

# SANEDI 2021-2025 STRATEGIC PLAN & APP (2021)

### Contents



#### Introduction

- SANEDI legislative mandate
- Mission and Vision
- Laws and regulations applicable

### Strategic Plan

- Executive Summary
- Environmental Analysis
  - External Environmental Analysis
    - Global Context
    - National Context
  - Internal Environmental Analysis
- Organisational Structure/Internal environment
- MTSF linkages, Key Initiatives and Targets
- Key Risks

#### Annual Performance Plan

- Outcomes , indicators and targets
- Budget allocation



## Introduction

### The Act provides in detail for SANEDI's Mandate



The National Energy Act, 2008 (Act No. 34 of 2008), Section 7 (2) gave effect to SANEDI's existence and provides for its primary mandate and specific responsibilities.



The Act provides for SANEDI to direct, monitor and conduct energy research and development, promote energy research and technology innovation as well as undertake measures to promote energy efficiency throughout the economy.

### The Act provides in detail for SANEDI's Mandate



	Energy Efficiency	Energy Research and Development	
SANEDI's Legislative Mandate	Undertake energy efficiency measures as directed by the Minister;	<ul> <li>Direct, monitor, conduct and implement energy research and technology development in all fields of energy, other than nuclear energy; and</li> <li>Promote energy research and technology innovation;</li> <li>Provide for:</li> </ul>	
	Increase energy efficiency     throughout the economy;	<ul> <li>training and development in the field of energy research and technology development;</li> <li>establishment and expansion of industries in the field of energy; and</li> <li>commercialisation of energy technologies resulting from energy research and development programmes;</li> </ul>	
	Increase the gross domestic     product per unit of energy     consumed; and	<ul> <li>Register patents and intellectual property in its name resulting from its activities;</li> <li>Issue licences to other persons for the use of its patents and intellectual property;</li> <li>Publish information concerning its objects and functions;</li> <li>Establish facilities for the collection and dissemination of information in connection with research, development and innovation;</li> </ul>	
	Optimise the utilisation of finite energy resources;	<ul> <li>Undertake any other energy technology development related activity as directed by the Minister, with the concurrence of the Minister of Science and Technology;</li> <li>Promote relevant energy research through cooperation with any entity, institution or person equipped with the relevant skills and expertise within and outside the Republic;</li> </ul>	
		<ul> <li>Make grants to educational and scientific institutions in aid of research by their staff or for the establishment of facilities for such research;</li> <li>Promote the training of research workers by granting bursaries or grants-in-aid for research;</li> <li>Undertake the investigations or research that the Minister, after consultation with the Minister of Science and Technology, may assign to it; and</li> <li>Advise the Minister and the Minister of Science and Technology on research in the field of energy technology.</li> </ul>	

#### SANEDI's strategic direction cascades well from the vision through to the programme level.

SANEDI defined strategic direction

Vision	Mission	Impact Statement	Outcomes	Programme
/ in Africa	Using applied energy research and resource efficiency to develop innovative, integrated solutions that will catalyse growth and prosperity	Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.	Smart Grid systems Piloted for Smart cities  Demonstrated GHG emissions mitigation potential in support of national commitments  An awareness of the technologies to be used in the	Applied Energy
prosperity			transition process (for an increasingly aware society on energy transition solutions)  Evidence based planning, resource allocation and	Research and Development
Sustainable living for growth and prosperity in Africa			decision making enabled by accurate and timely information, datasets and data analytics	
			Energy transition expertise and competence building enabled	
able livii			Internal Operational effectiveness and efficiency	Energy Efficiency
Sustain			A capacitated, effective and efficient operational environment (within which SANEDI will discharge its mandate) – internal compliance	Administration

#### **ENERGY INNOVATION FOR LIFE**

### Legislative Governing SANEDI Mandate



#### **SANEDI** Laws and regulations applicable

- Electricity Regulation Act, 2006 (Act No. 4 of 2006), as amended;
- White Paper on Energy Policy, 1998
- Petroleum Products Act, 1977 (Act No. 120 of 1977), as amended;
- Central Energy Fund Act, 1977 (Act No. 38 of 1977), as amended;
- Petroleum Pipelines Act, 2003 (Act No. 60 of 2003);
- Petroleum Pipelines Levies Act, 2004 (Act No. 28 of 2004);
- Gas Act, 2001 (Act No. 48 of 2001);
- Gas Regulator Levies Act, 2002 (Act No. 75 of 2002);
- National Energy Regulator Act, 2004 (Act No. 40 of 2004); and
- Abolition of the National Energy Council Act, 1991 (Act 95 of 1991)
- The National Environmental Management Act, 1999 (Act No. 107 of 1999)
- The Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002)
- South African Revenue Service Act, 1997 (Act 34 of 1997)
- National Development Plan Vision 2030

### Legislative Governing SANEDI Mandate



#### **SANEDI Laws and regulations applicable**

- Medium-Term Strategic Framework
- National Energy Efficiency Strategy of the RSA, 2008
- Energy Security Master Plan for Liquid Fuels, 2007
- Energy Security Master Plan, 2007
- Integrated Resource Plan for Energy, 2010
- Department of Science and Technology 10 Year Innovation Plan
- Measurement and Verification Guideline for Energy Efficiency Certificates (DRAFT)
- Industrial Policy Action Plan (IPAP) 2010/11 2012/13, published Feb 2010
- Carbon Capture and Storage Road Map
- Climate Change Response White Paper



# **Strategic Plan**



- Energy is a vital resource that is a key enable if the government is to achieve National imperatives as contained in the National Development Plan and MTSF.
- Universal, sustainable and affordable energy needs to be achieved to power economic growth and development.
- The focus of our strategy will be centred around the creation of an enabling environment within which policy decisions and investments in energy can take place.



- This will be done through:
  - Provision of timely, quality and reliable data sources
  - Accurate and balanced data analysis
  - Policy support instruments
  - Capacity building initiatives
  - Sector support interventions
  - Awareness creation of transition technologies
  - Administrative support of government programmes
- We will strive for continuous alignment with the DMRE and continuous engagements
- A Partnerships will be vital to the successful delivery on our mandate as these will allow us to leverage external resources, especially in the light of current budgetary constraints that the government is facing.



- To this end, we will strengthen existing partnerships and pursue further opportunities with:
  - Academia (Universities, TVET colleges etc.)
  - Other national government departments
  - Other organs of states
  - Donor agencies
  - Private sector
- We will continue with work on CCUS, extending the project from just the compliance side of storage to utilisation:
  - This is vital to the maintenance of coal as our primary energy sources
  - Reduction of GHG emissions
  - Creation of an new industries through use of Co2 as feedstock in manufacturing processes



- The country has embraced the concept of smart cities which will require a smart electricity grid. Work will focus on:
  - the technologies and systems for smart cities
  - Financial sustainability of municipalities
  - Cleaner mobility and decarbonisation of transport
  - Capabilities required for Smart systems
- Business case for building of municipal fleet looking at resolving:
  - Reduction in the cost of transportation
  - GhG emissions reduction
  - Congestion management
  - Possibility of securing additional revenue for municipalities



- Focus will also be placed on Pilots that have greater potential for maximum GHG emissions reduction in the long term.
- Capacity building initiatives will focus on youth, women, persons with disabilities while support will also be given to SMMEs involved within the energy sector.



#### Global external environment perspective

#### Observed Global trends :

- Changing demographic patterns and increases in urbanization
- Increased environmental sensitivity and awareness driving socio-political and economic discourse and
- Information and technological advancements

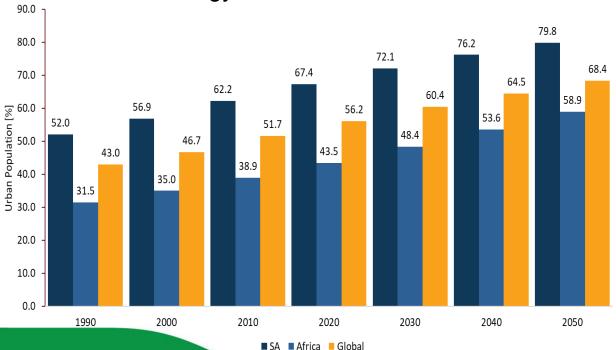
### Considered the impact of these on :

- Current energy demand
- Projected energy demand
- Infrastructure developments
- Servicing Energy Demand
- Impact on the environment and
- GHG emissions



#### Urbanisation

- Increasing trend of urbanisation, about 55% of the world population currently lives in cities, with the number set to reach 68% in 2050.
- Projections for SA, 80% by 2050.
- Cities account for more than 70% of global greenhouse gas emissions and use two-thirds of the world's energy.





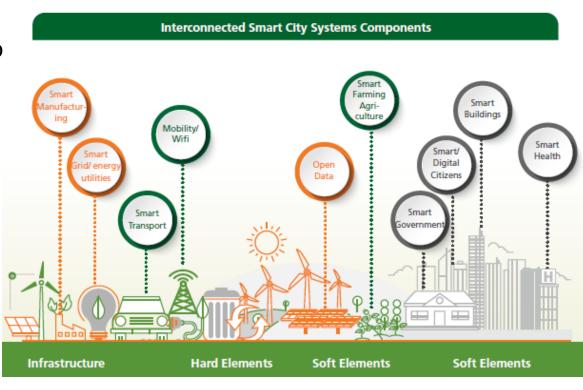
#### Convergence and Smart Cities

- Convergence is driven largely by technological advancements
- Availability of information contained in integrated data sources and accessibility of such around the world have consequentially
  - changed how decisions are being made,
  - how businesses operate, and
  - how data has influences strategic and operational considerations
  - encapsulated in the drive towards 4IRdrive



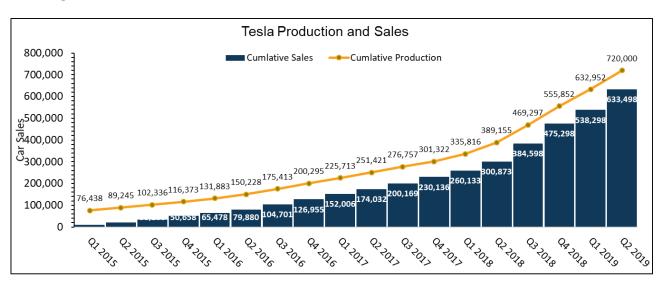
#### Convergence and Smart Cities

- Smart Cities concept has also gained traction globally fuelled by ICT developments and accessibility of information.
- There parts: Collecting, communicating and 'crunching' (Analysing) enabling quick responsive systems.
- Smart electricity systems as part of these smart cities



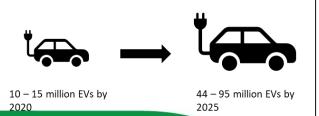


- Smart cities/Smart Grids also embraces the migration to electric vehicles
- EV also being an integral part of smart Grid



#### **EV Policy Commitments**

Policy commitment could spur the global EV market and OEMs are projecting significant stock growth.



Of the BRICS, China and India have made commitments that speak to electric mobility transfers.

#### China:

• 5 million EV's by 2020

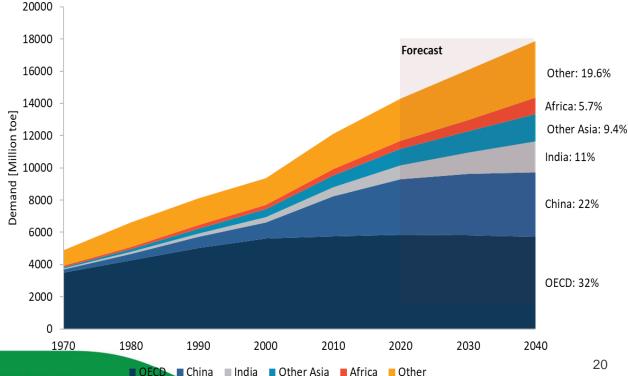
#### India:

- 30& market share in EV sales by 2030
- 100% Bus EV market share in urban areas by 2030



#### Rising energy demand

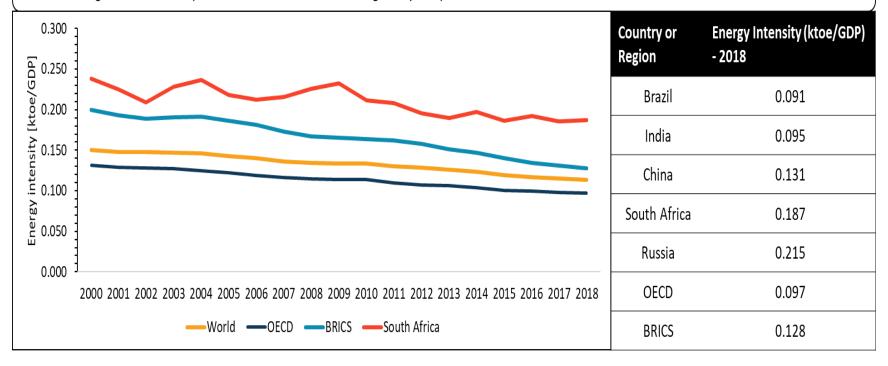
- BP Energy Outlook (2018), demand will continue to grow, with global energy consumption set to increase by approximately 30% by 2040.
- Energy consumption by residential buildings and transport jointly contribute about half (51.3%) of energy consumption.





#### Rising energy demand

South African energy productivity (or energy efficiency) has improved but seems to be plateauing. Emphasis must be placed on converting scarce energy resource into greater economic production for South Africa to be globally competitive.





#### Increasing Penetration of Renewables

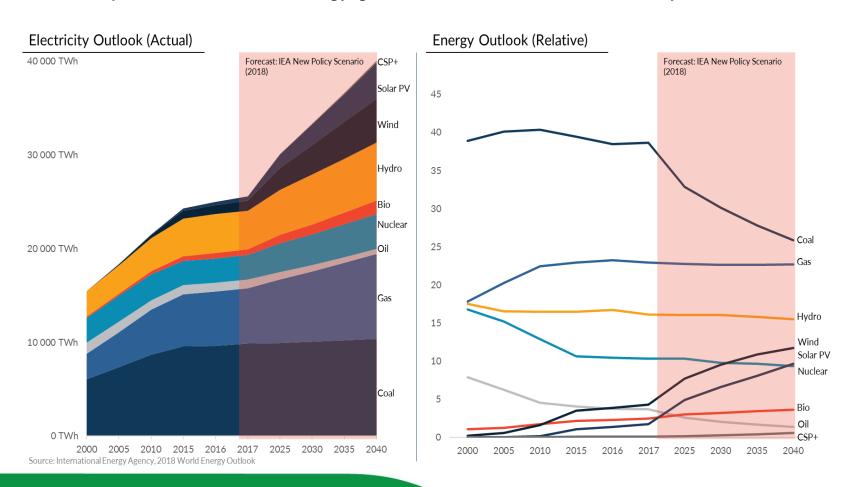
- Environmental and economic considerations (primarily climate change) are driving the shifts towards decarbonisation (away from Coal), towards renewable energy and natural gas.
- Global developments:
  - Enabling policy environment,
  - Reduction in costs
  - Technological improvements





#### Increasing Penetration of Renewables

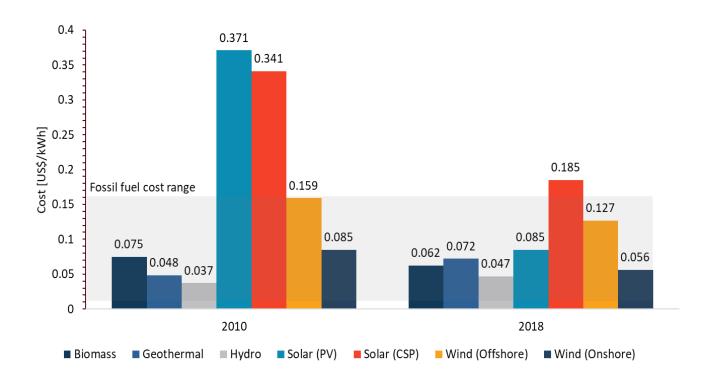
Projected Increase in energy generated from Wind, Solar PV by 2040





Increasing Penetration of Renewables

LCOE for renewables significant in comparison to fossil fuel alternatives





#### **Environmental Sustainability**

- South Africa is a Party to the UNFCCC and also a Party to the Kyoto Protocol that established CO2 emission reduction targets
- Target is still to reduce global warming to below 1.5 degrees centigrade

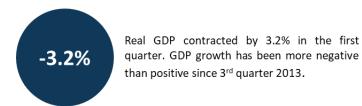
Country or Region	Carbon Intensity (ktCO2/GDP) - 2018
Brazil	0.132
India	0.232
China	0.393
South Africa	0.574
Russia	0.471
OECD	0.217
BRICS	0.345



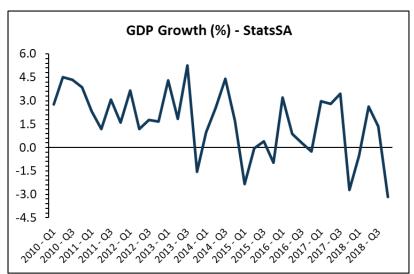
National external environment perspective

- Stagnating economic growth, rising unemployment and income inequality
- Fiscal pressure has resulting in a constrained budget
- The need for reprioritization of resources to create a lasting and sustainable impact
- South African sovereign debt levels
- The need for high return levels to attract foreign investment due to lower credit ratings









#### GDP Per Capita (2010 Prices) - Worldbank





**ESKOM** and **Municipality Service Delivery** perspective

- Eskom supplies 95% of South Africa's electricity with 92% of the electricity being generated from coal.
- That 41% of Eskom's sales are to municipalities who currently have a combined arrears in excess of R19 billion.
- Electricity sales made up 26.9% of municipal revenues and electricity purchases made up 21.4% of municipal operating expenditure.
- Increasing electricity costs
- Inconsistent supply of energy due to Load shedding
- Universal modern energy access not yet achieved

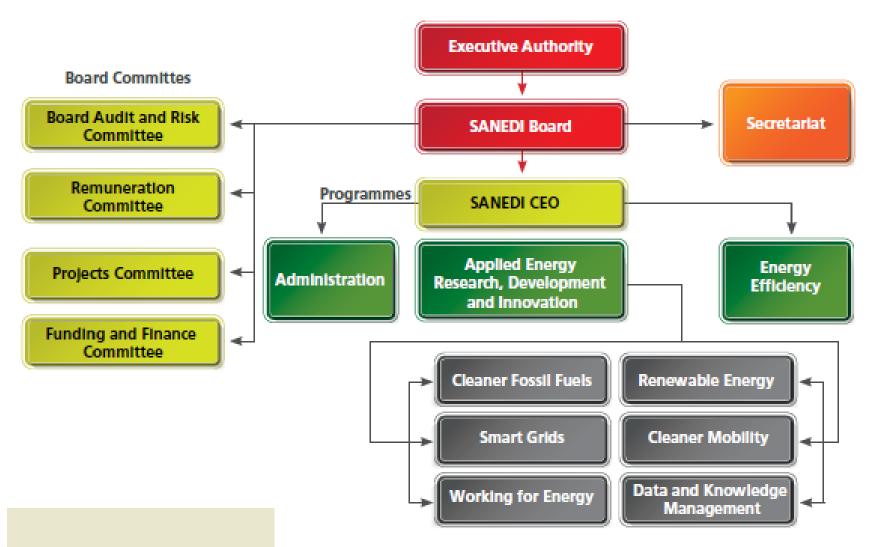
Municipality	Debt in Rands
Free State:	7 317 486 321
Mpumalanga:	5 192 724 347
Gauteng:	1 425 648 553
North West:	424 464 273
Limpopo:	402 093 606



Policy and regulatory landscape

- Ambition of the country as stated in the IRP
  - Energy demand locally is expected to increase by 1,8-2% annually until 2030 per the IRP,
  - Energy mix targets
  - GHG emission targets/ strategies





## SANEDI's activities contribute across the entire energy landscape,

## to all of society **Cleaner Fossil Fuels** Carbon capture and storage Carbon utilisation Clean coal technologies Hybrid systems

#### **Smart Grids**

Municipal / ESI sustainability Integration of distributed and variable generation sources Support for advanced appliances / electric vehicles

#### **Cleaner Mobility**

Electric vehicles Clean fuels (NLG, CNG, etc.) Public transport systems Pedestrian / cycling enabled



#### Data and knowledge management

National energy data repository Energy modelling skills and capacity Analysis and modelling Decision and planning support tools







Clean energy solutions for rural and peri urban areas Employment creation



#### **Energy Efficiency**

Improved resource efficiency Technical assistance facility Industry development Tax incentives



#### Solar power Wind energy

**Renewable Energy** 

Waste to energy Wave and ocean current Storage

Skills development



- SANEDI has undergone an organisational restructuring and benchmarking exercise to ensure efficient utilisation resources in delivering the mandate.
- Focus on creating a performance enabling culture, strengthening the organisational structure.
- limited funds available, resource effectiveness and efficiency by focusing on real value creation is key to the long-term sustainability of SANEDI.
- Historically, 65% of SANEDI's budgeted income has been from donorfunded projects.
- Programme 2 has historically been allocated approximately 70% of the overall funding because of its volume of sub-programmes.



#### Impact Statement:

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF Priority	outcome	Targets	Programme
Priority 5: Spatial integration, human settlements and local government  Priority 2: Economic transformation and job creation	Smart Grid systems Piloted for Smart cities	3 Smart systems Pilot projects	Applied Energy Research and Development



#### Impact Statement :

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF	outcome	Targets	Programme
Priority 2: Economic transformation and job creation	Demonstrated GHG emissions mitigation potential in support of national commitments	>4.3 MToe CO2 reduction potential [CO2 equivalent]	
Priority 7 : A better Africa and the World			Applied Energy Research and Development
Priority 3 : Education, skills and health			

#### **ENERGY INNOVATION FOR LIFE**



#### Impact Statement :

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF	outcome	Targets	Programme
Priority 7 : A better Africa and the World  Priority 2: Economic transformation and job creation	An awareness of the technologies to be used in the transition process (for an increasingly aware society on energy transition solutions)	evidenced backed awareness of technologies to be used in the transition process.	Applied Energy Research and Development and Energy Efficiency



#### Impact Statement :

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF	outcome	Targets	Programme
Priority 1: A capable, ethical and developmental state  Priority 3: Education, skills and health	Evidence based planning, resource allocation and decision making enabled by accurate and timely information, datasets and data analytics	A centralised and up to date data repository on Clean and Cleaner Fossil fuels available to stakeholders	Applied Energy Research and Development and Energy Efficiency

#### **Outcomes and Targets**



#### Impact Statement :

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF Priority	outcome	Targets	Programme
Priority 1: A capable, ethical and developmental state	Energy transition expertise and competence building enabled  A capacitated, effective and efficient operational environment (within which SANEDI will discharge its mandate) — internal compliance	>10 Expertise and competency building solutions assessed	Applied Energy Research and Development and Energy Efficiency

#### **Outcomes and Targets**



#### Impact Statement :

Enabling decarbonisation and a just transition from a fossil fuel-based economy to an efficient cleaner energy economy. for sustainable development.

MTSF	outcome	Targets	Programme
Priority 1: A capable, ethical and developmental state	Internal Operational effectiveness and efficiency  A capacitated, effective and efficient operational environment (within which SANEDI will discharge its mandate) — internal compliance	>84% performance achieved  100% implementation of new operating model	Administration

# Key Risks



Outcome	Key Risks	Risk Mitigation
Smart city (visibility and control, CO <sub>2</sub> mitigation, energy diversity, interconnection)	<ul> <li>Lack of co-ordination between departments and teams</li> <li>Lack of municipal skills to drive implementation</li> <li>Political will to drive change</li> </ul>	the current requirements of
A skilled and competent workforce within the energy industry as pertains to SANEDI areas of influence	from stakeholders and	<ul> <li>demonstrable outcomes,</li> <li>Communication and awareness</li> <li>Partnerships and International linkages/collaborations</li> </ul>

# Key Risks

Outcome	Key Risks	Risk Mitigation
Reduction of GHG emissions in line with national commitments	<ul> <li>Lack of funds and investment to drive GHG emission reductions programs</li> </ul>	, ,
Create an awareness for the solutions to be used in the transition process	· ·	Creating a localized reference case

# Key Risks

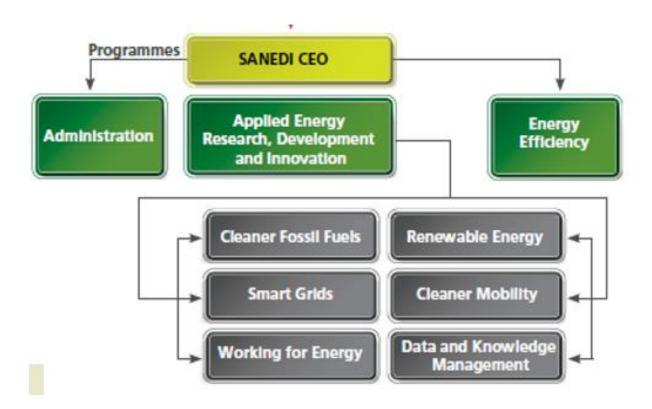


Outcome	Key Risks	Risk Mitigation
Evidence based planning, resource allocation and decision making	to drive evidence-based planning  Not being able to access relevant stakeholders [not getting stakeholders to utilize our solutions]	<ul> <li>Building relationships and partnerships</li> <li>Linkage to the DPME</li> </ul>
Compliance with legislative and departmental requirements – external compliance	<ul> <li>Inadequate resources to execute</li> </ul>	<ul> <li>Explore alternative funding sources</li> </ul>
A capacitated, effective and efficient operational environment (within which SANEDI will discharge its mandate) – internal compliance	<ul> <li>Limited funding and budget allocations</li> <li>Instability within leadership and governance structures</li> <li>Mandate of SANEDI pertaining to governance and funding</li> </ul>	of governance aspects of sect. 7 of the NEA











PROGRAMME 1	ADMINISTRATION		
Purpose	The purpose of Programme 1 is to create an effectual delivery environment for SANEDI that is fully compliant with all statutory requirements		
Sub-Programmes	Human Resources	Information and Communications Technology	
Purpose	Ensuring available, competent and happy staff	Support efficient operations and ensuring data processing, integrity and availability	
Sub-Programmes	Corporate Services	Financial Management	
Purpose	Incorporating all lines of business and support activities relating to the Board and Board Committees	Including all lines of business and support activities relating to the effectual financial management and auditing practices	
Sub-Programmes	Supply Chain Management	Corporate Communications	
Purpose	Including all lines of business and support activities relating to effectual supply chain management	Including all lines of business and support activities relating to effectual communications including stakeholder engagement, client satisfaction surveys, public awareness campaigns in collaboration with the DMRE and media intelligence	
Sub-Programmes	Shared Logistics		
Purpose	Including shared facilities/resources shared by all managers to ensure a conductive and productive working environment	Ensure adequate project selection resource allocation, project management and performance monitoring	



Outcome	Interventions	2019-20 Target	2020-21 Target
Internal Operational effectiveness and efficiency	Critical business risk factors identified, managed as per risk management plan	>90%	>90%
	Implementation of corporate stakeholder engagement plan (CESP)	75%	75%
	Implementation of corporate ICT plan	80%	80%

- △ Appropriate strategies for risk management are developed, implemented, monitored to reduce risks to acceptable levels GHG emission targets/ strategies
- Resilient and responsive ICT infrastructure to support administrative functions and also enablers for delivery on our mandate.
- Development, implementation and monitoring of stakeholder engagement plans aligned to stakeholder engagement strategies.



Outcome	Interventions	2019-20 Target	2020-21 Target
Internal Operational effectiveness and efficiency	Unqualified audits	Unqualified audit opinion	Unqualified audit opinion
	Adherence to employment equity targets	<5%	<5%
	Filled funded positions	<5%	<5%

- Efficient, effective and cost efficient internal controls to ensure that there is clean administration.
- Employment Equity targets that are aligned to that of the country
- Positions are filled with adequately skilled and experienced staff and filled in a manner that does not impact delivery.



Outcome	Interventions	2019-20 Target	2020-21 Target
A capacitated, effective and efficient operational environment (within which SANEDI will discharge its mandate) – internal compliance	Personnel trained as per Workforce Skills Plan (WSP)	80%	80%

Creation of opportunity for development and growth within the organisation through on the job training, bursaries, training programmes etc.



PROGRAMME 2	APPLIED ENERGY RESEARCH, DEVELOPMENT &	INNOVATION	
Purpose	The purpose of Programme 2 is to facilitate knowledge creation that can support energy- related planning and decision-making and accelerating the transformation of the energy market and landscape in the country.		
Sub-Programmes	Renewable Energy	Cleaner Fossil Fuels	
Purpose	Support the accelerated and Informed development of South Africa's clean energy portfolio and RE sector	Alternative low carbon energy and mitigation options to limit serious, negative and environmental impacts from conventional energy sources	
Sub-Programmes	Data and Knowledge Management	Cleaner Mobility (to be consolidated with Renewables)	
Purpose	Collation, development and utilisation of credible, objective and high-quality data and information relating to the areas of SANEDI's responsibility	Developing Cleaner Mobility Solutions for Public Transportation	
Sub-Programmes	Smart Grids	Working for Energy (to be consolidated with Renewables)	
Purpose	Demonstrate and assess Intelligent energy systems infrastructure as an enabler for municipal sustainability	Demonstrating innovative, sustainable energy solutions for rural and low-income urban areas	



#### **Energy Research and Development**

- Direct, monitor, conduct and implement energy research and technology development in all fields of energy, other than nuclear energy; and
- Promote energy research and technology innovation;
- Provide for:
  - training and development in the field of energy research and technology development;
  - establishment and expansion of industries in the field of energy; and
  - commercialisation of energy technologies resulting from energy research and development programmes;
- Register patents and intellectual property in its name resulting from its activities;
- Issue licences to other persons for the use of its patents and intellectual property;
- Publish information concerning its objects and functions;
- Establish facilities for the collection and dissemination of information in connection with research, development

- and innovation;
- Undertake any other energy technology development related activity as directed by the Minister, with the concurrence of the Minister of Science and Technology;
- Promote relevant energy research through cooperation with any entity, institution or person equipped with the relevant skills and expertise within and outside the Republic;
- Make grants to educational and scientific institutions in aid of research by their staff or for the establishment of facilities for such research;
- Promote the training of research workers by granting bursaries or grants-in-aid for research;
- Undertake the investigations or research that the Minister, after consultation with the Minister of Science and Technology, may assign to it; and
- Advise the Minister and the Minister of Science and Technology on research in the field of energy technology.



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
1. Reduction of GHG emissions in line with national commitments	Proof of concept of CCUS in South Africa	Energy solutions assessed (advisory notes, feasibility reports, complete study reports, case studies, technology	3	3
	Smart public facilities (Renewable Energy SANEDI driven initiative contributing towards GHG reduction)	Energy solutions assessed (advisory notes, feasibility reports, complete study reports, case studies, technology roadmaps and operational demonstration		
		facilities)	5	13



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
2. Create an awareness for the technologies to be used in the transition process	Awareness of and adoption/application of CFF fuel technologies for Business, researchers, academia and society at	Energy-related knowledge sharing events / platforms engaged in (own hosted, attended, knowledge presented, supported)		
	large.		0	1
	Stakeholder awareness of RE technologies and of adoption/application of RE technologies.	Energy-related knowledge sharing events / platforms engaged in (own hosted, attended, knowledge presented, supported)	7	12



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
2. Create an awareness for the technologies to be used in the transition	Provision of clean energy technologies training in the sector (including municipalities)	Number of recipients of energy-related training facilitated	165	270
process	Research publications reflecting clean coal insights	Number of annual Energy industry status report (insights, trends, international and national collaboration decisions, interfacing and forums)	2	1
	Research publications reflecting clean energy insights	Number of annual Energy industry status report (insights, trends, international and national collaboration decisions, interfacing and forums)	5	4



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
2. Create an awareness for the technologies to be used in the transition	Provision of clean energy technologies training in the sector (including municipalities)	Number of recipients of energy-related training facilitated	165	270
process	Research publications reflecting clean coal insights	Number of annual Energy industry status report (insights, trends, international and national collaboration decisions, interfacing and forums)	2	1
	Research publications reflecting clean energy insights	Number of annual Energy industry status report (insights, trends, international and national collaboration decisions, interfacing and forums)	5	4



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
3. Evidence based planning, resource allocation and decision making enabled by accurate and timely information, datasets and data analytics	available for policy	Number of energy solutions assessed (advisory notes, feasibility reports, complete study reports, case studies, technology roadmaps and operational demonstration facilities)	7	7
	Accessible and high-quality data: Maintain energy-related datasets	Minimum number of energy-related datasets maintained per annum	6	8



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
4. Energy transition expertise and competence building enabled	Training modules and programmes relevant to the current environment	Policy support instruments (industry roadmaps, sector development plans and industry support tools, etc.)		
			0	5
	Training programmes as well as trained, skilled participants	Recipients of energy-related training facilitated	739	472
	Energy Research students and researchers supported	Number of energy-related research students / contracted researchers supported (e.g. bursaries, non-bursaries, contract opportunities, infrastructure support, etc.)		
			2	5



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
	Smart grid: the development of a business case for municipal smart grid (revenue, asset management) roll-out, visibility and control, DMRE priority areas (enhanced revenue management, smart asset management)	Energy solutions assessed (advisory notes, feasibility reports, complete study reports, case studies, technology roadmaps and operational demonstration facilities)	1	3
	Greened municipal fleet, cleaner transport massification	Energy solutions assessed (advisory notes, feasibility reports, complete study reports, case studies, technology roadmaps and operational demonstration facilities)	1	1



PROGRAMME 3	ENERGY EFFICIENCY
Purpose	The purpose of Programme 3 is to accelerate a shift towards a resource and particularly, an
	energy (Including gas, liquid fuels, electricity and water) efficient society
Sub-Programmes	The Energy Efficiency programme does not have any sub-programmes

SANEDI EE activities aligned to the mandate per the National Energy Act of 2008

DMRE directed EE interventions

Nation Wide EE increase

Increase GDP per energy consumed

Optimise Finite
Energy
resources

"The cheapest form of energy is the one you do not use"

Author Unknown



#### Baseline:

## DMRE directed EE interventions

- Energy Efficient Appliance Labelling support
- Energy Efficiency in public buildings proposal development
- Industrial Energy Efficiency project
- © Energy Efficiency-related data collection support
- Cool coatings

#### Nation Wide EE increase

- © 130 post graduate bursars in Energy Management through UP EEDSM Hub
- ©10 M & V incubation/ capacity building for SMMEs
- ©2 x annual national road shows in all 9 provinces on Energy Efficiency & 12L tax incentives
- Multiple energy related training workshops undertaken & conferences addressed

## Increase GDP per energy consumed

- **©**>19Twh of electricity savings
- **©**>13 730 Mega-tonnes of Co2

## Optimise Finite Energy resources

- International Big EE Database
- **©**12L incentives database
- **©**ESCO Register
- ©ESCO National Training programmes
- **©**SUNREFI and SUNREFII
- Cool Roofs Supplier & Product database
- M & V Professional Expert Rotational database



#### **DMRE** directed Interventions

- Partnership:
  - SANEDI (Energy Efficiency) ,
  - Department of Mineral Resources and Energy (DMRE),
  - the Department of Public Works and Infrastructure (DPWI) and
  - the Department of Co-operative Governance and Traditional Affairs (COGTA),
- In the implementation of two, three-year European Union(EU)-funded projects in the public sector, focusing primarily on data collection and modelling energy performance:-
  - To improve energy and environmental performance of government buildings, through an accelerated integration of renewable energy and energy efficient technologies.
  - To achieve a net-zero energy of South African Wastewater Treatment Plants (WWTPs), through the deployment of integrated biogas cogeneration/Combined Heat and Power (CHP) and energy efficient technologies.



#### **DMRE** directed Interventions

- SANEDI (Energy Efficiency), will be responsible for the Measurement and Evaluation (M & E) function of a five-year (Vertical) Nationally Appropriate Mitigation Action (V-NAMA) funded programme,
- Titled 'Energy Efficiency in Public Buildings and Infrastructure Programme (EEPBIP)', involving various government departments, (nationally, provincially and at a local government level).
- The SANEDI/ M & E component of this programme has a grant budget of Euro 700 000.00 and the project is due to officially commence during 2020.



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
Demonstrated GHG emissions mitigation potential in support of national commitments		Number of EE solutions implemented	1	1
	Smart public facilities (and any other SANEDI driven initiative contributing towards GHG reduction)	Number of EE solutions Assessed	56	6



Outcome	Outputs	Interventions	2019-20 Target	2020-21 Target
	Administration of 12i and 12l tax incentives	EE energy-related datasets maintained per annum	1	1
	Register of energy performance certificates for commercial buildings	0,	New indicator	1

# **Budget allocation**

STATEMENT OF FINANCIAL PERFORMANCE	REVISED ESTIMATE	AVERAGE GROWTH RATE (%)	AVERAGE: EXPEN- DITURE/ TOTAL (%)	MEDIUM-TERM ESTIMATE			AVERAGE GROWTH RATE (%)	AVERAGE: EXPEN- DITURE/ TOTAL (%)
	2019/20	2016/17	- 2019/20	2020/21	2021/22	2022/23	2019/20	- 2022/23
Revenue								
Non-tax revenue	6 330	-40,9%	13,7%	6 678	1 000	4 672	-9,6%	2,1%
Economic classification item	6 330			6 678	1 000	4 672	-9,6%	2,1%
Transfers received	226 084	-40,9%	13,0%	227 563	205 190	199 311	-4,1%	97,9%
Total revenue	232 414	61,0%	86,3%	234 241	206 190	203 983	-4,3%	100,0%
Expenses								
Current expenses	232 414	-	-	234 241	206 190	203 983	-4,3%	100,0%
Compensation of employees	50 735	28,2%	100,0%	54 103	57 540	59 927	5,7%	25,6%
Goods and services	179 020	0,7%	31,9%	177 333	145 676	140 030	-7,9%	73,0%
Depreciation	2 659	44,4%	67,1%	2 805	2 974	40 268	14,8%	1,4%
Interest, dividends and rent on land	-	-	-	-	-	-	-	-
Transfers and subsidies								
Total expenses		28,2%	100,0%	234 241	206 190	203 091	-4,3%	100,0%
Surplus / (Deficit)		-100,0%	-	-	-	-	-	-
Statement of financial position								
Balance sheet item								
Total assets	90 932	172,9%	-33,0%	96 342	101 640	107 231	5,6%	100,0%
Balance sheet item								
Total equity and liabilities	90 932	172,9%	-33,0%	96 342	101 640	107 231	5,6%	100,0%

## **Budget allocation**



- Expenditure on goods and services is projected to increase by 73,3% over the MTEF mainly as a result of World Bank funded carbon Capture and Storage Pilot and the two Energy Efficiency.
- Cost containment measures will continue to be implemented to contain expenditure. Administrative expenditure related to programme 1, governance and administration will in expected to increase by 20,5% over the remainder of the medium term.
  - focus on improving control efficiencies and automation of processes of data management processes.
  - New business development will also be our core focus as well as implementation
    of the organisational review recommendations. Core mandate expenditure
    relating to programme 2 and 3, that is Applied Energy
- Research and Energy Efficiency, will increase by 79,5% in the future periods with the Carbon Capture and Storage Pilot being the largest contributor to the expenditure estimates



# THANK YOU