

South African National Biodiversity Institute

## PRESENTATION ON SANBI'S 2022/23 3<sup>rd</sup> QUARTER APP PERFORMANCE

## PORTFOLIO COMMITTEE ON FORESTRY, FISHERIES AND THE ENVIRONMENT (PCFFE)

Chief Executive Officer Mr Shonisani Munzhedzi

Celebrating biodiversity for the benefit and enjoyment of all South Africans

www.sanbi.org

## **SANBI Delegation**

- Prof. Edward Nesamvuni, SANBI Board Chairperson
- Mr Shonisani Munzhedzi, Chief Executive Officer
- Ms Lorato Sithole, Chief Financial Officer
- Mr Elliot Mashile, Chief Operations Officer
- Ms Carmel Mbizvo, Head: Biodiversity Science & Policy Advice
- Mr Jacob Kutu, Director: Strategic Coordination & Oversight



## **Presentation Outline**

- SANBI Strategic Overview
- SANBI Policy Mandate and Programmes
- Annual Performance Report
- Financial Performance
- SANBI Acronyms





# **Strategic Overview**

## **SANBI** Vision

South Africa's biodiversity is conserved and enhanced to deliver sustainable benefits for all.

## **SANBI Mission Statement**

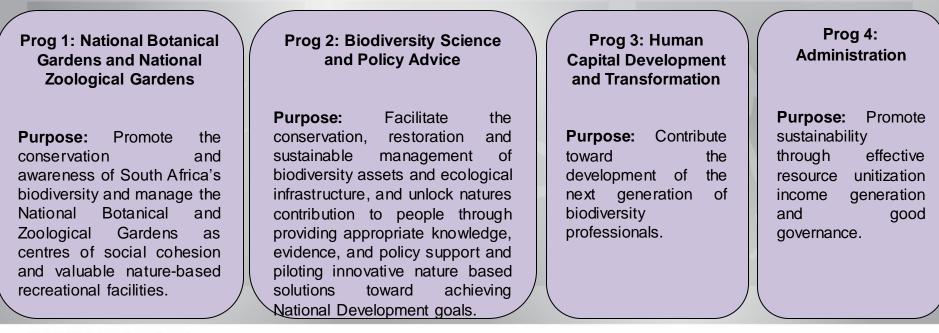
To provide leadership in biodiversity research, policy advice, conservation, and human capital development; and to promote the appreciation, sustainable use, and equitable sharing of the benefits of South Africa's biodiversity.





## SANBI POLICY MANDATE AND PROGRAMMES

- **SANBI's legislative mandate** as defined in the National Environmental Management: Biodiversity Act (Act 10 of 2004), National Environment Management Act (NEMA - Act 107 of 1998), relevant national regulatory provisions and international environmental obligations
- Environment sector priorities as outlined in the Medium-Term Strategic Framework (MTSF 2019-24)
- Relevant National Development Plan (NDP) priorities and high-level government plans or strategies





human wellbeing improved service delivery spatial integration iob creation

WHATWEINFLUENCE harnessing biodiversity value investment in ecological infrastructure ecosystem-based adaptation to climate change streamlined environmental decision-making

## **SCIENCE INTO POLICY / ACTION:** information | planning | policy advice | models | tools

WHAT WE DC

**GARDENS** 

### **BUILDING BIODIVERSITY KNOWLEDGE:**

assessments | status | trends | monitoring | modelling

### FOUNDATIONS OF BIODIVERSITY:

windows on biodiversity collections | taxonomy | inventory | maps | classification of ecosystems and species



HUMAN CAPITAL

**DEVELOPMENT** 

## PERFORMANCE ANALYSIS CRITERIA

% ON TARGET	% OFF TARGET
100%	0 – 99%
Qualitative target achieved as planned	Planned target not fully achieved as planned

Target achieved or exceeded - Good Perform	mance		
Target not achieved – Underperformance		0	
No Targets for the Reporting Quarter		*	
	6		

7



#### **QUARTER 1 -3 OVERALL SANBI SUMMARY OF PERFORMANCE**

QUATERS	% On target	% Work in progress	% Off Target	% No Milestone
First Quarter	87% (38/44)	11% (5/44)	2%(1/44)	5/49
Second Quarter	87% (40/46)	13% (6/46)	(0/46)	3/49
Third Quarter	93% (41/44)	Not Applicable	7% (3/44)	5/49



#### **QUARTER 3: SANBI PERFORMANCE PER PROGRAMME**

9% (1 /11) 0/16 33% (1/3)	1/12 2/18 2/5
33% (1/3)	2/5
7% (1/14)	0//14
7% (3/44)	5/49
5	Ser)
	7% (3/44)



### QUARTER 3 : DELAYED AREAS OF WORK

Prog.	Annual Target	Quarter 3 Target	Progress and Challenges	Corrective Action and Improvement
1	NZG Repositioning Strategy and Implementation Plan developed	Draft NZG Repositioning Strategy and Implementation Plan developed, reviewed by EXCO	Repositioning Strategy and	Corrective measure: EXCO meeting to review the Strategy was held in Jan 2023 and strategy was recommended and processed to the Board Strategy approved
3	1 050 Groen Sebenza intern placements.	525 interns placed	<ul> <li>160 interns placed</li> <li>Delayed recruitment with host employers:</li> <li>Process at different stages (Advert closed, interviews underway; recommendation made)</li> </ul>	Follow-up efforts made to achieve the annual target. Escalation of delays and engagement undertaken with Senior leadership of different host organization to fast recruitment processes. Annual target achieved and exceeded
4	47% of staff in top and senior management are female	47% of staff in top and senior management are female	45% of staff in top and senior management are female (18/40x100) <b>Challenges</b> : Male staff appointed in SMS posts this quarter.	The annual target is projected to be achieved. Annual target achieved and exceeded



Output Indicator		ucation and awareness 2022/23 <sup>3rd</sup> Quar Annual Target Target 2022/23		1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
Maintenance sustainability, enhance visitors	Number of maintenance, repair or refurbishment infrastructure projects completed in NBGs or NZGs	infrastructure projects completed in	completed in the	Exceeded target	Exceeded target	Exceeded target Cumulative 42 priority maintenance, repair or refurbishment infrastructure projects completed in the established NBGs or NZGs Reasons for exceeded target: Advance planning implemented to achieve as many of priority projects as possible within Q3.
Infrastructure Development & Maintenance Customer service, financial sustainability, experiences	Number of new infrastructure projects completed in NBGs or NZGs	10 priority new infrastructure projects completed in the established NBGs or NZGs	Cumulative 7 priority new infrastructure projects completed in the established NBGs or NZGs	Exceeded target	On target	Exceeded target Cumulative 9 priority new infrastructure projects completed in the established NBGs or NZGs Reasons for exceeded target: Advance planning implemented to achieve as many priority projects as possible within Q3.





Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
Conservation Strategy de and numbe initiatives as Green Ener Water Cons implementa implementa	Water on eveloped r of s per the rgy and servation ation plan	SANBI Green Energy and Water Conservation Strategy and Implementation Plan developed.	Progress report on development of SANBI Green Energy and Water Conservation Strategy	Ontarget	On target	On target Progress report on development of SANBI Green Energy and Water Conservation Strategy developed



= On target



Output Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarte Progress and Analysis
Number new development nt refurbishr nt infrastruc e proje for n botanical gardens implemer d (Kwele and Thohoyar ou).	or infrastructure projects completed: ur Visitors Centre and Gatehouse w components of the Phase 1 infrastructure developments in the Kwelera National Botanical	new Visitors Centre completed	Work in Progress	Work in Progress.	On target Brick work for new Visitors Centre completed



= On target



	Dutcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, essearch, recreation, education and awareness								
	out Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis			
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors experiences	Number of new development or refurbishment infrastructure projects for new botanical gardens implemented (Kwelera and Thohoyandou).	New 175 m tree canopy walkway in the Thohoyandou National Botanical Garden completed.	Vertical support structures for new tree canopy walkway completed	Ontarget	Work in progress	Exceeded target New 188.8 m tree canopy walkway in the Thohoyandou National Botanical Garden completed Reasons for exceeded target: Sub-contractor appointed to construct tree canopy walkway and concerted effort made to complete deliverable ahead of schedule; annual target completed by end of Q3.			





			al Botanical and and and and and and and an and an and an and an an and an	Zoological Ga	ardens are	managed and maintained for conservation,
Output Indicator		2022/233rd Quarter1st Quarter2ndAnnualTarget 2022/23StatusQuarterTargetStatusStatus		Programme 3 <sup>rd</sup> Quarter Progress and Analysis		
Visitors, Financial sustainability and Social cohesion		1 200 000 visitors to NBGs and NZGs combined NBGs: 1 030 000 NZGs: 170 000	374 560 visitors to NBGs and NZGs combined NBGs: 304 960 NZGs: 69 600	Exceeded target	Exceeded target	Exceeded target 442 069 visitors to NBGs and NZGs combined NBGs: 370 913 NZGs: 71156 Reasons for exceeded target: NBGs Various marketing interventions put in place to attract local visitors and promote the use of NBGs and NZGs as safe outdoor open spaces. Increase in international visitors to Kirstenbosch following the ending of all COVID-19 regulations and restrictions in South Africa. Kirstenbosch Summer Sunset Concert series resumed at full capacity with no COVID-19 linked restrictions. NZG The NZG fair weather and constant stream of social media postings played a significant role.





## Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness







Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness								
	ut Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis		
Integrated Conservation & Partnership Species representation		Four (4) conservation programmes (ground hornbills, PAAZA <i>ex situ</i> small population management projects, temporary holding facilities and care for animals confiscated through illegal trade, and small population management in City of Tshwane reserves) implemented through signed MoUs or agreements	Implementatio n of conservation programme with the City of Tshwane on small population management in their reserves	No milestone	On target.	<b>On target</b> City of Tshwane (CoT) conservation programme: A meeting for the implementation of the conservation programme with CoT Conservation was held on 23 November 2022. A number of current and future areas of collaboration were identified. The progress on the implementation of collaboration initiatives was also discussed.		
Exchanced Scientific Information Exchange	Number of studbooks published under regional and international associations of zoos and aquaria	Number of studbooks published to enhance <i>ex situ</i> animal population management under regional and international associations of zoos and aquaria	No Milestone	No milestone	On target	No milestone. No Milestone but on target with the following activities achieved by end of Q3: Regional studbooks: 2 completed; 3 to be published in Q4 International studbook: 1 scheduled to be completed in Q4. Studbook keepers continue to update their data on a regular basis.		



Output Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
Number of beneficiarie s (learners) engaged with National Botanical and Zoological Gardens for biodiversity awareness, education, and science engagement opportunitie s	42 500 (30 500 NBGs and 12 000 NZGs) beneficiaries participating online and physically.	NBGs: 15 250 NZGs: 2 000	Exceeded target	Exceeded target	<ul> <li>Exceeded annual target (combined)</li> <li>NBGs: 7 878 NZG: 17 224</li> <li>NBGs: Q1 to Q3: 37 722 (annual target 30 500)</li> <li>NZGs: Q1 to Q3: 99 011 (annual target 12 000)</li> <li>Cumulative combined beneficiaries participating online and physically at NBGs and NZGs (Q1 to Q3): 136 733 (Combined annual target: 42 500)</li> <li>Reasons for exceeded target:</li> <li>NBGs: Relaxation of COVID-19 regulations earlier in 2022 enabled the Department of Basic Education to grant permission for excursions. Bookings of lessons by mainstream schools increased significantly as a result. Increased group sizes also resulted in more participation in the Kids in Gardens programme.</li> <li>NZG: High attendance numbers were achieved not only through schools visiting the NZG, but also by outreach visits and interaction with the science clubs in Mokopane.</li> </ul>



Outcome: NZG is repositioned to effectively contribute to conservation, animal welfare, research, recreation, tourism, education, awareness and public engagement.

Output Indicator		2022/23 <sup>3rd</sup> Quarter Annual Target Target 2022/23		1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
NZG and keeping of iconic species	NZG Repositioning Strategy and Implementation Plan developed and implemented	NZG Repositioning Strategy and Implementation Plan developed	Draft NZG Repositioning Strategy and Implementation Plan developed, reviewed by EXCO	Work in progress	On target	Off target Draft NZG Repositioning Strategy and Implementation Plan developed. Challenges : EXCO review is planned for January 2023. Corrective measure: Ad hoc EXCO meeting reviewed the Draft NZG Repositioning Strategy and Implementation Plan on 12 January 2023.
Repositioning of the NZG and	Framework on NZG accommodation of iconic species (elephants, rhinos, leopards and lions) developed and implemented	Framework on NZG accommodation of iconic species developed Preferred option on NZG future accommodation of elephants determined and implementation plan developed	Framework on NZG accommodation of iconic species developed ad submitted to SANBI Board for approval. Request DFFE approval on revised elephant management plan.	On target	On target	On target Frameworks developed and submitted to the SANBI Board for approval. DFFE approval of the revised elephant management plan for the current elephant requested.



### **PROGRAMME 1: THIRD QUARTER SUMMARY OF PERFORMANCE**

% On target	% Off Target	% No milestone	
91 % (10 /11)	9% (1 /11)	1/12	
	9%           9%           9%		



Outcome: T support	he state of biodiv	versity is assess	sed and releva	ant knowledge	and evidence	is generated to inform decision
Outpu	It Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
preservation, categorisation, of biodiversity data, nd decision support	Number of plant and animal taxa (species, genera and families) for which descriptive information has been compiled.	30 genera and 12 plant family descriptions compiled.	No milestone	No Milestone	No Milestone	No Milestone. Progress made to achieve the target. Markups are ready for 28 genera and 12 families and will be uploaded in Q4. Markups for three genera are already in the database The Migration to Brahms8 is posing a challenge
Mobilisation, classification, pudissemination and assessment of for knowledge advancement and	Number of plant and animal taxa (species, genera and families) for which descriptive information has been compiled.	1 000 animal species pages.	250 animal species pages compiled	On target	On target	On target. 250 animal species pages compiled





Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
for knowledge advancement and decision support	Number of biodiversity collection records digitised and added to databases	56 000 biodiversity collections records added to database	14 000 biodiversity records	Exceeded target	Work in Progress	On target. 10 697 animal and 3 303 plant records The Migration to Brahms8 is causin delays with the transfer of capture records into the plant databas BODATSA.





Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
categorisation, versity data, ion support	Number of biodiversity records published	59 400 biodiversity records published	14 850 biodiversity records published	On target	On target	<b>On target.</b> 14 850 biodiversity records from the Botanical Database of Southern Africa (BODATSA) published.
Mobilisation, classification, preservation, catego dissemination and assessment of biodiversity for knowledge advancement and decision sup	Number of version releases of biodiversity checklists	2 versions of Biodiversity Checklists released	No milestone	No Milestone	No Milestone	No Milestone. Animals: Records are being collated for five taxons to be included in the National Animal Checklist (mites and ticks, beetles, butterflies, marine fishes and spiders). Clean-up of data is continuing. Plants: Following the final migration to BRAHMS8, continued with lookups. Values in all lookups created and updated for several fields.







		iversity is assesse	ed and relevant know	ledge and e	vidence is g	Outcome: The state of biodiversity is assessed and relevant knowledge and evidence is generated to inform decision support								
	utput Indicator	2022/23 <sup>3rd</sup> Quarter Target Annual Target 2022/23		1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis								
es for DNA sis	Number of wildlife biomaterials added/accessioned	6 000 wildlife biomaterials accessioned/adde d to biobank	1 500 wildlife biomaterials	Exceeded target	Exceeded target	<b>Exceeded target.</b> 1540 wildlife biomaterials Target exceeded by 2% (40 accessions). Full batches need to be catalogued to ensure optimal banking.								
Tissue samples Analysis	Number of version releases of ecosystem classifications and maps	1 version release for ecosystem classifications and maps (Terrestrial)	National Vegetation Map Committee Meeting	On target	On target	On Target. National Vegetation Map Committee meeting (9 <sup>th</sup> November 2022) Achieved.								
Increasing Knowledge base for decision support	Number of research papers published in journals accredited by DHET	100 research papers published	Cumulatively 70 research papers published	Exceeded target	Exceeded target	Exceeded target. 83 research papers published. The period taken for Journal acceptance and publication of manuscripts cannot be accurately determined. The turnaround time for publication of accepted manuscripts was better than anticipated.								



= On target



Outcome support		diversity is assess	ed and relevant l	nowledge and	evidence is ge	enerated to inform decision
	put Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
	Number of cooperative research networks established and maintained to generate knowledge	3 cooperative research networks established and maintained to generate knowledge	2 network meetings convened	On target	Work in progress	<ul> <li>On target.</li> <li>SA species specialist group meeting (28 Oct 2022)</li> <li>CBD Genetic Indicator meeting (14 Nov 2022)</li> <li>Wildlife Economy network meeting (6 Dec 2022)</li> </ul>
	Number of risk analyses developed for alien & invasive species	45 additional risk analyses for alien & invasive species developed	Cumulatively 30 additional risk analyses for alien & invasive species developed	On target	On target	On target. 30 risk analyses achieved.
Increasing Knowledge base for decision support	Number of assessments completed, and dashboard of national indicators developed and maintained.	Preparatory work completed for Invasives assessment and NBA.	2nd order draft of invasives report complete	On target	On target	On target. 2nd order draft of invasives report complete



Output Indicator		2022/23 <sup>3rd</sup> Quarter Annual Target 2022/23 Target		1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
decision support Restoration	Annual report on status of illegally traded succulent plants produced in supporting the National Response Strategy and Action Plan to address the illegal trade in South African succulent flora.	Annual report on status of illegally traded succulent plants.	Draft annua report on statu of illegally trade succulent plant produced	s d	On target	On target Draft annual report of illega traded succulent plants produce
	Number of annual updates for Non- Detriment Findings for the Scientific Authority produced	1 update for Non- Detriment Findings for the Scientific Authority	Draft NDF compiled	s On target	On target	<b>On target.</b> Draft NDFs compiled





			oduced for m	nainstreaming	g biodiversit	y into policy and resources are mobilised for
	system-based ad utput Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
Policy Advice and decision support	Number of policy advice products developed to support mainstreaming of biodiversity assets and ecological infrastructure	7 policy advice products developed related to Strategic Water Source Areas (SWSAs); Natural Capital Accounting (NCA); Critical Biodiversity Areas (CBAs) and Ecological Support Areas (ESAs); key sectors that impact or depend on biodiversity or ecological infrastructure; and biodiversity stewardship.	2 policy advice products developed	Ontarget	Ontarget	<ul> <li>Exceeded target.</li> <li>3 policy advice products developed: <ul> <li>Factsheet on National Coastal and Marine Spatial Biodiversity Plan: Securing South Africa's coastal and marine biodiversity to support development and sustainable resource use</li> <li>Factsheet on Coastal ecological infrastructure: Investing in South Africa's natural coastal ecosystems is an investment in human wellbeing and a sustainable, climate-smart future.</li> <li>Factsheet on Ecological Infrastructure for Water Security project: Demonstrating how investing in ecological infrastructure can improve water security.</li> </ul> </li> <li>Reasons for exceeding target: An opportunity arose to develop a factsheet as part of the material for the project's mid-term review process.</li> </ul>





Output Indicator	2022/23	<sup>3rd</sup> Quarter Target	1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	Programme 3 <sup>rd</sup> Quarter
	Annual Target	2022/23	Status	Status	Progress and Analysis
Percentage of targets achieve of the High-Leve Panel (HLF recommendation s on elephan rhino, lion an leopard, relevan to SANB mandate	I plan developed. , 70% of SANBI implementation t plan annual	30% of SANBI HLP implementation plan annual targets achieved	On target	On target	On target. 30% of SANBI HLF implementation plan annua targets achieved



= On target



Outcome: Decision support tools are produced for mainstreaming biodiversity into policy and resources are mobilised for ecosystem-based adaptation

	Output Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
decision support	Number of district municipalities supported to mainstream Strategic Water Source Areas (SWSAs) into municipal planning and decision making	Develop a framework to support mainstreaming of SWSAs into municipal planning and decision making.	Second draft of framework developed	On target	On target.	<b>On target.</b> Second draft of the framework to support mainstreaming of SWSAs into municipal planning and decision making developed.
Policy Advice and deci	Percentage of relevant written requests from DFFE and other organs of state responded to within the timeframe stipulated in the request	100% of relevant written requests from DFFE and other organs of state responded to within timeframe stipulated.	100% of relevant written requests from DFFE and other organs of state responded to within timeframe stipulated.	On target	On target.	<ul> <li>On target.</li> <li>100% (4 of 4) relevant written requests responded to: <ul> <li>Draft National Water Pricing Strategy</li> <li>Draft National Water Resource Strategy 3</li> <li>Draft National Water Resources Infrastructure Agency Bill (NWRIA Bill)</li> <li>Draft National Infrastructure Plan 2050 Phase 2</li> </ul> </li> </ul>



Output Indicator		2022/23 <sup>3rd</sup> Quarter Annual Target Target 2022/23		1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
Resource mobilization, Ecosystem based adaptation, climate resilient society	Number and value of Green Climate Fund project proposals submitted to the Green Climate Fund Board for considerat ion.	1 full stage proposal with a value of at least ZAR 150 mi llion submitted to the Green Climate Fund for considerati on.	development engagement	On target	On target.	On target. One project development engagement session held: Reference Group meeting for the GCF project entitled 'Scaling up ecosystem-based approaches to managing climate-intensified disaste risks in vulnerable regions of South Africa' (Eco-DRR project) was held or 01 December 2022.



= On target



### **PROGRAMME 2: THIRD QUARTER SUMMARY OF PERFORMANCE**

% Off Target	% No milestone
0/16	2/18
100%	



#### **PROGRAMME 3 : HUMAN CAPITAL DEVELOPMENT AND TRANSFORMATION**

Output Indicator	2022/23 <sup>3rd</sup> QuarterAnnualTargetTarget2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis	
Number of black of biodiversity professionals supported through HCD interventions in SANBI.	228 black biodiversity professional s supported	50 black biodiversity professional s supported	Work in progress	Exceeded target	On target Quarter 3: 27 black biodiversity profession supported. Cumulative Q1-3: 201 biodiversity profession supported (Q1, 74; Q2- 100)
Number of Groen Sebenza intern placements.	1 050 Groen Sebenza intern placements.	525 interns placed	On target	Work in progress	<ul> <li>Off target : 160 interns placed. Recruitment process at different stages:         <ul> <li>8 employers at advert stage</li> <li>16 at shortlisting stage</li> <li>27 at interviewing stage.</li> <li>23 have recommended candidates for appointment. Start date for the 104 recommended candidates was 09/10/2022.</li> </ul> </li> <li>Challenges: Recruitment process delays by her organisations. Key project personnel posts also to longer than anticipated to be filled.</li> <li>Corrective Measures. Improved performance in Q Project Finance Manager reported for duty of 12/12/2022. Project Manager will expected commence on 01/02/2023. A high-level Project Oversight Committee (POC) has been set up with the purpose of unlocking challenges.</li> </ul>





= Off target

#### **PROGRAMME 3 : HUMAN CAPITAL DEVELOPMENT AND TRANSFORMATION**

Outp	out Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23 No milestone	1 <sup>st</sup> Quarter Status No Milestone	2 <sup>nd</sup> Quarter Status No milestone	Programme 3rd Quarter Progress and AnalysisNo milestoneNo milestone but on target with the following achievements:142 teachers/teacher educators trained in biodiversity conservation. Unplanned training requests were received from Mpumalanga DALA and UNESCO funded training in KZN.
Biodiversity careers, Teacher training and biodiversity monitoring	Number of teachers/teacher educators trained in biodiversity conservation management.	180 teachers/teac her educators trained in biodiversity conservation.				
Biodiversity careers, Teacher training and biodiversity monitoring	Number of Higher Education Institutions (HEIs) participating in Biodiversity Careers Programme.	participating in Biodiversity Careers	No milestone	Work in progress	Exceeded target	<ul> <li>No milestone</li> <li>No milestone but exceeded annual target with the following activities:</li> <li>24 HEIs have so far participated in Biodiversity Careers Programme</li> <li>Plans to reactivate face-face career programmes are underway.</li> </ul>







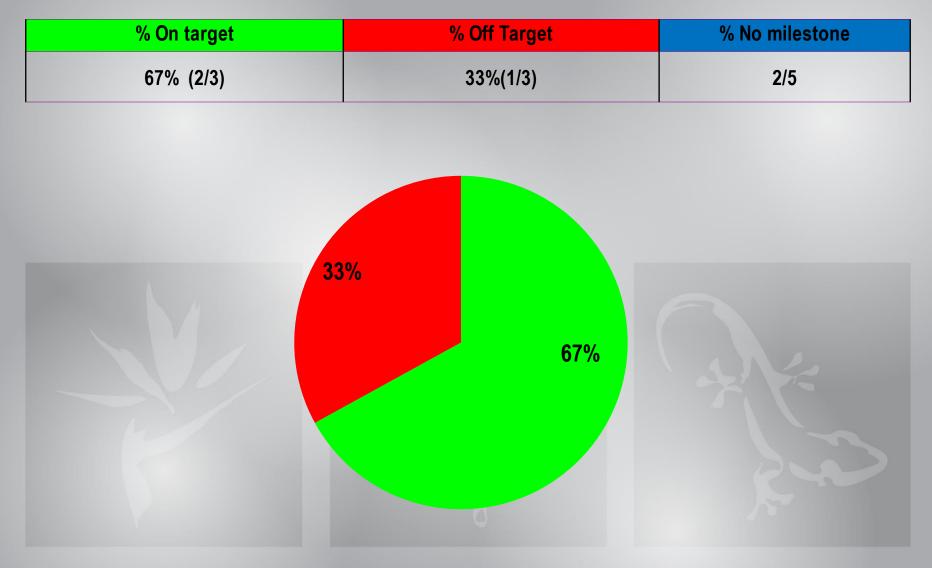
#### **PROGRAMME 3 : HUMAN CAPITAL DEVELOPMENT AND TRANSFORMATION**

Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
elouiversity careers, Feacher training and biodiversity nonitoring	Number of community members including youth participants in citizen science platforms.	22 477 participants.	Cumulative 21 577 participants	Exceeded target	Exceeded target	Exceeded target. 23,989 participants Reasons for Exceeding target: Great Southern Bioblitz (28-31 Octobe 2022), saw an increase of participating cities/ regions across Southern Africa
				3		Ren





### **PROGRAMME 3: THIRD QUARTER SUMMARY OF PERFORMANCE**





#### **PROGRAMME 4 : ADMINISTRATION**

Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
ce and compliance	Percentage availability/uptim e of ICT systems for internal and external customers	90% of ICT uptime for internal and external customers	90% of ICT uptime for internal and external customers	Exceeded target	Exceeded Target	<ul> <li>Exceeded target.</li> <li>99.982% of ICT uptime for internal and external customers</li> <li>Reasons for exceeded target:</li> <li>Minimal downtime through UPS and Generato services</li> </ul>
Administration, governance	Number of strategic risk reviews conducted in line with ISO 31000 and risk reports compiled	conducted in line with ISO 31000 and risk	1 strategic risk review conducted in line with ISO 31000 and risk reports compiled	On target	On target	On target. 1 strategic risk review conducted in line with ISO 31000 and risk reports compiled







Out	Outcome: Improve financial sustainability and provide effective corporate services to achieve the mandate of SANBI										
Out	put Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis					
Branding and communication	Number of marketing platforms identified and utilized.	25 marketing platforms identified and utilized.	8 marketing platforms identified and utilized.	Exceeded target	Exceeded target	<ul> <li>On target.</li> <li>8 marketing platforms identified and utilized</li> <li>Progress: <ol> <li>External Events at PNBG, FSNBG, WSNBG.</li> <li>Partnerships - Gautrain School Excursion Programme at NZG</li> <li>SANBI organised events at various gardens – HPNBG, KZN-NBG.</li> </ol> </li> <li>Media Coverage of Karoo Desert Braille Trail launch, NZG Komodo Dragon enrichment, PNBG – Best of Pretoria – 5 categories.</li> <li>Kirstenbosch Summer Concerts started on 20 Nov.</li> <li>Festive Season programme at NZG</li> <li>International Media Coverage – Presidential visit to Kew Gardens</li> <li>Social Media Activities on corporate sites and across garden platforms</li> </ul>					







Out	out Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
sustainability	Percentage increase of own income generated	20% year- on-year increase on own income generated	10% year- on-year increase on own income generated	Exceeded target	Exceeded target.	<ul> <li>Exceeded target.</li> <li>155% year-on year increase on income generated.</li> <li>Income of R 160 306 685 was generated compared to R 62 881 119 for the same period in 2021/22.</li> <li>Reason for exceeding target: Garden visitor numbers higher than previous years. Additional income realised from insurance claims</li> </ul>
Financial	Revenue raised through resource mobilisation	R95 million raised	Year to date R65 million raised	Off target.	Work in progress	Exceeded target: R 68 181 138 revenue received by SANBI. Reason for exceeding target: Timing differences between the planned program and the actual realisation of the funds thus the receipt of the funds took place earlier than planned.





	ome: Improve fina t Indicator	2022/23	<sup>3rd</sup> Quarter	1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	vices to achieve the mandate of SANBI Programme 3 <sup>rd</sup> Quarter Progress and Analysis
		Annual Target	Target 2022/23	Status	Status	
Financial sustainability	Five Year Financial Sustainability Plan	Review and update the five-year Financial Sustainabilit y Plan	Draft of five year Financial Sustainability Plan	Work in progress	On target.	<b>On target.</b> The draft five year financial sustainability plan was developed and is undergoing the review and approval processes.
Administration, governance and compliance	Standards of Generally Recognised Accounting Practice (GRAP) and Public Finance Management Act (PFMA) compliant annual financial statements	Unqualified external audit opinion with a 50% reduction in findings	75%of2021/22externalauditfindingsaddressed50% of financeandsupplychainmanagementinternalauditfindingsfrom2022/23cycleaddressed	Exceeded target	On target.	Exceeded target: 84% (26 of 31) of the 2021/22 external audit findings have been addressed. (Evidence will be ready after CEO approval of the ARC report) 14 Findings were issued in the 2022/23 cycle against the finance and supply chain management processes. 10 of the 14 findings ( 71%) have been finalised.





Output Indicator		2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
	Increased	90%	90%	Exceeded target	Exceeded target	On target.
: empowerment	percentage of procurement to BBBEE (Black ownership)	procureme nt to BBBEE suppliers	nt to BBBEE suppliers			<b>Progress:</b> 90% of procurement to BBBEE suppliers. From the total procurement spend of R54 085 904 there was R48 914 720 spent from BBBEE suppliers suppliers.
Transformation and economic		65% procureme nt to BBBEE suppliers with over 50% Black ownership	65% procureme nt to BBBEE suppliers with over 50% Black ownership	Exceeded target	Exceeded target	On target. Progress: 65% of procurement to BBBEE supplies with over 50% Black ownership. From the total procurement spend of R54 085 90 there was R48 536 650 spent from BBBEE supplies with over 50% Black ownership.







Output Indicator		2022/23 Annual Target	Annual	Annual		Annual	Annual	Annual	Annual	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysis
I transformation	Percentage of payroll spent on staff development	<pre>≤1% of payroll spent on staff developmen t</pre>	<pre>&lt;1% of quarterly payroll spent on staff development</pre>	On target.	Exceeded target.	On target. 0.4% of quarterly payroll spent on staff development (R486 017/R120 252 899x100)							
Capacity, capability and	Percentage compliance to the Employment Equity targets	46% of staff in full-time employment are female	46% of staff in full-time employment are female	Exceeded target.	Exceeded target.	Exceeded target. 47.2% of staff in full-time employment are female (455/965x100) Labour turnover rate was lower than projected							





Dutput Indicator	2022/23 Annual Target	<sup>3rd</sup> Quarter Target 2022/23	1 <sup>st</sup> Quarter Status	2 <sup>nd</sup> Quarter Status	Programme 3 <sup>rd</sup> Quarter Progress and Analysi
Percentage compliance to the Employment Equity targets Percentage compliance to the Employment	47% of staff in top and senior management are female	47% of staff in top and senior management are female	Exceeded target.	Exceeded target.	<ul> <li>Off target: 45% of staff in top and seni management are female (18/ out of 40)</li> <li>Challenges: Male staff appointed in SMS postthis quarter.</li> <li>Corrective measures: No corrective measure for the target relating to female senior managers. The annual target will be achieved.</li> </ul>
Equity targets	87% of staff in full-time employment are black	87% of staff in full-time employment are black	Exceeded target.	Exceeded target.	Exceeded target. 89.9% of staff in full-time employment are black (868/965x100) Labour turnover rate was lower than projected.
Percentage compliance to the Employment Equity targets	2% people with disabilities in full-time employment	2% people with disabilities in full-time employment	Exceeded target.	Exceeded target.	Exceeded target: 3.7% people with disabilities in full-time employment (36/965x100) Labour turnover rate was lower than projected.

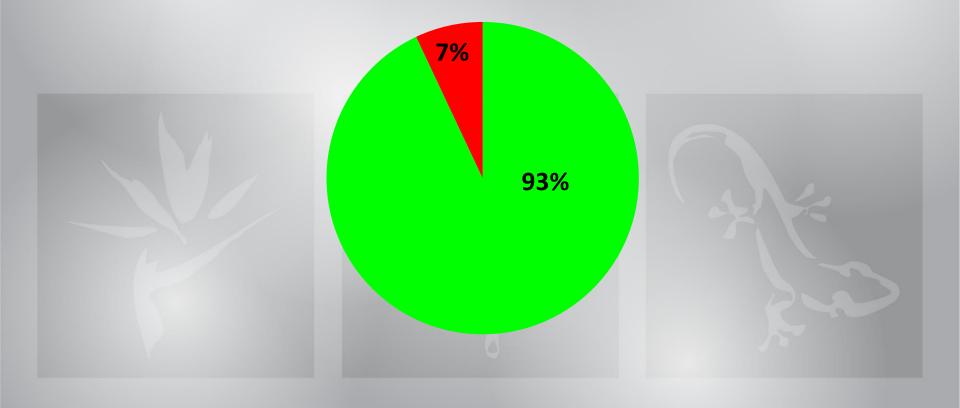






# **PROGRAMME 4: THIRD QUARTER SUMMARY OF PERFORMANCE**

% On target	% Off Target	% No milestone
93% (13/14)	7% (1/14)	0//14





# **FINANCIAL PERFORMANCE**

# 2022/23 3<sup>RD</sup> QUARTER



# FINANCIAL PERFORMANCE

		Delast	Mantanaa	Martanaa	0
	Actual	Budget	Variance	Variance	Comments
				%	
		In R	2'000		
Government grant	464 625	464 625	0	0%	All funds have been received.
Externally Funded Projects	144 455	76 250	68 205	89%	There are timing differences between the budget and actual realisation of project income.
Non- Exchange Revenue	609 080	540 875	68 205	13%	
Own Income	143 107	119 612	23 495	20%	An insurance claim receipt of R50mil in relation to the interruption of business during the COVID-19 lockdown was recognised as other income in quarter 2. Trading conditions have not fully restored to pre Covid-19. Whilst the visitor numbers have improved significantly and various marketing interventions were implemented to attract local visitors and promoting the use of NBGs and NZGs as outdoor open spaces, the budgeted income was not achieved.
Investment income	17 200	4 639	12 561	271%	Slow spending in quarter 1 contributed to higher amounts of cash being available for short term investments. Interest rates were higher than anticipated.
Exchange Revenue	160 307	124 251	36 056	29%	
Total Revenue	769 387	665 126	104 261	16%	



# FINANCIAL PERFORMANCE

	Actual	Budget	Variance	Variance %	Comments
	In R'000			///	
Employee Costs	370 103	385 727	15 625	4%	A number of vacancies and Groen Sebenza interns are being filled. Where possible temporary resources are being used to fill the gap.
Operating expenses	159 191	294 806	135 615	46%	Expenditure relating to the Groen Sebenza and Greening and Open Space Management projects did not materialise as planned. Measures to improve spending on GOSM have been put in place.
Depreciation	31 205	-	(31 205)	-100%	This is the systematic recognition of the use of fixed assets over their useful life. This is not included in the budget as it is an accrual item.
Capital spending	46 664	62 477	15 813	25%	There was a low start of the planned projects in quarter 1 due to the PPPFA advisory note from National Treasury. The variance has been committed in projects which are being implemented.
Total Spending	607 163	743 010	135 848	18%	Re
Surplus/ (Deficit)	162 224	(77 883)	240 109	0	



# FINANCIAL POSITION

	2022/23	2021/22	Variance	Variance%	Comments	
		In F	<b>č'000</b>			
Non-Current Assets	468 026	484 615	(16 589)	-3%	Depreciation of existing properties and	
					equipment amounted to R31.2 mil whilst	
					acquisitions of R14.6 mil were capitalised.	
Current Assets	577 646	510 348	67 298	13%	Increase is in the cash balances that are he	
					towards the infrastructure, Groen Sebenza	
					and Greening and Open Space projects.	
Total Assets	1045 672	994 963	50 709	5%		
Non-Current	69 259	69 262	(3)	0%	The amortisation of the post retirement	

Total Liabilities	1 045 672	994 963	50 709	5%	
					been accumulated over the years.
Accumulated Surplus	800 396	638 173	162 223	25%	These are accounting surpluses which have
			(		result of settling creditors and project related obligations.
Current Liabilities	176 017	287 528	(111 511)	-38%	5
	1	9	3	12	actuarial valuation that was concluded at 31 March 2022.
Non-Current Liabilities	69 259	69 262	(3)	0%	The amortisation of the post retirement employee benefit liability is based on the





South African National Biodiversity Institute

# SANBI 2022/23 4th QUARTER AND ANNUAL PROGRESS REPORT AGAINST ANNUAL PERFORMANCE PLA 2022/23

Celebrating biodiversity for the benefit and enjoyment of all South Africans

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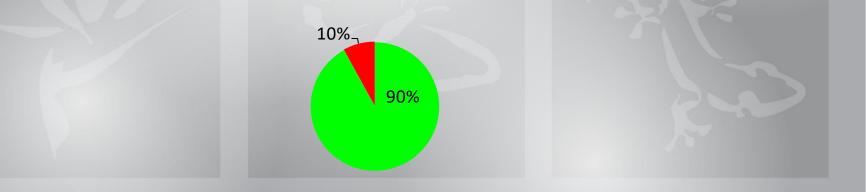
# **QUARTER 1 - 4 OVERALL SANBI SUMMARY OF PERFORMANCE**

Programme	% On target	% Work in progress	% Off Target	% No Milestone
First Quarter	87% (38/44)	11% (5/44)	2%(1/44)	5/49
Second Quarter	87% (40/46)	13% (6/46)	(0/46)	3/49
Third Quarter	93% (41/44)	Not Applicable	7% (3/44)	5/49
Fourth Quarter	90% (44/49)	Not Applicable	10% (5/49)	0/49
Annual Performance	96% (47/49)	Not Applicable	4% (2/49	0/49



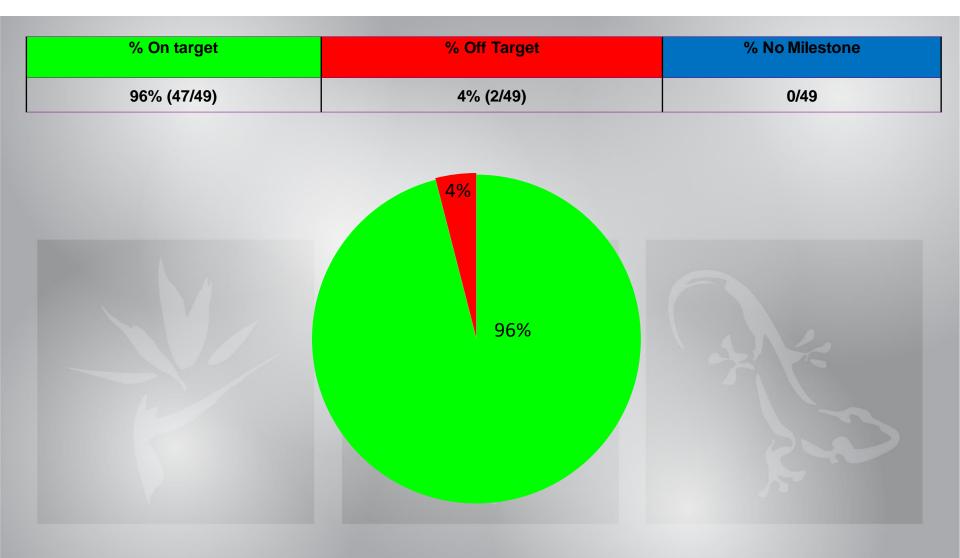
# **OVERALL SUMMARY OF FOURTH QUARTER PERFORMANCE**

Programme	% On target	% Off Target	% No Milestone
National Botanical and Zoological Gardens	83% (10/12)	7% (2/12)	0/12
Biodiversity Science and Policy Advice	100% (18/18)	0/18	0/18
Human Capital Development and Transformation	80% (4/5)	20% (1/5)	0/5
Administration	86% (12/14)	17% (2/14)	0/14
Total	90% (44/49)	10% (5/49)	0/49





# **OVERALL SUMMARY OF ANNUAL PERFORMANCE**





	2021/22 ANNUAL PERFORMANCE	2022/23 ANNUAL PERFORMANCE
TOTAL NUMBER OF TARGETS PLANNED FOR 2021/22 FINANCIAL YEAR	44	49
TARGETS ACHIEVED	93% (41/44)	96% (47/49)
TARGETS BEHIND SCHEDULE AND/OR PARTIALLY ACHIEVED	3/44	Not applicable
TARGETS NOT ACHIEVED	0/44	4% (2/49)
NO MILESTONES SET FOR THE REPORTING QUARTER	0/44	0
MODIFICATION/ DEVIATION OF TARGETS		



# **QUARTER 4 : DELAYED AREAS OF WORK**

Prog.	Annual Target	Quarterly Target	Progress and Challenges	Corrective Action and projected improvement
1	2 new development or refurbishment infrastructure projects completed: Visitors Centre and Gatehouse components of the Phase 1 infrastructure developments in the Kwelera National Botanical Garden completed	Visitors Centre completed	<ul> <li>Annual target not achieved Gatehouse 100% completed, and Visitors Centre 90% (partially) structurally completed as components of the Phase 1 infrastructure developments in the Kwelera National Botanical Garden</li> <li>Challenges: Contractor's delays in appointments and payments to subcontractors resulted in the Visitors Centre not being 100% structurally complete</li> </ul>	Corrective Measures: Payments to subcontractors have been made by the main contractor and Visitors Centre will be 100% structurally complete by end of May 2023.
4	R95 million raised	Year to date R95 million raised	R85 817 240 revenue has been received by SANBI <b>Challenges</b> : There are timing differences between the planned program and the actual realisation of the funds.	resources through new initiatives amounting to R87 million to be



Outcom	utcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation,										
		education and		Zubiogical	Galuens ale l	nanayeu and					
Output Indicator		Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis			
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors experiences	Number of maintenance, repair or refurbishmen t infrastructure projects completed in NBGs or NZGs	50 priority maintenance, repair or refurbishment infrastructure projects completed in the established NBGs or NZGs	Cumulative 50 priority maintenance, repair or refurbishment infrastructure projects completed in the established NBGs or NZGs	Exceede d target	Exceeded target	Exceeded target	Achieved Cumulative 50 priority maintenance, repair or refurbishment infrastructure projects completed in the established NBGs or NZGs	Annual target achieved 50 priority maintenance, repair or refurbishment infrastructure projects completed in the established NBGs or NZGs			





	Dutcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, esearch, recreation, education and awareness										
Output Indicator	Annual Target 2022/23	Target	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis				
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors experiences visitors experiences NSGs NZGs	10 priority new infrastructure projects completed in the established NBGs or NZGs	Cumulative 10 new infrastructure projects completed in the established NBGs or NZGs	Exceede d target	Ontarget	Exceeded target	Achieved Cumulative 10 new infrastructure projects completed in the established NBGs or NZGs	Annual target achieved 10 priority new infrastructure projects completed in the established NBGs or NZGs				



		k of National Bota education and awa		ological (	Gardens are	e manage	d and maintained for	conservation,
Output Indicator		Annual Target 2022/23	2022/23 Quarter	Quarter Quarter Target Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors	SANBI Green Energy and Water Conservation Strategy developed and number of initiatives as per the Green Energy and Water Conservation implementation plan implemented	SANBI Green Energy and Water Conservation Strategy and Implementation Plan developed	Completed SANBI Green Energy and Water Conservati on Strategy and Implement ation Plan	On target	Ontarget	On target	Achieved Completed SANBI Green Energy and Water Conservation Strategy and Implementation Plan	Annual target achieved SANBI Green Energy and Water Conservation Strategy and Implementation Plan developed



	ne: The network ned for conser							
		Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors experiences	Number of new development or refurbishment infrastructure projects for new botanical gardens implemented (Kwelera and Thohoyandou)	2 new development or refurbishment infrastructure projects completed: Visitors Centre and Gatehouse components of the Phase 1 infrastructure developments in the Kwelera National Botanical Garden completed	Visitors Centre completed	Work in progress	Work in progress	On target	Not achieved Visitors Centre 90% completed	Annual target not achieved Gatehouse 100% completed, and Visitors Centre 90% (partially) structurally completed as components of the Phase 1 infrastructure developments in the Kwelera National Botanical Garden Challenges: Contractor's delays in appointments and payments to subcontractors resulted in the Visitors Centre not being 100% structurally complete Corrective Measures: Payments to subcontractors have been made by the main contractor and Visitors Centre will be 100% structurally complete by end of May 2023



Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness

	tput cator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Infrastructure Development & Maintenance Customer service, financial sustainability, enhance visitors experiences	Numbe r of new develo pment or refurbis hment infrastr ucture project s for new botanic al garden s implem ented (Kwele ra and Thoho yandou )	New 175 m tree canopy walkway in the Thohoy andou National Botanic al Garden complet ed	New 175 m tree canopy walkway completed	Ontarget	Work in progress	Exceeded target	Achieved New 188.8 m tree canopy walkway completed	Annual target achieved New 188.8 m tree canopy walkway in the Thohoyandou National Botanical Garden completed



Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness

	Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarte r Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Visitors Financial sustainability Social cohesion	Number of visitors to the NBGs and NZGs	1 200 000 visitors to NBGs and NZGs combined NBGs: 1 030 000 NZGs: 170 000	441 440 visitors to NBGs and NZGs combined NBGs: 402 480 NZGs: 38 960	Exceede d target	Exceede d target	Excee ded target	Not achieved 376 957 visitors to NBGs and NZGs combined NBGs: 341 475 NZGs: 35 482 <b>Progress:</b> The Q4 visitor number target for NBGs and NZGs was not achieved due largely to unfavourable weather conditions and rain experienced in northern gardens in February 2023. <b>Challenges:</b> Abnormally heavy rains were experienced in February 2023 in northern gardens. <b>Corrective Measures:</b> The annual visitor number targets for 2022/23 (for both NBGs and NZGs separately and combined) were exceeded by 31 March 2023.	Annual target exceeded 1 460 744 visitors to NBGs and NZGs combined NBGs: 1 245 736 NZGs: 215 008 The annual target was already achieved in January 2023, however, as a result of better-than-expected visitor numbers in prior quarters.



Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness

res	esearch, recreation, education and awareness											
	Output ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis				
Integrated Conservation & Partnership Species representation	Number of indigenous plant species added to the living collections of the Millennium Seed Bank Partnership	100 indigenous plant species added to the living collections of the Millennium Seed Bank Partnership	Cumulative 100 indigenous plant species added to the living collections of the Millennium Seed Bank Partnership	Exceeded target	Exceeded target	Exceeded target	Achieved Cumulative 384 indigenous plant species added to the living collections of the Millennium Seed Bank Partnership	Annual target exceeded 384 indigenous plant species added to the living collections of the Millennium Seed Bank Partnership Reasons for exceeded target Improved targeting of specific plant species for field trips resulted in additional species collected for the MSBP. Seed collectors more efficient as they become more experienced and more familiar with their regions. Working in new under- collected areas. Working with more partners, new nature reserves and individual volunteers. The team is additionally capacitated by a Groen Sebenza Intern. The team at Pretoria, Thohoyandou and Kwelera have dedicated vehicles for field work.				



Outcome: The network of National Botanical and Zoological Gardens are managed and maintained for conservation, research, recreation, education and awareness

		ation, education and						
	Output Idicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	<sup>4th</sup> Quarter Status	Programme Annual Progress And Analysis
Integrated Conservation & Partnership Species representation	Number of conservat ion program mes in the NZGs	Four (4) conservation programmes (ground hornbills, PAAZA <i>ex</i> <i>situ</i> small population management projects, temporary holding facilities and care for animals confiscated through illegal trade, and small population management in City of Tshwane reserves) implemented through signed MoUs or agreements	Annual progress report on the implementatio n of two (2) existing conservation programmes: (1) Mabula Ground Hornbill Project aimed at reintroduction of ground hornbills to their native areas, and (2) PAAZA <i>ex</i> <i>situ</i> small population management projects as identified.	Nomilestone	On target	On target	Achieved Annual progress report submitted for two existing conservation programmes.	<ul> <li>Annual target achieved PAAZA and Mabula Ground hornbill project.</li> <li>DFFE: <ul> <li>Three meetings held with DFFE identifying actions with timelines.</li> <li>Funds received from DFFE into SANBI bank account.</li> <li>Five separate confiscations received involving 131 specimens:</li> <li>288 specimens held on behalf of DFFE during 2022/2023</li> </ul> </li> <li>CoT: Implementation meeting held.</li> <li>7 collaboration activities conducted as part of MoU Future activities identified.</li> </ul>
	Biodiversity for Life South African Nationa	al Biodiversity Institute = On t	target	= work in prog	Jress	= Off target	= No milestone	61

	Dutput dicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Exchanced Scientific Information Exchange	Number of studbooks published under regional and internation al associatio ns of zoos and aquaria	Number of studbooks published to enhance <i>ex</i> <i>situ</i> animal population managemen t under regional and international associations of zoos and aquaria	3 regional studbooks and 1 internatio nal studbook published with PAAZA publicatio n numbers	No mileston e	Ontarget	No milestone	Achieved 3 regional studbooks and 1 international studbook published with PAAZA publication numbers	<ul> <li>Annual target achieved</li> <li>5 Regional studbooks</li> <li>published: <ul> <li>African penguin</li> <li>Southern ground</li> <li>hornbill</li> </ul> </li> <li>Lesser flamingo</li> <li>Cheetah</li> <li>Wattled crane</li> <li>1 International studbook</li> <li>published</li> <li>Black-footed cat</li> </ul>



0	utput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Environmental Education and awareness	Number of beneficiaries (learners) engaged with National Botanical and Zoological Gardens for biodiversity awareness, education, and science engagement opportunities	42 500 (30 500 NBGs and 12 000 NZGs) beneficiaries participating online and physically.	NBGs: 12 250 NZGs: 3 500	Exceeded target	Exceeded target	Exceeded annual target	Combined target achieved NBGs: 11 742 NZGs: 11 938	<ul> <li>160 413 (49 464 NBGs and 110 949 NZGs) beneficiaries participating online and physically.</li> <li>Reasons for exceeded target Bookings from schools and other organisations increased significantly due to marketing of the programme. Targets for Q1- Q3 were significantly exceeded</li> </ul>





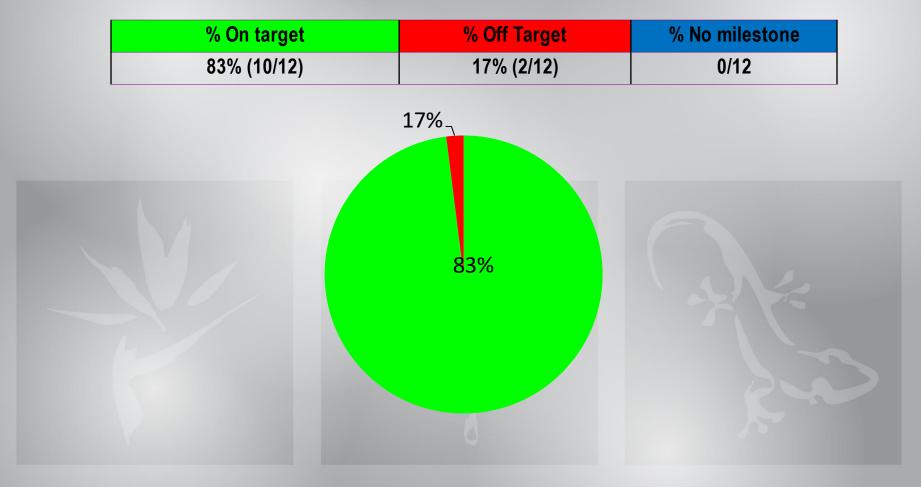
0	Outcome: NZG is repositioned to effectively contribute to conservation, animal welfare, research, recreation, tourism,										
		areness and pu	blic engagem								
	Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis			
Repositioning of the NZG and keeping of iconic species	Implement ation Plan developed and implement ed	NZG Repositioning Strategy and Implementation Plan developed	Draft NZG Repositionin g Strategy and Implementati on Plan submitted for approval by the internal governance structures	Work in progress	On target	Off target	Achieved Draft NZG Repositioning Strategy and Implementation Plan submitted for approval by the internal governance structures	Annual target achieved Repositioning Strategy and Implementation Plan approved by the Board for implementation.			



		is reposition areness and		ter en la seconda de la se	ute to cons	servation, ar	nimal welfare, resear	ch, recreation, tourism,
	Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Repositioning of the N7G and keeping of iconic species	accommod ation of iconic species (elephants, rhinos, leopards and lions) developed and implement ed	Framework on NZG accommoda tion of iconic species developed Preferred option on NZG future accommoda tion of elephants determined and implementati on plan developed	Implementa tion Plan on the accommod ation of elephant at NZG finalized and approved by SANBI Board for implementa tion.	On target	Ontarget	On target	Achieved Implementation Plan on the accommodation of elephant at NZG finalized and approved by SANBI Board for implementation.	<ul> <li>Annual target achieved</li> <li>Frameworks on the</li> <li>accommodation of iconic</li> <li>species developed and</li> <li>approved by the Board.</li> <li>Board approved the resolution</li> <li>on retirement of Charley. Action</li> <li>plan developed on</li> <li>implementation of the board</li> <li>decision on the retirement of</li> <li>Charley.</li> <li>Elephant management plan</li> <li>updated and submitted to the</li> <li>minster for approval.</li> </ul>

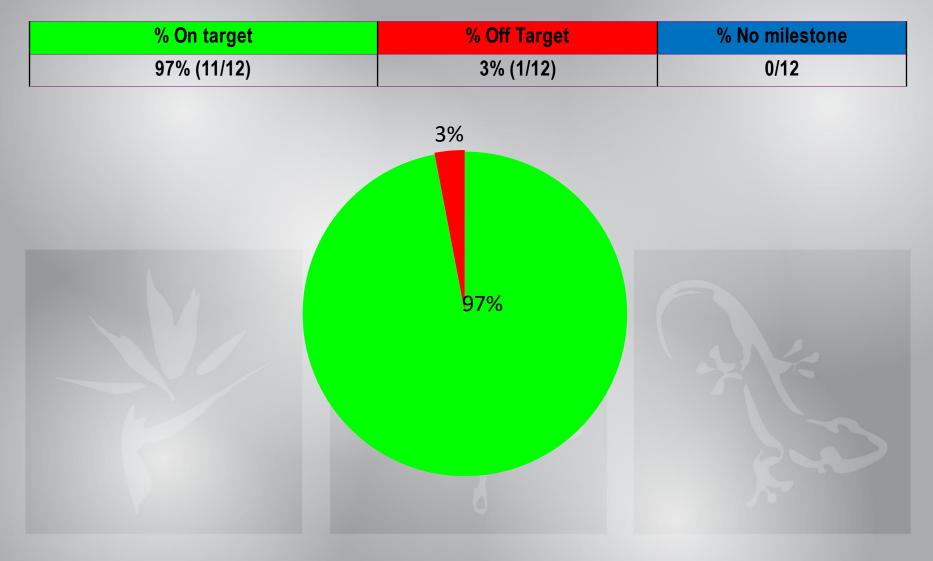


# **PROGRAMME 1: SUMMARY OF FOURTH QUARTER PERFORMANCE**





# **PROGRAMME 1: SUMMARY OF ANNUAL PERFORMANCE**





Outcome: The state of biodiversity is assessed and relevant knowledge and evidence is generated to inform decision support <sup>2nd</sup> Quarter **Output Indicator** 4<sup>th</sup> 3<sup>rd</sup> Quarter 4<sup>th</sup> Quarter **Programme Annual** Annual 1st Status Status **Progress** Target Quarter Status Quarter 2022/23 **And Analysis** Target Status 2022/23 Number of No No No **Exceeded target** Annual target ata, for 30 genera 30 genera risation 32 genera and 12 and 12 and 12 Milestone. achieved plant and Milestone **Milestone** to plant families. animal taxa plant plant 32 genera and 12 plant

, ca	on supp	(species, genera and families) for	family description s compiled	family description s compiled		Reasons for exceeded target	families descriptions compiled
ffication, preservation, assessment of biodiv	vancement and decisi	which descriptive information has been compiled				Exceeded the plant genera by 2 due to one publication that included in it descriptions on two genera.	
. 0 7	knowleage ad						



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Outcome: The state of biodiversity is assessed and relevant knowledge and evidence is generated to inform decision support **Output Indicator** 4<sup>th</sup> 3<sup>rd</sup> 4<sup>th</sup> Quarter Status Annual **Programme Annual** 2nd 1st **Progress** Target Quarter Quarter Quarter Quarter 2022/23 **Status And Analysis** Target **Status Status** 2022/23 1 0 0 0 250 animal Achieved **Annual target** Number of **On target On target On target** Aobilisation, classification, preservation, categorisation for achieved plant and animal species 250 animal species dissemination and assessment of biodiversity data, support animal taxa pages compiled 1 000 animal species species pages compiled (species, pages pages genera and decision families) for which descriptive information and has been knowledge advancement compiled



Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Number of biodiversity collection records digitised and added to databases	56 000 biodiversity collections records added to database	14 000 biodiversity records	Exceede d target	Work in Progress	On target	Exceeded target 17555 records added to the database	Annual target achieved 56494 records added to the database Reasons for exceeded target More animal records were used to augment plant records.



Output Indicator		Annual Target 2022/23	Target Quarter	et Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Mobilisation, classification, preservation, categorisation, dissemination and assessment of biodiversity data, for knowledge advancement and decision support	Number of biodiver sity records publish ed	59 400 biodiversity records published	14 850 biodiversity records published (Annual: 59 400 biodiversity records published)	On target	On target	Ontarget	Achieved. 14 850 biodiversity records published.	Annual target achiever 59 400 biodiversity records published.



Output I	ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Mobilisation, classification, preservation, categorisation, dissemination and assessment of biodiversity data, for knowledge advancement and decision support	Number of version releases of biodiversity checklists	2 versions of Biodiversit y Checklists released	2 versions of Biodivers ity Checklist s released	No Milestone	No Milestone	No Milestone	Achieved 2 versions of Biodiversity Checklists released. (1 version release of the South African National Plant Checklist. 100% achievement. 1 version release of the Animal Checklist)	Annual target achieved 2 versions of Biodiversity Checklists released. (1 South African National Plant Checklist (SANPC) released. 1 Animal Checklist released).







Outcome: support	The state	e of biodive	rsity is assess	ed and rel		wledge and e	evidence is generate	d to inform decision	
Output In	dicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis	
Mobilisation, classification, preservation, categorisation, dissemination and assessment of biodiversity data, for knowledge advancement and decision support	Number of wildlife biomate rials added/a ccessio ned	6 000 wildlife biomaterial s accession ed/added to biobank	1 500 wildlife biomaterials	Exceede d target	Exceede d target	Exceeded target.	Achieved 1503 wildlife biomaterials accessioned/added to biobank.	Annual target exceeded 6 061 wildlife biomaterials accessioned/added to biobank Reasons for exceeded target Annual target exceeded by 61 due receiving more than expected samples of leopard.	
SANBI V V V V V V V V V V V V V V V V V V V									

= No milestone

South African National Biodiversity Institute

Output Ind	dicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	1st Quarte r Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Mobilisation, classification, preservation, categorisation, dissemination and assessment of biodiversity data, for knowledge advancement and decision support	Number of version releases of ecosyste m classifica tions and maps	1 version release for ecosystem classification s and maps (Terrestrial)	Release of version of the Terrestrial ecosyste m map (aka Vegmap)	On target	Ontarget	On Target	Achieved One version release of ecosystem classification and map – Terrestrial	Annual target achieved 1 version release for ecosystem classifications an maps (Terrestrial)



	tcome: The stat	te of biodiv	ersity is assesse	d and releva		ge and evider	nce is generated	to inform decision
	utput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status			4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Increasing Knowledge base for decision support	Number of research papers published in journals accredited by DHET	100 research papers published	Cumulatively 100 research papers published	Exceeded target	Exceeded target	Exceeded target	Exceeded target 116 research papers published	Annual target exceeded 116 research papers published. Reasons for exceeded target The period taken for Journal acceptance and publication of manuscripts cannot be accurately determined. The turnaround time for publication of accepted manuscripts was better than anticipated.
		SJ NS			_			



Outcome: The state of biodiversity is assessed and relevant knowledge and evidence is generated to inform decision support										
Οι	Itput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis		
Increasing Knowledge base for decision support	Number of cooperative research networks established and maintained to generate knowledge	3 cooperative research networks established and maintained to generate knowledge	Annual reports on progress with research networks	On target	Work in progress	Ontarget	Achieved 3 cooperative research networks annual reports completed for (1) SA species specialist network (2) CBD Genetic Indicator network Wildlife Economy network	Annual target achieved 3 cooperative research networks established and maintained to generate knowledge		
	SANBI Solutional Biodiversity for Life       = On target       = work in progress       = Off target       = No       76         South African National Biodiversity Institute       = On target       = work in progress       = Off target       76									

support Output Indicator		Annual 4 <sup>th</sup> <sup>1st</sup> Quarter Target Quarter Status 2022/23 Target 2022/23		<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis	
Increasing Knowledge base for decision support	Number of risk analyses developed for alien & invasive species	45 additional risk analyses for alien & invasive species develope d	Cumulativel y 45 additional risk analyses for alien & invasive species developed	On target	On target	On target	Achieved 45 additional risk analyses for alien & invasive species developed	Annual target achieved 45 additional risk analyses for alien & invasive species developed



	port htput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Increasing Knowledge base for decision support	Number of assessments completed, and dashboard of national indicators developed and maintained	Preparato ry work completed for Invasives assessme nt and NBA	External review of 2nd order draft of invasion rep ort	Ontarget	Ontarget	On target	Achieved External review of 2nd order draft of invasion report completed	Annual target achieved Preparatory work completed for Invasives assessment and NBA





	tcome: The sta pport	te of biodive	rsity is assess			owledge a	nd evidence is generated t	o inform decision
Οι	Itput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Trade decision support Restoration	Annual report on status of illegally traded succulent plants produced in supporting the National Response Strategy and Action Plan to address the illegal trade in South African succulent flora	Annual report on status of illegally traded succulent plants	Final annual report on status of illegally traded succulent plants produced	On target	On target	On target	Achieved Final annual report on status of illegally traded succulent plants completed	Annual target achieved Annual report on status of illegally traded succulent plants





	tcome: The sta	te of biodive	rsity is assess			owledge a	nd evidence is generate	d to inform decision
Ou	tput Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Trade decision support Restoration	Number of annual updates for Non-Detriment Findings for the Scientific Authority produced	1 update for Non- Detriment Findings for the Scientific Authority	Final update on NDFs approved by Scientific Authority	On target	On target	On target	Achieved Final update on NDFs approved by Scientific Authority	Annual target achieved 1 update for Non-Detriment Findings for theScientific Authority



	tcome: Decision osystem-based a		produced for		-	diversity	into policy and resour	ces are mobilised for
Output Indicator		Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	2nd Quarter Status	3 <sup>rd</sup> Quarte r Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Policy Advice and decision support	Number of policy advice products developed to support mainstreaming of biodiversity assets and ecological infrastructure	7 policy advice products developed related to Strategic Water Source Areas (SWSAs); Natural Capital Accounting (NCA); Critical Biodiversity Areas (CBAs) and Ecological Support Areas (ESAs); key sectors that impact or depend on biodiversity or ecological infrastructure; and biodiversity stewardship.	4 policy advice products developed (Annual: 7 policy advice products developed)	On target	On target	Exceed ed target	Achieved 4 policy advice products developed:	Annual target exceeded 8 policy advice products developed. The annual target was exceeded by 1 policy advice product. Reasons for exceeded target 8 policy advice products developed. An additional policy advice product was developed: a factsheet on the Ecological Infrastructure for Water Security project. An opportunity arose to develop this factsheet as part of the material for the project's mid-term review process that was underway.



	come: Decision system-based a		produced fo	r mainstr	Ŭ	odiversit	y into policy and resou	rces are mobilised for	
Output Indicator				<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarte r Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis	
Policy Advice and decision support	Percentage of targets achieved of the High-Level Panel (HLP) recommendati ons on elephant, rhino, lion and leopard, relevant to SANBIs mandate	SANBI HLP implementation plan developed. 70% of SANBI implementation plan annual targets achieved	20% of SANBI HLP implementat ion plan annual targets achieved	On target	On target	On target	Achieved 73% of SANBI implementation plan annual targets achieved	Annual target achieved SANBI HLP implementation plan developed. 73% of SANBI implementation plan annual targets achieved (27 out of 37 SANBI targets)	



	come: Decision su system-based adap		e produced fo	or mainstro	-	diversity i	nto policy and resourc	es are mobilised for
	Dutput Indicator	Annual Target 2022/23	Target Target		<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Policy Advice and decision support	Number of district municipalities supported to mainstream Strategic Water Source Areas (SWSAs) into municipal planning and decision making	Develop a framework to support mainstreamin g of SWSAs into municipal planning and decision making	Final framework developed	On target	Ontarget	On target	Achieved Final framework to support mainstreaming of SWSAs into municipal planning and decision making developed	Annual target achieved Final framework to support mainstreaming of SWSAs into municipal planning and decision making developed.



Outcome: Decision support tools are produced for mainstreaming biodiversity into policy and resources are mobilised for ecosystem-based adaptation

Output Indicator		Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Policy Advice and decision support	Percentage of relevant written requests from DFFE and other organs of state responded to within the timeframe stipulated in the request	100% of relevant written requests from DFFE and other organs of state responded to within timeframe stipulated.	100% of relevant written requests from DFFE and other organs of state responded to within timeframe stipulated.	On target	On target	Ontarget	Achieved 100% (2 of 2) relevant written requests responded to.	Annual target achieved 100% (12 of 12) relevant written requests responded to.



	ome: Decision		s are produced	for mainst	reaming b	iodiversity	into policy and resourc	es are mobilised for
	put Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Resource mobilization, Ecosystem based adaptation, climate resilient society	Number and value of Green Climate Fund project proposals submitted to the Green Climate Fund Board for consideration	1 full stage proposal with a value of at least ZAR 150 mill ion submitted to the Green Climate Fund for consideratio n	1 full stage proposal with a value of at least ZAR 150 millio n submitted to the Green Climate Fund for consideration	Ontarget	On target	Ontarget	Achieved 1 full stage proposal with a value of at least ZAR 150 million submitted to the Green Climate Fund for consideration Full stage proposal submitted: Scaling up ecosystem-based approaches to managing climate- intensified disaster risks in vulnerable regions of South Africa (Eco-DRR project)	Annual target achieved 1 full stage proposal with a value of at least ZAR 150 million submitted to the Green Climate Fund for consideration Full stage proposal submitted: Scaling up ecosystem-based approaches to managing climate- intensified disaster risks in vulnerable regions of South Africa (Eco-DRR project)



# PROGRAMME 2: SUMMARY OF FOURTH QUARTER AND ANNUAL PERFORMANCE

% On target	% Off Target	% No milestone
100% (18/18)	0/18	0/18
	100%	
	0	



	Outcome: A transformed and suitably skilled workforce and active citizenry is developed to strengthen the biodiversity sector										
	or Output ndicator	Annual 4 <sup>th</sup> Quarter Target Target 2022/23 2022/23		<sup>1st</sup> Quarter Status	Quarter Quarter Status		4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis			
Human Capital Development, Job creation and transformation	Number of black of biodiversity professiona Is supported through HCD intervention s in SANBI	228 black biodiversity professional s supported	38 black biodiversity professional s supported	Work in progress	Exceede d target	Ontarget	Achieved 47 black biodiversity professionals supported	Annual target achieved 257 black biodiversity professionals supported (Q1:74; Q2:100; Q3:36; Q4:47)			



Outo sect		sformed a	nd suitably sk			tive citizer	nry is developed to str	engthen the biodiversity
	Output ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Human Capital Development, Job creation and transformation	Number of Groen Sebenza intern placements	1 050 Groen Sebenza intern placeme nts	525 interns placed	Ontarget	Work in progress	Off target	Target exceeded. 967 interns placed	Annual target exceeded 1 127 Groen Sebenza intern placements. Reasons for exceeded More learner placements were made due to the increase in the number required by Host organisations and SANBI Divisions.
	SANBI iodiversity for Life		= On target	= w	ork in progress	-	Off target milestone	9

88

Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Biodiversity careers, teacher trained in biodiversity conservation management	180 teachers/t eacher educators trained in biodiversit y conservati on	180 teachers/tea cher educators trained in biodiversity conservatio n	No Milestone	No milestone	No milestone	Not achieved 0 teachers/teacher educators trained in biodiversity conservation Challenges: Training was postponed to April 2023 Corrective Measures: 260 teachers/ teacher educators were trained in Q1- Q3, thus the annual APP target of 180 was exceeded	Annual target exceeded 260 teachers/teache educators were trained from Q1-Q3. Reasons for exceeded target The need to train teachers/ teacher educators increased in Q1 to 3 leading to 260 recipients trained



Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/2 3	1st Quarte r Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Biodiversity Careers Programme	20 HEIs participa ting in Biodiver sity Careers Program me	No mileston e	Work in progre ss	Exceed ed target	No milestone	Achieved 0 participants in Q4	Annual target exceeded24 HEIs participating inBiodiversity CareersProgramme.Reasons for exceeded targetMore universities areassociated with the SouthAfrican Graduate EmployersAssociation (SAGEA), thus anincrease in the number ofuniversities that take part in theCareer Expo.



Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/2 3	1st Quarte r Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Number of community members including youth participants in citizen science platforms	22 477 participa nts	Cumulati ve 22 477 participa nts	Excee ded target	Exceed ed target	Exceeded target	Exceeded target 24 679 participants	Annual target exceeded Exceeded annual target of 22 477 participants. Reasons for exceeded target Increased interest in the City Nature Challenge global event. Nationally, an increase in the awareness of iNaturalist. The Botanical Society of South Africa's branches across the country has been undertaking active recruitment for the Great Southern Bioblitz in 2022



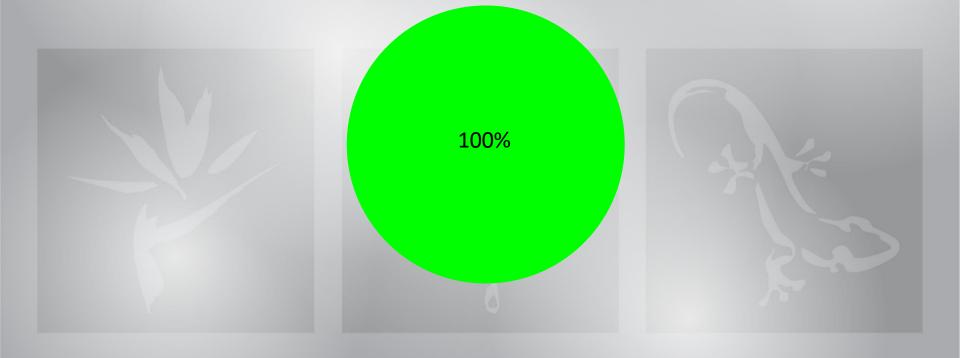
#### **PROGRAMME 3: SUMMARY OF FOURTH QUARTER PERFORMANCE**

% On target	% Off Target	% No milestone
80%% (4/5)	20% (1/5)	0/5
	20%	
	80%	
	80%	



#### **PROGRAMME 3: SUMMARY OF ANNUAL PERFORMANCE**

% On target	% Off Target	% No milestone
100% (5/5)	0/5	0/5





Out	come: Improv	ve financial s	sustainability	and prov		tive corpo	prate services to achieve the	mandate of SANBI
Output Indicator		Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	1st Quarter Status	2nd Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
governance and compliance	Percentage availability/u ptime of ICT systems for internal and external customers	90% of ICT uptime for internal and external customers	90% of ICT uptime for internal and external customers	Exceed ed target	Exceed ed Target	Exceed ed target	Not Achieved 86,5% of ICT uptime Challenges Continuing power cuts or loadshedding is affecting systems availability, especially in areas or offices without backup power solutions. Corrective Measures: Implement UPS devices in the interim, and later implement backup power systems	Reasons for exceeded target Additional UPS devices have been installed to minimise the impact of loadshedding.
Administration, go	Number of strategic risk reviews conducted in line with ISO 31000 and risk reports compiled	4 strategic risk reviews conducted in line with ISO 31000 and risk reports compiled	1 strategic risk review conducted in line with ISO 31000 and risk reports compiled	On target	On target	On target	Achieved 1 strategic risk review conducted in line with ISO 31000 and risk reports compiled	Annual target achieved 4 strategic risk reviews conducted in line with ISO 31000 and risk reports compiled



Outo	Outcome: Improve financial sustainability and provide effective corporate services to achieve the mandate of SANBI										
I	Output ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis			
Branding and communication	Number of marketing platforms identified and utilized.	25 marketing platforms identified and utilized.	7 marketing platforms identified and utilized.	Exceed ed target	Exceed ed target	On target	Exceeded target 8 marketing platforms identified and utilized	<ul> <li>Annual target exceeded 31 marketing platforms identified and utilized.</li> <li>Reasons for exceeded target Marketing platforms identified and utilised due to increased number of social media engagements on issues involving succulent poaching and foundational biodiversity scientific programmes at NZG.</li> <li>The return of the WTM and Indaba has given SANBI the opportunity to increase the number of platforms. The launch of the Thohoyandou NBG was an excellent platform to showcase the SANBI Brand.</li> </ul>			



0	utcome: Im	prove financ	ial sustainab		orovide eff	ective cor	porate services	to achieve the mandate of SANBI
I	Output ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	1st Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Financial sustainability	Percenta ge increase of own income generate d	10% year- on-year increase on own income generated	10% year- on-year increase on own income generated	Exceed ed target	Exceede d target	Exceede d target	Achieved 101% year-on- year increase on income generated. Income of R209 861 055 was generated compared to R104 566 367 the same period of the previous financial year.	Annual target exceeded. 101% year-on-year increase on income generated. Income of R209 861 055 was generated compared to R104 566 367 the same period of the previous financial year. <b>Reasons for exceeded target</b> Despite socio-economic challenges in the South African economy, including persistent load shedding, with all COVID-19 regulations and restrictions lifted during the financial year, SANBI's NBGs have recovered significantly compared with the previous financial year. Kirstenbosch Summer Sunset Concerts could be held at full capacity and included various international artists performing to sold out crowds. SANBI's Marketing, Communication and Commercialisation Directorate has initiated many events and functions resulting in increased own revenue. SANBI's NZG has invested significantly in improved maintenance and upgrade of existing infrastructure. SANBI NBGs and NZGs have been able to fill vacant posts and employ unemployed beneficiaries through the Greening and Open Space Management Programme from DFFE that have made gardens more attractive to members of the public. International tourism has also increased during the year, particularly to popular destinations such as the Western Cape.



Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	Quarte r Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Revenue raised through resource mobilisati	R95 million raised	Year to date R95 million raised	Off target	Work in progress	Exceeded target	Not achieved R85 817 240 revenue has been received by SANBI.	<b>Progress</b> : Not achieved. R87million has been mobilised.
on							Challenges: There was a delay in receiving the fully committed funds of on the Biobanks Biodiversity SA and Natural Science
SUSTAILOAL							Collection Facility Project
Einancial sustainability							proposals for donor funde projects valued at approximately R2.8 billion are being developed. The
	5						potential funders are the Green Climate Fund, the Global Environment Facil
							and the German International Climate Initiative.



	Output dicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Financial sustainability	Five Year Financial Sustaina bility Plan	Review and update the five-year Financial Sustainability Plan	Five year Financial Sustainabi lity Plan developed and approved by EXCO	Work in progress	Ontarget	Ontarget	Achieved The five year financial sustainability strategy and plan was developed and approved by the Board.	Annual target achieved The five year financial sustainability strategy and plan was developed and approved by the Board.



Output Indicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	1st Quart er Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
GRAP and PFMA compliant annual financial statement s	Unqualifie d external audit opinion without finding	90% of 2021/22 external audit findings addressed 75% of finance and supply chain management internal audit findings from 2022/23 cycle addressed	Excee ded target	On target	Exceeded target	Exceeded target 100% of the 2021/22 external audit findings have been addressed. 15 Findings were issued in the 2022/23 cycle against the finance and supply chain management processes. 13 of the 15 (87%) of the findings have been satisfactorily resolved.	Annual target achieved The audit report was receive in July 2022 with 50% reduction in findings.



Output Indicator	Annual 4 <sup>th</sup> Quarter Target Target 2022/23 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	the mandate of SANBI Programme Annual Progress And Analysis	
<ul> <li>Increased</li> <li>percentag</li> <li>e of</li> <li>procurem</li> <li>ent to</li> <li>BBBEE</li> <li>(Black</li> <li>ownershi</li> <li>p)</li> </ul>	90% procuremen t to BBBEE suppliers	90% procuremen t to BBBEE suppliers	Exceede d target	Exceede d target	On target.	Exceeded target 94.21% of procurement to BBBEE suppliers. From the total procurement spend of R62 964 297, there was R59 317 818 spent from BBBEE suppliers	Annual target exceeded 94.38% of procurement to BBBEE suppliers. From the total procurement spend of R346 603 161, there was R327 125 387 spent from BBBEE suppliers. Reasons for exceeded target Procurement from BBBEE suppliers was prioritised throughout the year



Out	come: Impro	ove financial s	ustainability a	and provid	e effective	corporate se	ervices to achieve	the mandate of SANBI
	Output ndicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	Quarter Status	Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
Transformation and economic empowerment	Increased percentag e of procureme nt to BBBEE (Black ownership)	65% procurement to BBBEE suppliers with over 50% Black ownership	65% procurement to BBBEE suppliers with over 50% Black ownership	Exceede d target	Exceeded target	Ontarget	Exceeded target 86.13% of procurement to BBBEE suppliers with over 50% Black ownership. From the total procurement spend of R62 964 297, there was R54 228 967 spent from BBBEE suppliers with over 50% Black ownership.	<ul> <li>Annual target exceeded</li> <li>91.66% of procurement to BBBEE suppliers with over 50% Black ownership.</li> <li>From the total procurement spend of R346 603 161, there was</li> <li>R317 695 413 967 spent from</li> <li>BBBEE suppliers with over 50%</li> <li>Black ownership.</li> <li>Reasons for exceeded target</li> <li>Procurement from BBBEE</li> <li>suppliers with over 50% Black ownership was prioritised</li> <li>throughout the year.</li> </ul>



Ou	tcome: Impro Output	ove financial s Annual	sustainability a 4 <sup>th</sup> Quarter			ve corporat 3 <sup>rd</sup>	e services to achieve the 4 <sup>th</sup> Quarter Status	mandate of SANBI Programme Annual
	Indicator	Target 2022/23	Target 2022/23	Quarte r Status	Quarter Status	Quarter Status		Progress And Analysis
transformation	Percentage of payroll spent on staff developme nt	≤1% of payroll spent on staff development	≤1% of quarterly payroll spent on staff development	On target	Exceed ed target	On target	Achieved 1% of quarterly payroll spent on staff development (R1 259 133.24/R121 670 905.50 x 100)	Annual target achieved 0.88% of annual payroll spent on staff development (R4 088 325.68/R462 973 043.97 x 100)
Capacity, capability and ti	Percentage compliance to the Employmen t Equity targets	46% of staff in full-time employment are female	46% of staff in full-time employment are female	Exceed ed target	Exceed ed target	Exceeded target	Achieved 47.1% of staff in full-time employment are female (458/972 x 100)	Annual target exceeded 47.1% of staff in full-time employment are female (458/972 x 100) Reasons for exceeded target Labour turnover rate was lower than projected.



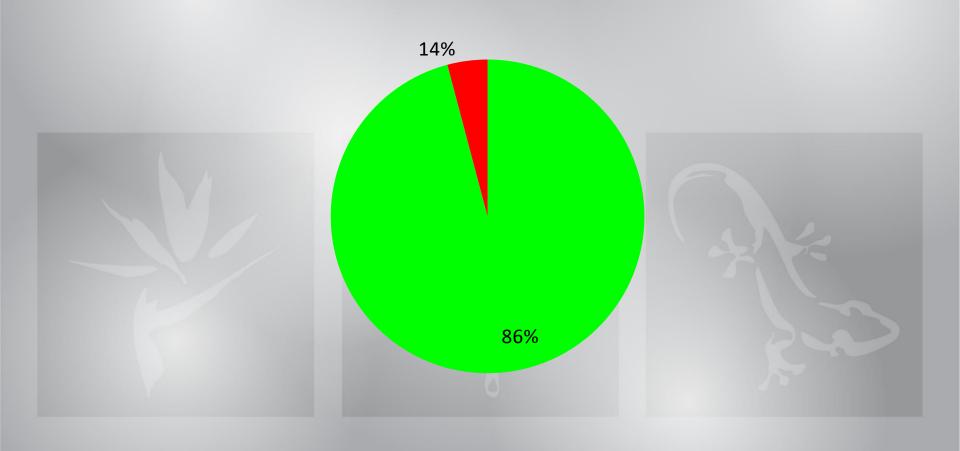
Outcome: Improve financial sustainability and provide effective corporate services to achieve the mandate of SANBI

	Output dicator	Annual Target 2022/23	4 <sup>th</sup> Quarter Target 2022/23	<sup>1st</sup> Quarter Status	<sup>2nd</sup> Quarter Status	3 <sup>rd</sup> Quarter Status	4 <sup>th</sup> Quarter Status	Programme Annual Progress And Analysis
ormation	Percen tage compli ance to the Emplo yment Equity	47% of staff in top and senior managem ent are female	47% of staff in top and senior management are female	Exceede d target	Exceede d target	Off target	Achieved 47.5% of staff in top and senior management are female (19/40 x 100)	Annual target exceeded 47.5% of staff in top and senior management are female (19/40 x 100) Reasons for exceeded target Labour turnover rate was lower than projected.
y, capability and transformation	targets	87% of staff in full-time employme nt are black	87% of staff in full-time employment are black	Exceede d target	Exceede d target	Exceeded target	Achieved 90.1% of staff in full- time employment are black (876/972 x 100)	Annual target exceeded 90.1% of staff in full-time employment are black (876/972 x 100) Reasons for exceeded target Labour turnover rate was lower than projected.
Capacity,		2% people with disabilities in full-time employme nt	2% people with disabilities in full- time employment	Exceede d target	Exceede d target	Exceeded target	Achieved 3.6% people with disabilities in full- time employment (35/972 x 100)	Annual target exceeded 3.6% people with disabilities in full- time employment (35/972 x 100) Reasons for exceeded target Labour turnover rate was lower than projected.



### **PROGRAMME 4: SUMMARY OF FOURTH QUARTER AND ANNUAL PERFORMANCE**

% On target	% Off Target	% No milestone
86% (12/14)	14% (2/14)	0/14





# **FINANCIAL PERFORMANCE**

# 2022/23

# **4th QUARTER**



## FINANCIAL PERFORMANCE

	Actual	Budget	Variance	Act vs	Comments
	Actual	Buuget	variance		Comments
		Les F	2000	Budget%	
O	004 740		<b>R'000</b>	700/	There were timing delays in the implementation of the
Government grant	624 716	673 003	(48 287)	73%	5 , 1
					Groen Sebenza project. SANBI requested for the DFFE
					to roll over these funds to the next financial year.
Externally Funded	89 581	110 766	(21 186)	81%	There are timing differences between the budget and
Projects					actual realisation of project income on the Biobanks,
					Natural Science Collection Facility, Unlocking Climate
					Change Finance for Climate Change Adaptation and
					GEF6.
Non- Exchange	714 297	783 769	(69 473)	91%	
Revenue			(00	• • • •	
	247.400	000 705	10.405	4000/	
Own Income	217 160	200 725	16 435	108%	An insurance claim receipt of R50mil in relation to the
	A.			0	interruption of business during the COVID-19 lockdown
					was received and boosted own income. When the
					claim is excluded, the target is achieved by 83%;
					R33.5mil (17%) below budget due to trading conditions.
				1	It appears that the admission fees and visitor numbers
					have recovered to the 2018/19 pre-covid levels but
				1	growth to match the desired budgeted levels is still behind.
Investment income	23 072	6 187	16 886	273%	Slow spending in quarter 1 due to the PPPFA advisory
	20012	0107	10 000	21070	
					note contributed to higher amounts of cash being
					available for short term investments. Interest rates were
					higher than anticipated.
Exchange Revenue	240 232	206 910	33 321	116%	
Total Revenue	954 529	990 680	36 150	96%	



# FINANCIAL PERFORMANCE

	Actual	Budget	Variance	Act vs	Comments
	/ lotual	Daagot	Vananoo	Budget%	
		In R	2000	Daagotii	
Employee Costs	483 886	514 303	(30 417)	94%	There was a delay with filling some of the critical vacancies in prioritizing meeting the required headcount for the Groen Sebenza project. Whilst the headcount for the project was met by year end, it was not possible to spend the allocated budget. Temporary resources were used to fill some of the critical vacancy gaps.
Operating expenses	287 067	393 074	(106 008)	73%	There was a slow start in the first two quarters and the expected recovery in quarter 3 and 4 did not materialize as planned. The component that contributes to the high level of underspending is the Groen Sebenza project which is part of the roll over request to 2023/24. For the Greening and Open Space Management project has adequate commitments to fully utilize the remaining funds.
Depreciation	37 001	-	37 001	-100%	This is the systematic recognition of the use of fixed assets over their useful life. This is not included in the budget as it is an accrual item.
Capital spending	67 169	83 302	(16 133)	81%	There was a low start of the planned projects in quarter 1 due to the PPPFA advisory note from National Treasury. The remaining amount is committed on various projects in progress which could not reach set milestones for payment to be effected.
Total Spending	828 079	990 680	(162 601)	84%	

126 450

Surplus/ (Deficit) 126 450 -







## **LIST OF ACRONYMS AND ABBREVIATIONS**

African Botanic Gardens Network	ABGN
Applied Biodiversity Research	ABR
Annual Financial Statements	AFS
Annual Performance Plan	APP
African Plants Initiative	API
Biodiversity Information Management	BIM
Biodiversity Planning and Mainstreaming	BPM
Biodiversity Science and Policy Advice	BS&PA
Biosystematics	BIOS
Biodiversity Geographic Information System	BGIS
Botanic Gardens Conservation International	BGCI
Broad Based Black Economic Empowerment	BBBEE
Cape Action for People and the Environment Programme	CAPE
Critical Biodiversity Area	CBA
Chief Executive Officer	CEO
Convention on Biological Diversi	CBD
Convention on International Trade in Endangered Species	CITES
Conference of the Parties	СОР
Committee of Heads of Organizations of Research &	
Technology	COHORT
Climate Change and Bio-adaptation	ССВ
Custodians of Rare and Endangered Wildflowers	CREW

Department of Forestry, Fisheries and the Environment	DFFE
Department of Science and Technology	DST
Department of Water Affairs	DWA
Eastern Cape Parks and Tourism Agency	ECPTA
Ecological Support Area	ESA
Estimates of National Expenditure	ENE
Global Biodiversity Information Facility	GBIF
Genetically Modified Organism	GMO
Global Carbon Project	GCP
Global Environment Facility	GEF
Global Strategy for Plant Conservation	GSPC
Global Taxonomy Initiative	GTI
Generally Recognized Accounting Practices	GRAP
High Level Panel	HLP
Human Capital Development	HCD
International Council for Local Environmental Initiatives	ICLEI
Inter-governmental Panel on Climate Change	IPCC
Invasive Alien Species	IAS



## **LIST OF ACRONYMS AND ABBREVIATIONS**

Learner Teacher Support Material	LTSM	Skills Intelligent System	SIS
Management Committee	MANCO	Sustainable Development Goals	SDGs
Marine and Coastal Management	MCM	South African National Biodiversity Institute	SANBI
Management, Research and Planning Forum	MAREP	South African National Parks	SANParks
Medium Term Expenditure Framework	MTEF	Southern African Biodiversity Support Programme	SABSP
Medium Term Strategic Framework	MTSF	Southern African Development Community	SADC
Millennium Seed Bank Partnership	MSBP	Succulent Karoo Ecosystem Programme	SKEP
National Biodiversity Strategy and Action Plan	NBSAP	Threatened or Protected Species	TOPS
National Botanical Garden	NBG	United Nations Convention to Combat Desertification	UNCCD
National Development Plan	NDP	United Nations Framework Convention on Climate Change	UNFCCC
National Environmental Management Act	NEMA	Wildlife and Environment Society of South Africa	WESSA
National Environmental Management Biodiversity Act	NEMBA	Work Integrated Learning	WIL
National Implementing Entity	NIE	World Wide Fund for Nature	WWFN
National Research Foundation	NRF		
National Treasury	NT		
National Zoological Garden	NZG		
Natural Resources Management	NRM		
Intergovernmental Platform on Biodiversity and Ecosystem			
Services	IPBES		
New Partnership for Africa's Development	NEPAD		
Project Implementation Plan	PIP		
Public Finance Management Act	PFMA		
Strategic Water Source Area	SWSA		





