

ANNUAL PERFORMANCE PLAN FOR THE BREEDE-GOURITZ CMA:

2023/24

4 MAY 2023



BREEDE-GOURITZ
CATCHMENT MANAGEMENT AGENCY

VISION AND MISSION

Vision:

- ❖ The Breede-Gouritz Catchment Management Agency (BGCMA) has a vision of:
Quality water for all, forever

Mission:

- ❖ **The Breede-Gouritz Catchment Management Agency exists to:**
manage water resources responsibly, through continuous engagement with all stakeholders and to devolve decision making to the lowest level for the benefit of all water users in the Breede-Gouritz Water Management Area, including the environment.

Contents

Medium Term Strategic Focus Areas

- ❖ Water Resources Management
- ❖ Water Use Management
- ❖ Institutional and Stakeholder Relations
- ❖ Water Allocation Reform
- ❖ Water Resource Protection
- ❖ Strategic Support
- ❖ Management and Governance

Strategic Focus Areas-1: Water Resources Management

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
1	Legal water use maintained	90% of land use planning and rezoning applications commented on	% of land use planning and rezoning applications commented on	90%	90%	90%	90%	90%

Strategic Focus Areas-2: Water Use Management

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
2	Legal water use maintained	85% of water registrations finalised (incoming requests logged)	% of registrations finalised (incoming requests logged)	85%	85%	85%	85%	85%
		1550 signed and finalised Validation & Verification confirmation letters captured	Number of signed and finalised Validation & Verification confirmation letters captured	750	200	200	200	200
		100 % of water use authorizations captured (GAs)	% of water use authorizations captured on WARMS	100%	100%	100%	100%	100%

Strategic Focus Areas-2: Water Use Management continues...

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
2	Legal water use maintained	85% of water use licence applications recommended	% of water use licence applications recommended	85%	85%	85%	85%	85%
		100% of General Authorizations processed	% of General Authorizations processed	100%	100%	100%	100%	100%
		400 Audit reports completed for water use compliance	Number of Audit reports completed for water use compliance	80	80	80	80	80

Strategic Focus Areas-2: Water Use Management continues...

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
2	Legal water use maintained	20 Water quality compliance reports of Municipal Wastewater Treatment Works that discharges to water resources	Number of water quality compliance reports of Municipal Wastewater Treatment Works that discharges to water resources	4	4	4	4	4
		1000 Number of properties verified for water use	Number of properties verified for water use	200	200	200	200	200

Strategic Focus Areas 3: Institutional and Stakeholder Relations

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
3 Effective IWRM and Empowered Stakeholders	25000 learners and stakeholders capacitated and awareness in Water Resources Management (WRM)	Number of learners and stakeholders capacitated and awareness in Water Resources Management (WRM)	5000	5000	5000	5000	5000
	20 Intergovernmental Cooperation initiatives facilitate to enhance WRM	Number of Intergovernmental Cooperation initiatives facilitate to enhance WRM	4	4	4	4	4
	20 Newsletters compiled and printed	20 Newsletters compiled and printed	4	4	4	4	4

Strategic Focus Areas 3: Institutional and Stakeholder Relations continues...

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
3 Effective IWRM and Empowered Stakeholders	100% of approved water related community projects funded	Percentage of approved water related community projects funded	100%	100%	100%	100%	100%
	200 Forums supported in WRM	Number of Forums supported in WRM	40	40	40	40	40

Strategic Focus Areas 4: Water Allocation Reform

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
4 Capacitated HDIs and Resource Poor Farmers with water supply	100% HDIs and Resource Poor Farmers supported on water use	% of HDIs and Resource Poor Farmers supported on water use	100%	100%	100%	100%	100%
	10 Workshops held to capacitate and empower Resource Poor Farmers in WRM	Number of workshops held to capacitate and empower Resource Poor Farmers	2	2	2	2	2
	HDIs and Resource Poor Farmers supported (with 2000 RWHT)	Number of Rainwater Harvesting Tanks installed	400	400	400	400	400

Strategic Focus Areas 5: Water Resource protection

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
5 Good Water quality and legal water use	80 BGCMA Water Resource points monitored	Number of Water Resource points monitored	80	80	80	80	80
	3 River Rehabilitation Projects funded and technically supported	Number of River Rehabilitation Projects funded and technically supported	3	3	3	3	3
	100% of reported non-compliant cases investigated (Investigation reports, file notes)	Percentage of reported non-compliant cases investigated (Investigation reports, file notes)	100%	100%	100%	100%	100%

Strategic Focus Areas 5: Water Resource protection continues...

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
5	Good Water quality and legal water use	80% of resolved cases (Directive, Criminal process, Civil process and closing letter)	Percentage of resolved cases (Directive, Criminal process, Civil process and closing letter)	80%	80%	80%	80%	80%

Strategic Focus Areas 6: Strategic Support

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
6 Sustainable, compliant organisation	100% of reports complying with listed financial reporting prescripts	Percentage of reports complying with listed financial reporting prescripts	100%	100%	100%	100%	100%
	5 proposed tariff reports submitted to DWS to comply with pricing strategy	Number of proposed tariff reports submitted to DWS to comply with pricing strategy	1	1	1	1	1
	5 risk assessment reports	Number of risk assessment reports developed	1	1	1	1	1

Strategic Focus Areas 6: Strategic Support continues...

Outcome	5-year strategic plan target	Indicator	2021/22	Medium term targets			
				2022/23	2023/24	2024/25	2025/26
6 Compliance with listed financial reporting prescripts	100% compliance to audit recommendation	Percentage of compliance to audit recommendation	100%	100%	100%	100%	100%
	100% Specific goals for preferential spending in terms of BBBEE	50% targeted procurement budget spent on or more than 51% black owned enterprises. 50% targeted procurement budget spent on, or more than 51% black women owned enterprises.	100%	100%	100%	100%	100%

Strategic Focus Areas 6: Strategic Support continues...

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
6	Effective Revenue Management	77% of WRM charges collected.	Percentage of WRM charges collected	75%	75%	77%	78%	80%
	Effective Organizational development	75% of approved and filled posts on the organogram	Percentage of approved, funded and filled posts on the organogram approved and filled posts on the organogram	75%	75%	90%	90%	90%

Management and Governance

Outcome		5-year strategic plan target	Indicator	2021/22	Medium term targets			
					2022/23	2023/24	2024/25	2025/26
7	Compliance with corporate governance regulatory prescripts	100% of Corporate Compliance reports and non-financial reporting scripts produced	Percentage of Compliance reports and non-financial reporting scripts produced	100%	100%	100%	100%	100%
		5 Shareholder Compacts signed	Number of Shareholder Compacts signed	1	1	1	1	1
	Inter-Governmental Relation Initiatives maintained	5 Agreements signed	Number of Agreements signed	1	1	1	1	1



**OVERVIEW OF THE 2023/2024
BUDGET AND MTEF
ESTIMATES**

ESTIMATED EXPENDITURE PRE-ECONOMIC CLASSIFICATION

ECONOMIC CLASSIFICATION	AUDITED OUTCOMES			CURRENT BUDGET	% BUDGET INCREASE	PROPOSED BUDGET	BUDGET	BUDGET	BUDGET
	2019/20	2020/21	2021/22	2022/23		2023/24	2024/25	2025/26	2026/27
EMPLOYEE RELATED COSTS	43 886 211	44 827 915	50 499 734	55 023 302	7.25%	59 015 846	61 760 878	63 946 740	66 496 600
GOODS AND SERVICES /PROJECTS	20 262 572	17 122 255	21 392 070	23 875 072	7.25%	25 607 470	26 798 563	27 747 026	28 853 432
REPAIRS AND MAINTENANCE	188 603	123 530	233 814	345 108	7.25%	370 149	387 366	401 076	417 069
CAPITAL OUTLAY	1 993 009	610 160	968 707	1 541 574	7.25%	1 653 432	1 730 339	1 791 579	1 863 018
BAD DEBT	6 612 406	8 009 788	5 903 289						
BOARD RELATED COSTS	745 216	752 873	858 539	1 214 944	7.25%	1 303 102	1 363 713	1 411 978	1 468 281
TOTAL BUDGET	73 688 017	71 446 522	79 856 163	82 000 000	7.25%	87 950 000	92 040 860	95 298 400	99 098 400

PERCENTAGE INCREASE PER CLASSIFICATION

ECONOMIC CLASSIFICATION	CURRENT BUDGET	% INCREASE (COMPARATIVE YEARS)	PROPOSED BUDGET	% PER ITEM
	2022/23	7.25%	2023/24	
EMPLOYEE RELATED COST	55 023 302	7.25%	59 015 846	67.1%
GOODS AND SERVICES/PROJECTS	23 875 072	7.25%	25 607 470	29.1%
REPAIRS AND MAINTENANCE	345 108	7.25%	370 149	0.42%
CAPITAL OUTLAY	1 541 574	7.25%	1 653 432	1.88%
BOARD RELATED COSTS	1 214 944	7.25%	1 303 102	1.48%
TOTAL BUDGET	82 000 000	7.25%	87 950 000	

SOURCES OF FUNDING

SOURCES OF FUNDING								
OPERATIONAL ACTIVITIES	AUDITED OUTCOMES			CURRENT BUDGET	PROPOSED BUDGET	MEDIUM TERM EXPENDITURE ESTIMATES		
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
AUGMENTATION –								
GRANT	44 848 400	38 690 000	40 625 000	40 173 000	42 182 000	48 520 000	51 108 400	53 146 335
Water Resource Charges- BGCMA (WMA)	38 879 794	45 032 554	49 102 401	33 000 000	33 880 000	34 320 000	35 200 000	36 603 591
Interest Received/charged on late payment	10 787 380	8 630 168	10 053 311	8 827 000	11 888 000	9 200 860	8 990 0000	9 348 474
Other income	-	-	-	-	-	-	-	-
Roll Over Funds (Committed funds)	3 397 826	-	-	-	-	-	-	-
Total sources of funding	97 567 400	92 352 722	99 780 712	82 000 000	87 950 000	92 040 860	95 298 400	99 098 400

EXPLANATORY NOTES

BUDGET PREPARATION:

- The preparation of budget is based on ZERO budget

PROJECT 2023/24 FINANCIAL YEAR:

All projects are included in goods and services item.

- River Rehabilitation
- Rainwater Harvesting Tanks
- Monitoring of Water Resources
- Validation and Verification of water use (confirmation of lawful water use)
- Social upliftment

SOURCE OF FUNDING:

- 47,96% of the BGCMA budget will be funded through Augmentation from DWS.
- 38,52% will be funded through direct billing and collections of Water Resource Charges,
- 13,52 Interest received from the bank balance and late payments from Water Resource Charges.

Tariffs consultation for Water Resource charges

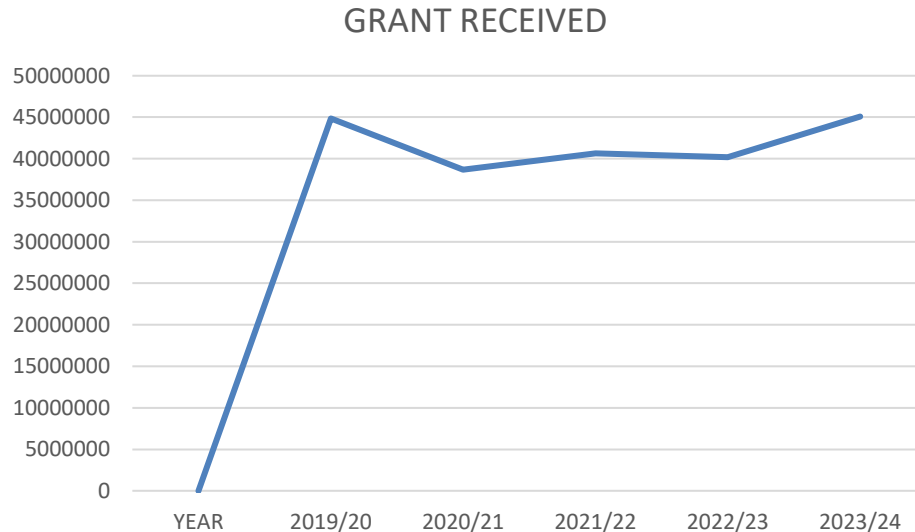
- The Agency in 2022/23 conducted consultations from the 20th of June 2022 to the 23rd June 2022 with stakeholders on the proposed Water Resource Management Charges as mandated by section 57 of the National Water Act 36 of 1998 as well as the Pricing Strategy for financial year 2023/24. In formulating proposed tariffs for 2023/24, the Agency has fully aligned the process to the Pricing Strategy.
- The following areas were consulted: Riverdale, George, Uniondale, Prince Albert, Calitzdorp and Worcester.
- 38.52% of the BGCMA budget will be recovered from the Water Resource Charges collections and the remaining balance will come from augmentation.

TARIFFS 2023/24

Tariffs			
	Domestic and Industrial	Agriculture	Forestry
2022/23 Tariff	5.51	2.66	1.36
Increase	0.12	0.35	0.18
2023/24 Proposed Tariffs	5.63	3.01	1.54
2023/24 Approved tariffs	5.51	3.00	1.54
% Contribution to Income	20,71%	78,58%	0.71%
Cost Covering Tariff	5.63	5.63	5.63
Volumes Cubic Metre	189 750 048	1 347 288 290	23 897 797
Total Volumes Cubic Metre	1 560 876 135		

Transferred /Received grant

AUGMENTATION/GRANT	2019/20	2020/21	2021/22	2022/23	2023/24 Proposed
TOTAL RECEIVED	R44 848 400	38 690 000	R40 625 000	R40 173 000	R42 182 000



REVENUE TREND

- Reduction in the allocation of appropriated grant. This had a negative impact on the performance of the Agency. The Agency had to adjust the planned budget which resulted in cancelling some of the projects and business operations that were planned.
- Due to Covid-19 and lockdowns the Agency is still struggling to recover the full outstanding debts therefore will always need augmentation from DWS.



**THANK YOU
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