# ANNUAL PERFORMANCE PLAN FOR THE BREEDE-GOURITZ CMA: 2021–2022 BASED ON ITS STRATEGIC PLAN

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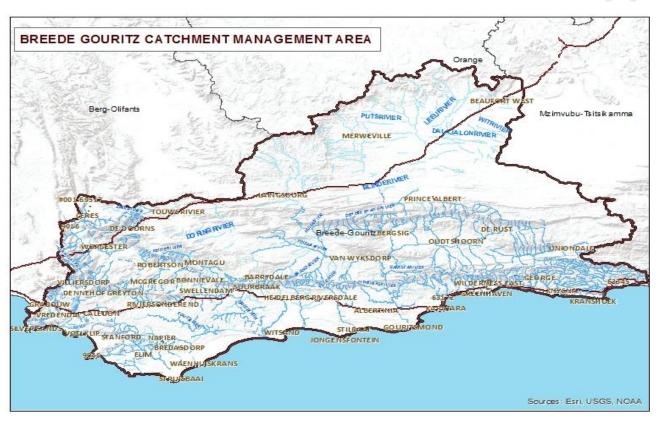
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## The Breede-Gouritz Catchment Management Area



#### **Vision and Mission**

#### Vision:

The Breede-Gouritz Catchment Management Agency (BGCMA) has a vision of:
Quality water for all, forever

#### Mission:

**❖** The Breede-Gouritz Catchment Management Agency exists to:

manage water resources responsibly, through continuous engagement with all stakeholders and to devolve decision making to the lowest level for the benefit of all water users in the Breede-Gouritz Water Management Area, including the environment.

### **Medium-Term Strategic Focus Areas**

- 1. Water Resources Planning
- 2. Water Use Management
- 3. Institutional and Stakeholder Relations
- 4. Water Allocation Reform
- 5. Water Resource Protection
- 6. Strategic Support
- 7. Management and Governance

# Strategic Focus Areas-1: Water Resources Planning

(	Outcome	5 year strategic plan target	Indicator	2020/21				
					2021/22	2022/23	2023/24	2024/25
1	Legal water use maintained	90% of land use planning and rezoning applications commented on	% of land use planning and rezoning applications commented on	90%	90%	90%	90%	90%

### Strategic Focus Areas-2: Water Use Management

Out	tcome	5 year strategic	Indicator			Medium ter	m targets	
		plan target		2020/21	2021/22	2022/23	2023/24	2024/25
2.	Legal water use maintained	85% of water registrations finalised (incoming requests logged)	% of registrations finalised (incoming requests logged)  Number of signed and finalised Validation & Verification confirmation letters captured  Number of Backlog on Properties and or water uses	85%	85%	85%	85%	
		3700 signed and finalised Validation & Verification confirmation letters captured	and finalised Validation & Verification confirmation	700	750	750	750	750
		1950 Backlog on Properties and or water uses with revenue implications registered	Backlog on Properties and	350	400	400	400	400

# Strategic Focus Areas-2: Water Use Management continues...

0	utcome	5 year strategic	Indicator		Medium term targets           2021/22         2022/23         2023/24         2024/25           100%         100%         100%           85%         85%         85%				
		plan target		2020/21	2021/22	2022/23	2023/24	2024/25	
2	Legal water use maintained	100 % of water use authorizations captured (licences & GAs)	% of water use authorizations captured (licences & GAs)	100%	100%	100%	100%	100%	
		85% of licences recommended as per regulation	% of licences recommended as per regulation	85%	85%	85%	85%	85%	
		100% of General Authorizations confirmed	% of General Authorizations confirmed	100%	100%	100%	100%	100%	
		400 Audit reports completed for water use compliance	Number of Audit reports completed for water use compliance	80	80	80	80	80	

# Strategic Focus Areas-2: Water Use Management continues...

Οι	utcome	5 year strategic plan	Indicator	2020/21	Medium term targets			
		target			2021/22	2022/23	2023/24	2024/25
us	Legal water use maintained	20 Water quality compliance reports of Municipal Waste Water Treatment Works that discharges to water resources	Number of water quality compliance reports of Municipal Waste Water Treatment Works that discharges to water resources	4	200	4	4	4
		1000 water users validated and verified in selected catchments	Number of confirmation letters sent	200	200	200	200	200

### Strategic Focus Areas 3: Institutional and Stakeholder Relations

0	utcome	5 year strategic	Indicator			5000 5000 500		
		plan target		2020/21	2021/22	2022/23	2023/24	2024/25
3	Effective IWRM and Empowere d Stakeholde rs	25000 learners and stakeholders capacitated and awareness in Water Resources Management (WRM)	Number of learners and stakeholders capacitated and awareness in Water Resources Management (WRM)	5000	5000	5000	5000	5000
		20 Intergovernmental Cooperation initiatives facilitate to enhance WRM	Number of Intergovernmental Cooperation initiatives facilitate to enhance WRM	4	4	4	4	4
		20 Newsletters compiled and printed	20 Newsletters compiled and printed	4	4	4	4	4

### Strategic Focus Areas 3: Institutional and Stakeholder Relations continues...

Outcome	5 year strategic plan target	Indicator	2020/21		Medium te	m targets	24 2024/25
	pian target		2020/21	2021/22	2022/23	2023/24	2024/25
3 Effective IWRM and Empowered Stakeholders	100% of approved water related community projects funded	Percentage of approved water related community projects funded	100%	100%	100%	100%	100%
	200 Forums supported in WRM	Number of Forums supported in WRM	40	40	40	40	40

# Strategic Focus Areas 4: Water Allocation Reform

O	utcome	5 year strategic	Indicator		ı	Medium te	rm targets	
		plan target		2020/21	2021/22	2022/23	2023/24	2024/25
4	HDIs and Resource Poor Farmers with water	100% HDIs and Resource Poor Farmers technically supported on water use	% of HDIs and Resource Poor Farmers technically supported on water use	100%	100%	100%	2	100%
	supply	10 Workshops held to capacitate and empower Resource Poor Farmers in WRM	Number of workshops held to capacitate and empower Resource Poor Farmers	2	2	2	2	2
		HDIs and Resource Poor Farmers supported (with 1885 RWHT)	Number of Rain Water Harvesting Tanks installed	285	400	400	400	400

# Strategic Focus Areas 5: Water Resource protection

0	utcome	5 year strategic	Indicator			Medium te	rm targets	
		plan target		2020/21	2021/22	2022/23	2023/24	2024/25
5	Good Water quality and legal	80 BGCMA Water Resource points monitored	Number of BGCMA Water Resource points monitored	80	80	80	80	80
	water use	3 River Rehabilitation Projects funded and technically supported	Number of River Rehabilitation Projects funded and technically supported	3	3	3	3	3
		100% of reported non-compliant cases resolved	Percentage of reported non-compliant cases resolved	100%	100%	100%	100%	100%

### Strategic Focus Areas 6: Strategic Support

O	utcome	5 year	Indicator	0040/00	Mediu	um term ta	rgets	
		strategic plan target		2019/20	2020/21	2021/22	2022/23	2024/25
6	Compliance with listed financial reporting prescripts	100% of reports complying with listed financial reporting prescripts	Percentage of reports complying with listed financial reporting prescripts	100%	100%	100%	100%	100%
		5 proposed tariff reports submitted to DWS to comply with pricing strategy	Number of proposed tariff reports submitted to DWS to comply with pricing strategy	1	1	1	1	1
		5 risk assessment reports	Number of risk assessment reports	1	1	1	1	1

# Strategic Focus Areas 6: Strategic Support continues...

Ou	utcome	5 year	Indicator			Medium te	rm targets	
		strategic plan target		2020/21	2021/22	2022/23	2023/24	2024/25
6	Compliance with listed financial reporting prescripts	100% compliance to audit recommendati on	Percentage of compliance to audit recommendation	100%	100%	100%	100%	100%
		100% of targeted procurement budget spent on BBBEE	Percentage of targeted procurement budget spent on BBBEE	100%	100%	100%	100%	100%
		80% of WRM charges collected	Percentage of WRM charges collected	70%	75%	77%	78%	80%

# Strategic Focus Areas 6: Strategic Support continues...

0	utcome	5 year strategic	Indicator	Target		Medium t	erm targets	
		plan target		for 2020/21	2021/22	2022/23	2023/24	2024/25
6	Effective Organizational development	75% of approved and filled posts on the organogram	Percentage of approved and filled posts on the organogram approved and filled posts on the organogram	75%	75%	75%	75%	

### Strategic Focus Areas-7: Management and Governance

Oı	Outcome	5 year strategic	Indicator	Target	Medi	um term taı	rgets
		plan target		for 2020/21	2021/22	2022/23	2023/24
7	Compliance with corporate governance regulatory prescripts	100% if Corporate Compliance reports and non-financial reporting scripts produced	Percentage of Compliance reports and non-financial reporting scripts produced	100%	100%	100%	100%
		5 Shareholder Compacts signed	Number of Shareholder Compacts signed	1	1	1	1
	Inter- Governmental Relation Initiatives maintained	5 Agreements signed	Number of Agreements signed	1	1	1	1

OVERVIEW OF THE 2021/2022
BUDGET AND MTEF
ESTIMATES

MS ZANELE MNGOMA (CFO)

#### **ESTIMATED EXPENDITURE PRE-ECONOMIC CLASSIFICATION**

	BREEDE GOURITZ CATCHMENT MANAGEMENT AGENCY							
ECONOMIC CLASSIFICATION	AUDITED OUTCOMES		CURRENT BUDGET	% Increase/ decrease	PROPOSED BUDGET	BUDGET	BUDGET	BUDGET
	2018/19	2019/20	2020/21	%	2021/22	2022/23	2023/24	2024/25
EMPLOYEE RELATED COST	38 041 851	43 658 713	45 106 765	14.00%	51 423 597	54 303 319	56 855 892	58 966 702
GOODS AND SERVICES	24 889 920	21 120 031	20 988 535	2.76%	21 567 623	24 172 740	29 930 477	32 710 094
REPAIRS AND MAINTENANCE	36 350	188 603	53 232	5.6%	56 220	59 368	62 685	66 195
CAPITAL OUTLAY	533 904	1 553 014	1 100 000	5.6%	1 161 600	1 226 650	1 300 000	1 400 000
BOARD RELATED COSTS	828 063	979 639	850 000	5.6%	897 600	947 875	1 000 946	1 057 009
TOTAL BUDGET	64 330 088	67 500 000	68 098 532	10.29%	75 106 640	80 709 952	89 150 000	94 200 000

#### **SOURCES OF FUNDING**

#### **BREEDE GOURITZ CATCHMENT MANAGEMENT AGENCY**

#### **SOURCES OF FUNDING CURRENT PROPOSED BUDGET AUDITED OUTCOMES BUDGET MEDIUM TERM EXPENDITURE ESTIMATES OPERATIONAL ACTIVITIES** 2024/25 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 **AUGMENTATION -GRANT** 44 848 400 65 800 000 38 690 000 40 625 000 45 364 952 53 370 000 57 555 000 Water Resource Charges- BGCMA (WMA) 41 486 049 38 897 794 29 408 532 32 250 000 33 110 000 33 540 000 34 400 000 Interest Received/charged on late payment 8 561 646 10 787 380 2 231 640 2 235 000 2 240 000 2 245 000 **Roll Over Funds (Committed** funds) 8 842 072 3 397 826 **TOTAL SOURCE OF FUNDING**

68 098 532

75 106 640

80 709 952

89 150 000

94 200 000

124 689 767

97 931 400

#### **EXPLANATORY NOTES**

#### **BUDGET PREPARATION:**

The preparation of budget is based on ZERO budget

#### PROJECTS FOR THE 2021/22 FINANCIAL YEAR:

All projects are included in goods and services item.

- River Rehabilitation
- Rain Water Harvesting Tanks
- Social upliftment

#### SOURCE OF FUNDING:

- 54,09% of the BGCMA budget will be funded through Augmentation from DWS. This amount includes 11.76% will be funded from the transfer of water to the Berg Olifants. The Department is collection the water charges on behalf of the Agency in agreement that the department will transfer back the money to the Agency.
- 42.94% will be funded through direct billing and collections of Water Resource Charges.
- Interest received from the bank balance and late payments is estimated at 2.97%.

