

**AFRICAN RENAISSANCE AND INTERNATIONAL  
COOPERATION FUND (ARF)**

**STRATEGIC PLAN FOR 2020 – 2025  
ANNUAL PERFORMANCE PLAN  
2024/25**



**international relations  
& cooperation**

Department:  
International Relations and Cooperation  
**REPUBLIC OF SOUTH AFRICA**



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International Relations  
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# Executive Authority Statement



**Dr GNM Pandor**  
**Minister of International Relations  
and Cooperation**

This Strategic Plan is a roadmap, which will serve as a guide to realise the strategic objectives of the African Renaissance and International Cooperation Fund (ARF) in pursuing South Africa's foreign policy. The ARF will continue implementing the Medium-Term Strategic Framework (MTSF) for 2020 – 2025 in support of the country's foreign service policy. The Strategic Plan and the Annual Performance Plan of the ARF details the objectives and targets set for the fund, which are expected to be implemented and met during the planning cycle and implementation period.

The ARF continued to be an invaluable instrument in pursuit of the Sixth Administration's identified seven priorities, which are contained in the MTSF. The foreign policy is an extension of national priorities, and the ARF will contribute to the seventh priority of "A Better Africa and World" through "enhancing cooperation between the Republic and other countries, in particular African countries, through the promotion of democracy, good governance, the prevention and resolution of conflict, socio-economic development and integration, humanitarian assistance and human resource development."

Humanitarian support has always been a key pillar of South Africa's foreign policy. While conditions of underdevelopment are also prevalent, South Africa still extends support to fellow countries in need, specifically on the African continent through the ARF. South Africa, through the ARF, will continue to provide humanitarian support to the world by assisting countries afflicted by humanitarian crises occasioned by natural disasters and conflict within the continent and beyond.

The holding of regular democratic elections will strengthen democracy and good governance on our continent. Accordingly, we will continue, through the ARF, to support electoral observer missions, electoral training and the building and strengthening of democratic institutions. During 2024/25, the ARF will support the following Southern African Development Community (SADC) elections: Mozambique, Botswana, Mauritius, Madagascar and Namibia. South Africa will send observer missions to monitor those elections.

The ARF will continue supporting the implementation of South African Foreign policy and will be used as a soft power to enhance cooperation between the Republic and other countries as well as building relations with all states around the world.

Handwritten signature of G. N. M. Pandor in black ink.

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**Dr GNM Pandor**  
**Minister of International Relations and Cooperation**  
**Executive Authority**  
**Date: 27 March 2024**

# Accounting Authority statement



## MR Z DANGOR

Director-General

African Renaissance and International  
Cooperation Fund

A handwritten signature in black ink, appearing to read 'Z Dangor', written over a horizontal line.

MR Z DANGOR

Director-General

African Renaissance and International Cooperation Fund

Accounting Authority

Date: 27 March 2024

The African Renaissance and International Cooperation Fund (ARF) continued to be an invaluable instrument in the pursuit of the National Development Plan (NDP) and Vision 2030, the Medium-Term Strategic Framework (MTSF) and the 14 Strategic Outcomes to which all government departments must subscribe and act upon. Of particular importance, the ARF will contribute to all seven MTSF priorities, but focus on the seventh priority, "A Better Africa and World."





During the 2024/25 financial year, South Africa through the ARF, will provide support to the Africa Continental Free Trade Area (AfCFTA) projects, which will provide an opportunity to deepen our trade and financial linkages within the continent. Supporting the AfCFTA through a more modern, risk-based capital management flow system, much progress has been made to implement the new system. Furthermore, this will unlock economic activities and development on the continent.

The fund will continue to comply with the laws and regulatory prescriptions which govern the management of public funds in South Africa. The fund will further continue to adhere to the established framework for disbursing funds and ensuring compliance with accounting and monitoring mechanisms.

# Official Sign-Off

It is hereby certified that this Strategic Plan:

- was developed by the management of the African Renaissance and International Cooperation Fund under the guidance of Dr GNM Pandor
- takes into account all the relevant policies, legislation and other mandates for which the African Renaissance and International Cooperation Fund (ARF) is responsible
- accurately reflects the impact, outcomes and outputs, which the ARF will endeavour to achieve over the period 2024 to 2025.

DESIGNATION AND OFFICIAL NAME:	SIGNATURE:	DATE:
Official responsible for planning Acting Head of Operations, ARF: <b>Mr TB Sebola</b>		<b>27 March 2024</b>
Chief Financial Officer Deputy Director-General: <b>Ms H Bhengu</b>		<b>27 March 2024</b>
Accounting Authority: Director-General <b>Mr Z Dangor</b>		<b>27 March 2024</b>
Executive Authority: Minister of International Relations and Cooperation <b>Dr GNM Pandor</b>		<b>27 March 2024</b>





# PART A

## Our Mandate



## 1. Constitutional mandate

The Constitution of the Republic of South Africa, 1996 is the supreme law of the Republic and all law or conduct inconsistent with it, is invalid. The President is ultimately responsible for South Africa's foreign policy, and it is the President's prerogative to appoint heads of South Africa's diplomatic missions, receive foreign heads of diplomatic missions, conduct inter-state relations and enter into international agreements.

The Minister of International Relations and Cooperation (Minister), in accordance with her Cabinet portfolio responsibilities, is entrusted with the formulation, promotion and execution of South Africa's foreign policy. The Minister assumes overall responsibility for all aspects of South Africa's international relations in consultation with the President. In practice, the Minister consults the Cabinet and individual Cabinet ministers on aspects of importance, as well as on cross-cutting issues that have a bearing on the programmes of other ministries and departments.

Oversight and accountability in the formulation and conduct of South Africa's foreign policy are vested in the Parliamentary Portfolio Committee on International Relations and Cooperation.

## 2. Legislative and policy mandates

The African Renaissance and International Cooperation Fund Act, 2000 (Act 51 of 2000): The Act establishes an African Renaissance and International Cooperation Fund (ARF) to enhance cooperation between the Republic and other countries, in particular African countries, through the promotion of democracy, good governance, the prevention and resolution of conflict, socio-economic development and integration, humanitarian assistance and human resource development.

The African Renaissance and International Cooperation Act, Act 2000 should be amended to provide for the name change of the ARF to the South African Development Partnership Fund and for the designation of a Head, as an Accounting Authority, who will be responsible, together with the Secretariat, for the administration of the fund. The fund will remain an entity listed in terms of the Public Finance Management Act, 1999 (Act 1 of 1999).

Funding of projects will be done based on concurrence between the Minister of International Relations and Cooperation and the Minister of Finance.

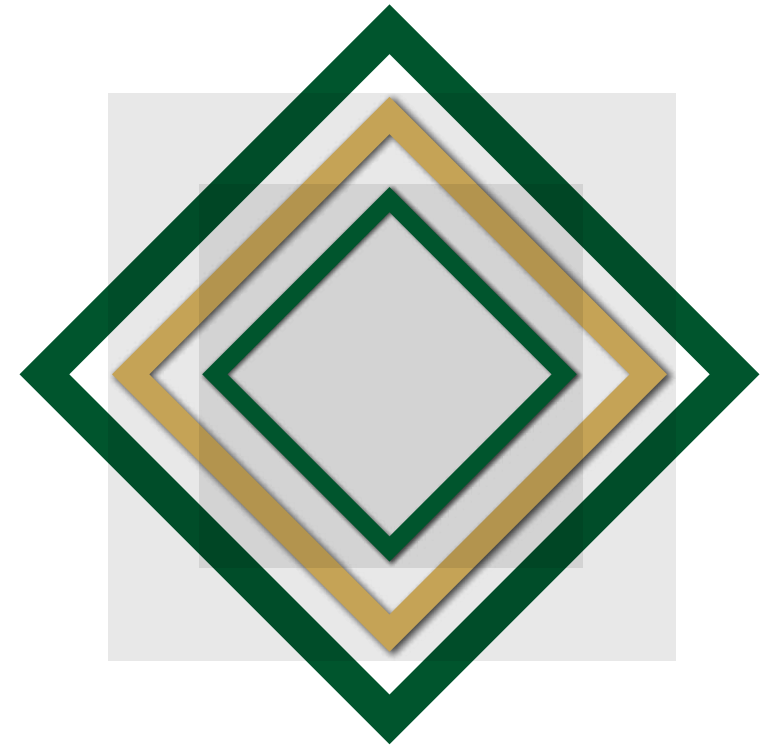
## 3. Institutional policies and strategies over the five-year planning period

The following are strategic areas for the fund over the five-year planning period:

- enhance cooperation between the Republic of South Africa and other countries, in particular African countries
- promotion of democracy and good governance
- prevention and resolution of conflicts
- socio-economic development and integration
- provision of humanitarian assistance
- provision of human resource development
- administration and project management

## 4. Relevant court rulings

In the matter of AfriForum vs The Department of International Relations and Cooperation and ARF: AfriForum interdicted the provision of humanitarian assistance to the Republic of Cuba. The ruling went against the department and ARF and the decision to provide humanitarian assistance to Cuba was set aside.



# PART B

## Our Strategic Focus



## 5. Vision

The vision of the African Renaissance and International Cooperation Fund (ARF) is a democratic, non-racial, non-sexist, conflict-free, developmental African continent.

## 6. Mission

The ARF is committed to promoting South Africa's national interests and values, the African Renaissance and the creation of a better world for all.

## 7. Values

The ARF will ensure that the following key values are adhered to:

- ownership of the process: the recipient country must own the process of determining the immediate, medium- and long-term actions that will address the issues contained in its project proposal
- an understanding of the political, economic and security considerations of the recipient country must be achieved
- a needs assessment should be conducted with direct involvement and ownership of the process by the country concerned
- integrated planning and coordination are critical in ensuring that South Africa's efforts are in line with the development needs of the identified country.

To ensure that funding through the ARF is effective, the ARF will adopt the values of the Paris and Rome declarations on aid effectiveness and the Accra Agenda for Action. The Paris Declaration (2005) is a practical, action-oriented roadmap to improve the quality of aid and its impact on development. It gives a series of specific implementation measures and establishes a monitoring system to assess progress and ensure that donors and recipients hold each other accountable for their commitments.

## 8. Situational analysis

The ARF remains committed to pursuing the six objectives articulated in its Act. Over the past five years, the fund has responded to demands necessitated by both socio-economic trends and political imperatives. For example, due to climate change, sub-Saharan Africa experienced unprecedented hazards, including cyclones, resulting in devastating floods and drought. During the past five years, ARF allocations went to humanitarian assistance-related support; and direct bilateral cooperation with other countries, in particular African countries. The ARF continued to consolidate its contribution to democracy and good governance, conflict resolution, as well as capacity-building through diplomatic channels.

Official development assistance is experiencing a downward trend as evidenced by figures released by the Organisation for Economic Cooperation and Development through its Development Assistance Committee (OECD DAC). In South Africa, there have also been downward trends in fiscal allocations to various government departments, including the Department of International Relations and Cooperation (DIRCO) and the ARF. As a result, for the next five years, the ARF has to be smarter and prioritise its allocations in order to maximise the impact of its interventions on the African continent, given the huge demands on its resources. It is a fact that globalisation is having a huge negative impact on African countries' markets and economies, resulting in a decline in economic growth and social economic development.

### 8.1. External environment analysis

South Africa's foreign policy vision is to achieve an African continent that is peaceful, democratic, non-racial, non-sexist, united and prosperous, and which contributes to a world that is just and equitable. South Africa pursues this policy vision, guided by the African values of Ubuntu and the central goal to eradicate the triple challenges of inequality, poverty and unemployment. Hence, South Africa's outlined priorities for its term, among them, fostering peace and security, the economic empowerment of women and deepening economic integration, had to be immediately and dramatically reoriented to deal with any pandemic or disaster that might arise.



The Sixth Administration identified seven priorities, which are contained in the Medium-Term Strategic Framework. As foreign policy is an extension of national priorities, the ARF will contribute to the seventh priority of “A Better Africa and World” through “enhancing cooperation between the Republic and other countries, in particular African countries, through the promotion of democracy, good governance, the prevention and resolution of conflict, socio-economic development and integration, humanitarian assistance and human resource development”.

## 8.2. Internal environment analysis

An advisory committee has been established to make recommendations to the Minister of International Relations and Cooperation and the Minister of Finance on the disbursement of funds through loans or other financial assistance. The Advisory Committee consists of the following members:

- (a) the Director-General (DG) or the delegate of the DG
- (b) three officers of DIRCO appointed by the Minister
- (c) two officers of National Treasury appointed by the Minister of Finance.

The DG is the Accounting Officer of the ARF in terms of the Public Finance Management Act, 1999. The DG has established a secretariat consisting of officers to assist with the disbursement of funds and monitoring and administration of projects relating to the fund. The ARF utilises DIRCO's systems and processes, which have brought their own challenges in terms of project implementation. The ARF has received an unqualified audit opinion without findings for the past five financial years in succession.

### 8.2.1 The ARF Secretariat

The ARF Secretariat was established on 1 March 2015 by the Accounting Authority as per the ARF Act 2000, (Act 51 of 2000, Section 6 (2)). The ARF resides under the authority of the Director-General of DIRCO. It utilises the systems and processes of DIRCO. The main objective of the ARF Secretariat is to provide secretariat services for the ARF Advisory Committee, disburse funds, manage projects, monitor and evaluate projects, and establish a system of proper record keeping. The ARF Secretariat is mandated with ensuring a smooth transition from the ARF to the South African Development Partnership Agency (SADPA) and facilitating the enactment of the Partnership Fund for Development (PFD) bill. The bill was presented to the Cabinet and approved for public comments and subsequently, on 1 November 2023, Cabinet approved the submission of the ARF Amendment Bill to Parliament.

### 8.2.2 ARF projects project implementation framework

The role of the ARF Advisory Committee is to make recommendations to the Ministers of DIRCO and Finance on project proposals considered in line with South Africa's foreign policy objectives. Once concurrence is received from the Minister of Finance, the ARF Secretariat records a new project for implementation.

### 8.2.3 Governance and budget allocations

- **Functional assurance units**  
The ARF utilises DIRCO's fully functional assurance units such as Risk Management and Internal Audit. These units are supported by the Risk Management Committee and Audit Committee, both chaired by independent (external) chairpersons.
- **Budget allocations**  
ARF budget allocations over the Medium-Term Expenditure Framework is R163.5 million and the 2024/25 budget allocation is R52,1 million. The ARF could possibly retain surplus funds from rescinded projects subject to approval from National Treasury. The ARF will implement the 2020 – 2025 Strategic Plan in a constrained fiscal environment with significant reductions in annual allocations. The fund will be more strategic in how it allocates its resources for each of its strategic objectives annually, in order to realise maximum impact.

# PART C

## Measuring Our Performance



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## 9. Institutional performance information

### 9.1. Impact statement

#### IMPACT STATEMENT

Contribute to a better Africa for a better world

### 9.2. Measuring our outcomes

OUTCOME	OUTCOME INDICATOR	BASELINE	FIVE-YEAR TARGET
Promotion of democracy and good governance	Number of South African Development Community (SADC) elections observer missions in which South Africa participates	Three SADC elections observer missions in which South Africa participates	All SADC elections observer missions in which South Africa participates
	Percentage of requests recommended for projects for technical assistance to support elections funded	100% (one of one) requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded
	Percentage of requests recommended for projects for promoting good governance funded	100% (one of one) of requests recommended for projects for promoting good governance funded	100% of requests recommended for projects for promoting good governance funded
Prevention and resolution of conflict	Number of requests recommended for projects for mediation and conflict resolution supported	Two (2) requests recommended for projects for mediation and conflict supported	All requests recommended for mediation and conflict resolution supported
Support to socio-economic development and integration	Percentage of requests recommended for projects funded to operationalise the AfCFTA	Zero (0)	100% of requests recommended for projects funded to operationalise the AfCFTA
	Percentage of requests recommended for socio-economic development and integration projects funded	67% (2 of 3) of requests recommended for socio-economic development and integration projects funded	100% of requests recommended for socio-economic development and integration projects funded
Provision of humanitarian assistance	Percentage of requests recommended for humanitarian assistance projects funded	81.81% (nine of eleven) of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded
Provision of human resource development	Percentage of requests recommended for capacity-building projects funded	100% (1 of 1) of requests recommended for capacity-building projects funded	100% of requests recommended for capacity-building projects funded

OUTCOME	OUTCOME INDICATOR	BASELINE	FIVE-YEAR TARGET
Cooperation between the Republic and other countries, in particular African countries	Percentage of requests recommended for cooperation projects with other countries funded	Zero (0)	100% of requests recommended for cooperation projects with other countries funded
Effective management of resources through sound administration and good governance	Percentage of ARF projects in compliance with the ARF Act	Target not achieved 86.95% (20 of 23) of requests for funding evaluated by the ARF Advisory Committee	100% of requests for funding evaluated by the ARF Advisory Committee
		100% (18 of 18) active projects monitored for compliance with concurrence received	100% of active projects monitored for compliance with concurrence received
		100% (eight of eight) of closed projects with close-out reports	100% of closed ARF projects with close-out reports
		Four quarterly project progress reports	Twenty quarterly project progress reports
		Zero (0)	Five project site visit reports.
		Five South African SADC election observer mission reports	Five South African SADC election observer mission reports
		Zero (0)	ARF impact assessment report

### 9.3. Explanation of planned performance over the five-year planning period

#### (a) Promotion of democracy and good governance as it aligns with Aspiration 3 of Agenda 2063

The holding of regular democratic elections strengthens democracy and good governance on the continent. Accordingly, through the ARF, South Africa will continue to support electoral observer missions. This will also enhance electoral training, and the building and strengthening of democratic institutions in the SADC region.

South Africa's participation in the SADC Electoral Observation Missions (SEOMs), demonstrates its commitment to free, fair and credible elections and further encourages democratic practices and good governance in the region. Participation in the SEOMs further contributes towards the creation of institutional frameworks and a climate conducive for the holding of credible elections.

The ARF will provide technical assistance to identified countries that will hold elections within the five-year period. Technical assistance is provided in partnership with the Independent Electoral Commission of South Africa (IEC) as an implementing agent. South Africa is committed to building strong institutions and consolidating democratic gains. The support will be provided through South African institutions.

**(b) Prevention and resolution of conflicts as it aligns with Aspiration 4 of Agenda 2063**

South Africa will continue to support international peace processes as well as processes on the African continent. This will demonstrate the country's commitment to the African Union's (AU) conflict-prevention and peacebuilding agenda. Noting that 2020 marked the apex of the AU flagship programme, "Silencing the Guns", South Africa continues to support mediation and conflict resolution efforts.

In line with the above and the ARF strategic objectives, the South African government will be proactive in responding to conflict-prevention and peacebuilding requests. DIRCO-led peace processes to be implemented on a pre-approved budget basis will be utilised for such projects. Conflict-prevention and peacebuilding will be funded through a ringfenced, pre-approved budget that aims to expedite the turnaround time by which South Africa responds to requests to mediate peace processes.

**(c) Support to socio-economic development and integration as it aligns with Aspiration 1 of Agenda 2063**

South Africa will continue to play its part to foster integration on the continent and support the incoming Chair and the organisation in its efforts to meet the aspirations of the AU's Agenda 2063. To realise this vision, the ARF will implement projects that will improve the socio-economic conditions of citizens. The funding of projects that will fast-track the operationalisation of the AfCFTA will realise a shared prosperity for Africa. The AfCFTA will accelerate progress towards continental unity and integration for sustained growth, trade, exchange of goods, services, free movement of people and fast-track economic integration.

**(d) Provision of humanitarian assistance**

On the international humanitarian front, South Africa has played a leading role in influencing and shaping the global humanitarian system. Furthermore, South Africa has, through its humanitarian diplomacy, demonstrated its humanitarian face to the world by assisting countries afflicted by humanitarian crises, occasioned by natural disasters and conflict within the continent and beyond.

**(e) Provision of human resource development as it aligns with Aspiration 6 of Agenda 2063**

Another focus will be on the economic empowerment of women, which we will continue to champion even beyond the term of South Africa's Chairship and throughout the Decade of African Women's Financial and Economic Inclusion to 2030. This will be done through capacity-building to strengthen institutions and build an Africa whose development is reliant on the potential of African people.

**(f) Enhance cooperation between the Republic and other countries, in particular African countries.**

Partnerships will be critical in the delivery of projects, considering the current fiscal constraints. The ARF will partner with likeminded partners to share costs and bring additional skill sets that will improve implementation of projects.

**(g) Effective management of resources through sound administration and good governance**

All projects are evaluated by the ARF Advisory Committee and must comply with concurrence by the Minister of Finance and Minister of DIRCO. The ARF Secretariat and the relevant business unit or implementing agent will conduct due diligence and do assessments of the projects' implementability to ensure proper planning. The ARF projects are continuously monitored during implementation as per the project plan.

## 10. Key risks and mitigation

Outcome	Key Risk	Risk Mitigation
<ul style="list-style-type: none"> <li>• Promotion of democracy and good governance</li> <li>• Prevention and resolution of conflict</li> <li>• Support socio-economic development and integration</li> <li>• Provision of humanitarian assistance</li> <li>• Cooperation between the Republic and other countries, in particular African countries</li> <li>• Provision of human resource development</li> </ul>	<ul style="list-style-type: none"> <li>• Fiscal constraints</li> </ul>	<ul style="list-style-type: none"> <li>• Partnership with other development agencies</li> </ul>
	<ul style="list-style-type: none"> <li>• Social unrest</li> </ul>	<ul style="list-style-type: none"> <li>• Capacity-building through diplomatic channels and country institutions</li> </ul>
	<ul style="list-style-type: none"> <li>• Political instability</li> </ul>	<ul style="list-style-type: none"> <li>• Deepening democratic principles and strengthening democratic institutions</li> </ul>





# Annual Performance Plan 2024/25

## **PART D:** **Measuring Performance**



## 11. Resource considerations

### Overview of budget and Medium-Term Expenditure Framework estimates

Statement of Financial Performance	Audited outcome			Revised estimate	Medium-term expenditure estimate		
	2020/21	2021/22	2022/23		2023/24	2024/25	2025/26
<b>R million</b>							
<b>Revenue</b>							
<b>Non -tax revenue</b>	33,1	32,1	46,5	–	1,5	1,0	1,0
<i>of which:</i>				–			
Other non -tax revenue	33,1	32,1	46,5	49,9	1,5	1,0	1,0
<b>Transfers received</b>	47,8	48,5	49,7	49,9	52,1	54,5	56,9
<b>Total revenue</b>	80,9	80,6	96,2	49,9	53,6	55,5	57,9
<b>Expenses</b>	–	–	–	–			
<b>Current expenses</b>	11,1	–	–	–	–	–	–
Goods and services	11,1	–	–	–	–	–	–
<b>Transfers and subsidies</b>	228,1	297,0	34,2	49,9	53,6	55,5	57,9
<b>Total expenses</b>	239,2	297,0	34,2	49,9	53,6	55,5	57,9
<b>Surplus/(Deficit)</b>	(158,2)	(216,4)	61,9	–	–	–	–
<b>Statement of financial position</b>							
Receivables and prepayments	22.3	77.9	95.8	22.3	22.3	22.3	22.3
Cash and cash equivalents	820.8	719.3	675.0	820.8	820.8	820.8	820.8
<b>Total assets</b>	843.1	797.2	770.8	843.1	843.1	843.1	843.1
Accumulated surplus/(deficit)	557.1	394.7	518.2	557.1	557.1	557.1	557.1
Trade and other payables	0.2	0.5	0.0	0.2	0.2	0.2	0.2
Provisions	285.8	402.0	252.5	285.8	285.8	285.8	285.8
<b>Total equity and liabilities</b>	843.1	797.2	770.8	843.1	843.1	843.1	843.1

## 12. Measuring outcomes

### 12.1 Programme 1: Promotion of democracy and good governance

Purpose: The programme exists to promote democracy and good governance

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Promotion of democracy and good governance	Contribution towards promotion of democracy and good governance	Number of South African Development Community (SADC) elections observer missions in which South Africa participates	-	-	-	-	Five SADC elections observer missions in which South Africa participates	All SADC elections observer missions in which South Africa participates	All SADC elections observer missions in which South Africa participates
		Percentage of requests recommended for projects for technical assistance to support elections funded	Target achieved 100% (one of one) of requests recommended for project for technical assistance to support elections funded.  The presidential and legislative elections in the Central African Republic	No target set for the financial year	Target not achieved 0% (zero) of requests recommended for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Percentage of requests recommended for projects for promoting good governance funded	No target set for the financial year	Target achieved 100% (one of one) of requests recommended for projects for promoting good governance funded  Extension of the Lesotho Peace Process - facilitation through a concurrence letter until August 2022, utilising the available funds	Target not achieved, 0% (zero of two) of requests recommended for projects for promoting good governance funded	100% of requests recommended for projects for promoting good governance funded	100% of requests recommended for projects for promoting good governance funded	100% of requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded

## Indicators, Annual and Quarterly Targets

Output indicators	Annual target 2023/24	Q1	Q2	Q3	Q4
Number of South African Development Community (SADC) elections observer missions in which South Africa participates	Five SADC elections observer missions in which South Africa participates	One SADC election observer mission in which South Africa participates • Madagascar	No target set for the quarter	No target set for the quarter	Four SADC elections observer missions in which South Africa participates • Mozambique • Botswana • Namibia • Mauritius
Percentage of requests recommended for projects for technical assistance to support elections funded	100% of requests recommended for projects for technical assistance to support elections funded	No target set for the quarter	No target set for the quarter	100% of requests recommended for projects for technical assistance to support elections funded	No target set for the quarter
Percentage of requests recommended for projects for promoting good governance funded	100% of requests recommended for projects for promoting good governance funded	No target set for the quarter	100% of requests recommended for projects for promoting good governance funded	No target set for the quarter	No target set for the quarter

## 12.2 Programme 2: Prevention and resolution of conflict

**Purpose:** The programme exists to support the prevention and resolution of conflict

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Prevention and resolution of conflict	Contribution to mediation and resolution of conflict	Number of requests recommended for projects for mediation and conflict resolution supported	Target not achieved	No target set for the financial year	Target not achieved 0% (zero of three) requests recommended for projects for mediation and resolution of conflict supported	Two requests recommended for projects for mediation and conflict resolution supported	Two requests recommended for projects for mediation and conflict resolution supported	All requests recommended for projects for mediation and conflict resolution supported	All requests recommended for projects for mediation and conflict resolution supported

Indicators, Annual and Quarterly Targets					
Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Number of requests recommended for projects for mediation and conflict resolution supported	Two requests recommended for projects for mediation and conflict resolution supported	No target set for the quarter	One request recommended for projects for mediation and conflict resolution supported	One request recommended for projects for mediation and conflict resolution supported	No target set for the quarter

## 12.3 Programme 3: Socio-economic development and integration

**Purpose:** The programme exists to support socio-economic development and integration

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Support to socio-economic development and integration	Socio-economic development and integration projects funded	Percentage of requests recommended for projects funded to operationalise the AfCFTA	Percentage of requests recommended for projects funded to operationalise the AfCFTA	Target not achieved	Target not achieved 0% (zero of one) of requests recommended for projects funded	100% of requests recommended for projects funded to operationalise the AfCFTA	100% of requests recommended for projects funded to operationalise the AfCFTA	100% of requests recommended for projects funded to operationalise the AfCFTA	100% of requests recommended for projects funded to operationalise the AfCFTA
		Percentage of requests recommended for socio-economic development and integration projects funded	Target not achieved	No target set for the financial year	Target not achieved 67% (two of three) of requests recommended for socio-economic development and integration projects funded  Funding for agricultural project in Cabo Delgado, Mozambique  Additional funding for Cabo Delgado agricultural project	100% of requests recommended for socio-economic development and integration projects funded	100% of requests recommended for socio-economic development and integration projects funded	100% of requests recommended for socio-economic development and integration projects funded	100% of requests recommended for socio-economic development and integration projects funded

## Indicators, Annual and Quarterly Targets

Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Percentage of requests recommended for projects funded to operationalise the AfCFTA	100% of requests recommended for projects funded to operationalise the AfCFTA	No target set for the quarter	100% of requests recommended for projects funded to operationalise the AfCFTA	No target set for the quarter	No target set for the quarter
Percentage of requests recommended for socio-economic development and integration projects funded	100% of requests recommended for socio-economic development and integration projects funded	No target set for the quarter	No target set for the quarter	100% of requests recommended for socio-economic development and integration projects funded	No target set for the quarter



## 12.4 Programme 4: Provision of humanitarian assistance

**Purpose:** The programme exists to provide humanitarian assistance to countries affected by disasters

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Provision of humanitarian assistance	Humanitarian assistance provided	Percentage of requests recommended for humanitarian assistance projects funded	Target achieved 100% (five of five) of requests recommended for humanitarian assistance projects funded  Pledge made by President Ramaphosa to combat COVID-19 in Africa: Contribution to the Special Fund for COVID-19  Pledge made by President Ramaphosa to combat COVID-19 in Africa: Contribution towards the Africa Centre for Disease Control (CDC) humanitarian assistance projects funded  South Africa's contribution to the fight against COVID-19 in Africa: Provision of personal protective equipment (PPE)	Target not achieved. 66.67% (four of six) of requests recommended for humanitarian assistance projects funded  Provision of vaccines to 26 African countries  Humanitarian assistance to the Republic of Cuba  Contribution to the Special Fund for COVID-19  Contribution towards the Africa CDC	Target not achieved. 0% (zero of four) of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Pledge by President Ramaphosa at the EU Pledging Conference  Humanitarian assistance to the Sahel region							

## Indicators, Annual and Quarterly Targets

Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Percentage of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded	No target set for the quarter	100% of requests recommended for humanitarian assistance projects funded	100% of requests recommended for humanitarian assistance projects funded	No target set for the quarter

## 12.5 Programme 5: Provision of human resource development

**Purpose:** The programme exists to provide capacity-building and human resource development

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Provision of human resource development	Training development and capacity-building projects funded	Percentage of requests recommended for training development and capacity-building projects funded	Target achieved 100% (one of one) of requests recommended for capacity-building project for human resource development funded  AU Women Empowerment Project	Target not achieved	No target set for the financial year	100% of requests recommended for training development and capacity-building projects funded	100% of requests recommended for training development and capacity-building projects funded	100% of requests recommended for training development and capacity-building projects funded	100% of requests recommended for training development and capacity-building projects funded

Indicators, Annual and Quarterly Targets					
Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Percentage of requests recommended for training development and capacity-building projects funded	100% of requests recommended for training development and capacity-building projects funded	No target set for the quarter	No target set for the quarter	100% requests of recommended for training development and capacity-building projects funded	No target set for the quarter

## 12.6 Programme 6: Enhance cooperation between the Republic and other countries, in particular African countries.

**Purpose:** The programme exists to enhance cooperation between the Republic and other countries, in particular African countries

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Cooperation between the Republic and other countries, in particular African countries	Cooperation projects with other countries	Percentage of requests recommended for cooperation projects with other countries funded	No target set for the financial year	No target set for the financial year	Target not achieved  0% (zero of one) of requests recommended for cooperation projects with other countries funded	No target set for the financial year	100% of requests recommended for cooperation projects with other countries funded	100% of requests recommended for cooperation projects with other countries funded	100% of requests recommended for cooperation projects with other countries funded

Indicators, Annual and Quarterly Targets					
Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Percentage of requests recommended for cooperation projects with other countries funded	100% of requests recommended for cooperation projects with other countries funded	No target set for the quarter	No target set for the quarter	100% of requests recommended for cooperation projects with other countries funded	No target set for the quarter

## 12.7 Programme 7: Administration and project management

**Purpose:** The programme exists to effectively manage resources through sound administration and good governance

Outcomes, Outputs, Performance Indicators and Targets									
OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Effective management of resources through sound administration and good governance	Requests evaluated for funding by the ARF Advisory Committee	Percentage of requests for funding evaluated by the ARF Advisory Committee	Target not achieved 82.35% (14 of 17) requests for funding evaluated by the ARF Advisory Committee	Target not achieved 92.31% (12 of 13) requests evaluated for funding by the ARF Advisory Committee	Target not achieved 87.5% (14 of 16) requests evaluated for funding by the ARF Advisory Committee	100% of requests for funding evaluated by the ARF Advisory Committee	100% of requests for funding evaluated by the ARF Advisory Committee	100% of requests for funding evaluated by the ARF Advisory Committee	100% of requests for funding evaluated by the ARF Advisory Committee
				Provision of vaccines to 26 African countries	A request for extension of the Lesotho Peace Process				
				Humanitarian assistance to Cuba	Agricultural development support project, Cabo Delgado				
				Strengthening local and national capacities for peace project; and agenda for conflict prevention and resolution (PRC)	Farming Recovery Plan in Mozambique				
				Advancing socio-economic development and building human capital in Africa through post-graduate training in mathematical epidemiology	Donation of mobile modular school to the Saharawi Refugee Camps, Auserd Wilaya Province				
					Humanitarian assistance to Ethiopia				

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
				Utilisation of science, technology, and innovation in developing safe and quality medicines from African indigenous plants by the Council for Scientific and Industrial Research  Support for the women of Mozambique  Lesotho Peace Process extension till August 2022  Humanitarian assistance to Madagascar  Strengthening local and national capacities for peace project; and agenda for conflict prevention and resolution (PRC)	The sharing of South Africa's Truth and Reconciliation experience with the Republic of South Sudan  Capacity-building Project for the Republic of Sudan  Pre-approved budget for DIRCO-led peace processes  Additional funding for the agricultural project in Cabo Delgado, Mozambique  Request for assistance to the Syrian Arab Republic  Requesting for assistance to the Republic of Türkiye  Integrated Cross-Border Management System – CrossEasy				

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS							
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
				Advancing socio-economic development and building human capital in Africa through post-graduate training in mathematical epidemiology  Contribution to the Special Fund for COVID-19  Contribution towards the Africa CDC	African Footprint Project Proposal (Military Ombud)  Humanitarian assistance to Malawi  The development of principles and guidelines governing social media in elections in Africa (IEC)					
	ARF projects monitored for compliance with concurrence received	Percentage of ARF projects monitored for compliance with concurrence received.	100% (32 of 32) ARF projects monitored for compliance with concurrence received	100% (18 of 18) ARF projects monitored for compliance with concurrence received	Target achieved 100% (11 of 11) of projects monitored for compliance with concurrence received.  Agricultural development support for Cabo Delgado province of Mozambique  Humanitarian assistance to the Republic of Cuba	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS							
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
					Provision of vaccines to 26 African countries  Humanitarian assistance pledge by President Ramaphosa at EU Pledging Conference for the development of vaccines in Africa in collaboration with DSI  Humanitarian aid to the Republic of Mozambique  Central African Republic VIP police training  South African participation in the SEOMs  International Diplomatic Training Programme  Drought relief in Namibia					



## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
					South Africa's intervention and contribution to the Lesotho Peace Process  The Cuba Economic Aid Package				
	Closed ARF projects with close-out reports	Percentage of closed ARF projects with close-out reports	-	100% (eight of eight) of closed projects with close-out reports:  The provision of PPE to African countries  In Transformation Initiative (ITI) Central African Republic project  Guinea: funding for rice production and technical assistance  Guinea: Museum Project in Kindia	Target achieved 100% (eight of eight) of closed projects with close-out reports:  Timbuktu manuscripts project  Humanitarian assistance to South Sudan  ITI in Madagascar  Humanitarian aid to the Republic of Zimbabwe  African Women in Dialogue Programme, Zanele Mbeki Foundation	100% of ARF closed projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS							
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
				<i>Institute de Gemmologie Madagascar (IGM) Expansion Project in Madagascar (Emergency)</i>  Humanitarian assistance to Saharawi refugees  Contribution to the Special Fund for COVID-19  Contribution towards the Africa CDC	Deployment of a South African expert to Juba, South Sudan, to serve on the Independent Boundaries Committee  The presidential and legislative elections in the Central African Republic  Assistance for the purchase of livestock anthrax vaccines for The Kingdom of Lesotho					
	Quarterly project progress reports	Number of quarterly project progress reports	-	100% of (four of four) quarterly project progress reports	Four quarterly project progress reports	Four quarterly project progress reports	Four quarterly project progress reports	Four quarterly project progress reports	Four quarterly project progress reports	Four quarterly project progress reports
	Project site visit conducted	Number of project site visit reports	-	-	-	-	Five project site visit reports	Six project site visit reports	Six project site visit reports	
	South African SADC election observer mission reports	Number of South African SADC election observer mission reports	-	-	-	-	Five South African SADC election observer mission reports	All South African SADC election observer mission reports	All South African SADC election observer mission reports	

## Outcomes, Outputs, Performance Indicators and Targets

OUTCOME	OUTPUTS	OUTPUT INDICATORS	ANNUAL TARGETS						
			AUDITED / ACTUAL PERFORMANCE			ESTIMATED PERFORMANCE	MTEF PERIOD		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	ARF impact assessment conducted	Number ARF impact assessment reports	-	-	-	-	One ARF impact assessment report	Zero	Zero

## Indicators, Annual and Quarterly Targets

Output indicators	Annual target 2024/25	Q1	Q2	Q3	Q4
Percentage of requests evaluated by the ARF Advisory Committee	100% of requests evaluated by the ARF Advisory Committee	100% of requests evaluated by the ARF Advisory Committee	100% of requests evaluated by the ARF Advisory Committee	100% of requests evaluated by the ARF Advisory Committee	100% of requests evaluated by the ARF Advisory Committee
Percentage of ARF projects monitored for compliance with concurrence received.	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received	100% of ARF projects monitored for compliance with concurrence received
Percentage of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports	100% of closed ARF projects with close-out reports
Number of quarterly project progress reports	Four quarterly project progress reports	One quarterly project progress report	One quarterly project progress report	One quarterly project progress report	One quarterly project progress report
Number of project site visit reports	Five project site visit reports	One project site visit report	One project site visit report	Two project site visit reports	One project site visit report
Number of South African SADC election observer mission reports	Five South African SADC election observer mission reports	One South African SADC election observer mission report • Madagascar	No target set for the quarter	No target set for the quarter	Four South African SADC election observer mission reports • Mozambique • Botswana • Namibia • Mauritius
Number of ARF impact assessment report	One ARF impact assessment report	No target set for the quarter	One ARF impact assessment report	No target set for the quarter	No target set for the quarter

## 13. Glossary of terminology

### Agenda 2063

Agenda 2063: *The Africa We Want* is Africa's blueprint and master plan for transforming Africa into the global powerhouse of the future. It is the continent's strategic framework that aims to deliver on its goal of inclusive and sustainable development and is a concrete manifestation of the Pan-African drive for unity, self-determination, freedom, progress and collective prosperity pursued under Pan-Africanism and the African Renaissance. The genesis of Agenda 2063 was the realisation by African leaders that there was a need to refocus and reprioritise Africa's agenda from the struggle against apartheid and the attainment of political independence for the continent, which was the focus of the Organisation of African Unity, the precursor of the African Union, and instead to prioritise inclusive social and economic development, continental and regional integration, democratic governance and peace and security, among other issues, aimed at repositioning Africa to becoming a dominant player in the global arena.

### Agenda 2063 seeks to deliver on a set of seven aspirations:

*Aspiration 1: A prosperous Africa based on inclusive growth and sustainable development*

*Aspiration 2: An integrated continent, politically united and based on the ideals of Pan-Africanism and the vision of Africa's Renaissance*

*Aspiration 3: An Africa of good governance, democracy, respect for human rights, justice and the rule of law*

*Aspiration 4: A peaceful and secure Africa*

*Aspiration 5: An Africa with a strong cultural identity, common heritage, shared values and ethics*

*Aspiration 6: An Africa, whose development is people-driven, relying on the potential of African people, especially its women and youth, and caring for children.*

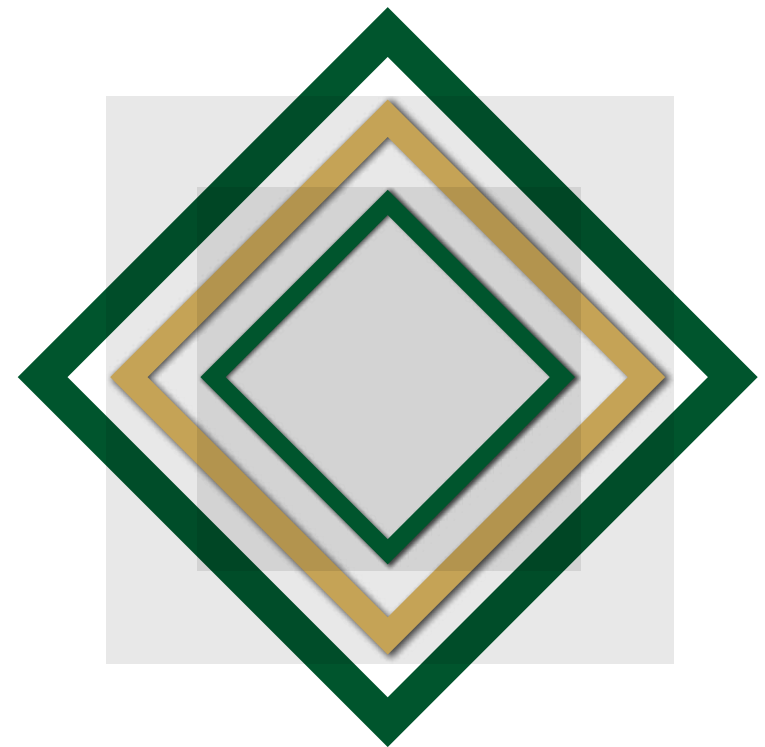
*Aspiration 7: Africa as a strong, united, resilient and influential global player and partner.*

### African Continental Free Trade Area (AfCFTA):

The establishment of the AfCFTA, which entered into force on 30 May 2019, is a key priority of Africa's Agenda 2063 and a flagship project for the continent. The AfCFTA is the world's largest single market of over 1.2 billion consumers, stimulating intra-Africa trade and investment and growing gross domestic product to US\$3.4 trillion.

## 14. PUBLIC ENTITY'S GENERAL INFORMATION

<b>Registered name:</b>	African Renaissance and International Cooperation Fund (ARF)
<b>Physical address:</b>	460 Soutpansberg Road Rietondale Pretoria 0084
<b>Postal address:</b>	Private Bag X152 Pretoria 0001
<b>Telephone number/s:</b>	+ 27 12 351 1000
<b>Fax number:</b>	+ 27 12 329 1000
<b>E-mail address:</b>	info@dirco.gov.za
<b>Website address:</b>	www.dirco.gov.za
<b>External auditor:</b>	Auditor-General of South Africa
<b>Banker:</b>	South African Reserve Bank
<b>Advisory Committee Secretary:</b>	ARF Secretariat





# PART: E

## Technical Indicator Descriptions (TIDs)

Five Year Targets





## Programme 1: Promotion of democracy and good governance

<b>Indicator title</b>	<b>Number of South African Development Community (SADC) elections observer missions in which South Africa participates</b>
<b>Definition</b>	The indicator refers to frequency of South Africa's observer missions' participation in elections taking place in SADC countries The main objective is to monitor SADC elections and ascertain whether the elections are free, fair, peaceful, held in an environment free of intimidation and violence, and with respect for the outcomes of elections by all political parties.
<b>Source of data</b>	Submission from the relevant political desk/business unit for the request for the ARF Advisory Committee to recommend the utilisation of the pre-approved budget for the election observer mission. The budget will cover air tickets, accommodation, ground transport, subsistence and travel allowances, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter.
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Report on SADC election observer missions in which South Africa participate. This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	South Africa observer missions will participate in all SADC elections
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	SADC Region
<b>Calculation type</b>	Cumulative
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100% (all)
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for projects for technical assistance to support elections funded</b>
<b>Definition</b>	The indicator refers to the funds provided by the ARF for the procurement of goods and services related to support elections.
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings, requests/proposals and concurrence letter.
<b>Method of calculation/assessment</b>	<u>Number of projects for technical assistance to support elections funded X 100</u> Number of requests for technical assistance to support elections recommended for funding
<b>Means of verification</b>	Report on projects for technical assistance to support elections funded.  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of projects for technical assistance to support elections will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for projects for promoting good governance funded</b>
<b>Definition</b>	The indicator refers to the funding of projects by institutions like the IEC and other institutions that are meant to promote good governance on the African continent
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings, requests/proposals and concurrence letter
<b>Method of calculation/assessment</b>	$\frac{\text{Number of projects for promoting good governance funded}}{\text{Number of requests for projects promoting good governance recommended for funding}} \times 100$
<b>Means of verification</b>	Report on projects for promoting good governance funded  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of projects promoting good governance will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation Type</b>	Non-cumulative
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of requests recommended for projects for mediation and conflict resolution supported</b>
<b>Definition</b>	The indicator refers to South Africa's intervention in conflicts through negotiations and conflict resolution
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Report on projects for mediation and conflict resolution funded  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	All projects for mediation and conflict resolution will be supported
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	All (100%)
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for projects funded to operationalise the AfCFTA</b>
<b>Definition</b>	The indicator refers to South Africa's support through funding of projects to implement the AfCFTA
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings, requests/proposals and concurrence letter
<b>Method of calculation/assessment</b>	<u>Number of projects to operationalise the AfCFTA funded X 100</u> Number of requests recommended for funding to operationalise the AfCFTA
<b>Means of verification</b>	Report on projects to operationalise the AfCFTA funded  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of projects to operationalise the AfCFTA will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for socio-economic development and integration projects funded</b>
<b>Definition</b>	The indicator refers to the AfCFTA projects that will accelerate progress towards continental unity and integration for sustained growth, trade, exchange of goods, services, free movement of people and fast-track economic integration.
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<u>Number of socio-economic development and integration projects funded X 100</u> Number of requests for socio-economic development and integration recommended for funding
<b>Means of verification</b>	Report on socio-economic development and integration projects funded  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of socio-economic development and integration projects will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for humanitarian assistance projects funded</b>
<b>Definition</b>	The indicator refers to assistance or aid in material or logistical assistance, food, etc. provided for humanitarian purposes, typically in response to humanitarian relief efforts, including natural disasters and man-made disasters, with the main aim to save lives, alleviate suffering and maintain human dignity
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	$\frac{\text{Number of humanitarian assistance projects funded}}{\text{Number of requests for humanitarian assistance recommended for funding}} \times 100$
<b>Means of verification</b>	Report on humanitarian assistance projects funded This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of humanitarian assistance projects requesting funding will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for training development and capacity-building projects funded</b>
<b>Definition</b>	The indicator refers to the development, training and strengthening of skills of individuals nominated to be trained through the ARF and DIRCO funding process from the African continent in order to improve the situation in their countries
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/ assessment</b>	<u>Number of training development and capacity-building projects funded X 100</u> Number of requests for training development and capacity-building recommended for funding
<b>Means of verification</b>	Report on training development and capacity-building projects funded. This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
<b>Assumptions</b>	100% of training development and capacity-building projects will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations



<b>Indicator title</b>	<b>Percentage of ARF projects in compliance with the ARF Act</b>
<b>Definition</b>	The indicator refers to proper management of projects to ensure that there is effective management of resources through sound administration and good governance
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<u>Number of ARF projects in compliance with the ARF Act X 100</u> Number of ARF projects
<b>Means of verification</b>	Project progress report and quarterly reconciliation
<b>Assumptions</b>	100% of ARF projects will be in compliance with the ARF Act
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African countries and other countries
<b>Reporting cycle</b>	Five years
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of project site visit reports</b>
<b>Definition</b>	The indicator refers to the project reports that are produced from the site visit where the project is implemented. The report could be compiled by the either project implementers (service provider or partner, department or entity, mission or the ARF Secretariat) or any stakeholder involved in the project.
<b>Source of data</b>	ARF project list and site visit reports
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Project site visit report  This could be in the form of a memo, a note verbale, trip report, submission or report compiled by either project implementers (service provider or partner, department or entity, mission or the ARF Secretariat) or any stakeholder involved in the project.
<b>Assumptions</b>	Five project site visit reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Five
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of South African SADC election observer mission reports</b>
<b>Definition</b>	The indicator refers to reports produced by the relevant political desk/business unit or mission to inform the Minister about the outcomes of the SADC elections where there was South Africa observer mission participation on the running of the elections. The participant report will detail how the elections were conducted and ascertain whether the elections were free, fair, peaceful, held in an environment free of intimidation and violence, and respect for the outcomes of elections by all political parties.
<b>Source of data</b>	ARF project list and site visit reports
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Project site visit report  This could be in the form of a memo, submission or report compiled by the relevant political desk/business unit detailing the proceeding and outcomes of the elections
<b>Assumptions</b>	Five South African SADC election observer mission reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	SADC countries
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Five
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of ARF impact assessment reports</b>
<b>Definition</b>	The indicator refers to reports on the impact assessment of the projects implemented by the ARF in order to assess its effectiveness and impact thereof on South Africa's foreign policy. The recommendations from the evaluation will inform how the work of the ARF can be strengthened to optimise its impact.
<b>Source of data</b>	Impact assessment of the ARF projects implemented over the period 2018 to 2022 on South Africa's Foreign Policy.
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Impact assessment of the ARF projects  This could be in the form of a memo, submission or report compiled by the relevant political desk/business unit detailing the project implementations as well as close-out reports.
<b>Assumptions</b>	Impact assessment report of the ARF projects implemented over the period 2018 to 2022 on South Africa's Foreign Policy.
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	All countries where ARF projects were implemented within the specified period
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Five
<b>Desired performance</b>	One
<b>Indicator responsibility</b>	ARF Head of Operations



# PART: F

## Technical Indicator Descriptions (TIDs)

APP Targets



## Programme 1: Promotion of democracy and good governance

Indicator title	Number of South African Development Community (SADC) elections observer missions in which South Africa participates
Definition	The indicator refers to the frequency of South Africa's observer missions' participation in elections taking place in the SADC countries. The main objective is to monitor SADC elections and ascertain whether the elections are free, fair, peaceful, held in an environment free of intimidation and violence, and respect for the outcomes of elections by all political parties.
Source of data	Submission from the political desk/business unit for the request for the ARF Advisory Committee to recommend the utilisation of the pre-approved budget for election observer missions. The budget will cover air tickets, accommodation, ground transport, subsistence and travel allowances , minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter .
Method of calculation/assessment	Simple count
Means of verification	SADC elections in which South Africa observer missions participated  Concurrence letter and requests/proposals recommended for funding  This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)
Assumptions	South Africa observer missions will participate in all SADC elections
Disaggregation of beneficiaries (where applicable)	Not applicable
Spatial transformation (where applicable)	SADC Region
Calculation type	Cumulative
Reporting cycle	Quarterly
Desired performance	Five
Indicator responsibility	ARF Head of Operations



<b>Indicator title</b>	<b>Percentage of requests recommended for projects for technical assistance to support elections funded</b>
<b>Definition</b>	The indicator refers to the funding of projects by institutions like the IEC and other institutions, that are meant to promote good governance on the African continent
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<p><u>Number of projects for promoting good governance funded X 100</u></p> <p>Number of requests for promoting good governance recommended for funding</p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Requested funding are requests/proposals presented to the ARF Advisory Committee</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in the non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	Agenda, minutes of the ARF Advisory Committee meetings and concurrence letter
<b>Assumptions</b>	100% of projects promoting good governance will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation Type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for projects for promoting good governance funded</b>
<b>Definition</b>	The indicator refers to assistance provided in the procurement of election-related goods and services to support elections
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<p><u>Number of projects for technical assistance to support elections funded X 100</u></p> <p>Number of requests for technical assistance to support elections recommended for funding</p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph</p>
<b>Means of verification</b>	<p>Report on projects for technical assistance to support elections</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)</p>
<b>Assumptions</b>	100% of projects for technical assistance to support elections will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

## Programme 2: Prevention and resolution of conflict

Indicator title	Number of requests recommended for projects for mediation and conflict resolution supported
<b>Definition</b>	The indicator refers to South Africa's intervention in conflict through negotiations and conflict resolution. DIRCO-led peace processes and projects are funded through a ringfenced pre-approved budget which aims to expedite the response time in which our government assists to mediate peace processes in those countries on the continent where mediation is required. Therefore, in this instance no further requests for concurrence are required since concurrence was obtained for the pre-approved budget.
<b>Source of data</b>	Requests, agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter.
<b>Method of calculation/assessment</b>	Simple count  DIRCO-led peace processes and projects are funded through a ringfenced pre-approved budget which aims to expedite the response time in which our government assists to mediate peace processes in those countries on the continent where mediation is required. Therefore, in this instance no further requests for concurrence are required since concurrence was obtained for the pre-approved budget.
<b>Means of verification</b>	Project report on mediation and conflict resolution interventions  This could be a in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat )
<b>Assumptions</b>	Three projects for mediation and conflict resolution will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Three
<b>Indicator responsibility</b>	ARF Head of Operations

## Programme 3: Support socio-economic development and integration

<b>Indicator title</b>	<b>Percentage of requests recommended for projects funded to operationalise the AfCFTA</b>
<b>Definition</b>	The indicator refers to South Africa's projects to support the implementation of the AfCFTA
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation / assessment</b>	$\frac{\text{Number of projects to operationalise AfCFTA funded}}{\text{Number of requests to operationalise AfCFTA projects recommended for funding}} \times 100$
	<p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	<p>Report on funded AfCFTA projects</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)</p>
<b>Assumptions</b>	100% of projects to operationalise the AfCFTA will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of requests recommended for socio-economic development and integration projects funded.</b>
<b>Definition</b>	The indicator refers to the AfCFTA projects that will accelerate progress towards continental unity and integration for sustained growth, trade, exchange of goods, services and free movement of people and fast-track economic integration
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<p><u>Number of socio-economic development and integration projects funded X 100</u></p> <p>Number of requests for socio-economic development and integration recommended for funding</p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in the non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	<p>Report on socio-economic development and integration projects</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)</p>
<b>Assumptions</b>	100% of socio-economic development and integration projects will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

## Programme 4: Provision of humanitarian assistance

Indicator title	Percentage of requests recommended for humanitarian assistance projects funded
<b>Definition</b>	The indicator refers to assistance or aid in material or logistical assistance, food, etc. provided for humanitarian purposes, typically in response to humanitarian relief efforts, including natural and man-made disasters, with the main aim to save lives, alleviate suffering and maintain human dignity
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<p><u>Number of humanitarian assistance projects funded X 100</u></p> <p>Number of requests for humanitarian assistance recommended for funding</p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	<p>Project report on humanitarian assistance projects</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)</p>
<b>Assumptions</b>	100% of humanitarian assistance projects will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

## Programme 5: Provision of human resource development

<b>Indicator title</b>	<b>Percentage of requests recommended for training development and capacity-building projects funded</b>
<b>Definition</b>	The indicator refers to the development, training and strengthening of skills of individuals nominated to be trained through the ARF and DIRCO funding process from the African continent to improve the situation in their countries
<b>Source of data</b>	Agenda, minutes, attendance register for the ARF Advisory Committee meetings and concurrence letter
<b>Method of calculation/assessment</b>	<p><u>Number of training, development, and capacity-building projects x100</u></p> <p>Number of requests for training, development and capacity-building recommended for funding</p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	<p>Project report on training projects funded</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat)</p>
<b>Assumptions</b>	100% of training, development and capacity-building projects will be funded
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

## Programme 6: Cooperation between the Republic and other countries, in particular African countries

Indicator title	Percentage of requests recommended for cooperation projects with other countries funded
Definition	The indicator refers to projects that are delivered in partnership with other countries with the aim of promoting cooperation among the countries
Source of data	Information from the project site or information obtained through various engagements
Method of calculation/assessment	<p><math>\frac{\text{Number of projects for cooperation with other countries funded}}{\text{Number of requests for cooperation with other countries recommended for funding}} \times 100</math></p> <p>Requests funded are requests/proposals presented to the ARF Advisory Committee and approved by both ministers of DIRCO and Finance through a concurrence letter</p> <p>Recommended for funding means requests/proposals presented to and recommended by the ARF Advisory Committee to be funded</p> <p>If the request/proposal is received and evaluated during the financial year and a concurrence letter has not been received, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When the concurrence letter is issued in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
Means of verification	<p>Project reports on cooperation projects</p> <p>This could be in the form of a memo, a note verbale, trip report, minutes of meetings, submission or report compiled per project quarterly, by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat )</p>
Assumptions	No target set for the financial year
Disaggregation of beneficiaries (where applicable)	Not applicable
Spatial transformation (where applicable)	African and other countries
Calculation type	Non-cumulative
Reporting cycle	Quarterly
Desired performance	Zero
Indicator responsibility	ARF Head of Operations



## Programme 7: Administration and project management

<b>Indicator title</b>	<b>Percentage of requests evaluated by the ARF Advisory Committee</b>
<b>Definition</b>	The indicator refers to requests (project proposals) assessed and evaluated by the ARF Advisory Committee in line with the ARF Act, 2000 (Act 51 of 2000) for recommendation for funding to the DIRCO Minister who seeks concurrence from the Minister of Finance
<b>Source of data</b>	Requests/project proposals are submitted to the ARF Secretariat through DIRCO branches to ensure that the project supports foreign policy. Projects are identified and approved by the Deputy Director-General of a branch
<b>Method of calculation/assessment</b>	<p><u>Number of requests evaluated by the ARF Advisory Committee X 100</u></p> <p>Number of requests received</p> <p>Requests evaluated are proposals/requests presented and reviewed (assessed and evaluated) by the ARF Advisory Committee Requests received are proposals/requests presented for review (assessment and evaluation) by the ARF Advisory Committee</p> <p>A proposal/request is initially accounted for when it is submitted and presented for review (assessment and evaluation) by the ARF Advisory Committee, irrespective of the number of times a project proposal could be reviewed, assessed and evaluated by the Advisory Committee.</p> <p>If the request/proposal is received and not evaluated during the financial year, it will only be recorded as a denominator and this will result in non-achievement in the year under reporting. When evaluation is finalised in the next financial year, it will not be recorded as an achievement, however, it will be acknowledged and disclosed under performance information as a narrative paragraph.</p>
<b>Means of verification</b>	Requests/project proposals submitted requesting funding assistance
<b>Assumptions</b>	100% of requests/project proposals submitted for funding will be evaluated by the ARF Advisory Committee
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	

<b>Indicator title</b>	<b>Percentage of ARF projects monitored for compliance with concurrence received</b>
<b>Definition</b>	The indicator refers to the quarterly review of ARF projects to ensure that the project is paid within the approved budget of the concurrence received to avoid spending beyond the approved budget
<b>Source of data</b>	Concurrence letter, payments listing and information are collected from the payments list and traced to the quarterly reconciliation where approved funds are compared with funds paid
<b>Method of calculation/assessment</b>	<u>Number of ARF projects monitored for compliance with concurrence received X 100</u> Number of ARF projects
<b>Means of verification</b>	Quarterly reconciliation, concurrence and payments listing (means of verification is project financial reconciliation of provision and commitment)
<b>Assumptions</b>	100% of ARF projects will be monitored for compliance with concurrence received
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Percentage of closed ARF projects with close-out reports</b>
<b>Definition</b>	The indicator refers to all active projects, which were completed
<b>Source of data</b>	Information from the project site or information obtained through various engagements
<b>Method of calculation/assessment</b>	$\frac{\text{Number of ARF projects close-out reports}}{\text{Number of ARF closed projects}} \times 100$
<b>Means of verification</b>	Project close-out reports This could be in the form of a report compiled by either the project owners or project implementers (service provider or partner, department or entity, mission or the ARF Secretariat). The close-out reports are prepared by the role players and signed off by the ARF Secretariat to ensure that all the predetermined project deliverables were achieved.
<b>Assumptions</b>	100% of closed projects will have project close-out reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Non-cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	100%
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of quarterly project progress reports</b>
<b>Definition</b>	The indicator refers to the progress made on the ARF projects, which reflects the status reports of the projects on a quarterly basis. The project status shows the recommendation of the project by the Advisory Committee, when concurrence was obtained, progress made on the project, as well as expenditure.
<b>Source of data</b>	Information from the project site or information obtained through various engagements
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Quarterly project progress reports Project progress reports prepared by the project manager based on the information collected from the project site visit Project Steering Committee meetings or any other meeting relating to the project
<b>Assumptions</b>	Four quarterly project progress reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Four
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of project site visit reports</b>
<b>Definition</b>	The indicator refers to the reports that are produced from the site visit where the project is implemented. The report could be compiled by the either the project implementers (service provider or partner, department or entity, mission or the ARF Secretariat) or any stakeholder involved in the project.
<b>Source of data</b>	ARF project list and site visit reports
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Project site visit report This could be in the form of a memo, a note verbale, trip report, submission or report compiled by either project implementers (service provider or partner, department or entity, mission or the ARF Secretariat) or any stakeholder involved in the project.
<b>Assumptions</b>	Five project site visit reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	African and other countries
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Five
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of South African SADC election observer mission reports</b>
<b>Definition</b>	The indicator refers to reports produced by the relevant political desk/business unit or mission to inform the Minister about the outcomes of the SADC elections where there was South Africa observer mission participation on the running of the elections. The participant report will detail how the elections were conducted and ascertain whether the elections were free, fair, peaceful, held in an environment free of intimidation and violence, and respect for the outcomes of elections by all political parties.
<b>Source of data</b>	ARF project list and site visit reports
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Project site visit report  This could be in the form of a memo, submission or report compiled by the political desk/business unit or the mission detailing the proceeding and outcomes of the elections.
<b>Assumptions</b>	Five South African SADC election observer mission reports
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	SADC countries
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	Five
<b>Indicator responsibility</b>	ARF Head of Operations

<b>Indicator title</b>	<b>Number of ARF impact assessment reports</b>
<b>Definition</b>	The indicator refers to reports on the impact assessment of the projects implemented by the ARF in order to assess its effectiveness and impact thereof on South Africa's foreign policy. The recommendations from the evaluation will inform how the work of the ARF can be strengthened to optimise its impact.
<b>Source of data</b>	Impact assessment of the ARF projects implemented over the period 2018 to 2022 on South Africa's Foreign Policy.
<b>Method of calculation/assessment</b>	Simple count
<b>Means of verification</b>	Impact assessment of the ARF projects This could be in the form of a memo, submission or report compiled by the desk detailing the project implementations as well as close-out reports.
<b>Assumptions</b>	Impact assessment report of the ARF projects implemented over the period 2018 to 2022 on South Africa's Foreign Policy.
<b>Disaggregation of beneficiaries (where applicable)</b>	Not applicable
<b>Spatial transformation (where applicable)</b>	All countries where ARF projects were implemented within the specified period
<b>Calculation Type</b>	Cumulative
<b>Reporting cycle</b>	Quarterly
<b>Desired performance</b>	One
<b>Indicator responsibility</b>	ARF Head of Operations







