Priorities



## Housing Priorities

- 1. Introduce housing cover for *military Veterans* of the struggle**
- 2. Interventions in the housing industry and residential property market to curb the spiraling cost of construction input prices - including the cost of material development and supply**
- 3. We develop appropriate *legislation to prevent* the mushrooming of informal settlements (i.e. improve the regulations)**



## Housing Priorities

4. Provide for housing needs with the use of alternative housing options such as **affordable rental stock**
5. Develop & adopt a **central planning approach** to better direct resource allocation, distribution and an overall coordinated response to human settlements
6. **Restructure the funding mechanism(s)** and consolidate all housing-related grants and funding streams to improve sustainability



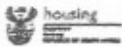
## Housing Priorities

7. In order to deal effectively with the challenges of human settlements, land acquisition be accelerated through a dedicated **Housing Development Agency**
8. Introduce a **once-off injection of resources** and an extraordinary effort to impact on the housing backlog & poverty
9. Introduce measures to assist people with building materials to **encourage self involvement** in the provision of housing needs. This will respond to specific conditions that prevail in rural areas, for example.



## **Departmental Programmes (within Branches) for 2008/09**

**Chief of Operations  
Mr. Joseph M. Leshabane**



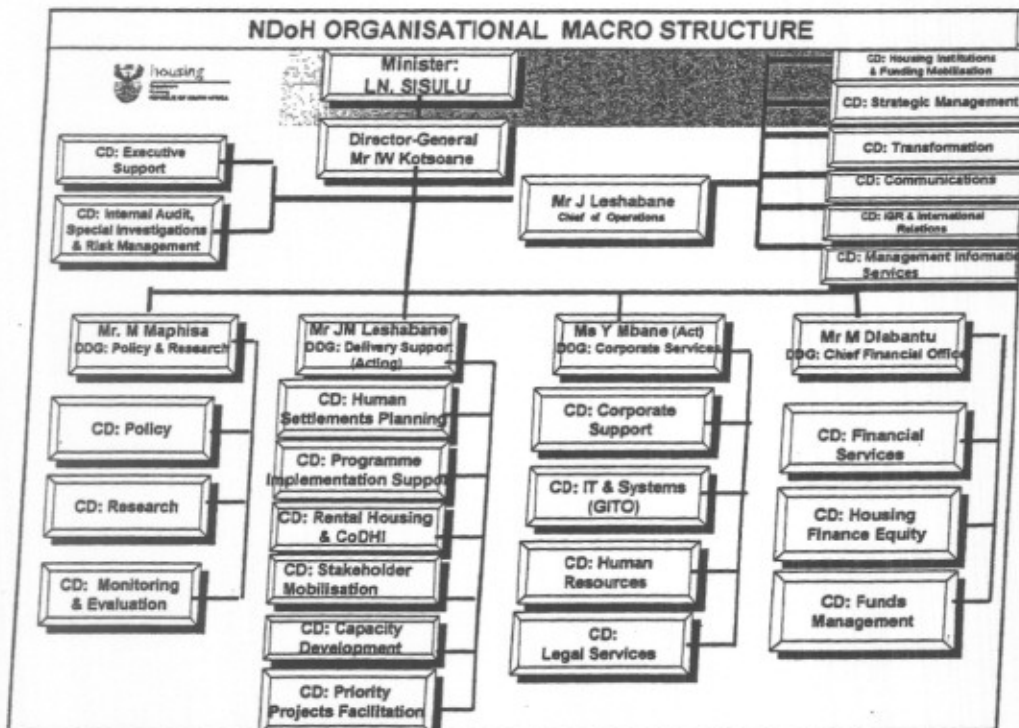
## **Departmental Strategic Objectives**

- 1. Accelerating the delivery of housing and integrated sustainable human settlements**
- 2. Utilizing housing delivery as a catalyst for major job creation and economic growth**
- 3. Ensuring residential property is accessible to all to alleviate asset-poverty and create wealth**



## Departmental Strategic Objectives

4. Promoting social cohesion and improving quality of life for all in sustainable integrated human settlements.
5. Main stream alternative technologies and innovative planning for sustainable human settlements







## Programme vs Branch

### SPECIAL NOTES:

- Branches are structured to expedite service delivery (cluster similar & related functions)
- Programmes are structured as per ENE
- The alignment between Branch Structure and Programme Structure to be implemented in 2009/10 financial year

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### **PROGRAMME 1: Ministry/ DG's Office/ COO/ Corporate Services (Pages 31 – 49)**

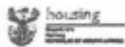
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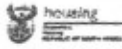
## PURPOSE

The purpose of the programme is to provide **strategic leadership, administrative and management support services** to the department and promote and facilitate the flow of information between the department and its stakeholders.



## Sub-Programmes

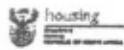
- **Executive Support Services**
- **Chief Directorate Internal Audit, Risk Management and Special Investigations**
- **Human Resources Management & Development**
- **Corporate Support**
- **Legal Services**
- **Information Technology and systems**
- **Strategic Management**
- **Transformation**
- **International Relations & Inter-governmental Relations**
- **Communication Services**
- **Housing Institutions and Fund Mobilisation**
- **Management Information Services**



## STRUCTURE AND FUNCTIONS

The programme, amongst others, comprises the following areas of responsibility:

- **International Relations and IGR** facilitates and support the achievement of the Department of Housing's mandate through participation in and management of international, inter-governmental and interdepartmental fora
- **Housing Institutions and Fund Mobilisation** provides oversight management of housing institutions and monitor, analyse and identify housing finance investment opportunities.
- **Management Information Services** manages the flow of housing data and information, and provide solution driven management information services
- **Communication Services** manages the Communication & Public Relations functions.



## PLANNED ACTIVITIES: 2008/09

- Implement the Department's **International and IGR Programme**, with focus on:
  - Work with Provinces on the implementation of the 2008/9 DORA and Grant Framework
  - Facilitate the inter-sectoral liaison and co-ordination
  - Co-ordinate inter-sphere relations through Provincial and Municipal IGR (Minmec) Structures in support of housing development
  - manage and facilitate international relations in support of housing development:
    - Bilateral and multi-lateral cooperation/ World Urban Forum
    - IBSA/ DRC Post Conflict Reconstruction/ Netherlands/ Cuba
    - World Urban Poor Consultative Forum/ AMCHUD/ UN-Habitat
    - Cities Alliance/ World Bank/ Knowledge exchanges

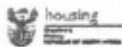


## PLANNED ACTIVITIES 2008/09

### HOUSING INSTITUTIONS/ FUNDING MOBILISATION

- Establish the Housing Development Agency
- Establish the Social Housing Regulatory Authority
- Rationalisation and closure of:
  - SERVCON
  - Thubelisha Homes
  - Social Housing Foundation
  - PHPT

Explore and exploit possible mechanisms to trigger the **flow of investments** towards human settlement development



## PLANNED ACTIVITIES 2008/09

### MANAGEMENT INFORMATION SERVICES

- Manage the development of innovative operational, control and decision support information systems;
- Provide support, training and data quality support services to the Sector
- Housing Subsidy System management
- Develop a national housing demand data base
- Maintain the data contained in the data warehouse
- Develop Information products and deliver Knowledge Management services





## PLANNED ACTIVITIES 2008/09

### COMMUNICATION SERVICES

- Develop and manage Public Information and awareness programmes.
- Develop and manage production of publications and promotional services/ products
- Manage overall communication with stakeholders and interface with/ usage of the media
- Implement internal (corporate) communication programme

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### PROGRAMME 2: POLICY & RESEARCH BRANCH (Pages 49-57)

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