



**Infrastructure Development, Lease Management
and Maintenance of Office Accommodation
and Police Stations –**

SOUTH AFRICAN POLICE SERVICE

Briefing to the Portfolio
Committee on Police

18 May 2022

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SECTION 1:

SAPS INFRASTRUCTURE DEVELOPMENT PROGRAMME
(CAPITAL WORKS AND PLANNED MAINTENANCE)

BACKGROUND

- On 1 April 2006, the National Department of Public Works and Infrastructure (NDPWI) devolved its maintenance, property rates, municipal services and leasing budgets to all user departments.
- The devolution was done through a process where the Minister of NDPWI granted specific powers, duties and responsibilities to the South African Police Service (SAPS) to assume full responsibilities and liability for planning, acquisition, management and maintenance of functional accommodation. The Service Level Agreement (SLA) and Memorandum of Understanding (MoU) were signed between the NDPWI, the SAPS and the National Treasury.
- On 1 April 2009, the SAPS, the National Treasury and the NDPWI agreed on the delegation of the custodial responsibilities for functional assets of the 270 police stations with binding conditions. (Referred to as devolved police stations).
- Lundean’s Neck and Telle Bridge, in the Eastern Cape, were handed back to the NDPWI, as these were to be maintained by the Border Control Operational Coordinating Committee (BCOCC), thus bringing it to a total of 268 devolved police stations.
- The delegated responsibilities of the SAPS are reflected as the mandate within the Interdepartmental Service Level Agreement, which is exercised through the execution of both the capital works and planned maintenance of the devolved police stations. The SAPS constructed a total of 19 police stations and purchased an additional two previously leased police stations, bringing the total number of devolved police stations, to **289**.

Province	Eastern Cape	Free State	Gauteng	Kwazulu-Natal	Limpopo	Mpumalanga	North West	Northern Cape	Western Cape	Total Devolved
Stations Devolved	74	20	12	39	20	38	08	22	56	289

BUDGET ALLOCATION MTEF

- The Medium Term Expenditure Framework (MTEF) allocations by the National Treasury were made on the condition that the SAPS submits a Project-Based Budget Template for all prioritised Capital Works projects.
- The submission to the National Treasury was made on 2022-02-25 and approved by the National Treasury on 2022-03-23.
- The National Treasury gave a directive that there be a contingency reserve of 20%.
- A quarterly project progress report must be submitted to the National Treasury.

The budget allocation for Capital Works and funds devolved from NDPWI

DEPARTMENT	ALLOCATION 2022/2023	ALLOCATION 2023/2024	ALLOCATION 2024/2025
NDPWI	R397 592 461,00	R413 329 112,00	R431 891 360,00
SAPS	R371 111 539,00	R389 251 688,00	R406 732 640,00
SUBTOTAL	R768 704 000,00	R802 580 800,00	R838 624 000,00
CONTINGENCY RESERVE (20%)	R192 176 000,00	R200 645 200,00	R209 656 000,00
TOTAL ALLOCATION	R960 880 000,00	R1 003 226 000,00	R1 048 280 000,00
SAPS PLANNED MAINTENANCE BUDGET	R103 911 540,00		

BUDGET ALLOCATION 2022/2023

THE BUDGET ALLOCATION FOR CAPITAL PROJECTS FOR 2022/2023 FINANCIAL YEAR WAS AS FOLLOWS

DEPARTMENT		ALLOCATION 2022/2023
NDPWI	SITE CLEARANCE	R1 666 724,00
	PLANNING AND DESIGN	R234 983 998,00
	CONSTRUCTION	R160 941 739,00
SUBTOTAL NDPWI		R397 592 461,00
SAPS	SITE CLEARANCE	R3 287 800,00
	PLANNING AND DESIGN	R49 703 903,00
	CONSTRUCTION	R172 328 972,00
	SECURITY UPGRADES	R57 616 987,00
	REPAIR AND UPGRADE	R3 000 000,00
	ACCESSIBILITY FOR PERSONS LIVING WITH DISABILITIES	R7 870 901,00
	INSTALLATION OF GENERATORS	R16 997 919,00
	ELECTRICAL UPGRADES	R12 992 861,00
	INSTALLATION OF AIR CONDITIONERS	R47 312 196,00
SUBTOTAL SAPS		R371 111 539,00
SUBTOTAL CAPITAL WORKS (SAPS AND NDPWI)		R768 704 000,00
CONTINGENCY RESERVE (20%)		R192 176 000,00
TOTAL ALLOCATION 2022/2023		R960 880 000,00

NDPWI PROJECT STATUS REPORT

NDPWI CAPITAL WORKS PROJECTS	
PROJECT PHASE	NO. OF PROJECTS
SITE CLEARANCE	24
PLANNING & DESIGN	319
EXECUTION	24
PRACTICAL COMPLETION	26
TOTAL	393

NDPWI PLANNED MAINTENANCE PROJECTS	
PROJECT PHASE	NO. OF PROJECTS
PLANNING & DESIGN	43
EXECUTION	69
TOTAL	112

CHALLENGES AND SOLUTIONS REGARDING NDPWI

Challenges	Solutions
<ul style="list-style-type: none"> • Protracted time in delivery of projects e.g. <ul style="list-style-type: none"> - Apel Site Clearance taking more than 15 years - Intervention projects 	<ul style="list-style-type: none"> • Development of an Integrated Project Delivery Strategy.
<ul style="list-style-type: none"> • The performance by appointed service providers especially projects executed by DBSA e.g. Park Road, Odendalsrus, etc. 	<ul style="list-style-type: none"> • Integrated project monitoring visits conducted for possible solution.
<ul style="list-style-type: none"> • The quality of work done by appointment service providers e.g. Pretoria Central, Moloto, etc. 	<ul style="list-style-type: none"> • Penalties to be imposed to defaulting service providers and implementing agents.
<ul style="list-style-type: none"> • Lack of integrated project delivery strategy for special and projects e.g. construction of FSL Pinetown, Construction of Provincial Offices, etc. 	<ul style="list-style-type: none"> • Development of an Integrated Project Delivery Strategy.
<ul style="list-style-type: none"> • Lack of integrated progress monitoring platform – national client forum meetings. 	<ul style="list-style-type: none"> • Activation of the Client Forums by KAM.
<ul style="list-style-type: none"> • Regional office not supportive of the SAPS mandate e.g. Matlala, Hlababomvu police stations burnt down. 	<ul style="list-style-type: none"> • Quarterly progress monitoring meeting with Regional Offices.
<ul style="list-style-type: none"> • Lack of integrated contingency plan e.g. police stations destroyed by fire. 	<ul style="list-style-type: none"> • Integrated Contingency Plan

EXECUTIVE SUMMARY - SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (1)

EXECUTIVE SUMMARY OF SAPS IDP 2021/2022 – 2025/2026

PROGRAMME	FOCUS AREA	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	TOTAL PER FOCUS AREA
CAPITAL WORKS	SITE CLEARANCE	05	11	12	17	11	56
	PLANNING & DESIGN	-	07	14	15	21	57
	EXECUTION	02	03	07	12	09	33
	REPAIR AND UPGRADE	-	04	-	-	-	04
	VICTIM FRIENDLY FACILITIES	-	20	60	59	-	139
	ACCESSIBILITY FOR PERSONS WITH DISABILITIES	24	20	-	-	-	44
	INSTALLATION OF GENERATORS	27	35	-	-	-	62
	ELECTRICAL UPGRADES	-	13	-	-	-	13
	INSTALLATION OF AIR CONDITIONERS	-	168	-	-	-	168
	SECURITY UPGRADES	08	71	69	45	41	234
SUB-TOTAL CAPITAL WORKS PROGRAMME		66	352	162	148	82	810
PLANNED MAINTENANCE	PLANNING AND DESIGN	-	06	09	13	08	36
	EXECUTION	-	03	02	14	24	43
	ACADEMIES	-	10	-	-	-	10
SUB-TOTAL PLANNED MAINTENANCE PROGRAMME		-	19	11	27	32	89
TOTAL SAPS IDP PROJECTS		66	371	173	175	114	899

CLASSIFICATIONS

N	NEW	NRE	NEWLY RE-ESTABLISHED	RE	RE- ESTABLISHED	R&U	REPAIR & UPGRADE	R&R	REPAIRS & RENOVATIONS
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SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (2)

CAPITAL WORKS PROGRAMME FOCUS AREA 1: POLICE STATION: CONSTRUCTION: SITE CLEARANCES

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE	GAMBLEVILLE (KAMESH) (R&U)	DUNCAN VILLAGE (NRE)	MTHOMBE (N)	BRIDGE CAMP (NRE)	
	MOUNT FRERE (NRE)			ILLINGE (RE)	
FREE STATE			EDENVILLE (NRE)	BOHLOKONG (N)	GARIEPDAM (N)
				IKGOMOTSENG (SOUTPAN) (NRE)	MAMAHABANE (N)
GAUTENG		DOUGLASDALE (NRE)	BOKSBURG NORTH (NRE)	ROADSIDE (NRE)	
			BOSCHKOP (RE)	GLEN RIDGE (N)	BRAAMFISHERVILLE (N)
				TSHEPISONG (N)	NALEDI (NRE)
KWAZULU-NATAL		ST. FAITHS (NRE)	SKHEMELELE (N) SATELLITE	MAQONQO (N) SATELLITE	RABIE RIDGE (NRE)
		UMZINTO (NRE)		NGUNDWINI (N) SATELLITE	LINDELA (N)
LIMPOPO		MALAMULELE (NRE)	MARULENG (N)		
		MOOKGOPONG CELLS (N)	RAKGOADI (NRE)		
		VILLA NORA (NRE)			
MPUMALANGA	MAYFLOWER (NRE)	BARBERTON (NRE)	DRIEFONTEIN (N)	CALCUTTA (MKHULU) (RE)	BALFOUR (SIYATHEMBA) (NRE)
	MHLUZI (NRE)			GROOTVLEI (NRE)	
NORTH WEST				MAARTENSHOOP (NRE)	
			BAPONG (N)		TLHABANE (NRE)
NORTHERN CAPE			PABALELLO (NRE)	HEUNINGVLEI (NRE)	
				VANDERKLOOF (NRE)	
WESTERN CAPE	RONDEBOSCH (R&U)	BELHAR (NRE)	BROWNS FARM SATELLITE (N)	KLAPMUTS (NRE)	BONTEHEUWEL (NRE)
		LINGELETHU (NRE)	MASIPHUMELELE (N)	KWANOKATHULA (NRE)	KWANONQABA (NRE)
		STRUISBAAI (N)		ELANDS BAY (RE)	VRYGROND (N)
TOTALS	05	11	12	17	11

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (3)

FOCUS AREA 1: POLICE STATIONS: CONSTRUCTION: PLANNING & DESIGN

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		MAJOLA (N)	CHATTY (N)	ALICE (NRE)	DUNCAN VILLAGE (NRE)
			STERKSTROOM (R&U)	CHALUMNA (NRE)	GAMBLEVILLE (R&U)
				PEDDIE (NRE)	MOUNT FRERE (NRE)
				NEMATO (NRE)	MTHOMBE (N)
FREE STATE			KUTLWANONG (NRE)	BRONVILLE (RE)	EDENVILLE (NRE)
			SONSKYN (BLOEMSPRUIT) (N)	FAURESMTIH (R&U)	
				MARQUAD (N)	
				ROSENDAL (R&U)	
				THABONG (SUNRISE VIEW) (N)	
				VILLIERS (NRE)	
GAUTENG			EVATON (NRE)		DOUGLASDALE (NRE)
			REIGERPARK (NRE)		
KWAZULU-NATAL		BHOSIKI (N)	KILMUN (N)	MFEKAYI (N)	MKUZE (R&U)
			MSINSINI (N)	SOKHULU (N)	ST FAITHS (NRE)
			NTSHONGWE (N)		UMBUMBANO (NKANDLA) (N)
					UMZINTO (NRE)
LIMPOPO		GA-KGATLA (N)			MALAMULELE (NRE)
		KHUBVI (N)			MOOKGOPONG CELLS (N)
		MOLETLANE (N)			VILLA NORA (NRE)
MPUMALANGA		DUN DONALD (N)	MHLUZI (NRE)	BUSHBUCKRIDGE (NRE)	BARBERTON (NRE)
		MARITI (N)			MAYFLOWER (NRE)
NORTH WEST			IKAGENG (NRE)		
NORTHERN CAPE					PABALELLO (NRE)
WESTERN CAPE			MAKAZA (N)	GUGULETHU (N)	BELHAR (NRE)
			SAMORA MACHEL (N)	PORTERVILLE (R&U)	ELANDS BAY (RE)
			WELLINGTON (NRE)		LINGULETHU (NRE)
					RONDEBOSCH (R&U)
TOTALS	-	07	14	15	21

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (4)

FOCUS AREA 1: POLICE STATIONS: CONSTRUCTION: EXECUTION

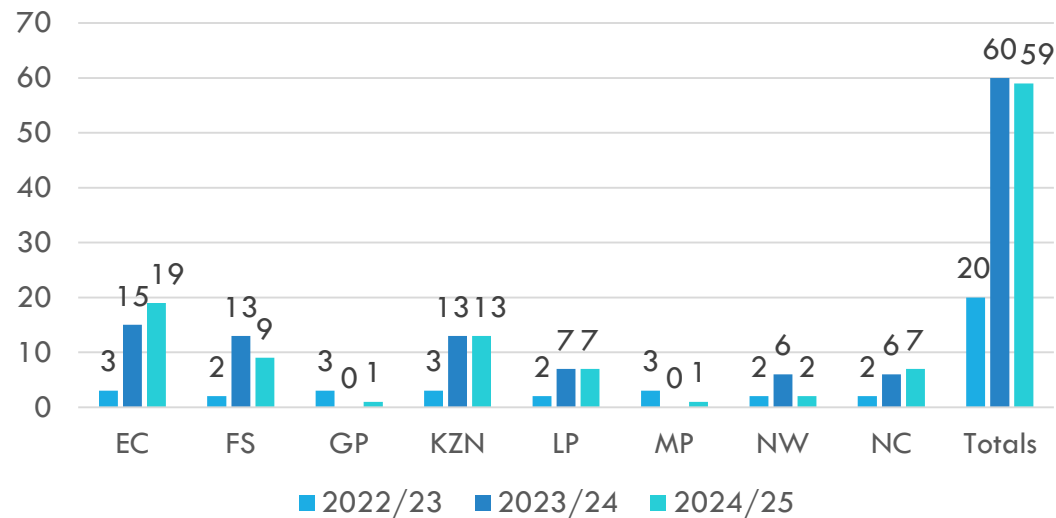
PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE			MOYENI (NRE)	HUKU (N)	MDENI (N)
				MAJOLA (N)	NTAMONDE (N)
					TABASE (N)
					TAFALEHASHE (N)
FREE STATE			TSHIAME (MAKGOLOKWENG) (N)		
GAUTENG			ENNERDALE (RE)		
KWAZULU-NATAL			OSUTHU (N)	BHOSIKI (N)	KILMUN (N)
				DONDOTHA (N)	MFEKAYI (N)
				KWA-NOCOMBOSHE (N)	MSINSINI (N)
				NSUZE (N)	NTSHONGWE (N)
LIMPOPO		MUYEXE (N)	LETSITELE VSS (N)	GA-KGATLA (N)	
			PHAUDI (N)	KHUBVI (N)	
				MOLETLANE (N)	
MPUMALANGA				DUN DONALD (N)	
				MARITI (N)	
NORTH WEST	MABIESKRAAL (N)	DWARSBERG (N)	KANANA (NRE)		
	MOEKA-VUMA (N)				
NORTHERN CAPE		RIEMVASMAAK (N)			
WESTERN CAPE				TAFELSIG (N)	MAKHAZA (N)
TOTALS	02	03	07	12	09

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (5)

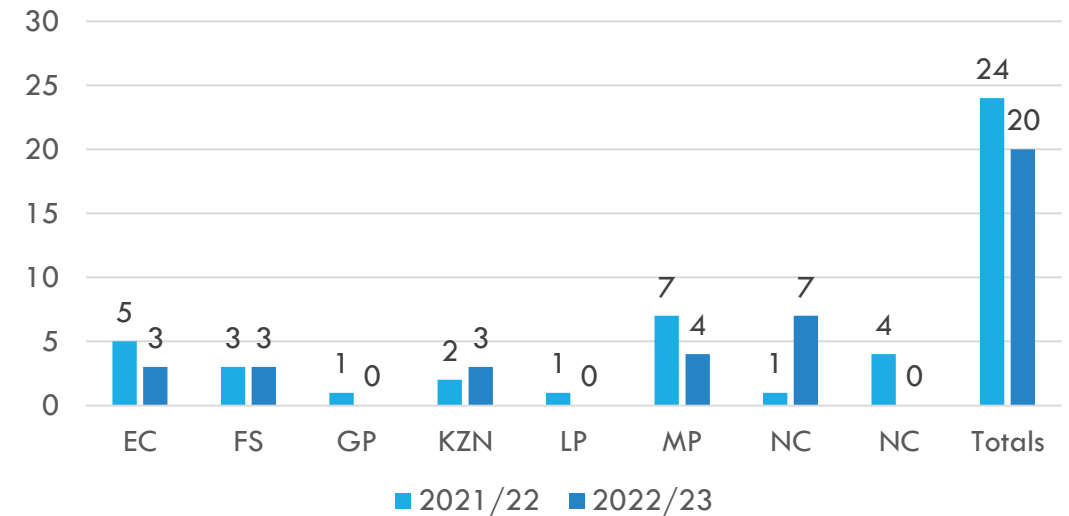
FOCUS AREA 1: REPAIR AND UPGRADE

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		MTHATHA NIU (R&U)			
GAUTENG		NATJOC TRAINING ACADEMY (R&U)			
LIMPOPO		LETSITELE (R&U)			
		MATLALA PARK HOMES (R&U)			
TOTALS	-	04	-	08	-

*VICTIM FRIENDLY FACILITIES



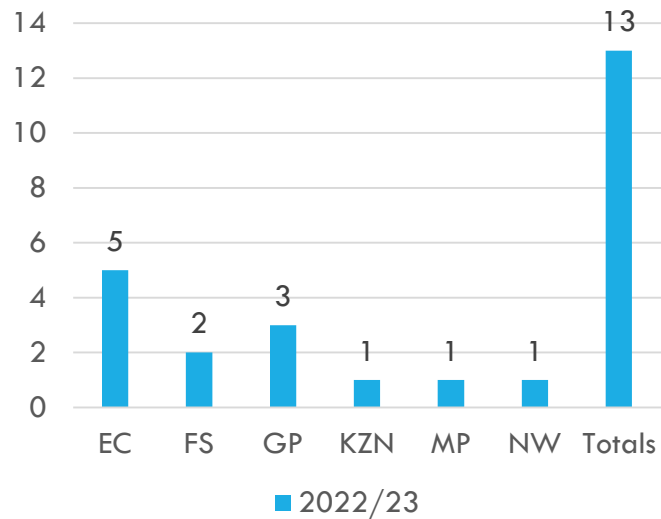
*ACCESSIBILITY FOR PERSONS WITH DISABILITIES



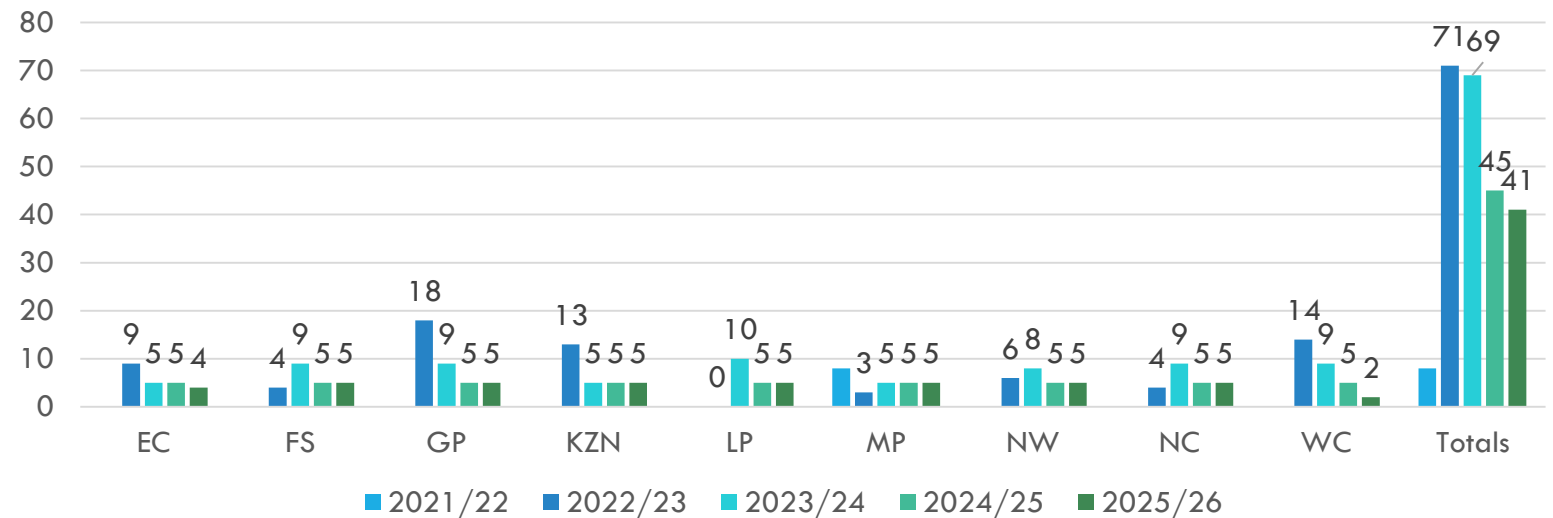
* Please note that the detail associated with Victim Friendly Facilities and Accessibility for Persons with Disabilities is reflected at the end of the presentation

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (6)

***ELECTRICAL UPGRADES**



***SECURITY UPGRADES**



* Please note that the detail associated with Electrical Upgrades and Security Upgrades is reflected at the end of the presentation

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN (7)

PLANNED MAINTENANCE PROGRAMME FOCUS AREA 1: PLANNED MAINTENANCE: PLANNING & DESIGN

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		MOOIPLAAS (R&R)	HENDERSON (R&R)	ALIWAL NORTH (R&R)	BERLIN (R&R)
		MACLEAR (R&R)	HOGSBACK (R&R)		KUBUSIEDRIFT (R&R)
					TYLDEN (R&R)
FREE STATE		THEUNISSEN (R&R)	REDDERSBURG (R&R)	EDENBURG (R&R)	
GAUTENG		MORNINGSIDE (SANDTON) (R&R)		EKANGALA (R&R)	KLIPRIVIER (R&R)
				HAMMANSKRAAL (R&R)	
				BOSCHKOP (R&R)	
KWAZULU-NATAL			KINGSLEY (R&R)	KOKSTAD (R&R)	HARBURG (R&R)
			HATTINGSPRUIT (R&R)	IMPENDLE (R&R)	UMKOMAAS (R&R)
			LOUWSBURG (R&R)	MSINSINI (R&R)	WASBANK (R&R)
				ESIKHAWENI (R&R)	
LIMPOPO		ZEBEDIELA (R&R)		GA-MASEMOLA (R&R)	
MPUMALANGA					SAKHILE (R&R)
NORTH WEST				LOMANYANENG (R&R)	
NORTHERN CAPE		KATHU (R&R)	BELMONT (R&R)	LOXTON (R&R)	
			DELPORTSHOOP (R&R)	NOUPOORT (R&R)	
WESTERN CAPE			BONNIEVALE (R&R)		
TOTALS	-	06	09	13	08

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN (8)

FOCUS AREA 1: PLANNED MAINTENANCE: EXECUTION

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		INDWE (R&R)		JEFFREY'S BAY (R&R)	BALFOUR (R&R)
				MACLEAR (R&R)	CAMBRIDGE (R&R)
				MOOIPLAAS (R&R)	ELANDSHEIGHT (R&R)
					DUNCAN VILLAGE (R&R)
					LADY GREY (R&R)
					ROSSOUW (R&R)
FREE STATE				THEUNISSEN (R&R)	
GAUTENG				MORNINGSIDE (SANDTON) (R&R)	
KWAZULU-NATAL				THABAZIMBI (R&R)	DUNDEE (R&R)
				ZEBEDIELA (R&R)	EMPANGENI (R&R)
					HLABISA (R&R)
					HELPMEKAAR (R&R)
					IZINGOLWENI (R&R)
					MAHLABATINI (R&R)
					TUGELA FERRY (R&R)
LIMPOPO		ROOSENEKAL (R&R)	SAAMBOUBRUG (R&R)		
MPUMALANGA				CHARL CILLIERS (R&R)	BADPLAAS (R&R)
					BELFAST (R&R)
					LYDENBURG (R&R)

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN (9)

FOCUS AREA 1: PLANNED MAINTENANCE: EXECUTION

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
NORTHERN CAPE				KATHU (R&R)	BRNADVLEI (R&R)
				VICTORIA WEST (R&R)	KUYASA (R&R)
					NIEKERKSHOOP (R&R)
					PHILIPSTOWN (R&R)
WESTERN CAPE		PHILIPPI ACADEMY (FENCE) (R&R)		UNIONDALE (R&R)	CLAREMONT (R&R)
				HEILDELBURG (R&R)	GANS BAY (R&R)
				PHILIPPI (R&R)	KENSINGTON (R&R)
				SEA POINT (R&R)	MOWBRAY (R&R)
					PA HAMLET (R&R)
TOTALS	-	03	02	14	24

FOCUS AREA 1: PLANNED MAINTENANCE: EXECUTION: POLICE ACADEMIES

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		GRAAF-REINET			
		BISHO			
		ALL SAINTS			
		UMTATA			
GAUTENG		TSHWANE			
		HAMMANSKRAAL			
KWAZULU-NATAL		ULUNDI			
		CHATSWORTH			
WESTERN CAPE		PHILIPPI			
		OUDTSHOORN			
TOTALS	-	10	-	-	-

STATUS OF 21 CONSTRUCTION OF POLICE STATION PROJECTS IN SAPS APP 2022/2023 (1)

Some of these projects are part of the Top 30 Deep Rural Programme which were affected by the various challenges that caused the delay in terms of execution.

No	Project Name	Start date	Completion Date	Current Status
1	KZN: Osuthu	2015-08-04	2024-03-31	Construction works in progress. Contractor on site since September 2021. Expected to be completed in September 2023.
2	NC: Riemvasmaak	2019-08-28	2022-05-31	Construction Works in progress. Project was earmarked for the 2021/2022 financial but was delayed due to the continuous stoppages and interference by the small business forums and community unrest.
3	GP: Ennerdale	2017-12-08	2024-03-31	Contractor on site since February 2022. Expected completion date is March 2024.
4	NW: Kanana	2016-09-26	2024-03-31	Contractor on site since October 2021. Expected completion date September 2023.
5	FS: Tshiame	2017-11-14	2024-03-31	Contract awarded during March 2022, processes underway for the appointment of the Health and Safety Agent and obtaining the construction permit.
6	EC: Moyeni	2018-02-07	2024-03-31	Contract awarded in April 2022. Awaiting the appointment of the Health and Safety Agent to facilitate the construction permit and Site Handover to contractor to start with the construction scheduled for the end of June 2022.
7	EC: Huku	2016-10-27	2024-03-31	Processes for the advertisement of the bid for the appointment of the contractor is in progress.
8	KZN: Dondotha	2014-07-17	2024-03-31	Processes for the advertisement of the bid for the appointment of the contractor is in progress.
9	KZN: Kwa-Nocomboshe	2014-07-17	2024-03-31	Processes for the advertisement of the bid for the appointment of the contractor is in progress.
10	KZN: Nsuze	2018-05-17	2025-03-31	Processes for the advertisement of the bid for the appointment of the contractor is in progress.
11	LP: Phaudi	2016-08-01	2024-03-31	The bid for the appointment of the contractor is currently under evaluation.
12	WC: Tafelsig	2020-10-13	2025-03-31	The bid for the appointment of the contractor is currently under evaluation.

STATUS OF 21 CONSTRUCTION OF POLICE STATION PROJECTS IN SAPS APP 2022/2023 (2)

No	Project Name	Start date	Completion Date	Current Status
13	EC: Majola	2016-06-06	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
14	KZN: Bhosiki	2014-10-16	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
15	LP: Muyexe	2014-10-09	2023-03-31	General construction works in progress by internal resources (Infrastructure Maintenance Services). Progress for the appointment of the new contractor in progress and contractor estimated to be on site by August/ September 2022 for a six month project.
16	LP: Ga-Kgatla	2016-06-06	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
17	LP: Khubvi	2016-06-06	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
18	LP: Moletlane	2016-06-06	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
19	MP: Mariti	2019-04-04	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
20	MP: Dun Donald	2016-02-16	2025-03-31	The Bid for the appointment of consultants for Planning and Design is under evaluation.
21	NW: Dwarsberg	2014-06-07	2023-03-31	Construction on site to be initiated as soon as the mediation process is finalized by Legal Services due to the dispute declared by the contractor. Project to be completed by the end of the 2022/2023 financial year.

CHALLENGES ON THE IMPLEMENTATION OF THE SAPS INFRASTRUCTURE DEVELOPMENT PROGRAMME (1)

The reasons for the delays are as follows:

- The continuous change in the procurement strategy from individual bids to clustering of projects and back to individual bids had a negative impact and created a backlog of close to five years.
- The introduction and the use of the prototype concept created problems as the uniqueness of each geographical design was ignored, resulting in the police stations not being accessible to the community, e.g. Qhasa; Pholile and Mthombe.
- The site clearance processes for the deep rural was not conducted accurately and adequately, due to the urgency of the implementation of programme which resulted in some sites not accessible e.g. Mthombe and other sites being rezoned for malls e.g. Driefontein and other sites taken by land claims e.g. Bhosiki.
- The advertisement and re-advertisement of bids for the appointment of contractors, due to corruption. Maladministration and manipulation of process resulted in the withdrawal and cancellation of bids and referral for forensic investigations.
- Lack of capacity within the Facility Management (no professionally registered technical staff) e.g. office operated or functioned without electrical, civil/structural, mechanical, engineers for the last five years.

CHALLENGES ON THE IMPLEMENTATION OF THE SAPS INFRASTRUCTURE DEVELOPMENT PROGRAMME (2)

The reasons for the delays are as follows (continued):

- The lengthy litigation processes (Disputes between SAPS and contractors) taking more than five years to finalise e.g. Dwarsberg.
- Interference and work stoppages by small business forums and Construction Mafias.
- Dependency on external stakeholders, e.g. municipalities on municipal rezoning, Department of Labour for construction permits, etc.
- Lack of performance by the contractors leading to the abandonment of sites and lengthy litigation processes as new contractors cannot be appointment, hence the new contractor cannot be appointment before the termination of the initial contract.
- The evaluation of bids take more time than expected, due to members committed in more than one activity, e.g. Briefing, Site Handover, Evaluations, etc. as members are involved in too many projects, due to lack of capacity.
- Termination of contracts by consultants.
- Lack of responsive bidders leading to the cancellation of bids, resulting in re-advertisements.

WAY FORWARD (1)

- The additional capacity has been approved and 16 Registered Professionals, of which 10 are full Colonels, have reported on duty, from 2022-04-01.
- The additional vacant posts to be advertised and filled by the end of August 2022.
- The establishment of regional and additional national capacity, through the appointment of contract workers.
- The use of implementing agents to enhance acceleration of the Infrastructure Development Programme.
- Explore the use of the PPP approach, through the Department of National Treasury.
- Develop a high performance unit comprising of contract workers contracted for five years, to undertake special projects utilizing the design and build contract in order to shorten the implementation time period by approximately 24 months.
- The challenge with regard to the reviewal of the terms of reference has been resolved and bids for Planning & Design have already been advertised.

WAY FORWARD (2)

- The level of corruption and manipulation of bid evaluation processes has been minimized through the implementation of the internal controls from the opening of the Bids to the compilation of the submissions to the Bid Adjudication Committee (BAC).
- The terms of reference for the site clearance processes have been reviewed to be inclusive of all dimensions.
- Constant communication and involvement of local community leadership is enhanced to avoid future interruptions and work stoppages while the functionality has been included in the procurement strategy for appointment of local small business forums as sub-contractors.
- Development of the compulsory mentorship programme and compulsory continuous professional development for existing members.
- Submissions for Large Infrastructure Proposals to the Presidential Infrastructure Co-ordinating Council .



SECTION 2:

LEASE MANAGEMENT

INTRODUCTION

- The conclusion of lease agreements is the responsibility of the NDPWI, as mandated by the Government Immovable Asset Management Act (GIAMA), 2007 (Act No. 19 of 2007).
- The SAPS submits the needs for new leases and alternative accommodation, in line with the service delivery requirements, e.g. for new units, alternative accommodation in cases where the end user requirements changed.

SUMMARY OF LEASES

Summary of Leases	
Active leases	810
Month to Month Leases	333
Total leased assets	1 143
Contracts received from NDPWI	441
Contracts not received from NDPWI	702
Total leased contracts	1 143
Note:	
<ul style="list-style-type: none">• Leases were reflected by NDPWI as renewed/valid without any indication of lease terms• Leases were indicated as valid, but negotiations are still outstanding• Leases were indicated as valid but await sign off by respective stakeholders• Leases indicated as valid but reflecting as month to month leases	

BREAKDOWN OF LEASES

Functional leases and other	
Fully-Fledged Police Stations	143
Directorate for Priority Crime Investigation (DPCI)	57
Forensic Science Laboratory (FSL)	5
Family Violence, Child Protection and Sexual Offences (FCS)	58
Other (National & Provincial offices; Parking; Office Accommodation, etc.)	880
Total number of leases	1 143

LEASES TERMINATED IN 2021/2022

- A total of nine leases were terminated during the 2021/2022 financial year for a monthly total of R450 177,91 savings achieved, which calculates to an amount of R5 402 134,92 per annum.

LEASED BUILDING LINKED TO TELKOM TOWERS

- A total number of 29 buildings that are leased within Pretoria Central are linked to the Telkom Tower Building, which was purchased to accommodate the SAPS Head Office. Only Phase one of the migration has been executed at Telkom Tower North and all the other nine towers are still not habitable. An amount of R 20 253 943,80 is incurred on these leases monthly.

NB: Two leases were cancelled due to the migration to the Telkom Tower North Building.

LEASE AGREEMENTS RENEWED OUTSIDE SAPS MANDATE

REGION	LEASE AGREEMENTS RENEWED OUTSIDE SAPS MANDATE
BLOEMFONTEIN	4
CAPE TOWN	6
DURBAN	9
JOHANNESBURG	3
MMABATHO	6
NELSPRUIT	5
POLOKWANE	6
PORT ELIZABETH	3
Grand Total	42

THE 29 MUNICIPAL BUILDINGS LEASED AS POLICE STATIONS (1)

REGION	STATION NAME	LEASE STATUS	RENEWAL/ ALTERNATIVE/NEW	NEW EXTENT M ²	RENTAL	DATE OF FIRST OCCUPATION	LEASE START	LEASE END	LESSOR NAME
EASTERN CAPE	BATHURST	ACTIVE	RENEWAL	162,00	5 013,04	1969/04/01	2014/07/01	2019/06/30	NDLAMBE MUNICIPALITY
EASTERN CAPE	BEACON BAY	ACTIVE	RENEWAL	2 935,00	23 720,95	1978/06/29	2014/07/01	2019/06/30	BUFFALO CITY METROPOLITAN MUNI
FREE STATE	SEISOVILLE	ACTIVE	RENEWAL	1 312,00	3 335,13	1964/06/01	2018/04/01	2019/03/31	MOQHAKA LOCAL MUNICIPALITY
GAUTENG	AKASIA	MONTH TO MONTH	ALTERNATIVE	393,00	-	2001/08/01	2011/02/01	2017/01/31	CITY OF TSHWANE
GAUTENG	SEBENZA	MONTH TO MONTH	ALTERNATIVE	27 000,00	7 383,23	1989/01/01	2017/03/01	2018/02/28	EKURHULENI METROPOLITAN MUNICI
GAUTENG	DOBSONVILLE	MONTH TO MONTH	RENEWAL	4 002,09	-	1961/01/01			MUNICIPAL (FREE LEASE)
GAUTENG	EVATON	MONTH TO MONTH	ALTERNATIVE	600,00	9 180,73	2009/01/01	2017/03/01	2018/02/28	EMFULENI MUNICIPAL COUNCIL (LH)
GAUTENG	DAVEYTON	ACTIVE	RENEWAL	150,00	88,90	1958/09/01	1958/09/01	2057/08/31	EKURHULENI METROPOLITAN MUNICI
GAUTENG	KWA-THEMA	ACTIVE	ALTERNATIVE	-	171,52	1963/11/01	1965/02/01	2064/01/31	EKURHULENI MC (LH)
GAUTENG	MEADOWLANDS	MONTH TO MONTH	RENEWAL	14 348,00	28 972,79	2002/04/01	2017/03/01	2018/02/28	CITY OF JOHANNESBURG METROPOLI
GAUTENG	BRACKENDOWNS	ACTIVE	ALTERNATIVE	360,00	10 524,78	2002/05/01	2018/03/01	2019/02/28	EKURHULENI METROPOLITAN MUNICI
GAUTENG	TEMBISA	ACTIVE	RENEWAL	1 625,00	3 432,55	1987/02/01	1999/01/01	2097/12/31	EKURHULENI METROPOLITAN MUNICI
GAUTENG	LAUDIUM	MONTH TO MONTH	ALTERNATIVE	-	-	FREEHOLD			MUNICIPAL (FREE LEASE)
GAUTENG	OLIVIENHOUTBOSCH	CONTRACT PENDING	CONTRACT PENDING		CONTRACT PENDING	CONTRACT PENDING	CONTRACT PENDING	CONTRACT PENDING	MUNICIPAL (FREE LEASE)

THE 29 MUNICIPAL BUILDINGS LEASED AS POLICE STATIONS (2)

REGION	STATION NAME	LEASE STATUS	RENEWAL/ ALTERNATIVE/NEW	NEW EXTENT M ²	RENTAL	DATE OF FIRST OCCUPATION	LEASE START	LEASE END	LESSOR NAME
KWAZULU-NATAL	LAMONTVILLE	ACTIVE	RENEWAL	460,45	8 141,08	1985/12/01	1985/12/01	2084/11/30	ETHEKWINI MUNICIPALITY
MPUMALANGA	MHLUZI	ACTIVE	RENEWAL	1 034,00	18 749,74	2004/12/29	2016/04/01	2019/03/31	STEVE TSHWETE LOCAL MUNICIPALITY
NORTHERN CAPE	PABALLELO	MONTH TO MONTH	RENEWAL	293,05	5 552,01	1985/12/01	2017/06/01	2018/05/31	//KHARA HAIS MUNICIPALITY
NORTHERN CAPE	KOMAGGAS	ACTIVE	RENEWAL	225,80	8 325,88	1990/11/12	2016/03/01	2019/02/28	NAMA KHOI MUNICIPALITY
NORTHERN CAPE	VAN DER KLOOF	ACTIVE	RENEWAL	230,33	4 038,32	1991/04/01	2016/03/01	2019/02/28	RENOSTERBERG MUNICIPALITY
WESTERN CAPE	LINGELETHU WEST	ACTIVE	RENEWAL	1 000,00	24 551,99	1991/03/21	2016/01/01	2025/12/31	CITY OF CAPE TOWN
WESTERN CAPE	ZOLANI	ACTIVE	RENEWAL	56,60	3 937,16	1989/10/01	2018/07/01	2019/06/30	LANGEBERG MUNICIPALITY
WESTERN CAPE	STILL BAY	ACTIVE	RENEWAL	508,63	27 860,81	1993/11/01	2015/11/01	2020/10/31	HESSEQUA MUNICIPALITY
WESTERN CAPE	STRAND	ACTIVE	RENEWAL	1 150,00	115 093,97	1975/04/16	2016/01/01	2025/12/01	CITY OF CAPE TOWN
WESTERN CAPE	KWANONQABA	ACTIVE	RENEWAL	307,50	5 369,78	1989/10/01	2018/04/01	2019/03/31	MOSEL BAY MUNICIPALITY
WESTERN CAPE	GUGULETHU	ACTIVE	RENEWAL	850,00	59 116,77	1998/04/01	2016/01/01	2025/12/31	CITY OF CAPE TOWN
WESTERN CAPE	STRUIS BAY	ACTIVE	RENEWAL	70,31	230,00	1991/09/16	2014/04/01	2019/03/31	CAPE AGULHAS MUNICIPALITY
WESTERN CAPE	LWANDLE	ACTIVE	RENEWAL	103,00	11 130,14	2001/07/04	2016/01/01	2025/12/31	CITY OF CAPE TOWN
WESTERN CAPE	KWANOKUTHULA	ACTIVE	RENEWAL	94,00	587,12	2001/02/01	2016/04/01	2021/03/31	BITOU MUNICIPALITY
WESTERN CAPE	PAROW	ACTIVE	RENEWAL	4 351,00	161 209,14	1967/12/18	2016/01/01	2025/12/31	CITY OF CAPE TOWN

CHALLENGES AND POSSIBLE SOLUTIONS (1)

SUBJECT	RENTAL AND LEASES
CHALLENGES	<ul style="list-style-type: none"> • Non-payment of rentals for leases and Municipal Services by NDPWI while funds are claimed from SAPS on a monthly basis. • Lack of maintenance on Leased Facilities by the landlord, which has resulted in appalling conditions of the facilities. • Renewals/ Extension of Lease Agreements done without consulting SAPS i.e. Veritas • Copies of lease agreements, new and renewed, not timeously received from NDPWI • Unjustifiable/exorbitant leased amount paid on buildings whereby the gross lettable area does not appropriate assignable area i.e. Tulbagh Building. • Free Leases, suddenly owners request payment and therefore SAPS is not able to effectively budget e.g. High Sites. • Discrepancies on measurement in m² with regards to Contract versus Actual • High Sites (Maintenance on access roads) – Lock outs by owners. Maintenance should be included in the contract as the responsibility on the owner • Limited assistance from NDPWI Regional offices pertaining to challenges experienced as a result of landlords evicting the SAPS or refusing to conduct maintenance. • Lack of Certificate Of Compliance (COC) for occupied leased facilities. • NDPWI not withholding payment to landlords that default on maintenance. • Continued rental payments for vacated buildings or terminated leases • Leased buildings lack primary security features i.e. perimeter fencing , guard houses and burglar bars. • Buildings are leased at minimal costs from the Local/Provincial Government and therefore they refuse to do maintenance, resulting in severely dilapidated buildings occupied by SAPS. • With the lease renewal dispensation granted by Treasury, leases were renewed despite SAPS specific instructions that certain leases should not be renewed due to persistent problems experienced. i.e. Nedbank Building in KZN – constant flooding as it is constructed in a flooding area. • All Railway Police Station leases with PRASA have not yet been concluded by NDPWI, resulting in non-maintenance and suspension of Services.

CHALLENGES AND POSSIBLE SOLUTIONS (2)

SUBJECT	RENTAL AND LEASES
IMPACT	<ul style="list-style-type: none">• Evictions and Lockouts• Prohibition notices and contravention notices by Department of Labour• Buildings are condemned by Department of Labour and local authorities• Employees exposed to health risks and hazards• Disconnection of Electricity & Water at leases office accommodation• Risk of thefts of fire arms and ammunition.• The lock outs infer a possibility of access to top secret documents
POSSIBLE SOLUTIONS	<ul style="list-style-type: none">• NDPWI must urgently submit an Intervention Strategy depicting the long term and the short term strategies that seek to address the health hazards posed by the appalling condition of the facilities occupied by SAPS.• NDPWI must present proposed solutions to circumvent lock outs as well as challenges posed by landlords• NDPWI must present proposed solutions to address the non-payment of rent to landlords by NDPWI Regional Offices• NDPWI to withhold payments to landlord as a result of the lack of maintenance of leased properties.• Monthly spreadsheets on the proof of payments done for the month w.r.t. disconnections of water & electricity.

THANK YOU

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN : VICTIM FRIENDLY FACILITIES (1)

FOCUS AREA 1: POLICE STATIONS: PLACEMENT OF VICTIM FRIENDLY FACILITIES

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		MATATIELA (N)	AVONDALE (N)	DESPATCH (N)	
		MOUNT AYLIFF (N)	BHOLO (N)	HANKEY (N)	
		SCENERY PARK (N)	BRIDGECAMP (N)	KEI ROAD (N)	
			BURGERSDORP (N)	KLEINBULHOEK (N)	
			CALA (N)	KWANDENGANE (N)	
			COOKHOUSE (N)	MBIZANA (N)	
			DORDRECHT (N)	MOUNT FLETCHER (N)	
			FLOUKRAAL (N)	MPISI (N)	
			GLEN GREY (N)	MTONTSASA (N)	
			HEALDTOWN (N)	NEMATO (N)	
			HLABABOMVU (N)	NTABANKULU (N)	
			HOFMEYER (N)	SEAFIELD	
			JAMESTOWN (N)	SEVEN FOUNTAINS (N)	
			PHUMALANGA (N)	STEYTLERVILLE (N)	
		TSOMO (N)	TABASE (N)		

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN : VICTIM FRIENDLY FACILITIES (2)

FOCUS AREA 1: POLICE STATIONS: PLACEMENT OF VICTIM FRIENDLY FACILITIES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE				THOMAS RIVER (N)	
				TYEFU (N)	
				WOLWEFONTEIN (N)	
				ZELE (N)	
FREE STATE		STEYNRUS (N)	BULTFONTEIN (N)	GOEDEMOED (N)	
		VAN STADENSRUS (N)	EXCELSIOR (N)	JAGERSFONTEIN (N)	
			HERTZOGVILLE (N)	PETRUSBURG (N)	
			HEUNINGSPRUIT (N)	TWEESPRUIT (N)	
			KOMMISSIEPOORT (N)	VERKEERDEVLEI (N)	
			LUCKHOFF (N)	VERKYKERSKOP (N)	
			PAUL ROUX (N)	VREDEFORT (N)	
			PHILIPPOLIS (N)	WESSELBRON (N)	
			ROADSIDE (N)	WINBERG (N)	
			SOUTPAN (N)		
			TROMPSBURG (N)		
GAUTENG		BRONKHORSTSPRUIT (N)		REIGERPARK (N)	
		MAGALIESBURG (N)			
		VAAL MARINE (N)			
KWAZULU-NATAL		MAPHUMULO (N)	CHARLESTOWN (N)	DUDUDU (N)	

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN : VICTIM FRIENDLY FACILITIES (3)

FOCUS AREA 1: POLICE STATIONS: PLACEMENT OF VICTIM FRIENDLY FACILITIES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
KWAZULU-NATAL		MBAZWANA (N)	EKOMBE (N)	EKUVUKENI (N)	
		SWARTBERG (N)	GLENDALE (N)	EMANGUZI (N)	
			JOZINI (N)	HARDING (N)	
			MSINGA (N)	MAGUDU (N)	
			NORMADIEN (N)	MID ILLOVO (N)	
			UMSUNDUZI (N)	MUDEN (N)	
			CREIGHTON (N)	MPOPHOMENI (N)	
			HIGHFLATS (N)	NGOME (N)	
			KOKSTAD (N)	NONDWENI (N)	
			MANDENI (N)	NTAMBANANA (N)	
			NDUMO (N)	RIETVLEI (N)	
LIMPOPO		TOM BURKE (N)	ALLDAYS (N)	BURGERSFORT (N)	
		VHULAUDZI (N)	CUMBERLAND (N)	DRIEKOP (N)	
			MATELEREKENG (N)	MOGWADI (N)	
			RAKGOADI (N)	MOKWAKWAILA (N)	
			ROEDTAN (N)	MUSWODI (N)	
			SEBAYENG (N)	TINMYNE (N)	
			TUINPLAAS (N)	TSHITALE (N)	
MPUMALANGA		CHRISSEMEER (N)		EKULINDENI (N)	

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN : VICTIM FRIENDLY FACILITIES (4)

FOCUS AREA 1: POLICE STATIONS: PLACEMENT OF VICTIM FRIENDLY FACILITIES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
MPUMALANGA		FERNIE (N)			
		LAERSDRIFT (N)			
NORTH WEST		OTTOSDAL (N)	BOONS (N)	MOKOPONG (N)	
		SWARTRUGGENS (N)	GROOT MARICO (N)	SUN CITY	
			MAKAPANSTAD (N)		
			MAKWASSIE (N)		
			MOTHUTLUNG (N)		
			NIETVERDIEND (N)		
NORTHERN CAPE		NIEUWOUDVILLE (N)	HEUNINGVLEI (N)	KAMIESKROON (N)	
		TSINENG (N)	HONDEKLIP BAY (N)	KLEINSEE (N)	
			SEVERN (N)	KOMAGGAS (N)	
			VANDERKLOOF (N)	NOENIEPUT (N)	
			VAN ZYLSRUS (N)	PLOOYSBURG (N)	
			WINDSORTON (N)	SUTHERLAND (N)	
				WRENTCHVILLE (N)	
TOTALS	-	20	60	59	-

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN: ACCESSIBILITY FOR PERSONS WITH DISABILITY (1)

FOCUS AREA 1: POLICE STATIONS: ACCESSIBILITY FOR PERSONS WITH DISABILITIES

PROVINCE	2021/ 2022	2022/2023
EASTERN CAPE	HOGSBACK (R&U)	KEI BRIDGE (R&U)
	HENDERSON (R&U)	RIEBEECKS EAST (R&U)
	RHODES (R&U)	VENTERSTAD (R&U)
	STEYNSBURG (R&U)	
	KIDDS BEACH (R&U)	
FREE STATE	ARLINGTON (R&U)	KESTELL (R&U)
	GLEN (R&U)	THEUNISSEN (R&U)
	ROSENDAL (R&U)	ZASTRON (R&U)
GAUTENG	ENNERDALE (R&U)	
KWAZULU-NATAL	INGOGO (R&U)	HELPMEKAAR (R&U)
KWAZULU-NATAL	MSINGA (TUGELA FERRY) (R&U)	MPUNGAMHLOPE (R&U)
		WASBANK (R&U)
LIMPOPO	ROOSENEKAL (R&U)	
MPUMALANGA	BADPLAAS (R&U)	BALFOUR (R&U)
	BELFAST (R&U)	MAHAMBABA (R&U)
	BARBERTON (R&U)	SABIE (R&U)
	ELUKWATINI (R&U)	SAKILE (R&U)
	PERDEKOP (R&U)	
	CALCUTTA (R&U)	
	DELMAS (R&U)	

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025 STRATEGIC PLAN: ACCESSIBILITY FOR PERSONS WITH DISABILITY (2)

FOCUS AREA 1: POLICE STATIONS: ACCESSIBILITY FOR PERSONS WITH DISABILITIES (continued)

PROVINCE	2021/ 2022	2022/2023
NORTHERN CAPE	STRYDENSBURG (R&U)	BELMONT (R&U)
		BRANDVLEI (R&U)
		NIEKERKSHOOP (R&U)
		OLIFANTSHOEK (R&U)
		WITDRAAI (R&U)
		DELPORTSHOOP (R&U)
		LOXTON (R&U)
WESTERN CAPE	DE DOORNS (R&U)	
	WOODSTOCK (R&U)	
	WYNBERG (R&U)	
	ZWELETHEMBA (R&U)	
TOTALS	24	20

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN: ELECTRICAL UPGRADES (1)

FOCUS AREA 2: ELECTRICAL UPGRADES

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		ALICE (R&U)			
		KATKOP (R&U)			
		LUKHOLWENI (R&U)			
		MBIZENI (R&U)			
		ZAMUXOLO (R&U)			
FREE STATE		FAURESMITH (R&U)			
		REDDERSBURG (R&U)			
GAUTENG		EVATON			
		DOUGLASDALE (R&U)			
		GA-RANKUWA (R&U)			
KWAZULU-NATAL		LAMONTVILLE (R&U)			
MPUMALANGA		WATERVAL BOVEN			
NORTH WEST		MMAKAU (R&U)			
TOTALS 	-	13	-	-	-

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN: SECURITY UPGRADES (1)

FOCUS AREA 3: SECURITY UPGRADES

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
EASTERN CAPE		ALEXANDRIA (R&U)	PALMIETFONTEIN (R&U)	BRIDGE CAMP (R&U)	STERKSPRUIT (R&U)
		BELL (R&U)	PHUMALNAGA (R&U)	CALA (R&U)	DALASILE (R&U)
		BIZANA (R&U)	DUTYWA (R&U)	UMTATA CENTRAL (R&U)	PEDDIE (R&U)
		COFIMVABA TRT (R&U)	BURGERSDORP (R&U)	SEAFIELD (R&U)	DIMBAZA (R&U)
		COFFEEBAY (R&U)	NGQAMAKWE (R&U)	KWANOBUHLE (R&U)	
		GLEN GREY (R&U)			
		MQANDULI (R&U)			
		MSOBOMVU (R&U)			
		ZAMUXOLO (R&U)			
FREE STATE		GARIEPDAM (R&U)	BOHLOKONG (R&U)	BOTSHABELO (R&U)	HOBHOUSE (R&U)
		HEUNINGSPRUIT (R&U)	BOITHUSO (R&U)	HEIDELDAL (R&U)	KOMMISSIEPOORT (R&U)
		THEUNISSEN (R&U)	BRONVILLE (R&U)	MAOKENG (R&U)	SELOSESHA (R&U)
		VREDEFOORT (R&U)	TUMEHOLE (R&U)	FICKSBURG (R&U)	TSEKI (R&U)
			WYNBURG (R&U)	ORANGEVILLE (R&U)	VERKERDEVLEI (R&U)
			KOPANONG (R&U)		
			MARQUARD (R&U)		
			REDDERSBURG (R&U)		
GAUTENG		DEVON (R&U)	WEDELA (R&U)	RATANDA (R&U)	BOITOPANG (R&U)
		GARANKUWA (R&U)	NORWOOD (R&U)	SPRINGS (R&U)	MEYERTON (R&U)
		KLIPRIVIER (R&U)	PUTFONTEIN (R&U)	LANGLAAGTE (R&U)	LOATE (R&U)
		SANDTON (R&U)	CRYSTAL PARK (R&U)	MONDEOR (R&U)	MABOPANE (R&U)
		SUNNYSIDE (R&U)	HEIDELBURG (R&U)	ROSEBANK (R&U)	HEKPOORT (R&U)
		ALEXANDRA (R&U)	ATTRIGDEVILLE (R&U)		

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN: SECURITY UPGRADES (2)

FOCUS AREA 3: SECURITY UPGRADES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
GAUTENG		ELDORADO PARK (R&U)	EDENVALE (R&U)		
		MAMELODI EAST (R&U)	HAMMANSKRAAL (R&U)		
		THEMBA (R&U)	NORKEM PARK (R&U)		
		JEPPE (R&U)			
		PRETORIA CENTRAL (R&U)			
		HILLBROW (R&U)			
		JOHANNESBURG CENTRAL (R&U)			
		KAGISO (R&U)			
		IVORY PARK (R&U)			
		MOROKA (R&U)			
		RANDFONTEIN (R&U)			
		TEMBISA (R&U)			
KWAZULU-NATAL		UMLAZI (R&U)	KINGLEY (R&U)	CATO MANOR (R&U)	HILLCREST (R&U)
		DURBAN CENTRAL (R&U)	NEWCASTLE (R&U)	POINT (R&U)	INCHANGA (R&U)
		PLESSISLAER (R&U)	KOKSTAD (R&U)	SYDENHAM (R&U)	MPUMALANGA (R&U)
		INANDA (R&U)	UTRECHT (R&U)	UMBILO (R&U)	KWADABEKA (R&U)
		PHOENIX (R&U)	GREENWOOD PARK (R&U)	HAMMERSDALE (R&U)	BEREA (R&U)
		DANHAUSER (R&U)			
		HARBURG (R&U)			
		HATTINGSPRUIT (R&U)			
		INGOGO (R&U)			
		NORMADIEN (R&U)			
		OSIZWENI (R&U)			
		EMPANGENI (R&U)			
		SOUTHPORT (R&U)			
LIMPOPO			BANDELIERKOP (R&U)	NEBO (R&U)	GRAVELLOTTE (R&U)
			BOTLOKWA (R&U)	SASELAMANI (R&U)	NAMAKGALE (R&U)
			BURGERSFORT (R&U)	MODIMOLLE (R&U)	SEKGOSES (R&U)
			DRIEKOP (R&U)	MOKOPANE (R&U)	MECKLENBURG (R&U)
			MAGATLE (R&U)	WITPOORT (R&U)	SEKHUKHUNE (R&U)

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN: SECURITY UPGRADES (3)

FOCUS AREA 3: SECURITY UPGRADES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
LIMPOPO			JANE FURSE (R&U)		
			MOGWADI (R&U)		
			HOEDSPRUIT (R&U)		
			RITAVI (R&U)		
			ROOIBERG (R&U)		
MPUMALANGA	CHARL CILLIERS (R&U)	BLINKPAN (R&U)	ACORNHOEK (R&U)	CAROLINA (R&U)	BELFAST (R&U)
	PIET RETIEF (R&U)	CALCUTTA (R&U)	HAZYVIEW (R&U)	CHRISSEMEER (R&U)	DULLSTROOM (R&U)
	TRICHARDT (R&U)	GREYLINGSTAD (R&U)	MHALA (R&U)	FERNIE (R&U)	MIDDELBURG (R&U)
	VERINA (R&U)		SABIE (R&U)	KWAMLANGA (R&U)	NELSPRUIT (R&U)
	WATERVAL BOVEN (R&U)		SKUKUZA (R&U)	MMAMETHLAKE (R&U)	DRIEFONTEIN (R&U)
	KINROSS (R&U)				
	VAL (R&U)				
	HARTBEESKOP (R&U)				
NORTH WEST		BEDWANG (R&U)	BOITEKONG (R&U)	JERICO (R&U)	LICHTENBURG (R&U)
		IKAGENG (R&U)	BOONS (R&U)	KLERKSKRAAL (R&U)	MARIKANA (R&U)
		LOMANYANENG (R&U)	BOSHOEK (R&U)	LEEUDORINGSTAD (R&U)	MMABATHO (R&U)
		MMAKAU (R&U)	BRAY (R&U)	LETHABONG (R&U)	OTTOSDAL (R&U)
		MOTHUTLUNG (R&U)	CYFERSKUIL (R&U)	LETHLABILE (R&U)	OTTOSHOOP (R&U)
		PIET PLESSIS (R&U)	HARTBEESPORTDAM (R&U)		
			ITSOSENG (R&U)		
			WOLMARANSTAD (R&U)		
NORTHERN CAPE		KATHU (R&U)	DELPORTSHOOP (R&U)	BARKLEY WEST (R&U)	BRANDVLEI (R&U)
		KURUMAN (R&U)	AGGENEYS (R&U)	BATHLAROS (R&U)	CAMPBELL (R&U)
		ROODEPAN (R&U)	GALESHEWE (R&U)	BELMONT (R&U)	CARNAVAN (R&U)
		SPRINGBOK (R&U)	KAGISO (R&U)	BOETSAP (R&U)	DEBEN (R&U)
			KAKAMAS (R&U)	BOTHITHONG (R&U)	DINGELTON (R&U)
			KIMBERLEY (R&U)		
			KLEINZEE (R&U)		
			WINDSORTON (R&U)		
		UPINGTON (R&U)			

SAPS INFRASTRUCTURE DEVELOPMENT PLAN 2020- 2025

STRATEGIC PLAN: SECURITY UPGRADES (4)

FOCUS AREA 3: SECURITY UPGRADES (continued)

PROVINCE	2021/ 2022	2022/2023	2023/2024	2024/2025	2025/2026
WESTERN CAPE		NYANGA (R&U)	ATLANTIS (R&U)	ELANDS BAY (R&U)	CERES (R&U)
		DELFT (R&U)	DARLING (R&U)	FISANTEKRAAL (R&U)	KLEIVLEI (R&U)
		MITCHELL'S PLAIN (R&U)	DORING BAY (R&U)	HERBERTSDALE (R&U)	
		HARARE (R&U)	DURBANVILLE (R&U)	HOPEFIELD (R&U)	
		KHAYELITSHA (R&U)	BOTHASIG (R&U)	KAYAMANDI (R&U)	
		MFULENI (R&U)	ALBERTINA (R&U)		
		KRAAIFONTEIN (R&U)	BELHAR (R&U)		
		CAPE TOWN CENTRAL (R&U)	KUILS RIVER (R&U)		
		CLANWILLIAM (R&U)	VILLIERSDORP (R&U)		
		LADISMITH (R&U)			
		LANGEBAAAN (R&U)			
		LUTZVILLE (R&U)			
		MALMESBURY (R&U)			
		WELLINGTON (R&U)			
TOTALS	08	71	69	45	41