DEPARTMENT OF MINERAL RESOUCES AND ENERGY (DMRE)

Revised 2020/21 Annual Performance Plan

# Annexure F



# A. INTRODUCTION

#### **REASONS FOR TABLING AND PUBLISHING A REVISED DMRE 2020/21 ANNUAL PERFORMANCE PLAN**

The Framework for Strategic Plans and Annual Performance Plans provides a guideline to develop an Annual Performance Plan setting out what the department intends to do in the upcoming financial year and during the MTEF period to implement its Strategic Plan.

The Department of Mineral Resources and Energy tabled and published its 2020/21 Annual Performance Plan in Parliament in April 2020 in line with the requirements of section 10(c) of the Money Bills Amendment Procedure and Related Matters Act of 2009.

On the 15 March 2020, the President of South Africa declared a national state of disaster in terms of the Disaster Management Act, 2002 after COVID-19 was declared a world pandemic by the World Health Organisation.

National Treasury later published the 2020 Special Adjustment Budget guidelines to give effect to the R130 billion-baseline reprioritisation included in the President's COVID-19 response package.

The Department's contribution towards COVID-19 response package was submitted to National Treasury in line with the special adjustment budget guidelines from National Treasury. The net change to baseline resulted in a downward revision of resource allocations and targets stated in the 2020/21 Annual Performance Plan. The Covid-19 pandemic impact including the introduction of the Adjustments Budget by the Minister of Finance on 24 June 2020, which outlined fiscal measures to address the pandemic, Parliament requested National and Provincial Departments to revise their Strategic and Annual Performance Plans for 2020. The Revised Framework for Strategic Plans and Annual Performance Plans makes provision for the Executive Authority to revise Annual Performance Plans as long as such changes are related to policy shifts or changes in the service delivery environment. Therefore, the existing Annual Performance Plan have been revised as directed by Parliament to be consistent with the special budget adjustment made by National Treasury in relation to the COVID 19 response package.

In light of the abovementioned context, the existing DMRE 2020/21 Annual Performance Plan have accordingly been revised with a view to align it with the special budget adjustment from National Treasury in June 2020 and a subsequent directive from Parliament requesting Departments to revise their 2020/21 Annual Performance Plans.

# Official Sign-Off

It is hereby certified that this revised 2020/21 Annual Performance Plan:

- Was developed by the Management of the Department of Mineral Resources and Energy under the guidance of Minister Samson Gwede Mantashe
- Takes into account all the relevant policies, legislation and other mandates for which the Department of Mineral Resources and Energy is responsible
- Accurately reflects the impact, outcomes and outputs which the Department of Mineral Resources and Energy will endeavour to achieve over the period of the 2020/21 financial year.

Signature:

Branch: Corporate Services

Signature:

Branch: Corporate Services

Signature:

Branch: Mine, Health and Safety Inspectorate

Signature:

Branch: Minerals and Petroleum Regulation

Signature:

Branch: Minerals and Petroleum Regulation

 $\omega$ Signature: Branch: Mining, Minerals and Policy Development

Signature:

Branch: Programmes and Projects

Signature: Branch: Nuclear Signature: Chief Financial Officer Signature: Official Responsible for Planning Signature: okceno Official Responsible for Planning

Signature:

Accounting Officer

Approved b Signature:

Executive Authority Mr SG Mantashe, MP

REVISED 2020/21ANNUALPERFORMANCEPLAN

Part C Annexure F Measuring Performance

# Revised Performance Plan

REVISED 2020/21 ANNUAL PERFORMANCEPLAN

# B. BACKGROUND

#### **COVID-19 CHALLENGE**

In responding to the Covid-19 pandemic, the DMRE noted that this global pandemic has resulted in serious impact on societies across the globe, and unmeasurable impact to economies and industries across the world. The mining and energy industries being industries that operate on a global scale and heavy on people employed, were not spared by this pandemic. It had been reported that, the immediate impact of COVID-19 in SA or the South African Mining Industry, if no action was taken; it would have resulted in the following amongst other things:

- Rapid spread of the virus against mining employees and communities close to mining operations being affected,
- · Healthcare systems overwhelmed,
- · Potentially devastating impact on lives of people and the economy,
- · Significant loss of lives, of skilled workers, managers, technical personnel,
- Social tensions

Effective and Efficient response to the pandemic in a form of lockdown of operations aimed at the flattening of the curve has resulted in an economic halt that had to be revived post the lockdown. The Government through the National Command Council resolved to re-open the economy in a risk-adjusted approach and it became imperative that the DMRE's complex planned strategic initiatives aimed at stimulating the economy to fit into this framework, as it deals with DMRE's operational readiness, SAMI Health & Safety readiness, interventions and responses within the broader mining and energy sectors.

The DMRE complex strategic initiatives and responses during the economy re-opening with a riskadjusted approach took into cognisance that the sector was operating in an environment where there would be a:

- Possibility of reduced global demand for commodities,
- · Possible global shrinking of the major economies who are our trading partners,
- Sector that is sub-optimally contributing to the GDP of the country,
- A number of major companies not being as elastic and unable to absorb losses on a sustained basis,
- · Possible closure of operations by large mining companies,
- Large number of mining companies scaling down on operations resulting in job losses as a result of reduced commodity demand,
- Climate of new investment in the sector being unattractive as cost-of-financing by financial institutions would be high given the junk status of the country, as such no new major projects would take-off in the short to medium term,
- Situation where mining rights holders are reneging or defaulting on committed Social and Labour Plans (SLPs),
- Risks of mining operations increasing production (ramping up) to capture lost production and thus possibly putting the health and safety of employees at risk.

# **Oil Price Plunge**

Oil prices plunged across the board due to a combination of the worldwide slowdown in economic activity caused by lockdowns in response to the Covid-19 pandemic and tensions between oil producing countries such as Saudi Arabia and Russia.

During the lockdown period, the global demand for the oil dropped to 29 million barrels per day, compared to about 100 million barrels a day when the global economy was operating at full capacity a year ago.

The fall in prices of Brent Crude Oil meant that South Africa's formulated response had to take into cognisance that falling Oil prices could mean falling liquid natural gas (LNG) prices. The lower price for oil and gas due to the financial crisis may have led to diminishing energy demand, a contraction of credit with which to make purchases, and lower corporate earnings which may have led to lower contribution to the tax base and GDP and led to large scale layoffs resulting in increased unemployment,

With junk status in place, companies could be forced to raise capital at higher interest rate for extended period, which may influence their profitability for extended period, and prospective capital projects that will have resulted in job creation that would have to be put on hold or deferred.

A few companies may have had to close down due to un-recoverability of overheads from operations, and take-over risks by multinationals and conglomerates of national flagship companies or strategic national companies would have increased.

# **ELECTRICITY CHALLENGES**

The DMRE also used the opportunity to revise the strategic plan and annual performance plans to reflect on the electricity challenge. In recent years, the South African Economy has seen the challenge of electricity demand and load shedding due to constrained generation capacity as a result of existing lower availability factor of existing Eskom generation plants. The load shedding had a negative impact on energy intensive industries and the economy at large.

Electricity prices in South Africa have roughly tripled in real terms over the past decade. The cost of electricity had also been increasing at rates above inflation thus increasing the cost of doing business in the country, this has resulted in energy intensive users such as smelters closing their local operations and moving elsewhere in the world in order to remain competitive. This has resulted in job losses and the undermining of the NDP as it envisages mineral beneficiation as key economic growth driver.

High electricity prices, load shedding and technology advancement are driving electricity consumers to alternative power supply options. There is therefore an increasing number of consumers who are generating own power or are planning to do so in the future which will place further financial strain on Eskom. This development is indirectly driving sector deregulation of which if not looked at holistically could have unintended consequences.

#### MINING SECTOR CHALLENGES

The department considered that because of Covid-19, small mining operators who were struggling even before the Covid-19 may not survive post the pandemic, and would have to rely on the relief funds provided by the Government if they met the set qualification criteria.

It was considered that, new mining projects and potential investment may be delayed indefinitely or cancelled completely and that is a potential for massive job losses. Many companies who were going through Section 52 of the MPRDA before Covid-19 pandemic and the situation of escalating risks post Covid-19 remains a consideration.

It was noted that with some of the applications undergoing assessment, applicants were struggling to provide proof of technical and financial ability, and this posed the risk of such applications being withdrawn by the applicants due to lack of funding or unfavourable conditions from the financial markets. The BEE partners in some cases may be further indebted and not be able to continue funding their parts of the projects. Furthermore, there is a possibility of non-compliance by holders of rights and unplanned closure without following the necessary procedures in terms of the law.

# STRATEGIC SUPPORT TO THE EMPLOYEES AND COMPANIES WITHIN THE SAMI

In order to ensure support to the key SAMI stakeholders, Honourable Minister S G Mantashe held engagements with key stakeholders on developing and implementing effective plans. These engagements resulted in the department issuing the Guiding Principles on the Prevention and Management of COVID-19 in SAMI. The minister further issued amended regulations on the 16 April 2020 in terms of section 27(2) of the Disaster Management Act 57 of 2002. The directive was to all mining operations, aimed at ensuring that they adhere to safe start-up procedures as the sector and prepared to ramp up to 50% of capacity.

The Department also promulgated a Guideline for the Compilation of a Mandatory Code of Practice for the Mitigation and Management of Covid-19 Outbreak and continues with conducting inspections to ensure compliance with the legal provisions on the prevention of the spread of COVID-19.

The aim of the above initiatives were to ensure Health and Safety of employees within sector and affected communities during the start-up phase by the mining operations and to support to the Department of Health (DoH) and National Initiatives in the prevention of diseases within the labour intensive mining industry.

# INDUSTRIALISATION INITIATIVE

Through MINTEK, an entity reporting to the Minister. The Department and Entity resolved that the entity would mass produce; hand and surface sanitizers; manufacture masks and face shields, and development of Covid-19 virus rapid test kits and Covid-19 antibody rapid test kits. That MINTEK will produce Covid-19 antigens and antibodies at a mass scale.

The above initiatives through Mintek by the department, are aimed at supporting the health sector in diagnosing corona virus, creation of new jobs, new industries and technical know-hows through locally manufacturing of the identified goods at mass production levels (ie sanitizers, masks, test kits, antigens and antibodies).

The department response of building this capacity at MINTEK will enable the entity to be able to proactively respond and save lives whilst taking advantage of any economic opportunities in this space in an event of an unfortunate future outbreak of a similar pandemic outbreak.

#### **DMRE STRATEGIC FOCUS**

It is worth noting that the DMRE considered the impact of Covid-19, Economic downgrade of the country and Adjusted Budget Adjustment announced by Honourable Minister T Mboweni and resolved that it would not be shifting focus on its plans but reprioritising and making minor adjustments to targets as negatively affected by Covid-19. The Department has however committed to delivery of commitments made on the 2019 – 2024 MTSF.

 INDUSTRIALISATION - SUPPORT HEALTHCARE THROUGH TECHNOLOGY DEVELOPMENT The Department in the short-terms aims to ensure the security of supply of pharmaceutical products by creating local production capacity, growing chemicals industry with a positive impact on jobs.

The support to the healthcare will be realised through the localization of active Pharmaceutical Ingredients (APIs) for Ketlaphela Project, local manufacture and supply of Active Pharmaceutical Ingredients (APIs), final formulated pharmaceutical products and Rapid Diagnostic Tests for HIV/AIDS, TB, Malaria by MINTEK and later on diseases such as Diabetes, Cancer and Mental Health, and

The Replacement Rector for SAFARI-1 reactor for commercial production of medical isotopes and nuclear R&D and the expansion of existing medical isotopes, industrial isotopes, fluorochemicals

#### INDUSTRIALISATION – CARBON CAPTURE

Carbon dioxide emissions reduction remains a priority of the country and the department. The DMRE aims to support the development of new industries in South Africa thus positively contributing to the GDP, sustaining and prolonging the use of coal resources, contributing to food security and increased food production by boosting local production of chemicals.

The new envisaged chemical industries will not only create job opportunities, but has a potential to replace of imports to South Africa of goods like fertilisers that support the development of rural economies.

Carbon dioxide emissions reduction will develop new industries and contribution to food security and increased food production.

#### ENERGY SECURITY – PROCUREMENT OF ADDITIONAL CAPACITY

The department will continue to strive to ensure security of energy supply and support industrial economy with an environment that has no power supply interruptions (load shedding). This the department aims to achieve through planned additional procurement of electricity capacity and the acceleration of the Nuclear built programme.

#### ENERGY SECURITY – IMPLEMENTATION OF MAJOR CAPITAL PROJECTS

The CEF Group will ensure that all capital expenditure projects planned for the next five-years are fast-tracked with the aim of creating jobs, and medium to long term capital projects will be brought forward to be executed in the 2021\_22FY to the 2023-24FY with spending on maintenance at first available opportunity.

# EXPLORATION INTERVENTIONS

The attraction of investments into the mining sector and growth of the economy is what the department envisions in its plans. In an effort to ensure attainment of the vision in the short term against the background of Covid-19 challenge, saw the department responding through the inclusion of exploration into COVID 19 regulations as this was aimed at allowing for a seamless transition to mine development.

In support of the attainment of the departmental vision, the CGS will be conducting Exploration in four (4) priority target areas that will be handed to the department on completion. The mineral targets to be explored will contribute to renewable energy in support of the IRP 2019, electronics in advancing the 4IR in this digital era and fertilisers in the agricultural sector, amongst others. The four (4) target sites are Garamokoka, Kenhardt, Kleinfontein and Giyani.

#### MINING - DOWNSTREAM INTERVENTIONS

The DMRE will ensure that mining communities are developed and that there is sustainable job creation. In all provinces, the responsible programme will identify SLP Projects of high-value with high-impact and categorise these projects for collaboration (eg Health, Education, Infrastructure) with aim of igniting regional commercial activity. The responsible programme will further fast- track complying Section 11 applications to create additional jobs and save existing ones.

In order to ease the financial burden on companies, provision under section 24M of the NEMA as well as section 12 of MPRDA will be utilised to facilitate approval of relaxation or deferment to comply with financial requirements, through Instalment payments.

# MINING ECONOMIC INTERVENTIONS

Amongst the top priorities of the department, it to ensure SAMI stability and continued growth and contribution to the country's GDP, aversion of job losses and creation of additional job. In order to achieve this priority, the Mining Leadership Accord agreed during February 2019 requires review and sustained implementation.

As an additional intervention, the Small-Scale Mining Fund will be utilised to assist small and junior miners restart their operations post Covid-19 should need arise and at least one (1) distressed mine or a mine under care and maintenance.

# FUNDING OF DISTRESSED MINES AND NEW MINES

The Department aims to attract investments into the Mining Sector and grow the economy, and save existing jobs and create new jobs within the mining industry.

#### NUCLEAR WASTE

NRWDI will engage with waste generators such as Necsa, NTP and Koeberg to accelerate their waste disposal shipments to Vaalputs. The entity intends to use its R&D capability to site, design, build and operate new radioactive waste disposal and related infrastructure for particularly the Koeberg Nuclear Power Plant's Spent Nuclear Fuel.

The Department will through NRWDI establish a Centralised Interim Storage Facility (CISF) for the long-term storage of spent nuclear fuel on a national basis, in terms of Sections 46(2) and 46(3) of the Nuclear Energy Act No.46 of 1999. The project will not only create additional sustainable employment opportunities, but will contribute to the continuous operations of the Koeberg Nuclear Power Plant as well to the continuous operating of NTP and Safari Research reactor.

# C. Institutional programme performance information

The DMRE will focus on the six core programmes on which the APP is premised. These programmes are the enabling functions that will allow the DMRE to meet the outcomes set out in its strategic plan.

# **Programme 1: Administration**

Purpose: To provide support services to the DMRE to enable it to fulfil its mandate and achieve its strategic objectives.

#### **Functions:**

- Render auxiliary support and security services
- Render strategic human resources services
- Carry out oversight of all the DMRE's SOEs
- Ensure the provision of communications and media related services
- Provide professional legal support and advisory services to the Ministry and DMRE
- Develop and maintain all DMRE application systems and ensure a sound information technology service
- · Coordinate the development of strategic management, monitoring and evaluation
- Ensure sound financial management in the department

#### Table 1- Existing Outcomes, outputs, performance indicators and targets for Programme 1: Administration

Programme 1 -	-Administration		Changes	2020/21 Revised Target		
Outcome	Output	Output Indicator	2020/21 Target		Revised fulger	
1. Functional, efficient and	<ol> <li>Wasteful and fruitless expenditure eliminated</li> </ol>	1. % elimination of wasteful and fruitless expenditure	<ol> <li>100% elimination of wasteful and fruitless expenditure</li> </ol>	-	<ol> <li>100% elimination of wasteful and fruitless expenditure</li> </ol>	

Programme 1 -	-Administration			Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target		Revised Target
integrated government	2. Reduced irregular expenditure	2. % reduction of irregular expenditure	2. 100% reduction of irregular expenditure	-	2. 100% reduction of irregular expenditure
	<ol> <li>Unqualified audit opinion in department/s and entities</li> </ol>	3. % reduction of qualified audits	3. 100% reduction of qualified audits	-	3. 100% reduction of qualified audits
2. Improved governance and accountabili ty	4. Consequences for corruption and misconduct enforced	4. % resolution of reported incidents of corruption	4. 95% resolution of reported incidents of corruption	-	4. 95% resolution of reported incidents of corruption
	5. Ethics committee established	5. Establish ethics committees and adhere to terms of reference	<ol> <li>Establish ethics committees and adhere to terms of reference</li> </ol>	-	5. Establish ethics committees and adhere to terms of reference
Functional, efficient and integrated government	6. Oversee the development of	6. Approval of Annual Performance Plans	6. Approved Annual Performance Plan	-	6. Approved Annual Performance Plan
	departmental Strategic and Annual Performance Plans and	7. Number of Quarterly Performance Reports produced	<ol> <li>4 Quarterly Reports produced</li> </ol>		7. 4 Quarterly Reports produced
	monitor the implementatio n thereof	8. Annual Report tabled in Parliament	8. Annual Report produced and approved	-	8. Annual Report produced and approved

Programme	1 –Administration			Changes	2020/21 Revised Target		
Outcome	Output	Output Indicator	2020/21 Target		Nevised Target		
	7. Enter into shareholder compact with schedule 2A SOEs	9. Approved shareholder compacts	9. Approved shareholder compacts	-	9. Approved shareholder compacts		
	8. Approval of SOEs Annual Performance Plans	10. Approved Annual Performance Plan	10. Approved Annual Performance Plan tabled in Parliament	-	10. Approved Annual Performance Plan tabled in Parliament		
3. Functional, efficient and integrated departmen	programme performance	11. Number of quarterly reports which detail the implementation of the 2019– 2024 MTSF Priorities	11. 4 Quarterly Reports which detail the implementation of the 2019–2024 MTSF Priorities	-	11. 4 Quarterly Reports which detail the implementation of the 2019–2024 MTSF Priorities		
4. To ensure effective and sound financial resource manageme nt	10. Invoices from service providers paid within 30 days of receipt	12. Percentage of approved invoices from service providers paid within 30 days of receipt	12. 100% approved invoices from service providers paid within 30 days of receipt	-	12. 100% approved invoices from service providers paid within 30 days of receipt		

Programme 1	-Administration			Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Target				
<ol> <li>Functional, efficient and integrated governme nt</li> </ol>	efficient fruitless and expenditure integrated eliminated governme		1. 100% elimination of wasteful and fruitless expenditure	No incidents of wasteful and fruitless expenditure, ongoing consequence management in cases	No incidents of wasteful and fruitless expenditure, ongoing consequence management in cases	No incidents of wasteful and fruitless expenditure, ongoing consequence management in cases	100% elimination of wasteful and fruitless expenditure
			2. 100% reduction of irregular expenditure	No incidences of irregular expenditure and consequence management consequence management	No incidences of irregular expenditure and consequence management consequence management	No incidences of irregular expenditure and consequence management consequence management	100% reduction of irregular expenditure
	<ol> <li>Unqualified audit opinion in department/ s and entities</li> </ol>	<ol> <li>% reduction of qualified audits</li> </ol>	<ol> <li>100% reduction of qualified audits</li> </ol>	-	-	-	100% reduction of qualified audits
2. Improved governanc e and accountabi lity	overnanc es for resolution of reported incidents of corruption incidents of corruption		of reported incidents of	Develop the DMRE investigative policy procedure and	Present the investigation policy to Exco/Risk and Audit Committee for approval	Implement the integrated Anti- fraud and Corruption Strategy	95% resolution of reported incidents of corruption

# Table 2 - Output indicators: Annual and quarterly targets

2020-2021 Revised Annual Performance Plan for the DMRE

Programme 1	-A	dministration					Q 1 (Unaffected)	Q2	Q3	Q 4		
Outcome		Output		Output Indicator		2020/21 Target						
		misconduct enforced					capacity for investigations					
	5.	Ethics committee established	5.	Establish ethics committees and adhere to terms of reference	5.	Establish ethics committees and adhere to terms of reference	Develop the DMRE Ethics Framework/Policy and ensure adequate capacity for implementation	Present the ethics policy and at Exco/Risk and Audit Committee for approval and adoption	Implementation of the integrated ethics committee framework	Ethics committees established and adhere to terms of reference		
Functional, efficient and integrated government	6.	developmen t of	6.	Approval of Annual Performanc e Plans	6.	Approved Annual Performance Plan	-	-	1st Draft submitted to DPME	APP tabled in Parliament		
5		department al Strategic and Annual Performanc e Plans and	al Strategic and Annual Performanc	al Strategic and Annual	7.	Number of Quarterly Performanc e Reports produced	7.	4 Quarterly Reports produced	1 Quarterly Report produced	1 Quarterly Report produced	1 Quarterly Report produced	1 Quarterly Report produced
		monitor the implementat ion thereof	8.	Annual Report tabled in Parliament	8.	Annual Report produced and approved	-	Annual Report tabled in Parliament	-	-		
3. Functional, efficient and integrated governme nt	7.	Enter into shareholder compact with schedule 2A SOEs	9.	Approved shareholder compacts	9.	Approved shareholder compacts	-	-	Schedule 2A SOE's 1 <sup>St</sup> draft APPs reviewed and submitted to the Minister	Shareholder compact and Corporate Plans of Schedule 2 SOEs		
	8.	Approval of SOEs	10	. Approved Annual	10.	Approved Annual Performance	-	-	Schedule 3A SOE's 1 <sup>St</sup> draft APPs reviewed and	APP tabled in Parliament		

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Programme *	-Administration			Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Target				
Annual Performance Plans		Performanc e Plan	Plan tabled in Parliament			submitted to the Minister	
4. Functional, efficient and integrated departmen t	9. Integrated programme performance report on the implementati on of the 2019–2024 MTSF Priorities	11. Number of quarterly reports which detail the implementa tion of the 2019–2024 MTSF Priorities	11. 4 Quarterly Reports which detail the implementation of the 2019– 2024 MTSF Priorities	1 Quarterly Report which details the implementation of the 2019–2024 MTSF Priorities	1 Quarterly Report which details the implementation of the 2019–2024 MTSF Priorities	1 Quarterly Report which details the implementation of the 2019–2024 MTSF Priorities	1 Quarterly Report which details the implementation of the 2019–2024 MTSF Priorities
5. To ensure effective and sound financial resource managem ent	<ul><li>10. Invoices from service providers paid within 30 days of receipt</li></ul>	12. Percentage of approved invoices from service providers paid within 30 days of receipt	12. 100% approved invoices from service providers paid within 30 days of receipt	100% approved invoices from service providers paid within 30 days of receipt	100% approved invoices from service vice providers paid within 30 days of receipt	100% approved invoices from service vice providers paid within 30 days of receipt	100% approved invoices from service providers paid within 30 days of receipt

# Explanation of planned performance over the medium-term period

Programme 1: Administration will create an effective and efficient strategic support service to the line function and ensure the implementation of the National Skills Development (NSD) strategy and maintain a vacancy rate level below or equal to 10%. The DMRE's five-year communication strategy will be finalised and re-branding of all DMRE entities will be considered. The programme will support the development of policies and standard operating procedures for all its functions, as well as develop new web platforms, both for intranet and website users. An efficient, effective and development-oriented department aligns with MTSF Priority 1and emphasis will be placed on reviewing and implementing a service delivery improvement plan, ICT strategies and enterprise architecture that are aligned with the DMRE's strategic objectives. ICT infrastructure will be upgraded and refreshed, including the development and implementation of an enterprise software solution. This will promote access to information for decision-making and facilitating investment. A Corporate Governance of ICT Framework will be implemented.

Significant emphasis will be placed on eradicating fraud and corruption. The DMRE will develop an Investigative policy/procedure and provide anti-fraud and corruption capacity to conduct investigations on reported/alleged cases of maladministration, irregularities, fraud, corruption and setting up of the Ethics Committee during the MTSF period. The ethics structure, framework and policy will be developed to guide the responsibilities and activities of the Ethics Committee.

To promote sound corporate governance practices within the DMRE, the programme will manage appeals, litigation, legal drafting (such as opinions, agreements and legislation), Promotion of Access to Information Act (PAIA) requests, and MHI inquiries and investigations. An integrated stakeholder management framework will be developed. Initiatives around additional funding will be driven by Programme 1 through the financial management services, in consultation with various programme managers. Different funding mechanisms should be explored, including funds set aside, donor funding, engagement with National Treasury (NT), the redirection of resources, collaboration, sponsorships.

# Programme 1 - Resource Considerations

			BASELI	NE			RM EXPENDIT	URE FRAME	WORK
Drogwow o 4.	2016/17	2017/18	2018/19	2019/20		2020	/21	2021/22	2022/23
Programme 1: Administration (Sub-programmes)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)	Special Adjustments Budget	Indicative Baseline	Indicative Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Ministry	74 436	78 841	73 699	65 009	63 509	58 040	53 993	64 525	61 487
Departmental Management	39 387	41 150	47 377	53 713	53 713	58 655	56 429	62 139	65 136
Audit Services	17 543	16 414	17 830	22 614	22 614	23 170	22 803	24 607	25 671
Financial Administration	79 211	83 853	84 740	102 537	101 556	100 428	97 384	106 472	111 318
Corporate Services	349 578	327 015	333 169	289 694	294 440	305 794	290 617	324 198	338 511
Office Accommodation	52 085	57 599	65 285	93 104	89 058	96 256	96 256	101 281	105 702
Total for Programmes	612 240	604 872	622 100	626 671	624 890	642 343	617 482	683 222	707 825

Programme 1:			BASELINE			MEDIUM T	ERM EXPENDIT	URE FRAMEW	/ORK
Administration(Economic	2010/17	2017/10	2018/19	2010	/20	2020	24	2021/22	2022/22
Classification)	2016/17	2017/18		2019		2020/		2021/22	2022/23
	Audited	Audited	Audited	Voted (Main	Adjusted	Voted (Main	Special	Indicative	Indicative
	outcome	outcome	outcome	appropriation)	Appropriation	appropriation)	Adjustments Budget	Baseline	Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	595 109	585 281	603 570	606 504	605 004	621 467	596 606	661 155	684 555
Compensation of employees	293 457	299 359	319 937	356 413	354 913	365 472	365 472	391 275	404 701
Salaries and wages	256 893	261 672	279 997	311 482	309 970	320 703	320 703	343 346	355 128
Social contributions	36 564	37 687	39 940	44 931	44 943	44 769	44 769	47 929	49 573
Goods and services	301 652	285 922	283 633	250 091	250 091	255 995	231 134	269 880	279 854
Administrative fees	2 980	2 762	2 164	3 171	3 212	3 213	3 213	3 397	3 435
Advertising	5 970	1 782	2 621	4 601	4 627	4 769	3 253	5 032	5 255
Minor assets	1 767	1 719	534	3 979	3 260	4 267	4 267	4 503	4 664
Audit costs: External	10 052	11 555	11 334	9 229	9 229	9 778	9 778	10 316	10 750
Bursaries: Employees	1 789	1 864	2 482	2 914	2 914	3 042	3 042	3 202	3 332
Catering: Departmental activities	719	982	1 013	1 727	1 791	1 628	1 076	1 720	1 771
Communication (G&S)	14 475	14 872	8 226	6 369	6 548	6 731	6 706	7 101	7 317
Computer services	34 986	34 823	31 102	30 141	31 156	31 723	31 723	33 468	34 839
Consultants: Business and advisory services	6 729	6 024	5 069	7 888	6 429	7 798	6 386	8 243	8 597
Legal services (G&S)	6 0 1 6	3 152	3 552	1 062	1 062	1 120	1 120	1 181	1 232
Contractors	2 372	995	1 327	2 893	2 542	3 075	2 418	3 244	3 363
Agency and support/outsourced services	-4	189	297	833	440	879	781	927	971
Entertainment	8	18	-	275	226	279	195	294	287
Fleet services (including government motor transport)	7 202	7 133	8 122	5 500	5 783	5 676	5 676	5 985	6 187
Inventory: Clothing material and accessories	53	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	19	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	213	-	-	-	-	-	-	-	-
Inventory: Medical supplies	2	-	-	-	-	-	-	-	-
Consumable supplies	1602	1767	1507	3810	4131	3988	2792	4205	4338
Consumables: Stationery, printing and office supplies	5 764	4 545	4 652	7 158	7 462	7 189	5 032	7 587	7 898
Operating leases	126 799	122 444	129 762	87 185	83 855	92 027	92 027	97 083	101 256

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2020-2021 Revised Annual Performance Plan for the DMRE

Rental and hiring	203	213	87	180	290	27	-	29	30
Property payments	15 085	13 514	14 355	15 652	18 175	15 628	15 628	16 224	16 890
Travel and subsistence	42 485	41 171	42 500	35 614	37 182	33 758	19 203	35 664	36 191
Training and development	7 471	7 462	6 626	7 917	7 917	8 177	8 177	8 618	8 990
Operating payments	4 215	3 324	2 954	7 058	7 648	7 470	6 585	7 888	8 174
Venues and facilities	2 680	3 612	3 347	4 935	4 212	3 753	2 056	3 969	4 087
Interest and rent on land	-	-	1	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	1	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	4 978	7 409	4 024	3 346	3 346	3 505	3 505	3 698	3 857
Departmental agencies and accounts	985	1 048	1 108	1 170	1 170	1 209	1 209	1 276	1 324
Foreign governments and international organisations									
Households	3 993	6 361	2 916	2 176	2 176	2 296	2 296	2 422	2 533
Payments for capital assets	12 031	12 182	14 418	16 821	16 540	17 371	17 371	18 369	19 413
Buildings	-	263	636	2 056	2 056	2 126	2 126	2 286	2 416
Other fixed structures	153	-	-	-	-	-	-	-	-
Transport equipment	3 262	2 565	1 972	-	-	-	-	-	-
Machinery and equipment	8 616	8 562	11 810	14 765	14 484	15 245	15 245	16 083	16 997
Software and other intangible assets	-	792	-	-	-	-	-	-	-
Payments for financial assets	122	-	87	-	-	-	-	-	-
Total economic classification	612 240	604 872	622 100	626 671	624 890	642 343	617 482	683 222	707 825

			BASELIN	E		MEDIUM TERM EXPENDITURE FRAMEWORK				
Programme 1: Administration	2016/17	2017/18	17/18 2018/19 2019/20			2020	/21	2021/22	2022/23	
(Transfer Payments)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)	Special Adjustments Budget	Indicative Baseline	Indicative Baseline	
Beneficiary	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
Employee Social Benefits	3 060	6 071	2 589	1 779	1 779	1 877	1 877	1 980	2 074	
Employee Ex-Gratia Payments	120	40	327	397	397	419	419	442	459	
Energy and Water Sector Education and Training Authority	985	1 048	1 108	1 170	1 170	1 209	1 209	1 276	1 324	
Bursaries for Non-Employees	813	250								
TOTAL	4 978	7 409	4 024	3 346	3 346	3 505	3 505	3 698	3 857	

# Programme 2 - Minerals and Petroleum Regulation (MPR)

Purpose: To regulate the mining, minerals and petroleum industry

#### Functions:

- Manage the administration and evaluation of prospecting and mining rights
- Ensure technical, economic, legal compliance and enforcement in line with the Petroleum Products Act (PPA)
- Manage enforcement and compliance of mining activities with the NEMA
- · Manage the Petroleum Licensing process and ensure the security of fuel supply in the country
- · Provide specialised empowerment transaction assessment service
- Render a specialised administration and information service

#### Link to Balanced Scorecard

This Programme links with the Policy and Regulatory perspective on the Balanced Score Card in the areas of regulation, operations, service delivery and health and safety processes.

#### MTSF alignment

Equitable and sustainable benefit from mineral resources will contribute to Priority 2. This will be achieved through the enforcement of the MPRDA, SLP and Mining Charter commitments, and by conducting compliance inspections. The participation of black industrialists will be facilitated, and mining work programmes will be evaluated. The entrance of HDSAs will be facilitated and their meaningful economic participation in the petroleum industry will be promoted. The monthly returns on issued rights and inspections for sustainable resource use will be assessed and environmental compliance inspections will be increased, coupled with the issuing of notices to remedy environmental non-compliance. A transformed minerals sector will be facilitated in the form of access of HDSAs to the mineral and energy sectors and promoting meaningful economic participation of HDSAs by participating in consultation and engagement sessions.

Economic transformation and job creation will stem from an efficient, effective and development-oriented DMRE. The branch will commission an independent B-BBEE audit, to evaluate and monitor progress on transformation in the petroleum and liquid fuels industry. It will conduct compliance inspections and reports, including SLPs, and issue statutory notices or orders for non-compliance. These include mine economics verification, environmental and random fuel sample inspections. Petroleum, prospecting and mining applications will be adjudicated in line with legislated timeframes (90% for petroleum applications and 70% for mineral applications). The suitability of the financial provision will be reviewed.

With regards to Spatial Integration, Human Settlements and Local Government (Priority5), this branch will implement the Housing and Living Conditions Standards for the Mining Sector and inspect special reference to housing aspects. It will pursue the integration of IDPs and SLPs. Priority1, A Capable, Ethical and Developmental State, will be supported by improved enforcement of all mineral-related legislation in partnership with law enforcement agencies (SAPS, NPA, SARS and SARB).

Programme 2 - Minerals and Petroleum Regulation (MPR) Changes 2020/21 **Revised Target Output Indicator** 2020/21 Outcome Output Target 1. Number of jobs to be 1. 8 500 -4 500 1. 4 000 1. Investing in 1. Jobs created created through issued accelerated inclusive mining rights 2. Number of SLP 2. 120 growth -2. 120 development projects completed 3. Number of black 3. 10 3. 10 \_ industrialists created through procurement % of participation in District Participation in 100% of participation in District 4. 100% of participation in District 2. 4. 4. District Planning Planning Forums (joined up Planning Forums (joined up Planning Forums (joined up Forums (joined plans) plans) plans) up plans) Feasibility study on new oil Security of Feasibility study 5. 5. Feasibility study on new oil 5. Feasibility study on new oil 3. 2. refinery completed and final refinery completed and final refinery completed and final supply and completed investment decision made investment decision made investment decision made diversified liquid fuels 6. Number of SLP inspections 6. 212 6. 212 conducted

Table 3- Existing Outcomes, outputs, performance indicators and targets for Programme 2: Minerals and Petroleum Regulation

Pr	ogramme 2 -Miı	nerals	and Petroleum	Regulation (MPR)		Changes	2020/21 Revised Target	
	Outcome	Output		Output Indicator	2020/21 Target			
		4.	Monitor and enforce compliance	<ul> <li>7. Number of petroleum retail site compliance inspections conducted per year</li> </ul>	7. 1 500	-960	7. 540	
		5.	Fuel samples tested	8. Number of fuel samples tested	8. 1 080	-	8. 1 080	
				<ol> <li>Number of legal compliance inspections (mineral laws- MLA) conducted</li> </ol>	9. 150	-	9. 150	
3.	Investing in accelerated inclusive	6.	Transformed sector	10. Number of mining economics (MWP/PWP) inspections conducted	10. 500	-	10. 500	
	growth			11. Number of environmental inspections conducted	11. 1 275	-	11. 1 275	
				12. % of petroleum licence applications approved with a minimum of 50% HDSA ownership	12. 50%	-	12. 50%	
				13. Number of rights and permits granted and/ or issued to HDSA controlled entities	13. 120	-	13. 120	
				14. Compliance monitoring audit of B-BBEE Act in the petroleum sector conducted bi-annually (charter sector code)	14. 100%	-	14. Compliance monitoring audit of B-BBEE Act in the petroleum sector conducted (charter sector code)	

Table 4- Output indicators: annual and quarterly targets

Programme 2-I	Minerals and Petro	pleum Regulation (MPR	R)		Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator		2020/21 Target	•			
1. Investing in accelerated inclusive growth	1. Jobs created	1. Number of jobs to be created through issued mining rights	1.	4 000	-	1 000	2 000	4 000
		2. Number of SLP development projects completed	2.	120	30	60	90	120
		3. Number of black industrialists created through procurement	3.	10	2	5	7	10
	2. Participation in District Planning Forums (joined up plans)	<ol> <li>% of participation in District Planning Forums (joined up plans)</li> </ol>	4.	100% of participation in District Planning Forums (joined up plans)	100%	100%	100%	100%
2. Security of supply and diversified liquid fuels	3. Feasibility study completed	5. Feasibility study on new oil refinery completed and final investment decision made	5.	Feasibility study on new oil refinery completed and final investment decision made	Submit the Prefeasibility Study report to Cabinet	Initiate the Feasibility Study	Milestone report on progress on Feasibility Study	Feasibility Study on new oil refinery completed by 31 March 2021
	4. Monitor and enforce compliance	6. Number of SLP inspections conducted	6.	212	53	106	159	212
		7. Number of petroleum retail site compliance	7.	540	270	360	450	540

Programme 2-	Minerals and Petro	eleum Regulation (MPR	2)	Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Target				
		inspections conducted per year					
	5. Fuel samples tested	8. Number of fuel samples tested	8. 1 080	270	540	810	1 080
		9. Number of legal compliance inspections (mineral laws- MLA) conducted	9. 150	37	74	112	150
<ol> <li>Investing in accelerated inclusive growth</li> </ol>	6. Transformed sector	10. Number of mining economics (MWP/PWP) inspections conducted	10. 500	125	250	375	500
		11. Number of environmental inspections conducted	11. 1 275	319	638	957	1 275
		12. % of petroleum licence applications approved with a minimum of 50% HDSA ownership	12. 50%	50%	50%	50%	50%
		13. Number of rights and permits granted and/ or issued to HDSA controlled entities	13. 120	30	60	90	120

Programme 2	2-Minerals and P	etroleum Regulation (MPR	Q 1 (Unaffected)	Q2	Q3	Q 4	
Outcome	Output	Output Indicator	2020/21				
			Target				
		14. Compliance monitoring audit of B-BBEE Act in the petroleum sector conducted bi- annually (charter sector code)	14. Compliance monitoring audit of B-BBEE Act in the petroleum sector conducted (charter sector code)	100%	Request for approval of the service provider	Appointment of the service provider	Audit report

# Programme 2 - Resource considerations

			BASELINE	:	MEDIUM TERM EXPENDITURE FRAMEWORK						
Programme 2: Minerals and Petroleum Regulation (Sub-	2016/17	2017/18	8 2018/19	2019/20		2020	/21	2021/22	2022/23		
programmes)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)	Special Adjustments Budget	Indicative Baseline	Indicative Baseline		
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000		
Minerals and Petroleum Management	16 775	16 708	23 486	32 196	32 196	33 207	32 965	35 019	36 408		
Mineral Regulation and Administration	238 705	345 398	355 036	399 226	399 226	425 774	425 774	451 179	468 143		
Environmental Enforcement and Compliance	6 739	12 395	15 051	15 992	15 992	17 339	17 339	18 444	19 143		
Petroleum Compliance Monitoring, Enforcement and Fuel Pricing	21 556	18 781	19 262	26 117	25 660	26 524	24 731	28 028	29 367		
Petroleum Licensing and Fuel Supply	57 435	55 859	57 781	65 152	64 695	71 869	70 220	76 024	79 667		
Total for Programmes	341 210	449 141	470 616	538 683	537 769	574 713	571 029	608 694	632 728		

			BASELIN	E		MEDIUM TERM EXPENDITURE FRAMEWORK				
Programme 2: Minerals and	2016/17	2017/18	2018/19	2019	9/20	2020	/21	2021/22	2022/23	
Petroleum Regulation(Economic Classification)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)	Special Adjustments Budget	Indicative Baseline	Indicative Baseline	
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
Current payments	287 061	293 932	312 799	346 612	345 698	373 301	369 617	396 224	412 358	
Compensation of employees	234 605	244 993	253 276	278 477	277 563	302 679	302 679	321 666	335 058	
Salaries and wages	202 535	210 949	217 499	243 653	242 711	265 602	265 602	282 264	294 015	
Social contributions	32 070	34 044	35 777	34 824	34 852	37 077	37 077	39 402	41 043	
Goods and services	52 456	48 939	59 523	68 135	68 135	70 622	66 938	74 558	77 300	
Administrative fees	883	889	678	991	999	1 063	1 063	1 121	1 167	
Advertising	892	208	242	1 486	974	1 559	1 196	1 645	1 720	
Minor assets	16	17	13	127	127	137	137	145	150	
Catering: Departmental activities	221	319	1 188	855	843	889	833	940	976	
Communication (G&S)	4 225	3 941	3 653	4 209	4 189	4 563	4 563	4 816	5 004	
Computer services	469	759	4 329	7 167	7 167	7 543	7 543	7 911	8 204	
Consultants: Business and advisory services	10 597	8 919	10 201	13 308	13 081	13 154	11 839	13 917	14 556	
Legal services (G&S)	5 351	5 680	6 577	1 137	1 485	1 234	1 234	1 302	1 351	
Contractors	18	21	70	25	70	26	24	27	28	

Fleet services (including government	3 475	3 870	5 100	4 208	4 308	4 580	4 580	4 832	5 012
motor transport) Inventory: Materials and supplies	5							_	_
inventory: Materials and supplies	5	-	-	-	-	-	-	-	-
Consumable supplies	649	641	667	1 140	1 187	1 228	1 208	1 296	1 345
Consumables: Stationery, printing and office supplies	1 328	1 031	963	2 574	2 553	2 794	2 755	2 944	3 055
Operating leases	20	229	757	150	577	163	163	172	178
Rental and hiring	-	-	463	20	20	22	22	23	24
Property payments	1	1	-	5	5	5	5	6	6
Travel and subsistence	20 336	19 911	22 520	24 172	24 485	25 353	23 949	26 793	27 585
Training and development	980	188	57	731	731	775	775	819	849
Operating payments	1 407	847	761	1 327	1 040	1 426	1 426	1 504	1 568
Venues and facilities	1 583	1 468	1 284	4 503	4 294	4 108	3 623	4 345	4 522
Transfers and subsidies	53 329	154 077	157 563	192 028	192 028	201 367	201 367	212 423	220 320
Departmental agencies and accounts	53 205	65 865	59 105	61 544	61 544	63 630	63 630	67 131	69 626
Foreign governments and international organisations	-	1 074	-	3 038	3 038	3 205	3 205	3 381	3 507
Private enterprises		87 138	98 439	127 446	127 446	134 532	134 532	141 911	147 187
Households	124	-	19	-	-	-	-	-	-
Payments for capital assets	604	1 132	179	43	43	45	45	47	50
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	604	1 132	179	43	43	45	45	47	50
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	216	-	75	-	-	-	-	-	-

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Total economic classification	341 210	449 141	470 616	538 683	537 769	574 713	571 029	608 694	632 728
				·		·	·		
			BASELIN	E		MEDIUN	A TERM EXPEN		WORK
Programme 2: Minerals and	2016/17	2017/18	2018/19	2019	9/20	2020	/21	2021/22	2022/23
Petroleum Regulation(Transfer Payments)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)			Indicative Baseline
Beneficiary	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Employee Social Benefits	124	-	-	-	-	-	-	-	
African Petroleum Producers' Association	-	1 074	-	3 038	3 038	3 205	3 205	3 381	3 507
South African Diamond and Precious Metals Regulator	53 205	65 865	59 105	61 544	61 544	63 630	63 630	67 131	69 626
Petroleum Agency South Africa	-	87 138	98 439	127 446	127 446	134 532	134 532	141 911	147 18
TOTAL	53 329	154 077	157 544	192 028	192 028	201 367	201 367	212 423	220 320

# Explanation of planned performance over the medium-term period

This programme has identified interventions to ensure that the DMRE outcomes are achieved through the delivery of the outcomes and related indicator targets. Improvement in turnaround time of licensing will be achieved by strengthening capacity and review of the process using technology to track and unblock bottlenecks. Enhanced co-operation between the DMRE, Department of Water and Sanitation (DWS) and Department of Environmental Affairs (DEA) aims to implement one environmental system for improved integration. The outcome will be an expedient licensing regime.

Optimal utilisation of mineral resources will be achieved by addressing the significant number of mines that are under care-maintenance, business rescue and liquidation

A framework on dealing with mines will be developed and the Ten Point Plan reviewed. The availability of geological data will improve the current concentration of petroleum and minerals. The DMRE will encourage partnership between emerging junior miners, and review legislation with regards to the Petroleum Bill. Inputs obtained from stakeholders will drive inclusive, equitable and competitive exploration. Lack of transformation in minerals and petroleum sectors that are reflective of the country's demographics, will be addressed. Compliance with the relevant legislative frameworks will be enforced and additional funding mechanisms for exploration, mining and petroleum will be investigated.

Accessibility to, and availability of land for exploration, monitoring of compliance, and mining is necessary. The DMRE will engage respective landowners (trusts, chiefs, municipalities etc.) and consider legislative amendments around petroleum activities

Infrastructure development (energy, rail, and water) will improve the availability and accessibility of supporting infrastructure for mining and petroleum. The DMRE will engage other departments (Department of Agriculture, Forestry and Fisheries (DAFF), Department of Public Enterprises (DPE), Department of Water and Sanitation (DWS) to facilitate access to essential facilities such as import/export facilities, storage, and pipelines.

The cost of energy for the mining sector is a great concern. Own energy generation will be encouraged and supported to reduce the cost. The DMRE will pursue meaningful state participation in Eskom's coal supply, along with sustainable and affordable energy for mining. Efforts will be put in place to eradicate illegal mining and illicit petroleum trading by reviewing the legislative framework to prevent illegal mining (such as the Municipal Public-Private Partnership Pilot Programme (MPPP). In addition, a framework on how to support artisanal miners will be developed and implemented. Collaboration with SARS and other law enforcement agencies will assist in eradicating illegal mining.

Job losses in the mining and petroleum sectors will be minimised by developing guidelines for business rescue processes, and actively participating in liquidation processes. The DMRE will develop guidelines on how to manage, care and maintain the section 52 process, and strengthen the Ten Point Plan. Sustainable implementation of social labour plans will be achieved by strengthening the framework and facilitating intergovernmental forums led by the DMRE. This will address the lack of formalised community structures

Electricity blackouts caused by inadequate household energy supply will be met through the rollout of liquid petroleum gas (LPG) as an alternative, conducting LPG Safety Awareness campaigns and encouraging more investments in the LPG sector. This will reduce reliance on electricity usage. South Africa's reliance on international crude oil will be reduced through the electrification of the transportation sector, and an integrated approach to transport sector transition. Oil field exploration will be pursued, and a targeted source diversification strategy will be developed focusing on Africa, while both the Biofuels Framework and Strategic Stock Policy will be implemented.

#### Programme 3 - Mining, Minerals and Energy Policy Development (MMEPD)

Purpose: Formulate, and maintain Integrated Minerals and Energy Policies to promote and encourage investments in the mining and energy industry

#### Functions:

- Provide administrative support and manage the dissemination of information and publications
- Provide a policy and legislation framework for mining, minerals and petroleum sectors
- Promote minerals development and advice on trends in the mining industry to attract investment
- Promote economic growth and attract investments
- Ensure the security of mineral resources and energy supply through planning
- Develop and review policies as required by international agreements and governance of the nuclear sector in South Africa

#### Link to Balanced Scorecard

This programme links to the following different Balanced Scorecard perspectives:

- Policy and Regulatory Perspective relating to regulatory, operations, service delivery, health, and safety processes
- Stakeholder perspective relating to industry, trade, and Investment
- Economic perspective as it relates to economic transformation, job creation and transformed, diversified and sustainable minerals and energy sectors

#### MTSF alignment

The Mining, Minerals and Energy Policy Branch supports and promotes MTSF priorities in the following areas:

• Economic transformation and job creation will be achieved through a transformed mineral, upstream petroleum and downstream sector, as well as diversified sources of energy supply. This aligns with the initiative to develop and review legislation, policies and strategies, as they relate to the mining, mineral,

upstream and downstream petroleum, and energy sectors. Reliable statistical data on the minerals and energy sectors will support this priority. Areas to support investment will include a focus on local domestic investment, such as reviewing legislation to reduce barriers for new entrants and small-scale miners while sustainable resource use will be promoted.

- The implementation of IRP2019 will support the MTSF priority focused on promoting energy access, efficiency, and diversified sources.
- The Mine Health and Safety Act and Petroleum Health and Safety Act will be amended to meet the needs of education, skills and health in the mining and energy sectors.
- Spatial Integration, Human Settlements and Local Government will benefit from quality data and analysis quality economic analysis on the mining and energy sectors, including household energy access data, will be provided.
- A Capable, ethical and developmental State, Priority 1, will support improved turnaround times and will develop and review internal processes to advance the continuous development of improved systems for monitoring and evaluation.
- Existing bi-lateral and multilateral agreements will be implemented and new agreements concluded and implemented to support Priority 7, a better Africa and better World.

Programme 3 - M	ining, Minerals and Ene	rgy Policy Development	Changes	2020/21 Revised Target		
Outcome	Output	Output Indicator	2020/21 Target			
1. Investing in accelerated inclusive growth	1. Framework for a just energy transition to a low carbon economy	<ol> <li>Framework for a just transition to a low carbon economy developed</li> </ol>	1. Submit LFRM, GIDP for Cabinet approval	Revised	<ol> <li>Draft Report on full scoping on the first phase of the development of just energy transition developed</li> </ol>	
	developed	2. GHG reporting and assessment framework developed, approved and implementation monitored	2. GHG Reporting and assessment framework for energy and mining developed and submitted for Ministerial approval	Revised	2. GHG Reporting and assessment framework submitted for Ministerial approval	
		<ol> <li>Number of approved and listed carbon offset projects</li> </ol>	3. 4	-	<ol> <li>4 Carbon offset project approved and registered</li> </ol>	

Pro	gramme 3 - Min	ing,	Minerals and Ener	gy I	Policy Development (	Changes		2020/21 Revised Target		
Out	tcome	Output		Output Indicator		2020/21 Target				
		2.	Improved energy- related climate change response measures and environmental compliance	4.	on energy related climate change response measures monitored, quantified and reported	4.	1	-	4.	1
		3.	Finalised CDM projects	5.	Number of finalised CDM projects	5.	2 projects finalised	-	5.	2 projects finalised
		4.	Attract investments into the minerals and energy industrial complex	6.	Number of investment promotion events held	6.	10 investment promotion events in the minerals and energy industrial complex held	Revised (5 LESS investment promotion events in the minerals and energy industrial complex held)	6.	5 investment promotion events in the minerals and energy industrial complex held
2.	Increased investment in the mineral and energy sectors	5.	Promotional activities to increase investment in the minerals and energy sectors	7.	Number of publications and economic reports supporting investment and sustainable resource use	7.	25	Revised (10 Less publications)	7.	15
3.	Number of publications and economic reports supporting	6.	Analysis of the minerals and energy sectors and provide advisory	8.	Chrome Beneficiation Promotion Strategy	8.	Chrome Beneficiation Strategy submitted to Cabinet for approval	Revised	8.	Approved Chrome Beneficiation Strategy

Programme 3 - Min	ing, Minerals and Ene	rgy Policy Development	(MMEPD)	Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target	2020/21       -         Target       -10         -10       9.         -10       9.         -10       10.         -10       10.         -10       10.         -10       10.         -10       11.         -10       12.         -10       12.         -10       13.         -10       14.         -10       14.	
investment and sustainable resource use	services to inform on topical issues				
	7. Bilateral Agreements implemented	9. Number of existing agreements implemented	9. 20	-10	9. 10
	and new agreements	10. New agreements concluded	10. 1	-	10. 1
		11. Number of multilateral strategic partnerships implemented	11. 10	-	11. 5
4. Roadmap for the growth and sustainability of the minerals sector	8. Mining Masterplan finalised	12. Mining Masterplan developed	12. Draft Mining Masterplan submitted to economic cluster	Revised	12. Approved beneficiation Masterplan
5. Transformed minerals and upstream	9. Legislation, policies developed/	13. Number of legislative instruments	13. Artisanal and Small-Scale Mining Policy approved by Cabinet	Revised	13. Final consultation report on policy for Artisanal and Small-scale miners
petroleum sector	reviewed or amended	developed/ reviewed or amended	14. Geoscience Act Regulations gazetted for implementation	Revised	14. Gazetted Geoscience Act Regulations
	10. Improved nuclear policy and regulator y framework	14. National Nuclear Regulator Amendment Bill	15. National Nuclear Regulator Amendment Bill submitted to Cabinet for public consultation	Revised	15. Final National Nuclear Regulator Amendment Bill tabled to Cabinet for public consultation

Programme 3 - M	Aining, Minerals and Ene	rgy Policy Development	(MMEPD)	Changes	2020/21 Revised Target
Outcome	Output	Output Indicator2020/21 Target15. Radioactive Waste Management Fund Bill16. Radioactive Waste Management 			
		Management Fund		Revised	16. Final Radioactive Waste Management Fund Bill tabled at Cabinet for public consultation
	11. Regulations on the long-term operation of nuclear installations	long-term operation of nuclear	17. Draft Regulations on the long-term operation of nuclear installations published for public comments	Revised	17. Gazetted Regulations on Long- term operation of nuclear installations
	12. Legislation to improve the electricity policy and regulatory framework	Regulator Amendment Bill submitted to Cabinet for public	Amendment Bill submitted to	Revised	18. Final Bill tabled in cabinet for enactment
			19. Electricity Pricing Policy reviewed and submitted to Cabinet	Revised	19. Approved Electricity Pricing Policy
6. Supply of electricity secured	13. Legislation to improve the gas policy and	19. Amended Gas Act	20. Gas Amendment Bill submitted to Cabinet for tabling in Parliament	-	20. Final Gas Amendment Bill
	regulator y framework		Plan submitted to Cabinet for	-	21. Draft Gas Master Infrastructure Plan
		21. Integrated Energy Plan	22. Draft Integrated Energy Plan submitted to Cabinet for public Consultations	-	22. Draft Integrated Energy Plan

Programme 3 - N	Mining, Minerals and En	ergy Policy Development	(MMEPD)	Changes	2020/21 Revised Target
Outcome	Output				
	14. Adam Framework finalised	22. Framework for municipal infrastructure asset management	23. Adam Framework submitted to Cabinet for approval	-	23. Adam Framework tabled at Ministerial Cluster

Programme 3 - M	ining, Minerals and	Energy Policy Developm	nent (MMEPD)	Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Revises				
1. Investing in accelerated inclusive growth	1. Framework for a just energy transition to a low carbon economy developed	<ol> <li>Framework for a just transition to a low carbon economy developed</li> </ol>	<ol> <li>Draft Report on full scoping on the first phase of the development of just energy transition for EXCO approval</li> </ol>	Develop conceptual framework for a just transition	Develop conceptual framework for a just energy transition for internal discussions	Engage government Stakeholders	Consolidated report on stakeholder engagements and full scoping on the development of just energy transition for EXCO approval
		2. GHG reporting and assessment framework developed, approved and implementation monitored	2. GHG Reporting and assessment framework submitted for Ministerial approval	Stakeholder consultation and scoping of the project finalised	Stakeholder consultation and scoping of the project finalised	Data collection and development of inception report	Draft GHG reporting and assessment framework Submitted for approval
		3. Number of approved and listed carbon offset projects	3. 4 Carbon offset project approved and registered	Carbon offset administration system developed and launched to receive applications	1 carbon offset project application processed and approved	1 carbon offset project application processed and approved	2 carbon offsets projects application processed and approved
	2. Improved energy- related climate change response measures	<ol> <li>Number of report on energy related climate change response measures monitored,</li> </ol>	4. 1	-	-	-	1 Report on energy related climate change response measures

Pro	ogramme 3 - Mii	ning	, Minerals and I	Ener	gy Policy Developm	ent	(MMEPD)	Q 1 (Unaffected)	Q2	Q3	Q 4
Ou	tcome	Ou	itput	Ou	tput Indicator		2020/21 Revises				
			and environmental compliance		quantified and reported						
		3.	Finalised CDM projects	5.	Number of finalised CDM projects	5.	2 projects finalised	CDM project(s) applications reviewed, finalised and processed within designated timeframes	1 CDM project(s) applications reviewed, finalised and processed within designated timeframes	CDM project(s) applications reviewed, finalised and processed within designated timeframes	1 CDM project(s) applications reviewed, finalised and processed within designated timeframes
		4.	investments into the minerals and energy industrial complex	6.	Number of investment promotion events held	6.	5 investment promotion events in the minerals and energy industrial complex held	2 investment promotion events hosted or attended	-	3 investment promotion events hosted or attended	5 investment promotion events hosted or attended
2.	Increased investment in the mineral and energy sectors	5.	Promotional activities to increase investment in the minerals and energy sectors	7.	Number of publications and economic reports supporting investment and sustainable resource use	7.		5	7	10	15
3.	Number of publications and economic	6.	Analysis of the minerals and energy	8.	Chrome Beneficiation	8.	Approved Chrome	-	-	-	Chrome Beneficiation Strategy submitted to Cabinet for approval

Program	me 3 - Mir	ning, N	Ainerals and E	Energy Policy Developm	nent (N	MMEPD)	Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	•	Outp	out	Output Indicator		2020/21 Revises				
	orting	p a s ir	ectors and provide advisory services to nform on opical issues	Promotion Strategy		Beneficiation Strategy				
		, A	Bilateral Agreements Mand new	9. Number of existing agreements implemented	9. 1	10	5 existing agreements	6 existing agreements	8 existing agreements	10 existing agreements
		a	greements	10. New agreements concluded	10. 1	1	-	-	-	1
				11. Number of multilateral strategic partnerships implemented	11. 5	5	2 multilateral	3 multilateral	4 multilateral	5 multilateral strategic
the gr and	inability als	Ν	Aining Aasterplan inalised	12. Mining Masterplan developed	k	Approved beneficiation Masterplan	Drafting of the Mining Master Plan	-	Draft Masterplan developed	Consultation with stakeholders
	leum	p d re	egislation, policies leveloped/ eviewed or amended	13. Number of legislative instruments developed/ reviewed or amended	r F A	Final consultation report on colicy for Artisanal and Small-scale miners	-	-	-	Final consultation report on policy for Artisinal and Small- scale miners

Programme 3	- Mining, Minerals and I	Energy Policy Developn	nent (MMEPD)	Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Revises				
			14. Gazetted Geoscience Act Regulations	-	-	-	Gazetted Geoscience Act Regulations
	10. Improved nuclear policy and regulatory framework	14. National Nuclear Regulator Amendment Bill	15. Final National Nuclear Regulator Amendment Bill tabled to Cabinet for public consultation	-	-	-	Final National Nuclear Regulator Amendment Bill tabled to Cabinet for public consultation
		15. Radioactive Waste Management Fund Bill	16. Final Radioactive Waste Management Fund Bill tabled at Cabinet for public consultation	Address comments from DPME on SEIAS 1	Consolidate Inputs from Cluster	Submit Bill for public participation	Radioactive Waste Management Fund Bill submitted to the Cabinet for public participation
	11. Regulations on the long- term operation of nuclear installations	16. Regulations on the long-term operation of nuclear installations	17. Gazetted Regulations on Long-term operation of nuclear installations	-	N/A	N/A	Gazetted Regulations on Long-term operation of nuclear installations
	12. Legislation to improve the electricity policy and regulator y framework	17. National Energy Regulator Amendment Bill submitted to Cabinet for public consultation	18. Final Bill tabled in cabinet for enactment	Proposal on the National Energy Regulator Bill considering	-	-	Final Bill tabled in cabinet for enactment

Programme 3 - I	Mining, Minerals and I	Energy Policy Developm	nent (MMEPD)	Q 1 (Unaffected)	Q2	Q3	Q 4
Outcome	Output	Output Indicator	2020/21 Revises	-			
				comments by Cabinet			
		18. Electricity Pricing Policy reviewed	19. Approved Electricity Pricing Policy	-	-	-	Electricity Pricing Policy reviewed and submitted to Cabinet
6. Supply of electricity secured	13. Legislation to improve the gas policy	19. Amended Gas Act	20. Final Gas Amendment Bill	-	-	Submit Bill to DPME	Bill submitted to Cabinet
	and regulator y framework	20. Gas Infrastructure Master Plan	21. Draft Gas Master Infrastructure Plan	-	Research on input data and development of assumptions	Drafting of consultation papers	Draft Gas Master Infrastructure Plan developed
		21. Integrated Energy Plan	22. Draft Integrated Energy Plan	-	Integration of electricity and gas data	Integration of electricity, liquid fuels and gas data	Draft IEP developed
	14. Adam Framework finalised	22. Framework for municipal infrastructure asset management	23. Adam Framework tabled at Ministerial Cluster	Benchmarking, develop norms and standards for municipal electricity asset management	-	-	Adam Framework tabled at Ministerial Cluster

## Explanation of planned performance over the medium-term period

This branch will continue to focus on developing and reviewing mining, mineral, upstream and downstream petroleum, together with energy legislation, policies and strategies to encourage investment, growth and transformation in the mining and energy sectors. Key policy development and amendment areas include:

To enable energy supply and encourage the diversification of energy resources, the following legislative instruments will receive focus over the MTSF period:

- National Nuclear Regulator Amendment Bill, Radioactive Waste Management Fund Bill, Gas Amendment Bill, National Energy Regulator Amendment Bill
- Develop an Integrated Energy Plan

An increase in mining investments will be encouraged by the development and finalisation of a Mining Masterplan that should result in national priority sectors growing their contribution to GDP growth from the current 3% and exports increasing by 4% annually. Growth will further be encouraged by improving accessibility through improved response and turnaround times for mining rights applications and the processing of permits. In addition, transition plans will be finalised for the energy sector to improve the state of geological infrastructure. These interventions will be augmented by promotional efforts to attract investment to the sector.

Energy security will be encouraged by the establishment of an independent transmission company under Eskom Holdings. A Cabinet Proposal on the National Energy Regulator Bill to amend the NERSA governance structure will be completed in the short term and a Cabinet Proposal of the "end-state" electricity sector is anticipated in the second year of the MTSF.

To address environmental outputs targets, and to comply with environmental and climate obligations and aspirations, economic growth and poverty alleviation imperatives.

# Programmem3 - Resource considerations

Programme 3: Mining, Minerals and Energy Policy			BASELIN	E	MEDIUM TERM EXPENDITURE FRAMEWORK			
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	

	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriation)	Adjusted Appropriation	Voted (Main appropriation)	Special Adjustments Budget	Indicative Baseline	Indicative Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Mining, Minerals and Energy Policy Development Management	31 153	28 146	22 432	28 239	28 239	28 178	25 985	29 814	31 125
Minerals and Petroleum Policy	37 966	28 680	34 608	34 754	30 447	33 102	32 885	35 135	37 486
Nuclear, Electricity and Gas Policy	11 447	11 129	14 066	18 570	18 554	20 998	19 307	22 227	23 417
Economic Analysis and Statistics	6 075	5 124	5 895	9 207	8 490	8 575	8 469	9 136	10 267
Economic Growth, Promotion and Global Relations	793 544	786 349	888 578	910 171	910 171	876 347	875 473	768 823	821 074
Minerals and Energy Planning	18 822	20 453	17 251	25 137	22 977	25 904	24 563	27 436	28 797
Total for Programmes	899 007	879 881	982 830	1 026 078	1 018 878	993 104	986 682	892 571	952 166

Programme 3: Mining, Minerals and Energy Policy			BASELINE		MEDIUM TERM EXPENDITURE FRAMEWORK			
Development Management(Economic Classification)	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	

	Audited outcome	Audited outcom e	Audited outcome	Voted (Main appropriat ion)	Adjusted Appropria tion	Voted (Main appropria tion)	Special Adjustm ents Budget	Indicativ e Baseline	Indicative Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	160 206	144 087	155 828	177 750	170 550	181 342	174 920	192 366	203 304
Compensation of employees	99 126	103 281	108 441	120 172	114 472	126 815	126 815	134 744	143 488
Salaries and wages	87 442	91 103	95 633	105 103	99 391	111 280	111 280	118 239	125 912
Social contributions	11 684	12 178	12 808	15 069	15 081	15 535	15 535	16 505	17 576
Goods and services	61 080	40 806	47 387	57 578	56 078	54 527	48 105	57 622	59 816
Administrative fees	2 149	975	778	4 270	4 096	3 503	3 503	3 754	3 944
Advertising	3 328	5 691	931	4 327	4 368	3 347	2 870	3 379	3 326
Minor assets	1	4	-	109	109	115	115	121	126
Audit costs: External	-	-	70	-	-	-	-	-	-
Catering: Departmental activities	614	407	1 170	1 102	1 092	1 147	1 105	1 208	1 251
Communication (G&S)	2 648	890	2 091	1 326	1 089	1 398	1 398	1 474	1 534
Computer services	2 061	8	-	54	84	57	15 580	60	62
Consultants: Business and advisory services	5 754	3 019	354	9 486	8 248	9 641	8 844	10 184	10 581
Legal services (G&S)	296	8 134	10 699	300	483	305	305	322	334
Contractors	7	1 404	5 531	2 562	2 557	2 665	2 654	2 813	2 919
Agency and support/outsourced services	-	-	585	-	-				
Fleet services (including government motor transport)	301	251	280	-	2				
Consumable supplies	111	54	71	229	255	238	219	253	261
Consumables: Stationery, printing and office supplies	1 038	298	637	1 856	1 553	1 847	1 592	1 953	2 035
Operating leases	585	431	18	-	10	-	-	-	-
Rental and hiring	29	924	472	2 310	2 310	2 353	63	2 483	2 576
Transport provided: Departmental activity	180	-	-	-	-	-	-	-	-
Travel and subsistence	16 398	11 417	13 001	16 829	16 892	15 509	3 325	16 476	17 197
Training and development	244	269	282	939	939	888	888	942	979
Operating payments	20 704	7 334	3 616	7 816	7 837	7 446	4 446	7 897	8 216
Venues and facilities	4 632	-704	6 801	4 063	4 154	4 068	1 198	4 303	4 475
Transfers and subsidies	738 248	735 087	826 926	848 234	848 234	811 663	811 663	700 101	748 751
Departmental agencies and accounts	378 598	366 988	405 983	414 062	414 062	499 765	499 765	371 434	407 858
Foreign governments and international organisations	3 034	842	559	782	782	825	825	870	912

Public corporations	356 616	367 256	420 368	433 390	433 390	311 073	311 073	327 797	339 981
Households		1	16						
Payments for capital assets	526	707	45	94	94	99	99	104	111
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	526	707	45	94	94	99	99	104	111
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	27	-	31	-	-	-	-	-	-
Total economic classification	899 007	879 881	982 830	1 026 078	1 018 878	993 104	986 682	892 571	952 166

Programme 3: Mining, Minerals and Energy Policy			BASELIN	E		MEDIUM	TERM EXPEN	<b>NDITURE FRA</b>	MEWORK
Development Management (Transfer Payments)	2016/17	2017/18	2018/19	201	9/20	2020	/21	2021/22	2022/23
	Audited	Audited	Audited	Voted	Adjusted	Voted	Special	Indicativ	Indicative
	outcome	outcom	outcome	(Main	Appropria	(Main	Adjustm	е	Baseline
		е		appropriat ion)	tion	appropria tion)	ents Budget	Baseline	
Beneficiary	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Employee Social Benefits	-	1	16	-	-	-	-	-	-
International Energy Forum	3 034	275	-	-	-	-	-	-	-
Generation IV International Forum	-	567	559	782	782	825	825	870	912
Mintek	315 152	310 705	319 213	370 208	370 208	276 768	276 768	291 605	302 443
Mintek	41 264	56 551	31 155	63 182	63 182	34 305	34 305	36 192	37 538
Council for Geoscience	341 708	330 574	311 613	410 553	410 553	496 063	496 063	367 528	407 858
Council for Geoscience	36 890	35 414	3 323	3 509	3 509	3 702	3 702	3 906	-
Mintek: Expanded public works programme	-	-	-	-	-	-	-	-	-
State Diamond Trader	200	-	-	-	-	-	-	-	-
Council for Geoscience: Economic competitiveness and	-	-	90 000	-	-	-	-	-	-
support package									
Mintek: Economic competitiveness and support package	-	-	70 000	-	-	-	-	-	-
Council for Geoscience: Expanded public works programme	-	1 000	1 047	-	-	-	-	-	-
TOTAL	738 248	735 087	826 926	848 234	848 234	811 663	811 663	700 101	748 751

#### Programme 4-Mine Health and Safety Inspectorate (MHSI)

Purpose: Ensure health and safety of employees in the mines

Functions:

- Promote health and safety
- Contribute to skills development and transformation
- Implement Service Level Agreements (SLAs)
- Develop and review internal processes
- Improve turnaround times
- Promote corporate governance

The MHSI strives towards a safe and healthy mining industry. This is to be achieved by reducing mining related deaths, injuries and ill health through the formulation of national policy and legislation, the provision of advice, and the application of systems that monitor and enforce compliance with the law in the mining sector.

Link to the Balanced Scorecard Framework

This programme supports the Policy and Regulatory Perspective of the BSC as it relates to:

- Regulatory processes
- Industry safety of women
- Trade and investment

MTSF alignment

The MHSI is dedicated to matching the seven (7) National Priorities where it is capable. The decent employment through inclusive growth outcome of the Programme supports MTSF Priorities 1, 2, and 4.

# Table 5- Outcomes, outputs, performance indicators and targets

Programme 4-Mine Hea	Ith and Safety Inspector	rate (MHSI)		Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target		
1. Improved and streamlined regulatory, service	1. % improvement in mine health and safety parameters	1. % reduction in occupational fatalities	10%	-	10%
delivery, operational health and safety processes and		2. % reduction in occupational injuries	5%	-	5%
collaboration across regulators and relevant role players		3. % reduction in occupational diseases (Including TB)	10%	-	10%
		<ol> <li>% of investigations completed (Initiated vs Completed)</li> </ol>	80%	-	80%
		5. % of inquiries completed (Initiated vs completed)	80%	-	80%
		6. Number of qualitative inspections conducted (cumulative)	8 000	Revised	8 800

## Table 6 - Output indicators: Annual and quarterly targets

Programme 4-Min	e Health and Safety	v Inspectorate (MHSI)		Q1	Q2	Q3	Q4
Outcome	Output	Output Indicator	2020/21 Target	Unaffected			
<ol> <li>Improved and streamlined regulatory,</li> </ol>	1. % improvement in mine	1. % reduction in occupational fatalities	10%	10%	10%	10%	10%
service delivery, operational	health and safety parameters	<ol> <li>% reduction in occupational injuries</li> </ol>	5%	5%	5%	5%	5%
health and safety processes and		<ol> <li>% reduction in occupational diseases (Including TB)</li> </ol>	10%	10%	10%	10%	10%
collaboration across regulators and relevant		4. % of investigations completed (Initiated vs Completed)	80%	80%	80%	80%	80%
role players		<ol> <li>% of inquiries completed (Initiated vs completed)</li> </ol>	80%	80%	80%	80%	80%
		6. Number of qualitative inspections conducted (cumulative)	8 800	2 000	4400	6600	8800

## Explanation of planned performance over the medium-term period

The outputs of this programme will be achieved by promoting health and safety and contributing to skills development and transformation. Pursuing an efficient, effective and development oriented public service, and empowering, fair and inclusive citizenship, will assist with establishing improved and streamlined regulatory, service delivery, operational, health and safety processes and collaboration across regulators and relevant role players. This will be achieved by promoting corporate governance and improving turnaround times. MHSI's economic transformation and job creation focus promotes health and safety through

the implementation of the OHS Improvement Strategy. The inspectorate engages continuously with mine management, executives, and analyses the outcomes of inspection and audits. In addition, it conducts OHS Imbizos and campaigns as required.

Other initiatives include the promotion and implementation of the OHS small-scale guidelines, dissemination of OHS information, and the implementation of the Enforcement Manual for Inspectors and Legal Framework. The review inspections and audit tools will be improved, and major accidents will be analysed to improve investigations. Further initiatives include the development of annual regional inspection plans, conducting qualitative inspections, and planning and conducting workshops.

## **Programme 4 - Resource considerations**

Programme 4: Mine Health and Safety Inspectorate (Sub-programmes)		BASELINE						MEDIUM TERM EXPENDITURE FRAMEWORK			
	2016/17	2017/18	2018/19	201	9/20	2020/21		2021/22	2022/23		
	Audited outcome	Audited outcom e	Audited outcom e	Voted (Main appropri ation)	Adjusted Appropri ation	Voted (Main appropr iation)	Special Adjust ments Budget	Indicati ve Baselin e	Indicativ e Baseline		
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000		
Mine Health and Safety Management	35 869	40 934	40 535	56 593	59 793	55 960	57 043	63 994	66 425		
Mine Health and Safety Regions	143 127	152 482	156 595	148 711	148 711	159 469	164 150	169 601	175 956		
Occupational Health	12 277	11 959	13 200	15 262	16 262	17 265	17 713	18 403	19 093		
Total for Programmes	191 273	205 375	210 330	220 566	224 766	232 694	238 906	251 998	261 474		

Programme 4: Mine Health and Safety Inspectorate (Economic Classification)		В	ASELINE			MEDIUM TERM EXPENDITURE FRAMEWORK			
	2016/17	2017/18	2018/19	2019	9/20	2020	/21	2021/22	2022/23
	Audited outcome	Audited outcome	Audited outcom e	Voted (Main appropri ation)	Adjuste d Appropr iation	Voted (Main appropria tion)	Special Adjust ments Budget	Indicati ve Baselin e	Indicativ e Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	188 377	196 108	203 119	213 414	217 614	229 434	235 646	244 124	253 271
Compensation of employees	158 029	165 879	171 111	178 335	182 535	192 426	192 426	205 083	212 770
Salaries and wages	139 666	146 398	150 612	156 628	160 828	168 855	168 855	179 962	186 706
Social contributions	18 363	19 481	20 499	21 707	21 707	23 571	23 571	25 121	26 064
Goods and services	30 348	30 229	32 008	35 079	35 079	37 008	43 220	39 041	40 501
Administrative fees	207	220	261	480	480	505	505	534	557
Advertising	69	-	-	243	243	256	256	270	280
Minor assets	13	22	10	80	80	84	84	89	92
Catering: Departmental activities	42	238	27	186	186	197	197	207	215
Communication (G&S)	2 874	532	1 083	1 247	1 247	1 321	1 321	1 393	1 445
Computer services	-	-	40	950	950	995	995	1 049	1 088
Consultants: Business and advisory services	1 375	469	263	2 159	2 159	2 260	2 260	2 385	2 474
Legal services (G&S)	506	749	676	900	900	949	949	1 002	1 039
Contractors	207	174	141	277	277	293	293	308	319
Entertainment				5	5	5	5	5	5
Fleet services (including government motor transport)	269	318	377	3 196	3 196	3 378	3 378	3 563	3 696
Inventory: Food and food supplies				2	2	2	2	2	2
Consumable supplies	434	454	452	596	596	627	627	661	686
Consumables: Stationery, printing and office supplies	879	650	786	2 332	2 332	2 459	2 459	2 594	2 691
Operating leases	37	44	35	30	30	32	32	33	34
Rental and hiring			-	6	6	6	6	7	7
Travel and subsistence	22 700	25 813	27 027	20 292	20 292	21 432	27 644	22 610	23 455

Training and development	230	176	407	825	825	869	869	918	952
Operating payments	337	254	375	523	523	548	548	578	600
Venues and facilities	169	116	48	750	750	790	790	833	864
Transfers and subsidies	1 716	7 880	6 656	6 382	6 382	2 448	2 448	7 017	7 297
Departmental agencies and accounts	1 716	7 880	6 656	6 382	6 382	2 448	2 448	7 017	7 297
Payments for capital assets	280	1 387	93	770	770	812	812	857	906
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	280	1 387	93	770	770	812	812	857	906
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	900	-	462	-	-	-	-	-	-
Total economic classification	191 273	205 375	210 330	220 566	224 766	232 694	238 906	251 998	261 474

Programme 4: Mine Health and Safety Inspectorate (Transfer Payments)	BASELINE MEDIUM TERM EXPENDITURE FRAMEWORK								
	2016/17	2017/18	2018/19	201	9/20	2020	2020/21		2022/23
	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriat	Adjusted Appropriat ion	Voted (Main appropri	Special Adjustm ents	Indicativ e Baseline	Indicative Baseline
Beneficiary	R'000	R'000	R'000	ion) R'000	R'000	ation) R'000	Budget R'000	R'000	R'000
Mine Health and Safety Council	-	6 162	4 803	4 386	4 386	344	344	4 777	4 973
Mining Qualifications Authority	1 716	1 718	1 853	1 996	1 996	2 104	2 104	2 240	2 324
TOTAL	1 716	7 880	6 656	6 382	6 382	2 448	2 448	7 017	7 297

### **Programme 5-Programmes and Projects**

Purpose: To manage, coordinate and monitor Energy and Minerals Programmes and

Projects

Functions:

- Oversee the National Electrification Programme
- Ensure management of programmes and projects function
- Oversee programme and projects focused on the development, improvement, transformation of electricity generation, transmission and distribution
- Provide strategic guidance on environmental management and climate change
- Advance energy efficiency across all sectors
- · Ensure integration of renewable energy initiatives into mainstream energy supply in South Africa

#### Link to Balanced Scorecard

The Programme and Projects Programme links to different perspectives of the BSC:

- Governance and Financial Perspective with regards to secure funding for strategic projects
- · Policy and Regulatory Perspective relating to service delivery
- Stakeholder Perspective as it relates to infrastructure and energy availability
- Economic Perspective linking to economic transformation and job creation and transformed, diversified and sustainable minerals and energy sectors

## MTSF alignment

The Programmes and Projects Branch responds to the MTSF Priorities through several interventions. The deliverables of this branch will enhance access to affordable energy, increased investment in energy infrastructure through electrification, energy efficiency and demand side management initiatives and small-scale renewable energy initiatives. Industrialisation through the development of the Regional Energy Masterplan, Renewable Energy Sector Master Plan, and

economic growth and job creation through energy projects and small-scale mining. This applies to Integrated Energy Centres (IeCs), women and youth empowerment programmes in the energy and mining sectors

Programme 5- Mine	eral and Energy Reso	ources Programmes and Pro	jects (PP)	Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target		
1. Supply of electricity secured	<ol> <li>Increased energy security</li> </ol>	1. Additional megawatt commissioned	1. Emergency power contracting (Power Purchase Agreements in place)	-	1. Emergency power contracting (Power Purchase Agreements in place)
2. Improved energy efficiency across all sectors	2. Energy savings verified and quantified	2. Number of energy savings (TWh) realised and verified from EEDSM	2. 0.5 TWh savings realised and verified from EEDSM projects	-	2. 0.5 TWh savings realised and verified from EEDSM projects
		projects	<ol> <li>Energy consumption baselines from 15 new additional municipalities</li> </ol>	-	<ol> <li>Energy consumption baselines from 15 new additional municipalities</li> </ol>
		3. National Energy Efficiency Strategy for economy- wide developed	4. Reviewed post-2015 National Energy Efficiency Strategy	-	4. Reviewed post-2015 National Energy Efficiency Strategy
<ol> <li>Renewable energy deployment integrated into</li> </ol>	<ol> <li>Improved access to hot water for poor households</li> </ol>	<ol> <li>No. of SWHs installed quarterly in beneficiary households in participating municipalities</li> </ol>	<ol> <li>Installation of 87 000 procured SWH baseline systems in 18 municipalities</li> </ol>	37 000 less procured SWH baseline systems in 18 municipalities	<ol> <li>Installation of 50 000 procured SWH baseline systems in 18 municipalities</li> </ol>
energy supply	4. Effective deployment of renewable	5. Renewable Energy (RE) Sector Master Plan developed	6. Renewable Energy (RE) Sector Master Plan finalised	Revised	6. Draft Renewable Energy (RE) Sector Master Plan finalised
	energy	6. Number of quarterly reports on Verified Wind	7. 1 WASA 3 Results Report developed	-	7. 1 WASA 3 Results Report developed

Table 7- Outcomes, outputs, performance indicators and targets

Programme 5- Mine	eral and Energy Reso	ources Programmes and Pro	jects (PP)	Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target		
		Atlas 3 for South Africa (WASA)			
<ol> <li>Improve capacity to deliver basic services</li> </ol>	5. Households electrified through grid connection	7. Number of additional households to be electrified with grid electrification to achieve the 2020/21 target	<ol> <li>4 Quarterly Reports on the allocation of funding and the monitoring of implementation of grid electrification of additional households by Eskom and municipalities</li> </ol>	Revised	137 000 additional households to be electrified with grid electrification to achieve the 2020/21 target
		<ol> <li>No. of households electrified through non- grid connection</li> </ol>	<ol> <li>20 000 additional households electrified through non-grid electricity</li> </ol>	5 000 less households electrified through non-grid electricity	<ol> <li>15 000 additional households electrified through non-grid electricity</li> </ol>
<ol> <li>State of geological infrastructure improved</li> </ol>	6. AMD mitigated	9. Number of strategies developed for AMD mitigation	10. 1 strategy developed	-	10. 1 strategy developed
<ol> <li>Improve capacity to deliver basic services</li> </ol>	7. Number of mine water/ wastewater management plans implemented	10. Number of mine water/ wastewater management plans implemented	11. 1	-	11. 1

Table 8- Output indicators: Annual and quarterly targets

Programme 5 (PP)	- Mineral and Ener	rgy Resources Progra	mmes and Projects	Q1	Q2	Q3	Q4
Outcome	Output	Output Indicator	2020/21 Target	Unaffected			
1. Supply of electricity secured	1. Increased energy security	1. Additional megawatt commissioned	<ol> <li>Emergency power contracting (Power Purchase Agreements in place)</li> </ol>	Finalise and release Request for Procurement of new generation capacity in line with Section 34 Determination for Emergency Power	Finalise and release Request for Procurement of new generation capacity in line with Section 34 Determination for Emergency Power	-	Finalise and release Request for Procurement of new generation capacity in line with Section 34 Determination for long- term power
2. Improved energy efficiency across all sectors	2. Energy savings verified and quantified	2. Number of energy savings (TWh) realised and verified from EEDSM projects	2. 0.5 TWh savings realised and verified from EEDSM projects	Report on the number of EEDSM projects identified	Report on the energy savings (TWh) to be achieved from the identified EEDSM projects	Progress report on the implementation of the identified EEDSM projects and achieved savings	Quantification of energy savings achieved from municipal EEDSM projects 0.5 TWh savings realised and verified from EEDSM projects
			3. Energy consumption baselines from 15 new additional municipalities	Report on the consultation with identified 15 additional municipalities	Report on the number of energy consumption baselines	Report on the number of energy consumption baselines	Report on the development of energy consumption baselines from 15 additional municipalities
		3. National Energy Efficiency Strategy for	4. Reviewed post- 2015 National Energy Efficiency Strategy	Submission of post-2015 National Energy Efficiency	-	-	Final Draft post- 2015 NEES submitted for

Programme 5 - (PP)	Mineral and Ener	rgy Resources Progra	mmes and Projects	Q1	Q2	Q3	Q4
Outcome	Output	Output Indicator	2020/21 Target	Unaffected			
		economy- wide developed		Strategy draft document			Cabinet consideration
3. Renewable energy deployment integrated into energy supply	3. Improved access to hot water for poor households	4. No. of SWHs installed quarterly in beneficiary households in participating municipalities	5. Installation of 50 000 procured SWH baseline systems in 18 municipalities	Quarterly Report on installation of 50 000 procured SWH baseline systems in 18 municipalities	Quarterly Report on installation of 50 000 procured SWH baseline systems in 18 municipalities	Quarterly Report on installation of 50 000 procured SWH baseline systems in 18 municipalities	Quarterly Report on installation of 50 000 procured SWH baseline systems in 18 municipalities
	<ol> <li>Effective deployment of renewable energy</li> </ol>	5. Draft Renewable Energy (RE) Sector Master Plan developed	<ol> <li>Draft Renewable Energy (RE) Sector Master Plan finalised</li> </ol>	Terms of Reference (ToRs) for the RE Sector Masterplan finalised	-	-	Draft Renewable Energy (RE) Sector Masterplan report developed
		<ul> <li>Number of quarterly reports on Verified Wind Atlas 3 for South Africa (WASA)</li> </ul>	7. 1 WASA 3 Results Report developed	Reportt on measurement parameters for respective (4) WASA measurements Stations	Report on measurement parameters for respective	Report on measurement parameters for respective (4) measurements stations	1 WASA 3 Results Report developed 4) WASA measurements stations
4. Improve capacity to deliver basic services	5. Households electrified through grid connection	7. Number of additional households to be electrified with grid	8. 137 000 additional households to be electrified with grid	20 000 additional households electrified with grid electrification	30 000 additional households electrified with grid electrification	37 000 additional households electrified with grid electrification	50 000 additional households electrified with grid electrification

Pr (P	-	Mineral and Energy Resources Programmes and Projects						Q1	Q2	Q3	Q4
Οι	itcome	01	utput	Output Indicator			2020/21 Target	Unaffected			
				8.	No. of households electrified through non- grid connection	9.	electrification to achieve the 2020/21 target 15 000 additional households electrified through non-grid electricity	Conclude allocations with service providers in line with electricity allocations and	2 000 additional households electrified through non-grid electricity	7 000 additional households electrified through non-grid electricity	15 000 additional households electrified through non-grid electricity
6.	State of geological infrastructure improved	7.	AMD mitigated	9.	Number of strategies developed for AMD mitigation	10	. 1 strategy developed	budget -	-	-	1 strategy developed
7.	Improve capacity to deliver basic services	8.	Number of mine water/ wastewater management plans implemented	10.	Number of mine water/ wastewater management plans implemented	11	. 1	-	-	-	1

# Explanation of planned performance over the medium-term period

The Programmes and Projects Branch will pursue effective implementation, in line with the project management framework. The effective tools to enable project implementation, monitoring and evaluation, such as the information management system, will be pursued to ensure that the Project Management Office is capacitated and operational in year second year of the MTSF. This functionality is a critical dependency in ensuring that the IRP2019 technologies are scoped and project managed to achieve the outputs translating to increased investment, increased energy availability factor, increased electricity reserve margin, additional MW commissioned and access to alternative energy sources.

The various energy interventions incorporated in the IRP2019 will lead to improved energy infrastructure and increased access to more affordable energy. A streamlined regulatory environment will enable affordable energy. To this extent and to further improve energy security, the Programmes and Projects Branch will direct efforts in the first year of the MTSF at interventions in the form of expediting Power Purchase Agreements.

The Programmes and Projects Branch will oversee the implementation of the Energy Efficiency and Demand Side Management Programme (EEDSM) that support municipalities with the primary objective of reducing electricity consumption in municipal infrastructure. The EEDSM initiative is efficiency technology-based and ranges from lighting (retrofitting of street, traffic and building lighting and enhancing efficiency) in waste and wastewater pumping systems to coupling both renewable and energy efficiency through the Budget Support Programme. The reduction of electricity consumption by municipalities is not only critical in light of the amount of electricity the municipalities utilise in providing basic services but also provides opportunities to create jobs and reduce emissions.

In addition, the roll-out on the Solar Water Heater Programme in various municipalities remains one of the national programmes overseen by the branch which also has the potential to create jobs, build skills capacity and strengthen solar manufacturing capacity in the country.

The Programmes and Projects Branch will focus on the development of supporting strategies to improve the state of geological infrastructure. These include the development of a strategy for Acid Mining Drainage (AMD) mitigation and the implementation of mine water/wastewater management plans.

The Project Management Office will be key for integrating functions, resources, joint working frameworks, procurement, etc., to create synergies across the department, its entities and external parties, through participation in joined-up plans to optimise the use of resources and to direct and mobilise funding in the priority energy and mining investment areas

# Programme 5 - Resource considerations

Programme 5: Mineral and Energy			BASELINE				FERM EXPEN	IDITURE FRA	MEWORK
Resources Programmes and Projects	2016/17	2017/18	2018/19	2019	/20	2020/21		2021/22	2022/23
(Sub-programmes)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriat ion)	Adjusted Appropri ation	Voted (Main appropria tion)	Special Adjustme nts Budget	Indicative Baseline	Indicative Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Programmes and Projects Management	2 410	1 864	2 287	5 058	5 058	3 656	3 464	3 871	4 088
Integrated National Electrification Programme	5 630 619	6 111 174	5 320 997	5 484 630	5 234 630	5 116 465	3 614 879	5 258 378	6 075 947
Programmes and Projects Management Office	38 434	29 911	33 348	53 852	50 852	66 641	65 067	70 365	71 563
Regional Programmes and Projects Management Office	19 650	18 271	20 174	20 947	20 947	22 103	22 605	23 424	26 172
Electricity Infrastructure and Industry Transformation	5 573	8 413	6 060	6 906	6 906	9 134	8 891	9 676	10 227
Energy Efficiency Projects	527 139	537 514	344 775	318 911	318 911	326 143	299 275	344 038	360 707
Renewable Energy Projects	25 240	64 204	75 824	80 070	80 070	85 736	81 263	90 483	94 892
Environmental Management Projects	9 438	16 795	11 015	23 564	23 564	168 237	168 237	177 450	186 089
Total for Programmes	6 258 503	6 788 146	5 814 480	5 993 938	5 740 938	5 798 115	4 263 681	5 977 685	6 829 685

Programme 5: Mineral and Energy			BASELINE			MEDIUM <sup>-</sup>	FERM EXPEN	IDITURE FRA	MEWORK
<b>Resources Programmes and Projects</b>	2016/17	2017/18	2018/19	2019	/20	2020/21		2021/22	2022/23
(Economic Classification)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriat ion)	Adjusted Appropri ation	Voted (Main appropria tion)	Special Adjustme nts Budget	Indicative Baseline	Indicative Baseline
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	119 172	196 291	226 362	205 899	205 899	240 686	233 570	244 732	256 368
Compensation of employees	75 606	76 704	83 482	91 729	91 729	103 947	103 947	109 788	116 947
Salaries and wages	66 612	67 483	73 415	80 936	80 895	91 216	91 216	96 339	102 620
Social contributions	8 994	9 221	10 067	10 793	10 834	12 731	12 731	13 449	14 327
Goods and services	43 566	119 587	142 880	114 170	114 170	136 739	129 623	134 944	139 421
Administrative fees	1 557	1 124	732	1 342	1 154	1 473	1 473	1 548	1 609
Advertising	3 457	145	179	1 015	275	1 099	785	1 160	1 207
Minor assets			14	19	19	20	20	22	23

Bursaries: Employees					324	-	-	-	-
Catering: Departmental activities	1 783	1 159	1 307	1 058	1 327	1 072	799	1 132	1 181
Communication (G&S)	1 230	722	790	992	862	1 080	1 080	1 141	1 187
Computer services	-	-	-	-	-	3 199	3 199	3 253	1 233
Consultants: Business and advisory services	7 819	742	7 274	80 054	69 605	93 629	93 162	89 571	92 012
Legal services (G&S)	359	-	-	-	-	-	-	-	-
Contractors	656	2 987	4 386	25	10 164	3 132	3 132	3 304	3 432
Agency and support/outsourced services	1 100	-	-	10 063	-	10 616	9 554	11 200	11 614
Fleet services (including government motor transport)	546	416	240	30	47	32	32	34	36
Inventory: Clothing material and accessories	-	-	-	-	1	-	-	-	-
Consumable supplies	279	72	270	270	335	292	245	309	324
Consumables: Stationery, printing and office supplies	385	189	161	587	405	805	685	848	887
Operating leases	839	686	253	-	29	-	-	-	-
Rental and hiring	-	46	14	-	56	150	150	158	164
Property payments	24	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	114	73	41	-	92	-	-	-	-
Travel and subsistence	16 231	12 385	14 624	14 955	14 054	15 296	11 415	16 146	19 157
Training and development	8	63	86	100	100	134	134	141	148
Operating payments	1 057	89 324	110 378	359	12 672	382	382	404	423
Venues and facilities	6 122	9 454	2 131	3 301	2 649	4 328	3 376	4 573	4 784
Transfers and subsidies	6 139 135	6 591 660	5 588 106	5 787 961	5 534 961	5 557 347	4 030 029	5 732 866	6 573 224
Municipalities	2 131 871	2 290 284	2 119 501	2 090 393	2 090 393	2 076 746	1 554 947	2 233 140	2 361 959
Departmental agencies and accounts	20 625	59 774	70 241	74 151	74 151	99 375	95 275	104 841	109 628
Foreign governments and international organisations	2 216	1 015	1 527	2 902	2 902	3 062	1 643	3 231	3 354
Public corporations	3 846 648	4 081 626	3 262 031	3 401 368	3 148 368	3 151 471	2 151 471	3 152 494	3 852 634
Private enterprises	137 733	158 960	134 555	219 147	219 147	226 693	226 693	239 160	245 649
Households	42	1	251	-	-	-	-	-	-
Payments for capital assets	147	195	12	78	78	82	82	87	93
Transport equipment	-	-	-	-	-	-	-	-	-
Machinery and equipment	147	195	12	78	78	82	82	87	93
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	49	-	-	-	-	-	-	-	-
Total economic classification	6 258 503	6 788 146	5 814 480	5 993 938	5 740 938	5 798 115	4 263 681	5 977 685	6 829 685

Programme 5: Mineral and Energy			BASELINE			MEDIUM 1		<b>IDITURE FRA</b>	MEWORK
<b>Resources Programmes and Projects</b>	2016/17	2017/18	2018/19	2019	/20	202	0/21	2021/22	2022/23
(Transfer Payments)	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriat ion)	Adjusted Appropri ation	Voted (Main appropria tion)	Special Adjustme nts Budget	Indicative Baseline	Indicative Baseline
Beneficiary	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
INEP - Non-grid Electrification Projects	137 733	158 960	134 555	212 941	212 941	220 160	220 160	232 269	238 502
INEP Eskom Grant	3 526 334	3 846 154	3 262 031	3 374 053	3 124 053	3 001 483	2 001 483	2 994 257	3 688 162
INEP Municipal Grant	1 946 246	087 048	1 904 477	1 863 328	1 863 328	1 858 752	1 358 752	2 003 157	2 118 668
Employee Social Benefits	42	1	251	-	-	-	-	-	-
South African National Energy Development Institute	20 625	59 774	70 241	74 151	74 151	78 215	74 115	82 517	86 478
Various institutions: Solar Water Heater Project	320 314	235 472	-	-	-	-	-	-	-
International Renewable Energy Agency	2 216	1 015	1 177	1 201	1 201	1 267	1 267	1 337	1 401
International Energy Forum	-	-	350	356	356	376	376	397	416
International Partnership for Energy Efficiency Cooperation	-	-	-	1 345	1 345	1 419	-	1 497	1 537
Energy efficiency and demand side management grant	185 625	203 236	215 024	227 065	227 065	217 994	196 195	229 983	243 291
Industrial Development Corporation			-	24 683	21 683	25 924	25 924	27 350	28 720
Various institutions: Water management solutions subsidies for marginal mines	-	-	-	6 206	6 206	6 533	6 533	6 891	7 147
Council for Geoscience	-	-	-	-	-	21 160	21 160	22 324	23 150
Mintek: Expanded public works programme	-	-	-	2 632	2 632	2 775	2 775	2 927	3 036
Mintek	-	-	-	-	-	121 289	121 289	127 960	132 716
TOTAL	6 139 135	6 591 660	5 588 106	5 787 961	5 534 961	5 557 347	4 030 029	5 732 866	6 573 224

## **Programme 6- Nuclear Energy Regulation and Management**

<u>Purpose:</u> To manage the South African nuclear energy industryy and control nuclear material in terms of international obligations, nuclear legislation and policies to ensure the peaceful use of nuclear energy

#### Functions:

- · Manage and implement all matters relating to nuclear safety and technology, as required by legislation and international agreements
- Manage and implement all matters related to nuclear non-proliferation and radiation security as required by legislation and international agreements

#### Link to Balanced Scorecard

This Programme links to the Policy and Regulatory Perspective in respect of Policy, Research, Technology, and Innovation; and Regulatory in terms of operational service delivery and nuclear health and safety processes. The link to the Stakeholder Perspective relates to infrastructure investment and development

#### MTSF alignment

The Nuclear Programme aims to address the challenge of inadequate security of supply of electricity highlighted in the MTSF. Self-sufficiency in the utilisation of nuclear technology in the entire nuclear value chain, improved security of energy supply, utilisation of nuclear technology and improved nuclear security will respond to the requirement to secure the supply of energy. In addition, the Nuclear Branch aims to promote nuclear energy as an important electricity supply option through the establishment of a national industrial capability for the design, manufacture and construction of nuclear energy systems.

The Nuclear Energy Policy will establish the necessary governance structures for a nuclear new build programme; create a framework for safe and secure utilisation of nuclear energy with minimal environmental impact; contribute to the country's national programme of social and economic transformation, growth and development; guide in the actions to develop, promote, support, enhance, sustain and monitor the nuclear energy sector in South Africa; exercise control over unprocessed uranium ore for export purposes for the benefit of the South African economy; establish mechanisms to ensure the availability of land (nuclear sites) for future nuclear power generation; allow for the participation of public entities in the uranium value chain; improve the quality of human life; support the advancement of science and technology; reduce greenhouse gas emissions; and play an active role in the skills development related to nuclear energy.

Table 9 -Outcomes, outputs, performance indicators and targets

Programme 6 Management	- Nuclear Energy Regula	ation and		Changes	2020/21 Revised Target
Outcome	Output	Output Indicator	2020/21 Target		
1. Supply of electricity secured	1. Continuous supply of electricity for grid stability	1. Additional 2 500 MW nuclear energy procured by 2024	<ol> <li>Roadmap for implementation of the 2 500 MW nuclear programme developed</li> </ol>	-	<ol> <li>Roadmap for implementation of the 2 500 MW nuclear programme developed</li> </ol>
	2. Policy guideline and support for the Plant Life Extension Programme developed	2. Number of quarterly reports on Koeberg Nuclear Power Plant life extension	2. 4 Quarterly Monitoring Report of Kroeber's Plant Life Extension Plan through established Technical Oversight Committee meetings	-	<ol> <li>4 Quarterly Monitoring Report of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings</li> </ol>
	3. Policy oversight and direction for the establishment of the CISF Project	<ol> <li>Pre-feasibility Report submitted to Cabinet for approval to establish the CISF</li> </ol>	3. Pre-feasibility Report submitted to Cabinet for approval to establish the Centralised Interim Storage Facility (CISF)	-	3. Pre-feasibility Report submitted to Cabinet for approval to establish the CISF
	4. New Multi- Purpose Reactor procured by2024	4. New Multi- Purpose Reactor procured by 2024	4. Pre-feasibility study submitted to approval authority	-	4. Pre-feasibility study submitted to approval authority
	5. Issued authorisations or denials	<ol> <li>% of authorisation applications processed within the 8-week time period.</li> </ol>	<ol> <li>70% of authorisation applications processed within the 8-week time period</li> </ol>	-	<ol> <li>70% of authorisation applications processed within the 8-week time period</li> </ol>
	6. Promulgated regulation on Physical Protective Measures for Nuclear Material	6. Developed Regulation on Physical Protective Measures for Nuclear Material	<ol> <li>Submission of the draft regulation on Physical Protective Measures for Nuclear Material to the Minister for public consultation</li> </ol>	-	<ol> <li>Submission of the draft regulation on Physical Protective Measures for Nuclear Material to the Ministe for public consultation</li> </ol>

Table 10 - Outcomes, outputs, performance indicators and targets

Programm Manageme		ergy Regulatior	and	Q1	Q2	Q3	Q4
Outcome	eOutputOutput Indicator2020/2 Targety1. Continuous supply of 		2020/21 Target	Unaffected			
1. Supply of electrici ty secure d	supply of electricity for grid	2 500 MW nuclear energy procured	<ol> <li>Roadmap for implementatio n of the 2 500 MW nuclear programme developed</li> </ol>	1 <sup>st</sup> Draft Framework for implementation of the 2 500 MW nuclear programme developed	Final Draft Governance Framework for the 2 500 MW nuclear programme developed	Implementation Strategy for the 2 500 MW nuclear programme developed	Draft Roadmap for implementation of the 2 500 MW nuclear programme developed
	guideline and support for the Plant Life Extension Programme	quarterly reports on Koeberg Nuclear Power Plant life	2. 4 Quarterly Monitoring Report of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings	Quarterly report on the monitoring of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings	Quarterly Report on the monitoring of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings	Quarterly Report on the monitoring of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings	Quarterly Report on the monitoring of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings
	oversight and	feasibility Report	,	Draft Pre-feasibility reporton CISF	Pre-feasibility reportt reviewed by the Steering Committee on CISF	Pre-feasibility report on CISF finalised	Pre-feasibility reportt submitted to Cabinet for approval to establish the CISF

Programm Manageme	e 6 - Nuclear Ene ent	ergy Regulation	and	Q1	Q2	Q3	Q4
Outcome	Output	Output Indicator	2020/21 Target	Unaffected			
	CISF Project	establish the CISF					
	4. New Multi- Purpose Reactor procured by2024	4. New Multi- Purpose Reactor procured by 2024	4. Pre-feasibility study submitted to approval authority	Pre-feasibility study reportt drafted	Pre-feasibility study reportt reviewed	Pre-feasibility study reportt revised	Pre-feasibility study reportt submitted for approval
	5. Issued authorisatio ns or denials	5. % of authorisati on application s processed within the 8-week time period.	5. 70% of authorisation applications processed within the 8- week time period	70% of authorisation applications processed within the 8- week time period	70% of authorisation applications processed within the 8-week time period	70% of authorisation applications processed within the 8- week time period	70% of authorisation applications processed within the 8-week time period
	6. Promulgate d regulation on Physical Protective Measures for Nuclear Material	6. Developed Regulation on Physical Protective Measures for Nuclear Material	6. Submission of the draft regulation on Physical Protective Measures for Nuclear Material to the Minister for public consultation	Draft regulation in place	Consultation with relevant stakeholders on the draft regulations	Consultation with DPME for SEIAS process	Submission of the draft regulations on Physical Protective Measures for Nuclear Material to the Minister for public consultation

### Explanation of planned performance over the medium-term period

A policy decision on investment must be committed for a Nuclear New Build Programme (NNBP) to the extent of a 2 500 MW and Multi-Purpose Reactor. This Multi-Purpose Reactor will replace SAFARI-1 by 2030. The Ministerial Section 34 Determination for Nuclear Procurement Plan will be used, and a Request for Information (RFI) will be issued to test the market for both the Nuclear New Build Programme and Multi-Purpose Reactor. The 2 500 MW Nuclear New Build Programme will be procured in modular plants – at a pace and scale the country can afford – to ensure the security of energy supply. The Governance Framework for the coordination of the Nuclear New Build Programme and Multi-Purpose Reactor will be finalised in year 1 of the MTSF period and includes developing a framework for the Nuclear New Build Programme implementation, as well as a procurement framework for the Nuclear New Build Programme and Multi-Purpose Reactor. To improve nuclear safety, liabilities and emergency management a pre-feasibility study will commence in the first year of the MTSF for the procurement of a Centralised Interim Storage Facility.

The Koeberg NPP's design life will be extended to 2044 by facilitating the IAEA SALTO mission, and providing policy guidance as well as granting relevant authorisations. This falls beyond the MTSF period but key milestones will be targeted in the 5-year period to ensure readiness.

There is a need to make operational the National Liaison Office within the Nuclear Branch as a strategic interface and for coordination of technical cooperation projects for International Atomic Energy Agency and regional projects with AFRA.

To ensure peaceful applications of nuclear energy, authorisations or denials are issued for nuclear material, related equipment and nuclear technology.

Regulations on physical protective measures for nuclear material will be promulgated to strengthen nuclear security measures for the nuclear industry and related institutions

# Programme 6 - Resource considerations

Programme 6: Nuclear Energy Regulation and Management (Sub-programmes)		B	ASELINE	MEDIUM TERM EXPENDITURE FRAMEWORK					
	2016/17	2017/18	2018/19	201	9/20	202	0/21	2021/22	2022/23
	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropri ation)	Adjusted Appropri ation	Voted (Main appropri ation)	Special Adjustm ents Budget	Indicativ e Baseline	Indicativ e Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Nuclear Energy Management	4 404	4 684	3 263	3 592	3 592	3 784	3 371	4 006	4 230
Nuclear Safety and Technology	859 003	780 819	857 728	1 026 198	1 025 429	1 081 511	1 071 324	1 140 401	1 183 202
Nuclear Non-Proliferation and Radiation Security	8 303	8 414	9 015	9 515	9 515	10 764	10 526	11 408	12 061
Total for Programmes	871 710	793 917	870 006	1 039 305	1 038 536	1 096 059	1 085 221	1 155 815	1 199 493

Programme 6: Nuclear Energy Regulation		E	BASELINE			MEDIUM	TERM EXPE	NDITURE FR	AMEWORK
and Management(Economic Classification)	2016/17	2017/18	2018/19	201	9/20	202	2020/21		2022/23
	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropri ation)	Adjuste d Appropri ation	Voted (Main appropri ation)	Special Adjustme nts Budget	Indicative Baseline	Indicative Baseline
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	103 305	38 482	54 485	35 523	34 754	37 769	31 931	39 868	41 036
Compensation of employees	19 442	20 324	21 625	24 330	24 330	26 765	26 765	28 225	29 600
Salaries and wages	17 478	18 214	19 394	21 376	21 370	23 487	23 487	24 768	25 974
Social contributions	1 964	2 110	2 231	2 954	2 960	3 278	3 278	3 457	3 626
Goods and services	83 863	18 158	32 860	11 193	10 424	11 004	5 166	11 643	11 436
Administrative fees	122	167	67	115	154	120	120	126	127
Advertising	99	3	184	329	186	347	243	366	379
Minor assets	4	-	-	-	-	-	-	-	-

Catering: Departmental activities	118	75	55	110	100	116	42	122	125
Communication (G&S)	346	769	428	307	306	324	324	342	350
Computer services	14	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	78 465	13 340	29 884	8 338	7 509	8 065	3 215	8 541	8 215
Legal services (G&S)	1 136	830	156	-	34	-	-	-	-
Contractors	3	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)		2	6	-	1	-	-	-	-
Consumable supplies	20	6	10	2	8	2	1	2	2
Consumables: Stationery, printing and office supplies	1	-	1	80	51	84	59	88	92
Operating leases	-	8	22	-	-	-	-	-	-
Rental and hiring	-	4	18	-	-	-	-	-	-
Travel and subsistence	2 252	2 180	1 878	1 638	1 683	1 657	960	1 751	1 834
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	8	12	-	-	-	-	-	-	-
Venues and facilities	1 275	762	151	274	392	289	202	305	312
Transfers and subsidies	670 027	755 435	769 082	1 003 782	1 003 782	1 058 290	1 053 290	1 115 947	1 158 457
Departmental agencies and accounts	50 936	68 573	62 042	90 595	90 595	94 864	89 864	99 532	103 792
Foreign governments and international organisations	19 753	22 691	24 326	22 756	22 756	24 007	24 007	25 327	26 260
Public corporations	599 338	664 171	682 714	890 431	890 431	939 419	939 419	991 088	1 028 405
Payments for capital assets	98 378	-	46 439	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	11 031	-	-	-	-	-	-	-	-
Software and other intangible assets	87 347	-	46 439	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	871 710	793 917	870 006	1 039 305	1 038 536	1 096 059	1 085 221	1 155 815	1 199 493

Programme 6: Nuclear Energy			BASELINE			MEDIUM T	ERM EXPEN	DITURE FRAM	RE FRAMEWORK			
Regulation and Management (Sub- programmes)	2016/17	2017/18	2018/19	2019/	/20	2020	)/21	2021/22	2022/23			
programmes	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriati on)	Adjusted Appropri ation	Voted (Main appropriati on)	Special Adjustme nts Budget	Indicative Baseline	Indicativ e Baseline			
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
South African Nuclear Energy Corporation	599 338	664 171	682 714	890 431	890 431	939 419	939 419	991 088	1 028 405			
National Nuclear Regulator	40 936	38 573	16 510	43 096	43 096	45 467	40 467	47 968	49 753			
International Atomic Energy Agency	19 753	22 691	24 326	19 224	19 224	20 281	20 281	21 396	22 184			
National Radioactive Waste Disposal Institute	10 000	30 000	45 532	47 499	47 499	49 397	49 397	51 564	54 039			
International Atomic Energy Agency				3 532	3 532	3 726	3 726	3 931	4 076			
TOTAL	670 027	755 435	769 082	1 003 782	1 003 782	1 058 290	1 053 290	1 115 947	1 158 457			

#### Institutional resource allocation for branches

Programmes (ALL)	BASELINE				MEDIUM TERM EXPENDITURE FRAMEWORK				
	2016/17	2017/18	2018/19	201	9/20	2020/21		2021/22	2022/23
	Audited outcome	Audited outcom e		Voted (Main appropriat	Adjusted Appropria tion	Voted (Main appropria	Special Adjustm ents	Indicative Baseline	Indicative Baseline
				ion)		tion)	Budget		
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Administration	612 240	604 872	622 100	626 671	624 890	642 343	617 482	683 222	707 825
Minerals and Petroleum Regulation	341 210	449 141	470 616	538 683	537 769	574 713	571 029	608 694	632 728
Mining, Minerals and Energy Policy Development	899 007	879 881	982 830	1 026 078	1 018 878	993 104	986 682	892 571	952 166
Mine Health and Safety Inspectorate	191 273	205 375	210 330	220 566	224 766	232 694	238 906	251 998	261 474
Mineral and Energy Resources Programmes and Projects	6 258 503	6 788 146	5 814 480	5 993 938	5 740 938	5 798 115	4 263 681	5 977 685	6 829 685
Nuclear Energy Regulation and Management	871 710	793 917	870 006	1 039 305	1 038 536	1 096 059	1 085 221	1 155 815	1 199 493
Total for Programmes	9 173 943	9 721 332	8 970 362	9 445 241	9 185 777	9 337 028	7 763 001	9 569 985	10 583 371

Economic Classification (ALL)	BASELINE					MEDIUM T	ERM EXPEN	<b>IDITURE FR</b>	AMEWORK
	2016/17	2017/18	2018/19	201	9/20	202	2020/21 2021/22		2022/23
	Audited	Audited	Audited	Voted	Adjusted	Voted	Special	Indicative	Indicative
	outcome	outcome	outcome	(Main	Appropriat	(Main	Adjustmen	Baseline	Baseline
				appropriat	ion	appropriat	ts Budget		
				ion)		ion)			
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	1 453 230	1 454 181	1 556 163	1 585 702	1 579 519	1 683 999	1 642 290	1 778 469	1 850 892
Compensation of employees	880 265	910 540	957 872	1 049 456	1 045 542	1 118 104	1 118 104	1 190 781	1 242 564
Salaries and wages	770 626	795 819	836 550	919 178	915 165	981 143	981 143	1 044 918	1 090 355
Social contributions	109 639	114 721	121 322	130 278	130 377	136 961	136 961	145 863	152 209
Goods and services	572 965	543 641	598 291	536 246	533 977	565 895	524 186	587 688	608 328
Administrative fees	7 898	6 137	4 680	10 369	10 095	9 877	9 877	10 480	10 839

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Advertising	13 815	7 829	4 157	12 001	10 673	11 377	8 603	11 852	12 167
Minor assets	1 801	1 762	571	4 314	3 595	4 623	4 623	4 880	5 055
Audit costs: External	10 052	11 555	11 404	9 229	9 229	9 778	9 778	10 316	10 750
Bursaries: Employees	1 789	1 864	2 482	2 914	3 238	3 042	3 042	3 202	3 332
Catering: Departmental activities	3 497	3 180	4 760	5 038	5 339	5 049	4 052	5 329	5 519
Communication (G&S)	25 798	21 726	16 271	14 450	14 241	15 417	15 392	16 267	16 837
Computer services	37 530	35 590	35 471	38 312	39 357	43 517	59 040	45 741	45 426
Consultants: Business and advisory services	110 739	32 513	53 045	121 233	107 031	134 547	125 706	132 841	136 435
Legal services (G&S)	13 664	18 545	21 660	3 399	3 964	3 608	3 608	3 807	3 956
Contractors	3 263	5 581	11 455	5 782	15 610	9 191	8 521	9 696	10 061
Agency and support/outsourced services	1 096	189	882	10 896	440	11 495	10 335	12 127	12 585
Entertainment	8	18	-	280	231	284	200	299	292
Fleet services (including government motor transport)	11 793	11 990	14 125	12 934	13 337	13 666	13 666	14 414	14 931
Inventory: Clothing material and accessories	53	-	-	-	1				
Inventory: Food and food supplies	19	-	-	2	2	2	2	2	2
Inventory: Materials and supplies	218	-	-	-	-	-	-	-	-
Inventory: Medical supplies	2	-	-	-	-	-	-	-	-
Consumable supplies	3095	2994	2977	6047	6512	6375	5092	6726	6956
Consumables: Stationery, printing and office supplies	9 395	6 713	7 200	14 587	14 356	15 178	12 582	16 014	16 658
Operating leases	128 280	123 842	130 847	87 365	84 501	92 222	92 222	97 288	101 468
Rental and hiring	232	1 187	1 054	2 516	2 682	2 558	241	2 700	2 801
Property payments	15 110	13 515	14 355	15 657	18 180	15 633	15 633	16 230	16 896
Transport provided: Departmental activity	294	73	41	-	92	-	-	-	-
Travel and subsistence	120 402	112 877	121 550	113 500	114 588	113 005	86 496	119 440	125 419
Training and development	8 933	8 158	7 458	10 512	10 512	10 843	10 843	11 438	11 918
Operating payments	27 728	101 095	118 084	17 083	29 720	17 272	13 387	18 271	18 981
Venues and facilities	16 461	14 708	13 762	17 826	16 451	17 336	11 245	18 328	19 044
Interest and rent on land	-	-	1	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	1	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies			7 352 357	7 841 733	7 588 733	7 634 620	6 102 302	7 772 052	8 711 906
Municipalities	2 131 871	2 290 284	2 119 501	2 090 393	2 090 393	2 076 746	1 554 947	2 233 140	2 361 959
Departmental agencies and accounts	506 065	570 128	605 135	647 904	647 904	761 291	752 191	651 231	699 525
Foreign governments and international organisations	25 003	25 622	26 412	29 478	29 478	31 099	29 680	32 809	34 033
Public corporations	4 802 602	5 113 053	4 365 113	4 725 189	4 472 189	4 401 963	3 401 963	4 471 379	5 221 020
Private enterprises	137 733	246 098	232 994	346 593	346 593	361 225	361 225	381 071	392 836
Households	4 159	6 363	3 202	2 176	2 176	2 296	2 296	2 422	2 533
Payments for capital assets	111 966	15 603	61 186	17 806	17 525	18 409	18 409	19 464	20 573
Buildings and other fixed structures	153	263	636	2 056	2 056	2 126	2 126	2 286	2 416

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Other machinery and equipment	21 204	11 983	12 139	15 750	15 469	16 283	16 283	17 178	18 157
Software and other intangible assets	87 347	792	46 439	-	-	-	-	-	-
Payments for financial assets	1 314	-	655	-	-	-	-	-	-
Total economic classification	9 173 943	9 721 332	8 970 362	9 445 241	9 185 777	9 337 028	7 763 001	9 569 985	10 583 371

Division of Revenue			BASELIN	E		MEDIUM	TERM EXPEN	KPENDITURE FRAMEWORK			
	2016/17	2017/18	2018/19	2019/20		2020	)/21	2021/22	2022/23		
	Audited outcome	Audited outcome	Audited outcome	Voted (Main appropriati on)	Adjusted Appropriati on	Voted (Main appropriati on)	Special Adjustmen ts Budget	Indicative Baseline	Indicative Baseline		
Rand thousand	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000		
National	7 042 072	7 431 048	6 850 861	7 354 848	7 095 384	7 260 282	6 208 054	7 336 845	8 221 412		
Local government conditional grants (Direct)	2 131 871	2 290 284	2 119 501	2 090 393	2 090 393	2 076 746	1 554 947	2 233 140	2 361 959		
TOTAL	9 173 943	9 721 332	8 970 362	9 445 241	9 185 777	9 337 028	7 763 001	9 569 985	10 583 371		

# Updated Risk Risks and Mitigation Strategies

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
Mining, Minerals and Energy Policy Development	Increase South Africa's share of the global exploration budget	<ol> <li>Inability to grow the country's share of the global exploration Budget</li> </ol>	<ul> <li>Source and secure exploration funding</li> <li>Fast-track the implementation of the Geoscience Technical Programme</li> </ul>
Mining, Minerals and Energy Policy Development	Inclusive, equitable and competitive exploration	<ol> <li>Not meeting transformation and growth targets</li> </ol>	<ul> <li>Promote transformation of the energy and mining sectors</li> <li>Pursue regulatory and structural reforms e.g. legislation review of the Petroleum Bill</li> </ul>
Minerals and Petroleum Regulation		3. SLP: disputes arising from communities, municipalities, departments and holders of rights as a result of underdevelopment of socio-economic issues, disruption of mining activities – non- alignment of SLP with developmental plans of various stakeholders	<ul> <li>Workshops and meetings on Social Labour Plan</li> <li>Participate in consultation/engagement sessions with municipalities and other relevant stakeholders on alignment of SLP with developmental plans</li> </ul>
Minerals and Petroleum Regulation	A stable framework within which exploration and mining companies can obtain prospecting and mining	<ol> <li>Bottlenecks in the licensing processes</li> </ol>	Institute of inter-governmental forums
	rights and the related environmental authorisations	5. Non-compliance with environmental protection regulation and policy	Reduce compliance cost for new entrants, and reduce regulatory barriers
Mining, Minerals and Energy Policy Development	Improved and streamlined regulatory processes and collaboration across regulators and relevant role players	6. Delays in regulatory decisions	<ul> <li>Review regulatory frameworks to be more responsive to stakeholder needs</li> <li>Institute inter-governmental forums led by DMRE</li> </ul>

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
	Improved access to basic services and Affordable energy prices	<ul> <li>7. Inability to reduce energy costs for the citizens of the country and dependent industries</li> <li>7.1. Energy pricing</li> <li>7.2. Energy security (supply and demand dynamics)</li> </ul>	<ul> <li>Implementation of IRP2019</li> <li>Diversification of energy sources – gas and liquid fuels, wind, solar, etc.</li> <li>Energy pricing Amend the National Energy Regulator Act</li> <li>Amend the Electricity Regulation Act</li> <li>IRP, IEP, Demand Side Management</li> </ul>
	Evidence-based policy making that advances economic growth, socioeconomic welfare and prepares the economy for external shock (4IR, demand and supply dynamics)	<ol> <li>Re-activeness to significant industry, regulatory and technology developments</li> <li>Missed opportunities to advance the DMRE mandate</li> </ol>	Prioritise and fund relevant research areas
	Increase in South Africa's share of the global minerals and energy market	10. Inability to capture a larger share of the global minerals and energy market	<ul> <li>Bilateral agreements</li> <li>Review regulatory frameworks to promote industrialisation</li> </ul>
Minerals and Petroleum Regulation	Increased transformation, economic inclusion, and policy certainty	11. Non-compliance with the Draft Mining Charter	<ul> <li>Women in Energy (WiE) Business Directory</li> <li>Legislative framework to accommodate small-scale mining</li> </ul>
		12. Transformation: Non-compliance with Mining Charter resulting in economic and political instability, failure to transform sustainably	<ul> <li>Workshops on the Mining Charter 2018</li> <li>Referral of cases of fronting to CPIC/B-BBEE Commission</li> <li>Notices, directives, orders and instructions issued in terms of the MPRDA</li> </ul>
		<ol> <li>Artisanal mining</li> <li>Oversaturation of the market</li> <li>Unutilised trading infrastructure</li> <li>Retrenchment of employees</li> <li>Unwarranted pressure on social security system</li> <li>Failure to meet licensing objectives targets</li> </ol>	<ul> <li>Standalone legislation on ASSM</li> <li>Develop scientific analysis tool</li> <li>Finalise SOPs</li> <li>International benchmark</li> <li>Alignment with macro-spatial framework (national, regional, etc. Spatial Development Framework)</li> </ul>

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
Mining, Minerals		19. Possible litigations	Make recommendations to the Policy and Planning
and Energy Policy		<ul><li>20. Unlawful operators</li><li>21. Increased non-compliance</li></ul>	<ul><li>Branch to amend the legislative frameworks</li><li>Approval of SOPs</li></ul>
Development	Diversify supply of mineral resources in support of both mining and energy sectors	22. Lack of research and to respond to industry dynamics thereby not capitalising on opportunities presented in the mining and energy value chains	Source funding to increase resource capacity and capability
	Enable injection of carbon, reduce	23. Conflict between environmental	• IRP2019
	emissions	and climate obligations and aspirations, and economic growth and poverty alleviation imperatives	Amendment of NEMA, SEMAs
		24. Climate change	<ul> <li>Just transition to low carbon economy IRP, SEIAs</li> <li>Implementation of strengthened stakeholder segmentation and</li> <li>targeting strategy, and diplomacy framework</li> </ul>
Minerals and		25. Non-compliance with	Investment in cleaner technologies
Petroleum		environmental legislation 26. Not meeting emissions targets	
Regulation			
Mining, Minerals	1	27. Inability to respond to national	Develop energy sector climate change strategy
and Energy Policy		climate change response Measures	Develop mitigation and adaptation plans for the
Development		ineasures	<ul><li>energy sector</li><li>Allocation of additional funding</li></ul>
		28. Limited CDM project uptake and uncertainty of the form of the KYOTO Protocol 2nd commitments	<ul> <li>Lobby for bilateral trading with Japan and other EU members</li> </ul>
		29. South Africa not gaining maximum benefit from the KYOTO Protocol	Lobby for bilateral trading with Japan and other EU members

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
		30. Environment: Non-compliance with the legislation (MPRDA,NEMA and Waste Act) by holders of rights and permits resulting in EA/EMP: degradation and pollution of the environment, state liability, health hazards	<ul> <li>Workshops and meetings on NEMA, Mine Environmental Management Forum in place</li> <li>Notices and directives issued in terms of NEMA</li> <li>Notices, directives, orders and instructions issued in terms of provision of section 6 and 29 of MPRDA</li> </ul>
	Diversify energy sources by implementing IRP2019	31. Insufficient energy supply to service the country's demand	<ul> <li>Alternative supply sources</li> <li>Accelerate energy efficiency rollouts</li> <li>Pursue alternative sources of energy</li> <li>Secure investments for infrastructure renewal, expansion and maintenance</li> <li>Implementation of IRP2019</li> </ul>
		32. Poor IEP – Inability to plan for future energy supply	<ul> <li>Develop SOPs for data collection and management processes</li> <li>Develop a standard template for the collection of data</li> <li>Liaison with local energy stakeholders to provide accurate and correct energy data</li> <li>Establishment of energy data task teams for interpretation, analyses and classification of energy data across various energy commodities</li> <li>Automation and streamlining of energy data</li> <li>Increase capacity by employing permanent members</li> <li>Increase capacity by employing permanent staff members or interns until the full functioning of the programme</li> </ul>
	Infrastructure investment by both public and private sectors	33. Lack of foreign direct investment	<ul><li>Strengthen governance frameworks and structures</li><li>Pursue regulatory and structural reforms</li></ul>
Minerals and Petroleum Regulation	Improve regulatory oversight	34. Silo working, duplicate functions and investment funding not optimally deployed	<ul> <li>Develop an integrated service delivery model</li> <li>Develop long-term sustainable funding model</li> </ul>
Mining, Minerals and Energy Policy		35. Inconsistent implementation of agreements due to poor support from partners and line function	<ul> <li>Ensure synergy and alignment of minerals and energy projects to foster greater cohesion</li> <li>Engage partners and work closer with line function</li> </ul>

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
Development		36. Delay in the legislative process caused by external Consultation	<ul> <li>Mobilise and strengthen stakeholder consultation during drafting stage of</li> <li>legislative process</li> </ul>
		37. Uncoordinated legislation and policy development within Government	Improve coordination and consultation throughout all levels of government
Administration (Finance)	Mobilise funding for strategic programmes and ensure financial sustainability of DMRE SOEs	38. Lack of funding for strategic programmes	<ul> <li>Develop long-term sustainable funding model</li> <li>Expand mandates of DMRE entities</li> </ul>
	Strengthen governance of DMRE service delivery institutions	39. Financial sustainability of DMRE entities	<ul> <li>Develop an integrated service delivery model</li> <li>Diversify sources of revenue</li> </ul>
Administration (ICT)	Modernise IT infrastructure in support of AI and Big Data in Mining and	40. Lack of reliable economic data for decision-making	Investment in supporting technologies
	Energy to ensure availability of reliable and accurate mining, energy	41. Lack of technology infrastructure and IT enabling platforms	Implementation of one environmental system
	and economic data	42. Unreliable IT and fragmented databases in terms of system databases	<ul> <li>Provision of reliable IT</li> <li>Opportunity to improve compliance and quality of economic reports through use of other departmental resources (mine economics, SSM), SARS</li> <li>Integrate IT databases</li> </ul>
		43. Inability to verify statistics and data	<ul> <li>Opportunity to improve compliance and quality of economic reports through use of other departmental resources (mine economics, SSM,SARS</li> <li>Capacitate the Statistics Unit</li> </ul>
			Conduct data verification inspections and random sampling
Corporate Services	Promote culture of change and employee empowerment	<ul><li>44. Low employee morale and productivity</li><li>45. Reduced capacity to execute mandates</li></ul>	<ul><li>Finalise organisational structures</li><li>Culture programmes</li></ul>
	Develop leadership capability and accountability at all levels	<ul><li>46. Corruption</li><li>47. Delays in executive approvals of strategic decisions</li></ul>	<ul> <li>Strengthen governance frameworks and structures</li> <li>Fill critical executive vacancies</li> </ul>

Branch	Strategic Objective OUTCOME	Risk Description	Actions to improve management of the risk
	Attract, recruit, retain and develop modern DMRE workforce	48. Insufficient skills to execute mandates	<ul> <li>Finalise organisational structures</li> <li>Expanded Public Works Programme</li> </ul>

Branch / Programme		r of Measures I APP (Original) Number of Measures 2020-21 APP (Revised)		Number of New Measures introduced	Existing/ Revised from DoE/DMR	
	Annual	Quarterly	Annual	Quarterly		
1. P1 - Administration	11	11	12	12		
2. P2 – Mineral and Petroleum Regulation (MPR)	15	15	15	15	Nil	15
3. P3 - Mining, Minerals and Energy Policy Development (MMEPD)	23	23	23	23	Nil	14
4. P4 - Mine Health and Safety Inspectorate (MHSI)	6	6	6	6	Nil	6
5. P5 - Projects and Programmes (PP)	11	11	15	15	4	15
<ol> <li>P6 - Nuclear Energy Regulation and Management (Nuclear)</li> </ol>	6	6	6	6	Nil	6
Total Number of Measures			77	77		

# ANNEXURE E – TECHNICAL INDICATOR DESCRIPTORS



INDEX

This Technical Indicator Descriptions was developed to support the Programme Performance Indicators as listed in the 2020/21 Annual Performance Plan (APP). As such this document is deemed as an extension of the 2020/21 APP and should be therefore be read in conjunction with it

### 1. Programme 1

1.1	1.2	1.3	1.4	1.5
% elimination of wasteful and fruitless expenditure	% reduction of irregular expenditure	% reduction of qualified audits	% resolution of reported incidents of corruption	Establish ethics committees and adhere to terms of reference
Percentage in which wasteful and fruitless expenditure is eliminate to improve financial management capability within the department	Percentage in which irregular expenditure is reduced to improve financial management capability within the department	Percentage in which qualified audits are reduced on an annual basis to improve the internal control environment of the Department	Percentage in which reported incidents of corruption are resolve to track response time to prevent and fight corruption in the department	Ethics committee established to strengthen the department to fight corruption; ensures compliance with the prescripts and enhance ethics management process within the organization
Final Management Report from the AG	Final Management Report from the AG	Final Management Report from the AG	Report on a number of resolved cases/incidents of fraud, corruption, irregularities and maladministration	Anti-fraud and Corruption prescripts
(total value of wasteful & fruitless expenditure / total value for goods & services budget) X 100	(total value of irregular expenditure / total value of goods and services budget) X 100	Material Misstatement	(total number of resolved cases / total number of the reported cases) X 100	Ethics Committee established and TORs produced
Yearly- Wasteful and fruitless Expenditure Reports Q1-4 Wasteful and fruitless Expenditure Reports	Yearly- Irregular Expenditure Report Q1-4- Irregular Expenditure Report	Management Report/ Audit Report Q1-3 N/A	Report on a number of resolved cases/incidents of fraud, corruption, irregularities and maladministration Q1-Investigative policy /procedure	Submission and letters of appointment Q1- Ethics Framework/Policy
	% elimination of wasteful and fruitless expenditure         Percentage in which wasteful and fruitless expenditure is eliminate to improve financial management capability within the department         Final Management Report from the AG         (total value of wasteful & fruitless expenditure / total value for goods & services budget) X 100         Yearly- Wasteful and fruitless Expenditure Reports         Q1-4       Wasteful and fruitless	% elimination of wasteful and fruitless expenditure% reduction of irregular expenditurePercentage in which wasteful and fruitless expenditure is eliminate to improve financial management capability within the departmentPercentage in which irregular expenditure is reduced to improve financial management capability within the departmentFinal Management Report from the AGFinal Management Report fruitless expenditure / total value for goods & services budget) X 100Final Management Report future of goods and services budget) X 100Yearly- Wasteful and fruitless Expenditure ReportsYearly- Irregular Expenditure Report Q1-4- Irregular Expenditure Report	% elimination of wasteful and fruitless expenditure       % reduction of irregular expenditure       % reduction of qualified audits         Percentage in which wasteful and fruitless expenditure is eliminate to improve financial management capability within the department       Percentage in which qualified audits are reduced on an annual basis to improve financial management capability within the department       Percentage in which qualified audits are reduced on an annual basis to improve the internal control environment of the Department         Final Management Report from the AG       Final Management Report from the AG       Final Management Report from the AG         (total value of wasteful & fruitless expenditure / total value for goods & services budget) X 100       (total value of irregular expenditure / total value of goods and services budget) X 100       Material Misstatement         Yearly- Irregular Expenditure Report       Management Report/ Audit Report       Management Report/ Audit Report         Q1-4       Wasteful and fruitless       Yearly- Irregular Expenditure Report       Q1-3 N/A	* elimination of wasteful and fruitless expenditure       % reduction of irregular expenditure       % reduction of qualified audits expenditure       % resolution of reported incidents of corruption         Percentage in which wasteful and fruitless expenditure is eliminate to improve financial management capability within the department       Percentage in which irregular expenditure is reduced to improve financial management capability within the department       Percentage in which qualified audits are reduced on an annual basis to improve the internal control environment of the Department       Percentage in which reported incidents of corruption are resolved to track response time to prevent and fight corruption in the department         Final Management Report from the AG       Final Management Report from the AG       Final Management Report from the AG       Final Management Report from the AG       Report on a number of resolved cases/incidents of fraud, corruption, irregularities and maladministration         (total value of wasteful & fruitless expenditure / total value of goods and services budget) X 100       Material Misstatement       (total number of resolved cases / ncidents of fraud, corruption, irregularities and maladministration         Q1-4       Yearly- Irregular Expenditure Report       Q1-3 N/A       Management Report / Audit Report fraud, corruption, irregularities and maladministration Q1-Investigative policy

Indicator number	1.1	1.2	1.3	1.4	1.5
Indicator title	% elimination of wasteful and fruitless expenditure	% reduction of irregular expenditure	% reduction of qualified audits	% resolution of reported incidents of corruption	Establish ethics committees and adhere to terms of reference
				Q2- Proof of presentation to EXCO & Audit Committee Q3- Q4 -Report on a number of resolved cases	Q2- Proof of presentation to EXCO & Audit Committee Q3- N/A Q4- Submission and letters of appointment
Assumptions	None	None	None	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A	N/A
Calculation type	Cumulative (Year-End)	Cumulative (Year-End)	Non-cumulative	Cumulative (Year-to date)	Non-Cumulative
Reporting cycle	Quarterly	Quarterly	Annually	Quarterly	Quarterly
Desired performance	100% elimination of wasteful and fruitless expenditure	100% reduction of irregular expenditure	100% reduction of qualified audits	95% resolution of reported incidents of corruption	Establish ethics committees and adhere to terms of reference
Indicator responsibility	CD: Financial Management Services	CD: Financial Management Services	CD: Financial Management Services	Director: Risk & Integrity Mgt	Director: Risk & Integrity Mgt

Indicator number	1.6	1.7	1.8	1.9	1.10	1.11
Indicator title	Approval of Annual Performance Plans (Departmental)	Number of Quarterly Performance Reports	Annual Report tabled in Parliament	Approved shareholder compacts	Approved Annual Performance Plan (SOEs)	Number quarterly reports which detail the implementation of the 2019–2024 MTSF Priorities
Definition	Annual Performance Plans set out the annual targets and performance objectives of the department for that financial year.	Quarterly performance Reports produced by the department	Quarterly performance Reports and Annual Reports produced by the department	The Shareholder Compact outlines the nature of the legal relationship between the Minister, the Department and its entities.	SOE Strategic Plans and Corporate Plans set out the annual targets and performance objectives of each SOE for that financial year.	DMRE to report on all the relevant 2019– 2024 MTSF Priorities
Source of data	MTEF Document, Strategic Plan, NDP, Govt Priorities, Prescripts, Acts and Legislation, Framework for Strategic Plans and Annual Performance Plans	APP, Strategic plan, Framework for quarterly and Annual reports	APP, Strategic plan, Framework for quarterly and Annual reports	MTEF Document, NDP, Govt Priorities, Prescripts, Acts and Legislation, Framework for Strategic Plans and Annual Performance Plans	MTEF Document, Strategic Plan, NDP, Govt Priorities, Prescripts, Acts and Legislation, Framework for Strategic Plans and Annual Performance Plans	Implementations Reports on 2019–2024 MTSF Priorities
Method of calculation/ Assessment	Approved Annual Performance Plan tabled in Parliament	Quarterly Reports submitted to DPME	Quarterly Reports submitted to DPME Annual Report tabled in Parliament	Approved shareholder compacts	Approved Annual Performance Plan (SOEs) tabled in Parliament	Total number of quarterly progress reports which detail the implementation of the 2019–2024 MTSF Priorities signed by DMRE Minister
Means of Verification	Yearly- Proof of tabling	Yearly- 4 QRs	Yearly- Proof of tabling for AR	Yearly- Approved shareholder compacts	Yearly- Proof of tabling	Quarterly reports which detail the implementation of the 2019–2024 MTSF Priorities
				Q1-SOEs Q4 reports		

Indicator number	1.6	1.7	1.8	1.9	1.10	1.11
Indicator title	Approval of Annual Performance Plans (Departmental)	Number of Quarterly Performance Reports	Annual Report tabled in Parliament	Approved shareholder compacts	Approved Annual Performance Plan (SOEs)	Number quarterly reports which detail the implementation of the 2019–2024 MTSF Priorities
	Q1-2 N/A Q3- Proof of submission to DPME Q4- Proof of tabling	Q1-Q4 Performance Report Q2- Q1 Performance Report Q3- Q2 Performance Report Q4- Q3 Performance Report	Q1-N/A Q2- Proof of tabling for AR Q3- 4 N/A	<ul> <li>Q2- SOEs Q1 reports &amp;</li> <li>Proof of tabling for ARs</li> <li>Q3- Q2 Reports</li> <li>Q4- Shareholder compact</li> <li>and Corporate Plans of</li> <li>Schedule 2 SOEs &amp; Q3</li> <li>reports</li> </ul>	Q1-2 N/A Q3- Ministerial submission on Schedule 3A SOE's 1st draft APPs Q4- Proof of tabling	Q1-Q1 Report Q2-Q2 Report Q3-Q3 Report Q4- Q4 Report
Assumptions	None	None	None	None	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A	N/A	N/A
Calculation type	Non-cumulative	Non-cumulative	Non-cumulative	Non-cumulative	Non-cumulative	Non-cumulative
Reporting cycle	Annually	Quarterly	Quarterly	Annually	Annually	Quarterly

Indicator number	1.6	1.7	1.8	1.9	1.10	1.11
Indicator title	Approval of Annual Performance Plans (Departmental)	Number of Quarterly Performance Reports	Annual Report tabled in Parliament	Approved shareholder compacts	Approved Annual Performance Plan (SOEs)	Number quarterly reports which detail the implementation of the 2019–2024 MTSF Priorities
Desired performance	Approved Annual Performance Plan	4 Quarterly Reports	Annual Report approved	Approved shareholder compacts	Approved Annual Performance Plan tabled in Parliament	4 Quarterly Reports which detail the implementation of the 2019–2024 MTSF Priorities
Indicator responsibility	CD: Strategy, Monitoring and Evaluation	Director: Monitoring & Evaluation	Director: Monitoring & Evaluation	Compliance Manager: State Owned Enterprise Oversight	Compliance Manager: State Owned Enterprise Oversight	CD: Office of the Director-General

#### Sub-Programme: Finance Administration (Branch: Financial Management Services)

Indicator number	1.12
Indicator title	Percentage of approved invoices from service providers paid within 30 days of receipt
Definition	In line with Treasury instruction note, the DMRE aims to pay all its approved invoices within 30 days of receipt.
Source of data	Payment transaction reports and invoices
Method of calculation	(Number of approved invoices paid within 30 days of receipt / total number of approved invoices)*100
Means of Verification	Yearly - 30 days payment invoice report Q1-4 - 30 days payment invoice report
Assumptions	None
Disaggregation of Beneficiaries ( where applicable)	N/A
Spatial Transformation (where applicable)	N/A
Calculation type	Non-cumulative
Reporting cycle (quarterly, annually or at longer time intervals)	Monthly
Desired performance	100% approved invoices from Service Providers paid within 30 days of receipt.
Indicator responsibility	Chief Director: Finance Management Services

# 2. Programme 2: Minerals and Petroleum Regulation (MPR)

### 2.1 Mineral Regulation and Administration

Indicator number	2.1	2.2	2.3	2.4
Indicator title	Number of direct jobs to be created through issued mining rights	Number of SLP development projects completed	Number of black industrialists created through procurement	% of participation in District Planning Forums (joined up plans)
Definition	Increase in the number of direct jobs created as per investment, along the mining value chain and mining-related communities to evaluate work programmes on potential jobs	List of projects completed that contribute towards Human Resources Development, Mine Community Development, Housing and Living Conditions, address Employment Equity issues, and Processes to save jobs and manage downscaling and/or closure of mines.	List of Black Industrialist that are supplying in the Mining Industry	Percentage in which the department participate in the District Planning Forums to contribute to the development of the economic development component of the joined-up plan
Source of data	Monthly & Annual Reports	Inspection Reports	Report on Black Industrialist that are supplying the Mining Industry	Reports
Method of calculation	Direct jobs to be created through issued mining rights	Number of SLP development projects completed per year	List of Black Industrialist that are supplying the Mining Industry	(Total Number of participation / total number of District Planning Forums (joined-up plans) ) X 100
Means of Verification	Monthly, Annual returns/ Evaluated work programmes Yearly- 4000	Yearly- 120 (SLP Inspection Reports) Q1-30	10 (List of HDSA companies, showing names and identity documents per region)	100% (Report of District Planning Forums) Q1-4 100%

# 2. Programme 2: Minerals and Petroleum Regulation (MPR)

### 2.1 Mineral Regulation and Administration

Indicator number	2.1	2.2	2.3	2.4
Indicator title	Number of direct jobs to be created through issued mining rights	Number of SLP development projects completed	Number of black industrialists created through procurement	% of participation in District Planning Forums (joined up plans)
	Q1-N/A	Q2-60	Q1-2	
	Q2-1000	Q3-90	Q2-5	
	Q3-2000	Q4-120	Q3-7	
	Q4-4000		Q4-10	
Assumptions	Reports not recorded correctly	SLP Inspection reports not recorded correctly	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A
Calculation type	Cumulative (Year-to-date)	Cumulative (Year-to-date)	Cumulative (Year-to-date)	Cumulative (Year-to-date)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly	Quarterly
Desired performance	4 000	120	10	100% Participation in District Planning Forums (joined-up plans)

# 2. Programme 2: Minerals and Petroleum Regulation (MPR)

### 2.1 Mineral Regulation and Administration

Indicator number	2.1	2.2	2.3	2.4
Indicator title	Number of direct jobs to be created through issued mining rights	Number of SLP development projects completed	Number of black industrialists created through procurement	% of participation in District Planning Forums (joined up plans)
Indicator responsibility	Chief Directors:	Chief Directors:	Director: Empowerment and Transaction Assessment	Chief Directors

Indicator number	2.5	2.6
Indicator title	Feasibility study on new oil refinery completed and final investment decision made	Number of SLP inspections conducted
Definition	Feasibility study undertaken for the new oil refinery in South Africa	Inspections conducted to monitor compliance with Social Labour Plans
Source of data	Non-Disclosure Agreement and a Memorandum of Cooperation on the refinery between CEF and Saudi Aramco, Petroleum Industry, Economic indicators and trends	Inspection Reports, SLP annual progress reports
Method of calculation	Feasibility study on new oil refinery completed and final investment decision made	Total number of SLP inspections conducted per year
	Yearly- Feasibility Study on new oil refinery	Yearly- 212 (Inspection Reports on SLP , Annual Inspection reports)
	Q1- Cabinet Memo on Prefeasibility Study Report	Q1-63
Means of Verification	Q2- Report on progress on Feasibility Study	Q2-69
	Q3- Milestone Report on progress on Feasibility	Q3-169
	Study	Q4-212
	Q4- Feasibility Study on new oil refinery	
Assumptions	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A

Indicator number	2.5	2.6
Indicator title	Feasibility study on new oil refinery completed and final investment decision made	Number of SLP inspections conducted
Calculation type	Cumulative (Year-end)	Cumulative (Year-to-date)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly
Desired performance	Feasibility study on new oil refinery completed and final investment decision made	212
Indicator responsibility	Chief Director: Petroleum Compliance Monitoring and Enforcement	Regional Directors

### 2.2 Sub-Programme: Petroleum Compliance (Chief Directorate: Petroleum Compliance Monitoring, Enforcement and Fuel Pricing)

Indicator number	2.7	2.8
Indicator title	Number of petroleum retail site compliance inspections conducted per year	Number of fuel samples tested
Definition	Random Inspections conducted by regional inspectors to enforce compliance to petroleum license conditions in terms of the Petroleum Products Act (PPA) as amended.	Samples taken by Inspectors from the service station to analyse the quality of their fuel as per specification.
Source of data	All relevant regulation.	Fuel specification regulation
Method of calculation	Number of the petroleum retail site inspected	Compare the results of tested fuel samples against the specification fuel specification regulation
	Yearly – 540	Report on fuel samples tested
	Q1-270	Yearly – 1080
Means of Verification	Q2-360	Q1-270
	Q3-450	Q2-540
	Q4-540	Q3-810
		Q4-1080
Assumptions	Lack of regional inspectors to conduct inspections	Lack of regional inspectors to conduct inspections
Disaggregation of Beneficiaries ( where applicable)	None	None
Spatial Transformation (where applicable)	None	None
Calculation type	Cumulative (Year-to-date)	Cumulative (Year-to-date)

Indicator number	2.7 2.8	
Indicator title	Number of petroleum retail site compliance inspections conducted per year	Number of fuel samples tested
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly
Desired performance	540 Retail site compliance inspections conducted	1080 Fuel samples tested.
Indicator responsibility	Chief Director: Petroleum Compliance Monitoring and Enforcement	Chief Director: Petroleum Compliance Monitoring and Enforcement

### 2.3. Sub-Programme: Petroleum Licensing and Fuel Supply (Chief Directorate: Petroleum Licensing and Fuel Supply)

Indicator number	2.9
Indicator title	Percentage of petroleum license applications approved with the minimum of 50% HDSA ownership
Definition	To indicate the percentage of all license applications approved that is with a HDSA ownership of at least 50%
Source of data	Decisions on license applications
Method of calculation	(number of licence applications approved that is with ownership of at least 50% HDSA / total number of licence applications approved) *100
Means of Verification	Yearly- 50% (Report on the licence applications approved that is with ownership of at least 50% HDSA ) Q1-4 50%
Assumptions	None
Disaggregation of Beneficiaries ( where applicable)	Youth, Women and People with disabilities
Spatial Transformation (where applicable)	N/A
Calculation type	Cumulative – (Year-to date)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly
Desired performance	At least 50% of license applications approved have a minimum of 50% HDSA ownership
Indicator responsibility	Chief Director: Petroleum Licensing and Fuel Supply

### 2.4 Environmental Enforcement and Compliance

Indicator number	2.10	2.11	2.12	2.13	2.14
Indicator title	Number of legal compliance inspections (mineral laws-MLA) conducted	Number of mining economics (MWP/PWP) inspections conducted	Number of environmental inspections conducted	Compliance monitoring audit of the B-BBEE Act in the petroleum sector to be done every 2nd year (charter)	Number of rights and permits granted and/or issued to HDSA controlled entities
Definition	Inspections conducted to monitor legal compliance with the regulatory framework	Mining economics Inspections (MWP/PWP) conducted to monitor legal compliance with the regulatory framework.	Environmental compliance inspections conducted to monitor environmental compliance.	Audit conducted to determine the extent of economic transformation at petroleum retail industry.	Rights and permits granted and/or issued to HDSA controlled entities to ensure implementation of transformation policies
Source of data	Inspection Reports, annual Reports	Inspection reports, Mine economics annual progress reports	Inspection Reports and orders issued	PPA, B-BBEE Policy Framework and its Codes of Good Practice	Petroleum Transformation Charter
Method of calculation	Total of number of legal compliance inspection conducted per year	Total number of mining economics (MWP/PWP) inspections conducted per year	Total number of environmental inspections conducted per year	Development of data collection tool, stakeholder consultations, data collection, verification and analysis.	Total number of rights and permits granted and/or issued to HDSA controlled entities per year
Means of Verification	Yearly – 150 (Inspection Reports, annual Reports) Q1-37	500 (Inspection reports, Mine economics annual progress reports) Q1-125	1275 (Inspection Reports and orders issued) Q1-319	Audit report Q1-N/A Q2-N/A	Issued and/ or granted rights and permits, shareholders or Joint Venture agreements or

Indicator number	2.10	2.11	2.12	2.13	2.14
Indicator title	Number of legal compliance inspections (mineral laws-MLA) conducted	Number of mining economics (MWP/PWP) inspections conducted	Number of environmental inspections conducted	Compliance monitoring audit of the B-BBEE Act in the petroleum sector to be done every 2nd year (charter)	Number of rights and permits granted and/or issued to HDSA controlled entities
	Q2-74 Q3-112	Q2-250 Q3-375	Q2-638 Q3-957	Q3-Appointment letter Q4-Audit report	members interest (CCs) and Identity documents
	Q4-150	Q4-500	Q4-1275		Q1-30 Q2-60 Q3-90 Q4-120
Assumptions	None	None	None	None	Fronting, misleading information, transfer, and cession of rights
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A	N/A
Calculation type	Cumulative (Year-to-date)	Cumulative (Year-to-date)	Cumulative (Year-to-date)	Non-cumulative	Cumulative (Year-to-date)

Indicator number	2.10	2.11	2.12	2.13	2.14
Indicator title	Number of legal compliance inspections (mineral laws-MLA) conducted	Number of mining economics (MWP/PWP) inspections conducted	Number of environmental inspections conducted	Compliance monitoring audit of the B-BBEE Act in the petroleum sector to be done every 2nd year (charter)	Number of rights and permits granted and/or issued to HDSA controlled entities
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly
Desired performance	150	500	1 275	Audit report	120
Indicator responsibility	CD: Environmental Enforcement and Compliance	CD: Environmental Enforcement and Compliance	CD: Environmental Enforcement and Compliance	Chief Director: Petroleum Compliance Monitoring and Enforcement	CD: Environmental Enforcement and Compliance

# TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

### 3. Programme 3: Mining, Minerals & Energy Policy Development

### 3.1 Sub-Programme: Economic Growth, Promotion and Global Relations (Chief Directorate: Economic Growth, Promotion and CDM)

Indicator number	3.1	3.2	3.3
Indicator title	Framework for a just transition to a low carbon economy developed	GHG reporting and assessment framework developed, approved and implementation monitored	Number of approved and listed carbon offset projects
Definition	Develop a just transition policy framework for the energy sector to maintain Integrated Minerals and Energy Policies that promote and encourage investments into the mining and energy industry	Development of GHG reporting and assessment framework from which projects can be identified, implemented, monitored and reported in line with the country's commitments under the UNFCCC.	Carbon Offsets Programme administration as per the Carbon Offsets regulations to reduce carbon tax liabilities and this is in line with the overall Carbon Tax Act.
Source of data	Acts, Research, policy documents, strategies and reports Consultations with other organs of state, research institutions, civil society, NGOs and business	Acts, Research, policy documents, strategies and reports Consultations with other organs of state, research institutions, civil society, NGOs and business	Carbon Tax Act and other related frameworks
Method of calculation	A developed just transition policy framework	GHG reporting and assessment framework approved by the Minister	% of approved and listed carbon offset projects
Means of Verification	Draft Report on full scoping on the first phase Q1- Q2- Q3- Q4-	Yearly- GHG reporting and assessment framework submitted for Ministerial approval Q1-Stakeholder consultation report Q2- Stakeholder consultation report Q3- Inception report	Approved Project Register Q1- Carbon offset administration system Q2-1 Approved Carbon offset project Q3-1 Approved Carbon offset project Q4-2 Approved Carbon offset project

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.1	3.2	3.3	
Indicator title Framework for a just transition to a low carbon economy developed		GHG reporting and assessment framework developed, approved and implementation monitored	Number of approved and listed carbon offset projects	
		Q4- Ministerial submission		
Assumptions	Lack of inputs from stakeholders	Inputs from stakeholders taking longer than anticipated		
Disaggregation of Beneficiaries ( where N/A applicable)		N/A	N/A	
Spatial Transformation (where applicable)	N/A	N/A	N/A	
Calculation type	Cumulative (Year-to-date)	Non-cumulative	Cumulative	
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly	
Desired performance	Draft Report on full scoping on the first phase of the development of just energy transition for EXCO approval	GHG reporting and assessment framework submitted for Ministerial approval	4 Carbon offset project approved and registered	
Indicator responsibility	D: Climate Change Management	D: Climate Change Management	D: Designated National Authority (CDM)	

# TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.4	3.5	3.6	3.7
Indicator title	Number of reports on energy related climate change response measures monitored, quantified and reported	Number of finalized CDM projects	Number of investment promotion events held	Number of publications and economic reports supporting investment and sustainable resource use
Definition	Report on energy and climate change related projects to identified financial contributions, activities and projects that a being implemented in line with the agreements the country and department has entered into with international and local stakeholders	Clean Development Mechanism (CDM) Programme administration as per the Designated National Authority (DNA) regulations for the implementation of South African obligations as a signatory to Kyoto Protocol under United Nation Framework Convention on Climate Change (UNFCCC) by assessing, approving and supporting clean development mechanism (CDM) projects initiated and implemented by project developers.	Initiatives implemented towards implementation of investment promotion strategy focusing on image and brand building, policy advocacy and investment promotion	Reports detailing mineral and fuel reserves, production, sales and revenues, labour and remuneration, supply and demand as well developments and local and global economic outlooks and investment opportunities
Source of data	International Agreements, Climate Change Obligations as per Paris Agreement	Designated National Authority Regulations and Obligations	Reports on the promotional activities undertaken, minutes of the engagements	Statistics collected through Section 28 of the MPRDA, Subscriptions, research and intelligence. Other sources referenced are from various local and international publications, Stats', Reserve Bank, National Treasury, Competition Commission, IMF and World Bank)

#### Sub-Programme: Economic Growth, Promotion and Global Relations (Chief Directorate: Economic Growth, Promotion and CDM)

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.4	3.5	3.6	3.7
Indicator title	Number of reports on energy related climate change response measures monitored, quantified and reported	Number of finalized CDM projects	Number of investment promotion events held	Number of publications and economic reports supporting investment and sustainable resource use
Method of calculation	Report on energy related climate change response measures developed	Designated National Authority Regulations	Total number of events held to promote investment per year	Publications made & economic reports
Means of Verification	Climate Change Reports	Approved Project Register	Signed Reports by Director Mineral Economics / minutes of meeting signed by Chairperson	Economic reports supporting investment and sustainable resource use
Assumptions	None	None	None	Unavailability of references
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A
Calculation type	Non-cumulative	Cumulative	Cumulative (Year-to-date)	Non-cumulative

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.4	3.5	3.6	3.7
Indicator title	Number of reports on energy related climate change response measures monitored, quantified and reported	Number of finalized CDM projects	Number of investment promotion events held	Number of publications and economic reports supporting investment and sustainable resource use
Reporting cycle (quarterly, annually or at longer time intervals)	Annually	Quarterly	Quarterly	Quarterly
Desired performance	Yearly -1 Report on energy-related climate change response measures monitored, quantified and reported Q1-3 N/A Q4- Report on energy related climate change response measures	Yearly -2 finalised CDM projects Q1-Register Q2-1 CDM Project finalised Q3-Register Q4-1 CDM Project finalised	Yearly -5 investment promotion events held Q1-2 Q2-N/A Q3- 3 Q4-5	Yearly- 15 publications and economic reports supporting investment and sustainable resource use Q1-5 Q2-7 Q3-10 Q4-15
Indicator responsibility	Chief Director : Mineral Promotion and International Coordination	Chief Director : Mineral Promotion and International Coordination	Chief Director : Mineral Promotion and International Coordination	Chief Director : Economics Analysis and Statistics

# TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

#### Sub-Programme: Economic Growth, Promotion and Global Relations (Chief Directorate: Economic Growth, Promotion and CDM)

Indicator number	3.8	3.9	3.10	3.11	3.12
Indicator title	Chrome Beneficiation Promotion Strategy	Number of existing bilateral agreements implemented	Number of New bilateral agreements implemented	Number of multilateral strategic partnerships implemented	Mining Masterplan developed
Definition	A document with a set of interventions to promote and direct the beneficiation of chrome in South Africa to increase the competitiveness of the ferrochrome sector of South Africa to stem job losses.	Implementation of established partnerships with various strategic countries to collaborate with other countries to promote South Africa's mining and energy sectors	New partnerships formed with strategic countries on minerals and energy to collaborate with other countries to promote South Africa's mining and energy sectors	Implementation of strategic partnerships in multilateral and bilateral agreements to manage the implementation of the minerals resource and energy diplomacy strategic partnerships through establishment and implementation of key areas of cooperation with various bilateral and multilateral fora	Development of a road map for the mining industry to strengthen the mining industry throughout the value chain by developing markets for South African minerals through targeted beneficiation, reduced costs of inputs, and increased research and development
Source of data	Desktop studies; Research	Signed MOU on existing agreements	Research, engagements with stakeholders (government and industry)	Multilateral agreements on the sector	Research, engagements with stakeholders (government, labour and industry)
Method of calculation	Chrome Beneficiation Strategy submitted to cabinet for approval	Areas of cooperation in the 20 existing agreements implemented	Signed MOU on new agreements to increased new partnership with strategic countries within minerals and energy	Areas of cooperation with multilateral strategic partnerships implemented	Inputs from the industry incorporated to develop a road map for the mining industry
Means of Verification	Cabinet Memo and a draft Chrome Beneficiation Strategy Q1-3 N/A	Signed MOU on existing agreements Q1-2	Signed MOU on new agreement Q1-3 N/A	Signed MOUs on strategic partnerships Q1-1	Approved Mining Masterplan Q1-1 <sup>st</sup> Draft Mining Masterplan

#### TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.8	3.9	3.10	3.11	3.12
Indicator title	Chrome Beneficiation Promotion Strategy	Number of existing bilateral agreements implemented	Number of New bilateral agreements implemented	Number of multilateral strategic partnerships implemented	Mining Masterplan developed
	Q4- Cabinet Memo and a draft	Q2-5	Q4-1	Q2-2	Q2-N/A
	Chrome Beneficiation Strategy	Q3-7		Q3-3	Q3-2 <sup>nd</sup> Draft Mining Masterplan
		Q4-10		Q4-5	Q4-Inputs from stakeholders
Assumptions	Unavailability of references	None	None	None	None
Disaggregation of Beneficiaries	N/A	N/A	N/A	N/A	N/A
Spatial Transformation	N/A	N/A	N/A	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative	Cumulative – (Year-End)	Cumulative – (Year-to date)	Cumulative – (Year-End)
Reporting cycle	Annually	Quarterly	Annually	Quarterly	Quarterly
Desired performance	Chrome Beneficiation Strategy submitted to Cabinet for approval	10 existing agreements implemented	1 new bilateral agreement concluded and implemented	5 multilateral strategic partnerships implemented	Approved beneficiation Masterplan
Indicator responsibility	Chief Director: Economic Analysis and Statistics	Chief Director: Economic Growth, Promotion and Global Relations			

## TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

#### 3.2 Sub-Programme: Nuclear, Electricity and Gas Policy

Indicator number	3.13	3.14	3.15	3.16
Indicator title	Number of legislative instruments developed/ reviewed or amended	National Nuclear Regulator Amendment Bill	Radioactive Waste Management Fund Bill	Regulations on the long-term operation of nuclear installations
Definition	Legislative instruments developed/ review/ amended to regulate the mining and energy sector	Publish the National Nuclear Regulator Amendment Bill for public comments to strengthen nuclear safety regulatory framework and address fragmented regulatory framework	Publish the Radioactive Waste Management Fund Bill for public comments to provide for the establishment of a Radioactive Waste Management Fund in order to manage and invest money paid into the Fund	Publish the Regulation on the long term of nuclear installation for public comments to establish a regulatory process by which the nuclear installation holders can use for the extension of lifetime operation of their nuclear installations when the need arises
Source of data	Acts; Research and benchmarking reports	Government Gazette	Study on the Financing Model for the Radioactive Waste Management Fund; benchmarking with other national Funds	Nuclear Energy Act, NNR Act, Convention on the Physical Protection of Nuclear Material
Method of calculation	Final consultation report on policy for Artisinal and Small-scale miners Gazetted Geoscience Act Regulations	National Nuclear Regulator Amendment Act promulgated	The Radioactive Waste Management Fund Bill published for public comment.	Draft Regulations on the Long Term Operation of Nuclear Installations published
Means of Verification	Artisanal and Small-Scale Mining Policy and Geoscience Act Regulation gazetted document Q1-3 N/A	Government Gazette on NERSA Amendment Bill Q1- Q2-	Yearly- Cabinet Memo Q1-Draft Bill with SEIAS Comments Q2- Draft Bill with Cluster inputs Q3- Draft Bill with inputs from the public	Yearly- Govt gazette (Published Regulations on the Long Term Operation of Nuclear Installations) Q1-3 N/A Q4-Govt gazette

#### TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.13	3.14	3.15	3.16
Indicator title	Number of legislative instruments developed/ reviewed or amended	National Nuclear Regulator Amendment Bill	Radioactive Waste Management Fund Bill	Regulations on the long-term operation of nuclear installations
	Q4- Draft Policy developed for Artisanal and small-scale miners for consultation	Q3- Q4-	Q4-Cabinet Memo on Radioactive Waste Management Bill	
Assumptions	None	Lack of inputs from the stakeholders	Lack of inputs from the stakeholders	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly	Annually
Desired performance	Artisanal and Small-Scale Mining Policy approved by Cabinet Geoscience Act Regulations gazetted for implementation	Final National Nuclear Regulator Amendment Bill tabled to Cabinet for public consultation	Final Radioactive Waste Management Fund Bill tabled at Cabinet for public consultation	Gazetted Regulations on Long-term operation of nuclear installations
Indicator responsibility	Chief Director: Mineral and Petroleum Policy	CD: Nuclear, Electricity and Gas Policy	CD: Nuclear, Electricity and Gas Policy	CD: Nuclear, Electricity and Gas Policy

# TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

#### Sub-Programme: Nuclear, Electricity and Gas Policy

Indicator number	3.17	3.18	3.19
Indicator title	National Energy Regulator Amendment Bill submitted to Cabinet for public consultation	Electricity pricing Policy reviewed	Amended Gas Act
Definition	The Electricity Regulation Act and the National energy Regulator Act are being amended – these amendments will be submitted for certification by Parliament	Review of the Electricity Pricing Policy to provide direction and principles for the formulation of electricity prices in South Africa.	Piped Gas Regulations to unlock the gas infrastructure development in a high level.
Source of data	NERSA, Public comments, research	NERSA, Public comments, research	Acts; Research and benchmarking Amended Gas Act, Industry, public comments.
Method of calculation	Research and consultations	Research and consultations	Gas infrastructure development options report been submitted to Minister for approval
Means of Verification	Yearly- Final Bill tabled in Cabinet for enactment Q1-NER Bill with comments from Cabinet Q2-3 N/A Q4-Cabinet Memo	Yearly- Approved Electricity Pricing Policy Q1-3 N/A Q4-Cabinet Memo for Electricity Pricing Policy	Amended Gas Act Q1-2 N/A Q3-Proof of submission to DPME Q4-Cabient Memo
Assumptions	Prolonged consultative process	Prolonged consultative process	Prolonged consultative process
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A

#### TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.17	3.18	3.19
Indicator title	National Energy Regulator Amendment Bill submitted to Cabinet for public consultation	Electricity pricing Policy reviewed	Amended Gas Act
Spatial Transformation (where applicable)	N/A	N/A	N/A
Calculation type	Cumulative (Year-end)	Cumulative (Year-end)	Cumulative (Year-end)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Annually	Quarterly
Desired performance	Final Bill tabled in cabinet for enactment	Approved Electricity Pricing Policy	Final Gas Amendment Bill
Indicator responsibility	DDG: Mining, Minerals and Energy Policy Development	DDG: Mining, Minerals and Energy Policy Development	CD: Nuclear, Electricity and Gas Policy

# TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

#### 3.3 Sub-Programme: Minerals and Energy Planning (Chief Directorate: Planning)

Indicator number	3.20	3.21	3.22
Indicator title	Gas infrastructure Master Plan	Integrated Energy Plan	Framework for municipal infrastructure asset management
Definition	Reviewed Gas Infrastructure Master Plan submitted to Cabinet for public comments	Develop Integrated Energy Plan to ensure security of supply	Developed regulatory mechanisms and delivery model(s) for municipal distribution infrastructure expansion and refurbishment requirements in order to protect the interests of both the municipalities and the consumers.
Source of data	Acts; Research and benchmarking Amended Gas Act	Acts; Research and studies, Industry and public comments	ADAM 2014 report, National Treasury, NERSA, Municipalities,
Method of calculation	Draft Gas Master Infrastructure Plan produced	Draft Integrated Energy Plan produced	Adam Framework submitted to Ministerial Cluster
Means of Verification	Draft Gas Master Infrastructure Plan Q1-N/A Q2-Research report Q3-Consultation paper Q4-Scenario planning and modelling report	Yearly Draft IEP Q1-N/A Q2- Report on integrated electricity and gas data Q3- Report on integrated electricity, liquid fuels and gas data Q4-Draft IEP	Yearly- Adam Framework tabled at Ministerial Cluster Q1-Benchmarking reports Q2-3 N/A Q4-Proof of tabling
Assumptions	None	None	None

#### TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN

#### PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

Indicator number	3.20	3.21	3.22
Indicator title	Gas infrastructure Master Plan	Integrated Energy Plan	Framework for municipal infrastructure asset management
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A
Calculation type	Cumulative (Year-end)	Cumulative (Year-end)	Cumulative (Year-end)
Reporting cycle (quarterly, annually or at longer time intervals)	Annually	Quarterly	Quarterly
Desired performance	Draft Gas Master Infrastructure Plan	Draft Integrated Energy Plan	Adam Framework tabled at Ministerial Cluster
Indicator responsibility	CD: Planning	CD: Planning	CD: Planning

### TECHNICAL INDICATOR DESCRIPTIONS FOR THE 2020/21 ANNUAL PERFORMANCE PLAN PROGRAMME 3: MINING, MINERALS AND ENERGY POLICY

#### 4. Programme 4: Mine Health and Safety Inspectorate

#### 4.1 Sup-programme: Occupational Health

Indicator number	4.1	4.2	4.3
Indicator title	% reduction in occupational fatalities	% reduction in occupational injuries	% reduction in occupational diseases (Including TB)
Definition	Monitor the number of people that die due to accidents at the mines	Monitor the number of people that get injured whilst on duty at the mines	Monitor the number of people that contract occupational diseases at the mines
Source of data			
Method of calculation	Number of fatalities reported in the current quarter – number of fatalities reported in same quarter previous year) / number of fatalities reported in the same quarter in the previous year) * 100]	[(Number of injuries reported in the current quarter – number of injuries reported in same quarter previous year) / number of injuries reported in the same quarter in the previous year) * 100]	[(Number of diseases reported in the current quarter – number of diseases reported in same quarter previous year) / number of diseases reported in the same quarter in the previous year) * 100]
Means of Verification	SAMRASS 1 and 2 forms Q1-4 10%	SAMRASS 1 and 2 forms Q1-4 5%	Health Incident Report Q1-4 10%
Assumptions	Electronic accident reporting system (SAMRASS) failure.	Electronic accident reporting system (SAMRASS) failure.	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A

#### 4. Programme 4: Mine Health and Safety Inspectorate

#### 4.1 Sup-programme: Occupational Health

Indicator number	4.1	4.2	4.3
Indicator title	% reduction in occupational fatalities	% reduction in occupational injuries	% reduction in occupational diseases (Including TB)
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly
Desired performance	10%	5%	10%
Indicator responsibility	Director: Mine Safety	Director: Mine Safety	Director Occupational Medicine

#### 4.2 Sub-programme: Mine Health and Safety Regions

Indicator number	4.4	4.5	4.6
Indicator title	% of investigations completed (Initiated vs Completed)	% of inquiries completed (Initiated vs completed)	Number of qualitative inspections conducted (cumulative)
Definition	Timely completion of initiated accident investigation in order to determine the causes of fatalities or injuries that occurred at the mines to prevent reoccurrence of accidents/incidents	Timely completion of initiated accident inquiries in order to determine the causes of fatalities that occurred at the mines	Counting the number of inspections conducted at mines as per the Inspection Procedure in order to monitor and enforce compliance with MHSA provisions.
Source of data			
Method of calculation	Number of Investigations completed per quarter / Number of Investigations initiated per quarter) * 100]	(Number of Inquiries completed per quarter / Number of Inquiries initiated per quarter) * 100]	
Means of Verification	Section 64 Accident Investigation Reports Q1-80% Q2-80% Q3-80% Q4-80%	Section 72 Accident Inquiry Reports Q1-80% Q2-80% Q3-80% Q4-80%	(Inspection reports) Yearly- 8800 Q1-2000 Q2-2400 Q3-2200 Q4-2200
Assumptions	None	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A	N/A

Indicator number	4.4	4.5	4.6
Indicator title	% of investigations completed (Initiated vs Completed)	% of inquiries completed (Initiated vs completed)	Number of qualitative inspections conducted (cumulative)
Spatial Transformation (where applicable)	N/A	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly
Desired performance	80%	80%	8800
Indicator responsibility	Principal Inspectors	Principal Inspectors	Principal Inspectors

# 5. Programme 5: Programmes and Projects

Indicator number	5.1
Indicator title	Additional megawatts commissioned
Definition	Monitor the number of IPP procurement activities to improve Capacity Availability within the IPP
Source of data	IRP2019
Method of calculation	Additional megawatts commissioned
	COD
	Q1- Approved Request for Procurement
Means of Verification	Q2- Approved Request for Procurement
	Q3-N/A
	Q4- Approved Request for Procurement
Assumptions	None
Disaggregation of Beneficiaries ( where applicable)	N/A
Spatial Transformation (where applicable)	N/A
Calculation type	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly

Indicator number	5.1
Indicator title	Additional megawatts commissioned
Desired performance	Emergency power contracting (Power Purchase Agreements in place)
Indicator responsibility	DDG: Programmes and Projects

#### 5.1 Sub-Programme: Energy Efficiency Projects (Chief Directorate: Energy Efficiency Projects)

Indicator number	5.2	5.3
Indicator title	Number of energy savings (TWh) realised and verified from EEDSM projects	National Energy Efficiency Strategy for economy-wide sector developed
Definition	TWh per hour of energy savings from EEDSM projects realized In order to report on the number of TWh per hour of energy savings from EEDM projects Planning & developing projects to achieve 0.5 TWh of energy savings per annum.	National Energy Efficiency (NEE) Strategy to align energy efficiency to energy security and greenhouse gas emissions reduction initiatives
Source of data	EEDSM projects register	Energy Efficiency Target Monitoring System (EETMS)
Method of calculation	Number of TWh per hour of energy savings realised from EEDSM projects	National energy efficiency (NEE) strategy document submitted to Cabinet for consideration
Means of Verification	Yearly- 0.5TWh (Independent Measurement and Verification of energy savings) Q1-Quarterly Report Q2- Quarterly Report Q3- Quarterly Report Q4- Quarterly Report	Yearly - Cabinet Decision on Reviewed post-2015 National Energy Efficiency Strategy Q1-Ministerial submission Q2-3 N/A Q4-Cabinet Memo
Assumptions	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A

Indicator number	5.2	5.3
Indicator title	Number of energy savings (TWh) realised and verified from EEDSM projects	National Energy Efficiency Strategy for economy-wide sector developed
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly
Desired performance	0.5 TWh of energy savings realized and verified from EEDSM projects Energy consumption baselines from 15 new additional municipalities	Final Draft 2015 NEES submitted for Cabinet consideration
Indicator responsibility	Director: Energy Efficiency	Director: Energy Efficiency

#### 5.2 Sub-Programme: Renewable Energy Projects (Chief Directorate: Renewable Energy Projects)

Indicator number	5.4	5.5	5.6
Indicator title	No. of SWHs installed quarterly in beneficiary households in participating municipalities	Renewable Energy (RE) Sector Master Plan developed	Number of quarterly reports on Verified Wind Atlas 3 for South Africa (WASA)
Definition	Solar Water Heating Programme implementation to facilitate the creation of a local manufacturing industry; cushion the poor against increasing electricity tariffs; and create employment opportunities by providing training and development of unemployed citizens through opportunities within the Programme;	A strategic plan that outlines Renewable Energy activities that the Department of Energy can undertake over specified timeframes in order to achieve the stated goals and outcome.	Wind Atlas of South Africa To develop, verify and employ numerical wind atlas methods & to develop capacity to enable large scale exploitation of wind energy in South Africa
Source of data	2020/21 Implementation Plan NSWHP Revised model; Municipal Framework Agreements, DoE/Department of Labour and Energy and Water SETA MOU	Credible information from reports and journals as well as regulatory frameworks, Integrated Resource Plan 2010 and 2019	4 (four) Wind Measurements stations in Northern Cape Province;
Method of calculation	Municipal Allocated Systems (Allocation Letters); Committed/Delivered Systems versus Installed Systems	Renewable Energy Master Plan in place	WASA 3 Results Report developed
Means of Verification	Yearly- 50 000 Q1-Quarterly Report Q2-Quarterly Report Q3-Quarterly Report Q4-Quarterly Report	Yearly- Draft RE Sector Master Plan; submissions; Q1-TORs Q2-3 N/A Q4- Draft RE Sector Master Plan; submissions	Yearly -1 WASA 3 Results Report Q1-Quarterly Report Q2-Quarterly Report Q3-Quarterly Report Q4-Quarterly Report

Indicator number	5.4	5.5	5.6
Indicator title	No. of SWHs installed quarterly in beneficiary households in participating municipalities	Renewable Energy (RE) Sector Master Plan developed	Number of quarterly reports on Verified Wind Atlas 3 for South Africa (WASA)
Assumptions	None	None	None
Disaggregation of Beneficiaries ( where applicable)	Youth	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly	Quarterly
Desired performance	4 Quarterly Reports on installation of 50 000 procured SWH baseline systems in 18 municipalities	Renewable Energy (RE) Sector Master Plan finalized/ developed	1 WASA 3 Results Report developed
Indicator responsibility	Director: Renewable Energy	Director: Renewable Energy	Director: Renewable Energy

#### 5.3 Sub-Programme: Integrated National Electrification Programme (Chief Directorate: Integrated National Electrification Programme)

Indicator number	5.7	5.8
Indicator title	Number of quarterly reports on the allocation of funding and monitoring of implementation of grid electrification of additional households by Eskom and municipalities	Number of households electrified through non-grid connection
Definition	Quarterly reports on the number of additional households to be electrified with grid electrification to improve lives of communities within the 44 Districts and 8 Metropolitans Municipalities as per Energy Electrification Master Plan.	Households electrified using solar home system technology to improve lives of rural communities living far from grid electrification
Source of data	Monthly reports on the allocation of funding & monitoring of progress on the number of additional households electrified with grid electrification	Credible information from reports and journals as well as regulatory frameworks, Integrated Resource Plan 2010 and 2019
Method of calculation	Municipal Allocated Systems (Allocation Letters); Committed/Delivered Systems versus Installed Systems	Municipal Allocated Systems (Allocation Letters); Committed/Delivered Systems versus Installed Systems
	Yearly- 4 Quarterly report Q1-Report	Eskom and Municipalities Annual Report on Non-grid connection Q1- Report
Means of Verification	Q2- Report	Q2- 2000
	Q3- Report Q4- Report	Q3- 7 000 Q4- 15000
Assumptions	None	None
Disaggregation of Beneficiaries ( where applicable)	Youth	Youth

Indicator number	5.7	5.8
Indicator title	Number of quarterly reports on the allocation of funding and monitoring of implementation of grid electrification of additional households by Eskom and municipalities	Number of households electrified through non-grid connection
Spatial Transformation (where applicable)	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly
Desired performance	4 Quarterly Reports	15 000
Indicator responsibility	Chief Director: Integrated National Electrification Programme	Chief Director: Integrated National Electrification Programme

#### 5.4 Sub-Programme: Environmental Management Projects (Chief Directorate: Environmental Management Projects)

Indicator number	5.9	5.10
Indicator title	Number of strategies developed for AMD mitigation	Number of mine water/ wastewater management plans implemented
Definition	Acid Mine Drainage Strategy to address the environmental impacts associated with Acid Mine Drainage	Implementation of the Mine water management plan to improve mine water emanating from the ownerless mines
Source of data	Report to the Inter-Ministerial Committee on Acid Mine Drainage	Research data
Method of calculation	Acid Mine Drainage Strategy developed and approved	Mine water/ wastewater management plans developed
Means of Verification	Yearly- An approved Acid Mine Drainage Strategy Q1-3 N/A Q4- AMD Strategy	Yearly- Mine water/ wastewater management plans Q1-3 N/A Q4- Mine water/ wastewater management plans
Assumptions	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A
Spatial Transformation (where applicable)	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Annually	Annually

Indicator number	5.9	5.10	
Indicator title	Number of strategies developed for AMD mitigation	Number of mine water/ wastewater management plans implemented	
Desired performance	1 strategy developed	1 mine water/ wastewater management plans implemented	
Indicator responsibility	Chief Director: Environmental Management Projects	Chief Director: Environmental Management Projects	

#### Programme 6: Nuclear Energy

#### 6.1 Sub-Programme: Nuclear Safety and Technology (Chief Directorate: Nuclear Safety and Technology)

Indicator number	6.1	6.2	6.3	6.4
Indicator title	Additional 2 500 MW nuclear energy procured by 2024	Number of quarterly reports on Koeberg Nuclear Power Plant life extension	Pre-feasibility Report submitted to Cabinet for approval to establish the CISF	New Multi- Purpose Reactor procured by 2024
Definition	Implementing of the 2500 MW nuclear energy Programme to ensure security of supply of energy	Overseeing Koeberg Long Term Operation beyond 2024 to ensure security of supply of energy	Overseeing the establishment of the CISF in accordance with the Framework for Infrastructure Delivery and Procurement Management guideline to provide for the long-term storage of spent nuclear fuel from the country's nuclear reactors	Overseeing project for a new Multi- Purpose Reactor to be procured 2024 in order to replace the aging SAFARI-1 research reactor to ensure South Africa retains and builds its position as a global leader in utilization and operation of nuclear research reactors
Source of data	Nuclear Build Programme Progress Report and National Nuclear Act, IRP2019, NDP, National Nuclear Act	Koeberg Power Plant Life Extension Programme	Framework for Infrastructure Delivery and Procurement Management guideline	National Treasury Infrastructure Standard
Method of calculation	As per NDP projections Roadmap for implementation of the 2 500 MW nuclear programme developed	Koeberg Power Plant Life Extension Programme	Monitoring reports on APP Quarterly targets, analysed and submitted to Minister	100 % as per planned status
Means of Verification	Yearly- Draft Roadmap Q1-1st Draft framework Q2-Final Draft Framework	Yearly- 4 Quarterly Reports on Koeberg Programme Q1-Quarterly report	Yearly – Prefeasibility submitted to Cabinet (Minutes of Quarterly meetings/reports of the Steering Committee on CISF) Q1-Draft Report	Pre-feasibility Report as per National Treasury Infrastructure Standard, related Ministerial Submissions, Cabinet

	Q3-Implementation strategy	Q2- Quarterly report	Q2-Report reviewed by steering committee	Memoranda, and Independent Gateway
	Q4-Draft Roadmap	Q3- Quarterly report	Q3-Final report	Review Reports.
		Q4- Quarterly report	Q4- Cabinet memo	Q1- Draft Report
				Q2-Report reviewed by steering committee
				Q3-Final report
				Q4- Cabinet memo
Assumptions	None	None	None	None
Disaggregation of Beneficiaries	N/A	N/A	N/A	N/A
Spatial Transformation (	N/A	N/A	N/A	N/A
Calculation type	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)	Cumulative – (Year-End)
Reporting cycle	Quarterly	Quarterly	Quarterly	Quarterly
Desired performance	Roadmap for implementation of the 2500 MW nuclear programme developed	4 Quarterly Reports on the monitoring of Koeberg's Plant Life Extension Plan through established Technical Oversight Committee meetings	Pre-feasibility Report submitted to Cabinet for approval to establish the CISF	Pre-feasibility study on Multi-Purpose Reactor submitted for approval
Indicator responsibility	DDG: Nuclear Programme	DDG: Nuclear Programme	DDG: Nuclear Programme	Chief Director: Nuclear Safety and Technology

#### 6.2 Sub-Programme: Nuclear Non- Proliferation and Radiation Security (CD: Nuclear Non-Proliferation and Radiation Security)

Indicator number	6.5	6.6
Indicator title	% of authorization applications processed within the 8-week time period.	Developed Regulation on Physical Protective Measures for Nuclear Material.
Definition	To ensure authorization applications are approved within 8 weeks of receipt in order to account for and control of nuclear material and equipment. To ensure peaceful use of nuclear material and equipment and to prevent the diversion to non-peaceful purposes	Regulation for Physical Protective Measures for Nuclear Material
Source of data	Authorisation applications	Nuclear Energy Act, Convention on the Physical Protection of Nuclear Material
Method of calculation	(number of authorisation applications approved within 8 weeks / total number of authorisation applications)*100	As per planned status
Means of Verification	Yearly- 70% (Number of authorization received) Q1-70% Q2-70% Q3-70% Q4-70%	Yearly- Submission of the draft regulation on Physical Protective Measures for Nuclear Material Q1- Draft regulation in place Q2- Inputs from stakeholders Q3-Inputs from SEIAS Q4- Submission of the draft regulation
Assumptions	None	None
Disaggregation of Beneficiaries ( where applicable)	N/A	N/A

Indicator number	6.5	6.6
Indicator title	% of authorization applications processed within the 8-week time period.	Developed Regulation on Physical Protective Measures for Nuclear Material.
Spatial Transformation (where applicable)	N/A	N/A
Calculation type	Cumulative – (Year-to date)	Cumulative – (Year-End)
Reporting cycle (quarterly, annually or at longer time intervals)	Quarterly	Quarterly
Desired performance	70% of authorisation applications processed within the 8-week time period	Submission of the draft regulation on Physical Protective Measures for Nuclear Material to the Minister for public consultation.
Indicator responsibility	Chief Director: Nuclear Non-Proliferation and Radiation Security	Chief Director: Nuclear Non-Proliferation and Radiation Security