

IPID BUDGET AND ANNUAL PERFORMANCE PLAN 2023/2024

PRESENTATION TO THE SELECT COMMITTEE ON SECURITY AND JUSTICE

INDEPENDENT POLICE INVESTIGATIVE DIRECTORATE (IPID)

Date: 10 May 2023

Time: 10:00 – 11:30

Venue: Virtual Meeting



**independent police
investigative directorate**

Department:
Independent Police Investigative Directorate
REPUBLIC OF SOUTH AFRICA

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1. EXECUTIVE DIRECTOR'S OVERVIEW



1. EXECUTIVE DIRECTOR'S OVERVIEW

Introduction

1. The purpose of the presentation is to brief Select Committee on Security and Justice on IPID's Budget for 2023 MTEF, adjustments to the Strategic Plan 2020-2025 and the Annual Performance Plan for 2023/2024 financial year.
2. The total budget allocation for 2023/2024 is R364.3 million with Compensation of Employees contributing 67.5 per cent (R246 million) of the total allocation. The department will therefore continue to reprioritise its budget to fund priority areas.
3. A total of 13 929 active cases were carried over to the 2023/24 financial year.
4. In the 2022/23 financial year 3 965 cases were completed, 53% (2 093) are backlog cases.
5. Three (3) Quality Assurers were appointed and have started with their work to strengthen quality of investigations
6. Additional satellite offices were established through collaboration with provincial Department of Community Safety:
 - a) Gauteng: Temba, Heidelberg, Westonaria and Mabopane
 - b) KwaZulu/Natal: Port Shepstone, Port Dunford, Kwambonambi and Mkuze
 - c) Northern Cape: Kuruman, Springbok and Upington

1. EXECUTIVE DIRECTOR'S OVERVIEW (cont..)

CHALLENGES

1. Capacity constraints taking into account high case workload which also affect turnaround time of completing an investigation.
2. Supervisors conducting investigation due to inadequate number of investigators thus impacting on effective supervision to subordinates and the quality of investigation.
3. Limited footprint which affects service delivery and response time to crime scenes.
4. Ineffectiveness of the Case Management System.
5. Potential threats and risks to IPID investigators.

1. EXECUTIVE DIRECTOR'S OVERVIEW (cont..)

Key Priorities for the 2023/24 financial year

1. Finalisation of IPID Bill.
2. Continue to focus on improving the quality of investigations; giving high priority to cases related to allegations of gender-based violence and violence against people from other vulnerable groups, and increasing access to IPID's services.
3. Continue to prioritise the implementation of backlog strategy in order to address the continuous increasing backlog cases.
4. Development of a new Case Management System. The fully customised system is expected to integrate seamlessly with systems of other law enforcement agencies within the justice cluster to enable information sharing and collaboration on investigations.
5. Continue to prioritise the implementation of ICT Plan over MTEF period in order to cover the infrastructure revamp and upgrades which includes an enhancement of the information security systems, Disaster Recovery, business enabling platforms such as Microsoft SharePoint and Exchange.

1. EXECUTIVE DIRECTOR'S OVERVIEW (cont..)

Key Priorities for the 2023/24 financial year

6. Continue with the expansion of IPID's footprint and in an efforts to improve access to its services, through the collaboration with provincial Community Safety Departments.
7. Address gaps that were identified through assessment that was conducted which resulted in non-compliance with Occupational Health and Safety Act. The identified gap requires the knowledge and skills to ensure that the Directorate meets its obligations of ensuring and creating a health and safe working environment of its employees in accordance with the Act.
8. Commence with the process of entering into a Memorandum of Agreement with the Association of Certified of Certified Fraud Examiners of South Africa (ACFE). The institution will provide anti-fraud training and education for the core function to streamline the training of investigators that will assist in professionalising the investigation environment.
9. Started engaging with NSG to facilitate the collaboration with the University of KZN for training of investigators on forensic investigation and also for State Security Agency to train Senior managers on Cyber Security.
10. Establishment of a Policy and Research sub-component.

2. IPID 2023 MTEF BUDGET



2.1 SUMMARY OF HISTORIC BUDGET PER PROGRAMME & ECONOMIC CLASSIFICATION

PROGRAMMES	2019/20	2020/21	2021/22	2022/23	2023/24
	Adjusted Budget	Adjusted Budget			Allocated Budget
ADMINISTRATION	87,086,293	90,354,394	102,370,000	111,033,456	109,225,000
INVESTIGATION & INFO MANAGMT	233,382,725	232,264,249	231,334,000	15,032,234	236,925,000
LEGAL&INVESTI ADVISORY SERVS	5,348,122	5,670,550	6,465,000	231,295,630	6,815,000
COMPLINC MONIT & STAKHLD MNG	10,835,860	12,686,807	13,609,000	6,167,680	11,421,000
Grand Total	336,653,000	340,976,000	353,778,000	363,529,000	364,386,000
% Growth					0.24%
ECONOMIC CLASSIFICATION					
COMPENSATION OF EMPLOYEES	228,759,000	250,455,926	239,224,000	233,901,000	246,010,000
DEPARTMENTAL AGENCIES & ACCOUNTS	776,000	730,866	704,325	724,774	721,000
GOODS AND SERVICES	99,204,844	83,413,396	100,898,831	114,255,431	110,809,000
HOUSEHOLDS (HH)	899,496	744,787	776,907	860,214	200,000
MACHINERY AND EQUIPMENT	6,912,860	5,588,384	12,071,937	13,695,271	6,536,000
PROVINCIAL AND LOCAL GOVERNMENTS	100,800	41,604	102,000	92,310	110,000
PAYMENTS FOR FINANCIAL ASSET	-	1,037			
Grand Total	336,653,000	340,976,000	353,778,000	363,529,000	364,386,000

2.2 SUMMARY OF HISTORIC PROVINCIAL OFFICE BUDGET ALLOCATIONS

Allocation criteria:

Size of the Province, Case intake , Number of Investigators and Distance travelled.

PROVINCES	Adjusted Budget				Allocated Budget
	2019/20	2020/21	2021/22	2022/23	2023/24
EASTERN CAPE PROVINCIAL OFFICE	15,712,000	20,756,124	20,393,943	21,112,177	21,594,000
FREE STATE PROVINCIAL OFFICE	17,665,000	20,673,660	20,474,769	20,674,746	20,984,000
GAUTENG PROVINCIAL OFFICE	21,097,000	28,451,350	23,564,476	25,974,816	26,028,000
KWAZULU-NATAL PROVINCIAL OFFICE	18,757,125	24,818,297	22,106,997	21,767,439	23,186,000
LIMPOPO PROVINCIAL OFFICE	15,864,912	18,449,740	18,496,834	18,527,727	18,889,000
MPUMALANGA PROVINCIAL OFFICE	13,683,875	17,571,236	17,058,152	17,807,597	18,250,000
NORTH WEST PROVINCIAL OFFICE	15,103,530	16,806,281	16,121,744	16,511,733	17,162,000
NORTHERN CAPE PROVINCIAL OFFICE	13,307,147	15,167,568	14,299,165	14,466,132	15,193,000
WESTERN CAPE PROVINCIAL OFFICE	19,943,000	24,852,311	21,790,472	24,370,854	22,747,000
Grand Total	151,133,589	187,546,567	174,306,552	181,213,221	184,033,000

2.3 SUMMARY OF BUDGET PER PROGRAMME & ECONOMIC CLASSIFICATION

PROGRAMMES	2023/24	2024/25	2025/26
	Allocated Budget	Allocated Budget	Allocated Budget
ADMINISTRATION	109,225,000	115,008,000	118,826,000
INVESTIGATION & INFO MANAGMT	236,925,000	246,262,000	258,578,000
LEGAL&INVESTI ADVISORY SERVS	6,815,000	7,211,000	7,420,000
COMPLINC MONIT & STAKHLD MNG	11,421,000	12,076,000	12,589,000
Grand Total	364,386,000	380,557,000	397,413,000
% Growth	0.24%	4.44%	4.43%
ECONOMIC CLASSIFICATION			
COMPENSATION OF EMPLOYEES	246,010,000	256,869,000	268,182,000
DEPARTMENTAL AGENCIES & ACCOUNTS	721,000	754,000	788,000
GOODS AND SERVICES	110,809,000	115,984,000	121,181,000
HOUSEHOLDS (HH)	200,000		
MACHINERY AND EQUIPMENT	6,536,000	6,837,000	7,144,000
PROVINCIAL AND LOCAL GOVERNMENTS	110,000	113,000	118,000
PAYMENTS FOR FINANCIAL ASSET			
Grand Total	364,386,000	380,557,000	397,413,000

2.4 SUMMARY OF HISTORICAL BUDGET ALLOCATION AND ACTUAL

HISTORICAL BUDGET ALLOCATION AND SPENDING			
Financial Year	Adjusted Budget (R'000)	Actual Exp. (R'000)	Percentage (%)
2019/20	336 653	336 610	100%
2020/21	340 976	340 939	100%
2021/22	353 778	347 908	98%
2022/23 (Prelim)	363 529	359 003	99%



3. ADJUSTMENTS TO THE STRATEGIC PLAN 2020-2025



3.1 ADJUSTMENTS TO STRATEGIC PLAN 2020-2025

1. The Strategic Plan has four (04) outcomes with eight (09) outcome indicators.
2. One new indicator was introduced:
 - a. Percentage of cases prosecuted by the NPA with a target of 7%
3. There are no adjustments to the existing outcome indicators and targets.

3.1 ADJUSTMENT TO STRATEGIC PLAN 2020-2025 (cont...)

Impact statement: Response and accountable police service that renders professional service in a human rights environment

Programme	Outcome	Outcome Indicator	5 year Target
Programme Administration	1: Effective and efficient administrative support	Improved financial governance	Clean audit
		Percentage increase of vacancies filled within six months	90%
Programme Investigation & Information Management	2: Reduced level of police criminality and misconduct	Increase in number of criminal cases decided by the NPA	2 500
		Increase in number of disciplinary recommendations initiated	2 500
		Increase in number of disciplinary recommendations finalised	2 000
		Percentage of cases prosecuted by the NPA	7%

3.1 ADJUSTMENT TO STRATEGIC PLAN 2020-2025 (cont..)

Impact statement: Response and accountable police service that renders professional service in a human rights environment

Programme	Outcome	Outcome Indicator	5 year Target
Programme 3: Legal & Advisory Investigation Services	Department's legal interests protected	Percentage reduction of legal claims against the Department	10%
Programme 4: Compliance Monitoring & Stakeholder Management	Strengthened stakeholder relations	Percentage implementation of Communications & Stakeholder Management Strategy	60%

4. ANNUAL PERFORMANCE PLAN 2023-2024



4.1 Programme 1: Administration

1. Programme 1 output indicators increased from nine (9) to 10.
2. One (01) new indicator was added:
 - a) Number of ICT governance policies approved with a target of 4
3. There are no indicators that were discontinued.
4. MTEF Target were adjusted upward for:
 - a) Percentage implementation of ICT Plan from 60% to 70%, and 80% in the last two outer years
 - b) Percentage of expenditure from women owned enterprises from 30% to 40%

4.1 Programme 1: Administration (cont)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/2022	2022/2023	2023/24	2024/25	2025/26
Effective and efficient administrative support	Percentage implementation of ICT Plan per year	78%	60%	70%	80%	90%
	Number of governance policies approved	New indicator	New indicator	4	1	2
	Percentage implementation of annual Internal Audit Plan per year	91%	90%	90%	90%	90%
	Percentage implementation of risk mitigation strategies per year	63%	70%	70%	70%	70%
	Percentage vacancy rate per year	8.69%	10%	10%	10%	10%
	Percentage implementation of Youth Development Strategy per year	6%	80%	80%	80%	80%

4.1 Programme 1: Administration (cont...)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Effective and efficient administrative support	Percentage representation of youth in the department per year	New indicator	19%	19%	19%	19%
	Percentage representation of women at senior management service (SMS) per year	New indicator	50%	50%	50%	50%
	Percentage representation of persons living with disabilities in the department per year	New indicator	3%	3%	3%	3%
	Percentage procurement of goods and services from women-owned enterprises per year	New indicator	30%	40%	40%	40%

4.2 Programme 2: Investigation & Information Management

1. Programme 2 output indicator increased from 13 to 14 output indicators.
2. One (01) new indicator was added:
 - a) Number of cell inspections conducted at police stations per year with a target of 108
3. MTEF Targets were adjusted upward for seven (07) output indicators:
 - a) Investigations of death in police custody from 80 to 150, 175 and 200
 - b) Investigations of discharge of an official firearm from 370 to 450
 - c) Investigations of rape by police officer from 30 to 86 and 90 in the two outer years
 - d) Investigations of torture from 80 to 139, 140 and 150
 - e) Investigations of assault from 2000 to 2500 and 2750 in the two outer years
 - f) Investigations of other criminal and misconduct matters from 30 to 100
 - g) Investigations of offences referred to in section 33 of IPID Act from 15 to 30

4.2 Programme 2: Investigation & Information Management (cont..)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Reduced level of police criminality and misconduct	Number of investigation of deaths in police custody that are decision ready per year	195	80	150	175	200
	Number of investigations of deaths as a result of police action that are decision ready per year	259	240	240	240	240
	Number of investigations of discharge of an official firearm by a police officer that are decision ready per year	413	370	450	450	450
	Number of investigations of rape by a police officer that are decision ready per year	81	30	86	90	90
	Number of investigations of rape while in police custody that are decision ready per year	3	1	1	1	1

4.2 Programme 2: Investigation & Information Management (cont...)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Reduced level of police criminality and misconduct	Number investigations of torture that are decision ready per year	139	80	139	140	150
	Number of investigations of assault that are decision ready per year	2 569	2 000	2 500	2 500	2 500
	Number investigations of corruption that are decision ready per year	90	70	70	70	70
	Number investigations of other criminal and misconduct matters referred to in section 28(1)(h) of the IPID Act that are decision ready per year	99	30	100	100	100
	Number investigations of offences referred to in section 33 of the IPID Act that are decision ready per year	28	15	30	30	30

4.2 Programme 2: Investigation & Information Management (cont...)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Reduced level of police criminality and misconduct	Number of approved systemic corruption cases that are decision ready per year	3	1	1	1	1
	Number of cell inspections conducted at police stations per year	New indicator	New indicator	108	135	144
	Percentage of dockets referred to the National Prosecuting Authority within 30 days of being signed off per year	92%	90%	90%	90%	90%
	Percentage of recommendation reports referred to the South African Police Service and/or Municipal Police Services within 30 days of recommendation report being signed off per year	90%	90%	90%	90%	90%

4.3 Programme 3: Legal and Investigation Advisory Services

1. Programme 3 has a total of four (04) output indicators contributing to the attainment of outcomes in the Strategic Plan.
2. There were no changes to the indicators.
3. MTEF targets were adjusted for legal advice provided to the department within 30 working days from 70% to 80% over the MTEF period.

4.3 Programme 3: Legal and Investigation Advisory Services (cont...)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-Term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Department's legal interests protected	Percentage of legal advice provided to investigators within 2 working days of request	100%	95%	95%	95%	95%
	Percentage of written legal advice provided to the department within 30 working days of request per year	100%	70%	80%	80%	80%
	Percentage of litigation matters referred with instructions to the state attorney within 10 working days of receipt per year	100%	100%	100%	100%	100%
	Percentage of contracts/service level agreements finalized within 30 working days of request per year	91%	90%	90%	90%	90%

4.4 Programme 4: Compliance Monitoring & Stakeholder Management

1. Programme 4 has a total of 10 output indicators contributing to attainment of outcomes in the Strategic Plan.

2. Two new indicators were introduced
 - a) Percentage of SAPS disciplinary outcomes taken on review within 60 days of analysis
 - b) Percentage of NPA prosecution decisions taken on review within 60 days of analysis

3. MTEF targets were reviewed for five (05) output indicators:
 - a) Formal engagements held with key stakeholder from 166 to 180
 - b) Percentage of recommendations referred to the SAPS and MPS that are analysed
 - c) Percentage of criminal referrals forwarded to the NPA that are analysed
 - d) Percentage disciplinary outcomes from the SAPS and MPS that are analysed
 - e) Percentage of responses from the NPA that are analysed

4.4 Programme 4: Compliance Monitoring & Stakeholder Management (cont..)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Strengthened Stakeholder Relations	Number of engagements held with key stakeholders per year	185	166	180	180	180
	Number of media programmes held per year	7	6	6	6	6
	Number of station lectures awareness trainings conducted per year	New indicator	40	40	40	40
Reduced level of police criminality and misconduct	Percentage of recommendations referred to SAPS and MPS that are analysed per year	99%	80%	90%	90%	90%
	Percentage of criminal referrals forwarded to NPA that are analysed per year	100%	80%	90%	90%	90%
	Percentage of responses from the SAPS and MPS that are analysed within 30 days of receipt per year	93%	70%	80%	80%	80%

4.4 Programme 4: Compliance Monitoring & Stakeholder Management (cont..)

Outcome	Output Indicators	Audited Performance	Estimated Performance	Medium-term Targets		
		2021/22	2022/23	2023/24	2024/25	2025/26
Reduced level of police criminality and misconduct	Percentage of responses from the NPA that are analysed within 30 days of receipt per year	98%	70%	80%	80%	80%
	Percentage of SAPS disciplinary outcomes taken on review within 60 days of analysis per year	New indicator	New indicator	90%	90%	90%
	Percentage of NPA prosecution decisions taken on review within 60 days of analysis	New indicator	New indicator	90%	90%	90%
	Percentage implementation of Access and Awareness Rural Strategy per year	60%	60%	60%	60%	60%

5. Conclusion

1. Continue to provide Civilian Secretariat for Police Service the required support on the amendment of IPID Bill process.
2. Professionalise the investigation environment by enrolling our investigators on the ACFE membership to improve knowledge and sharpen their investigation skills.
3. Employment of contract workers to assist with the reduction of backlog cases
4. Decrease the number of nolle prosequi through employment of quality assurers
5. Improve prosecution rate
6. Collaboration with StatsSA to validate our statistics
7. Continue to engage with Provincial Departments of Community Safety in order to identify additional office space in an efforts to regionalise our services.
8. Prioritise funding of key activities for the core programme and ICT projects to ensure optimal service delivery.

Thank you

