

# Capacity Building Programme — Parliament of the Republic of South Africa

PC DTI - August 2019



#### AGSA mission

The Auditor-General of South Africa has a constitutional mandate and, as the Supreme Audit Institution (SAI) of South Africa, exists to strengthen our country's democracy by enabling oversight, accountability and governance in the public sector through auditing, thereby building public confidence.



#### Mandate of the AGSA

#### Chapter 9 of the Constitution

O Section 188:

AGSA must audit and report on, accounts, financial statement and financial management of government institutions.

#### Public Audit Act no. 25, 2004

O Section 20:

AGSA must prepare audit report containing opinion/ conclusion on:

- ☐ Fair presentation of the financial statements
- Compliance with applicable legislation
- ☐ Reported performance against predetermined objectives

Also includes as per section 5:

☐ Discretionary audits (including sector audits, investigations and performance audits)



#### Work of the AGSA

What we do!

Provides assurance that AFS are free from material misstatements

Report on usefulness and reliability of the information in the APR

Report on material noncompliance with relevant key legislation

Identify key internal control deficiencies that should be addressed

What don't we do!

Guarantee completeness and accuracy of ALL the information

Provide assurance that service delivery has been achieved

Provide assurance that all applicable laws and regulations has been complied with

Identification of fraud



#### Types of audits we conduct

#### **Mandatory audits** – Regularity audits

- Annual Financial Statements
- Compliance with laws & regulations
- Audit of Predetermined Objectives

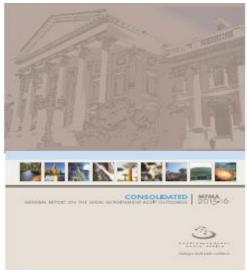
#### **Discretionary audits** – *Investigations*

- Report on factual findings
- Allegations, financial misconduct

#### **Special audits**

- Report on factual findings
- Performance audits







#### Types of audit opinions

### DIFFERENT OUTCOMES TO AN AUDIT

EACH ENTITY SUBMITS FINANCIAL STATEMENTS EVERY YEAR, WHICH THE AG AUDITS.





EVERYTHING DONE THE WAY IT SHOULD BE.



#### UNQUALIFIED AUDIT WITH FINDINGS

NOT BAD, BUT COULD COMPROMISE ACCOUNTABILITY, IF NOT AIREADY DOING SO.

#### QUALIFIED AUDIT

DID NOT MANAGE AND ACCOUNT FOR FINANCES TO ACHIEVE BEST RESULTS.



#### **ADVERSE AUDIT**

LOTS OF PROBLEMS EVERYWHERE, AND NOTHING DONE ACCORDING TO CORRECT RULES AND PROCEDURES.



#### DISCLAIMER

THINGS WERE SO BAD, THEY COULDN'T EVEN PRODUCE RELIABLE EVIDENCE TO SUPPORT FINANCIAL STATEMENTS.





#### Interpreting audit opinions

#### **Audit opinions**

four (4) Financial audit opinions

**Unqualified** 

<u>financial statements give a true and fair view</u> (or are presented fairly, in all material respects) in accordance with the applicable <u>financial reporting framework</u>.

Qualified

<u>departures from financial reporting framework</u>, or limitation on scope which is <u>not so material and pervasive</u> (unqualified opinion cannot be expressed )

**Disclaimer** 

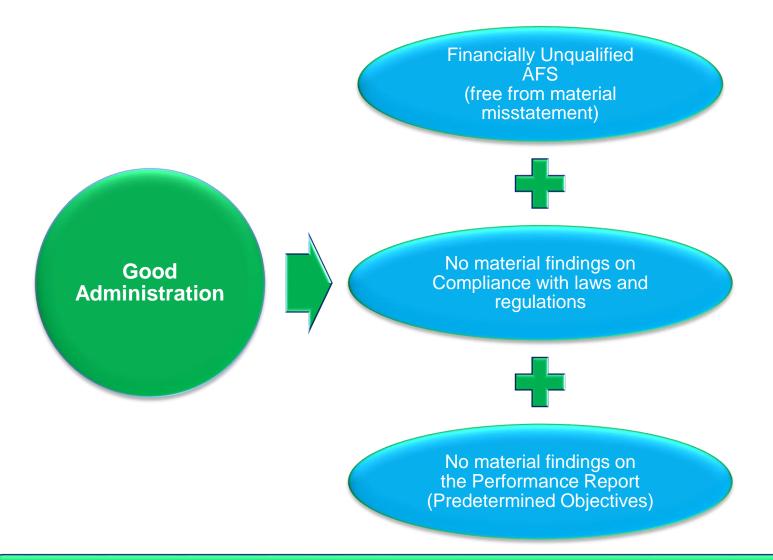
<u>limitation on scope is so material and pervasive</u> the auditor has <u>NOT</u> been able to obtain <u>sufficient appropriate audit evidence</u> to form an opinion (unable to express opinion)

**Adverse** 

<u>disagreement</u> with management <u>regarding departures from the financial</u> <u>reporting framework, is so material and pervasive to AFS</u> (qualification of the report is not adequate to disclose the misleading or incomplete nature of the AFS)



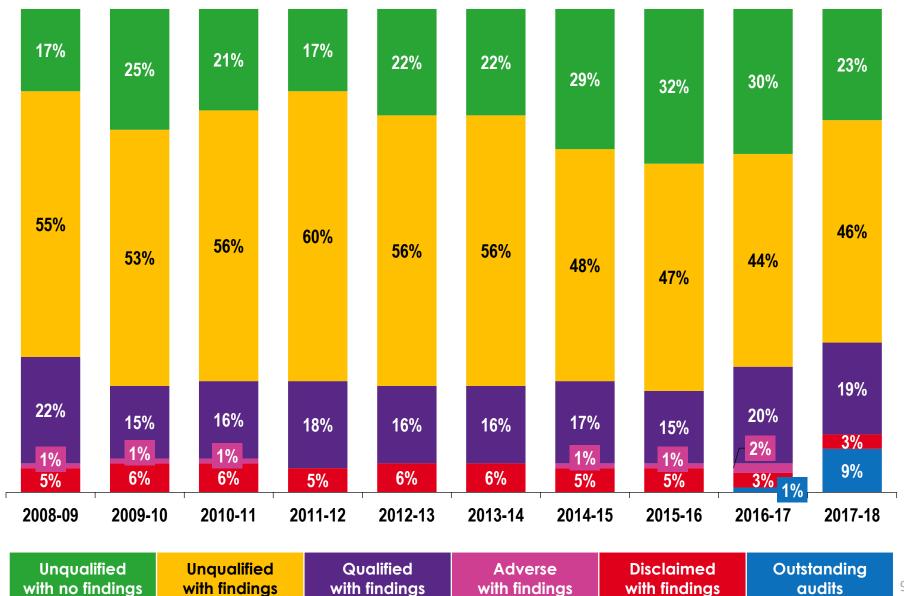
#### Understanding a clean audit



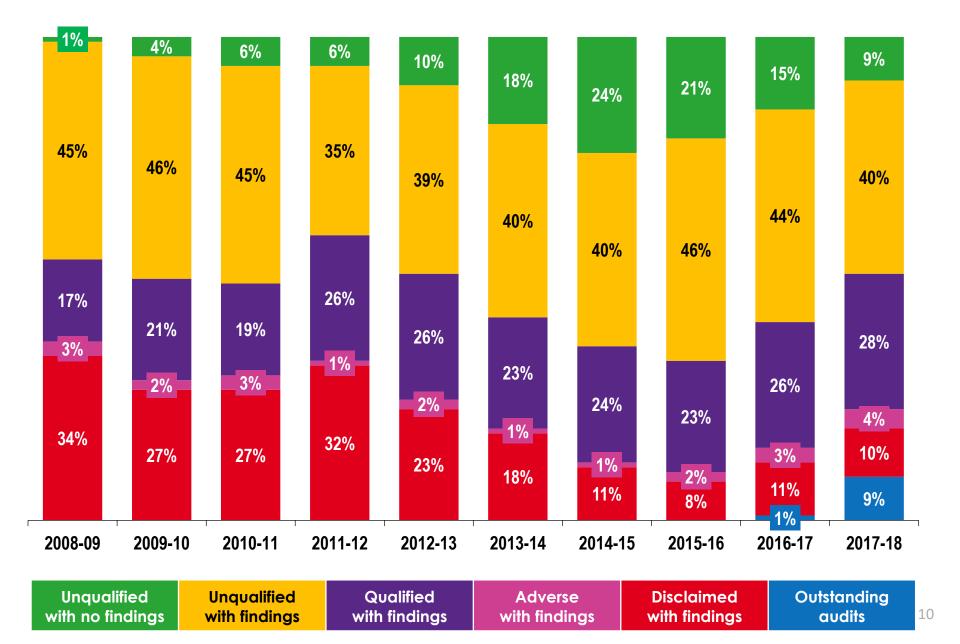
Clean audits creates a solid foundation for service delivery and value for money to the benefit if the citizens of South Africa



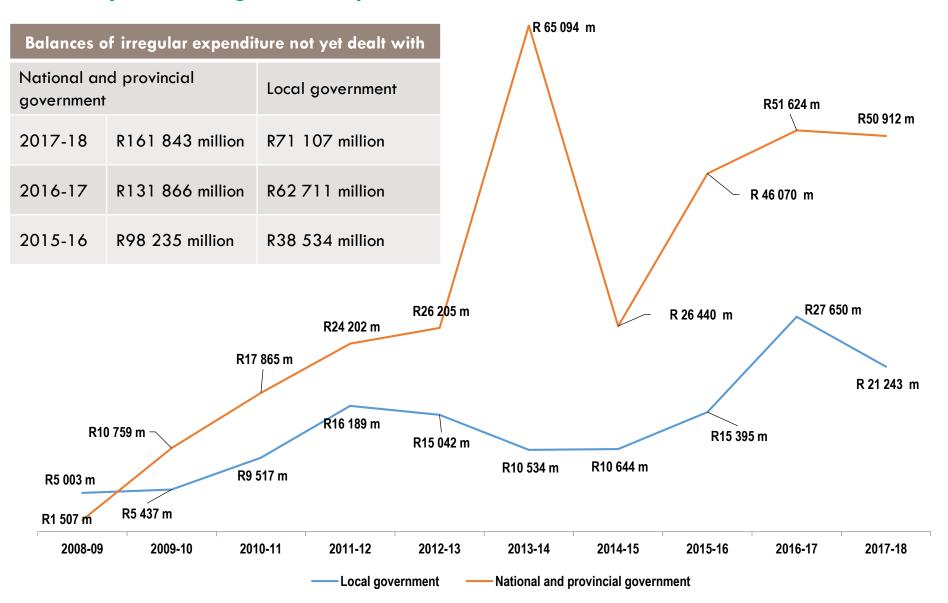
#### Audit outcomes over the past 10 years – national and provincial government



#### Audit outcomes over the past 10 years – local government



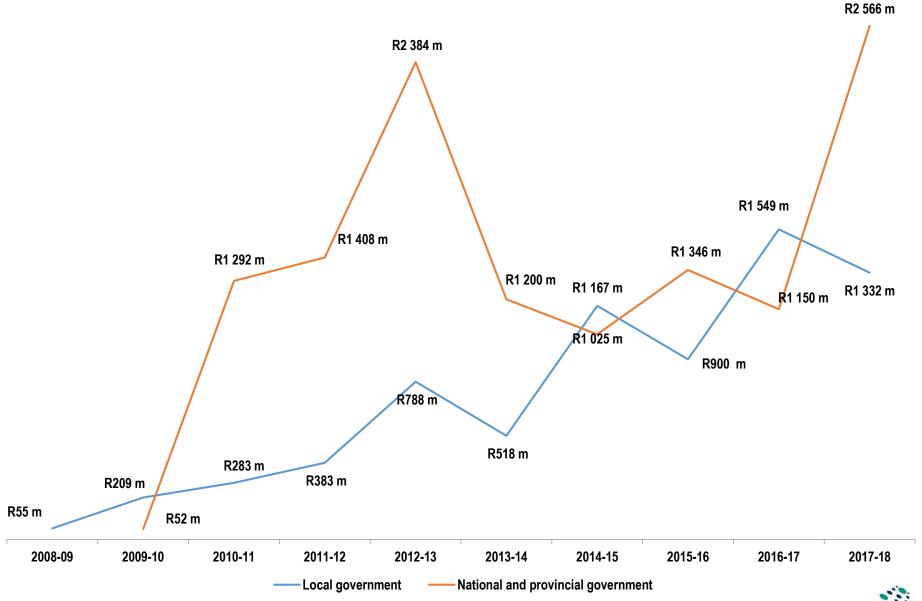
#### History of irregular expenditure



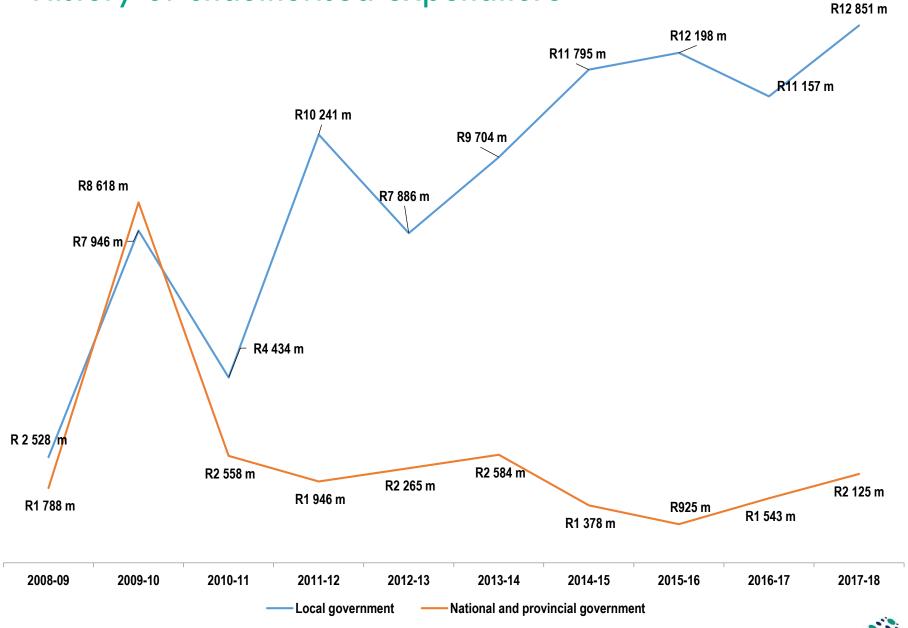
The annual irregular expenditure and the balances as shown is not complete as the disclosure of irregular expenditure is often qualified on completeness thereof - e.g. 89 auditees were qualified in 2017-18



#### History of fruitless and wasteful expenditure

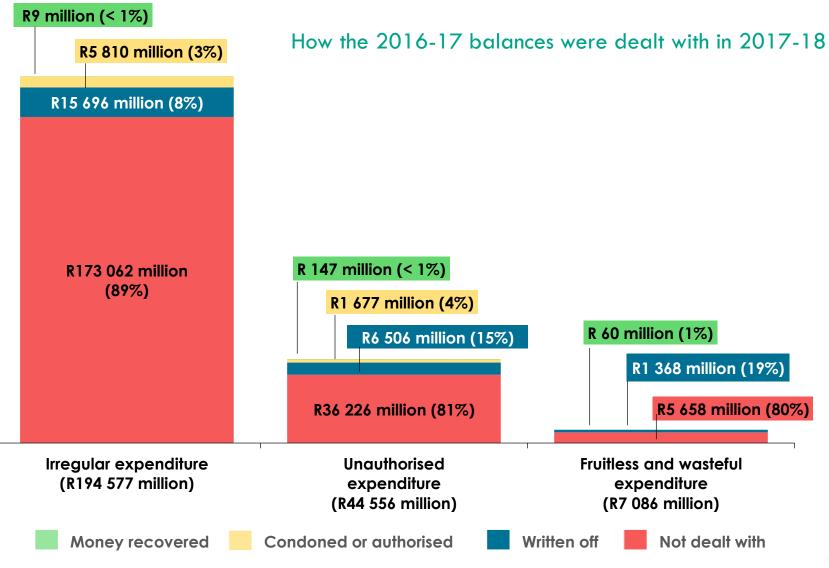


#### History of unauthorised expenditure





# Dealing with unauthorised, irregular and fruitless and wasteful expenditure





#### Root causes of continued poor outcomes





- Continued capacity gap in administration
- Vacancies and instability slow down systematic and disciplined improvements
- Unethical behaviour in administration and by political leaders
- Leadership's inaction / inconsistent action to addressing persistent transgression creates culture of 'no consequences'



Instability/
vacancies /
competencies



Inadequate consequences

#### Regularity audits

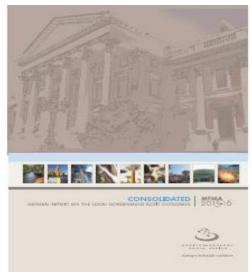
Completed 952 regularity audits

Issued consolidated Public
Finance Management Act (PFMA)
General Report (GR) with summaries
for each province

Issued consolidated Municipal

Finance Management Act (MFMA) GR with summaries for each province and included an assessment of the implementation of initiatives linked to the Medium Term Strategic Framework (MTSF)





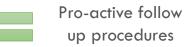


#### AGSA contribution to oversight

Engaging accounting officers in conversations that are insightful, relevant and have an impact

#### Status of

#### records review





Financial and non-financial information (internal and external reports/documents and discussions with senior managers)

Feedback linked to Focus Areas

Key control engagements /
status of records review –
objectives

Identify key areas of concern that may derail progress in the preparation of financial and performance reports and compliance with relevant legislation and consequential regression in audit outcome

Provide our assessment of the status of key focus areas that we reviewed

Assess progress made in implementing action plans/ follow through with commitments made in previous engagements

Identify matters that add value in putting measures and action plans in place well in advance to mitigate risks

Portfolio committee assess AGSA findings and recommendations



Portfolio committee invites executive to a hearing to respond to AGSA findings



Portfolio committee develops and submit resolutions to the House



#### AGSA contribution to oversight



# AGSA briefings with oversight bodies

- Annual performance plans- Assessing the implimentability of annual targets.
- ☐ Sharing audit outcomes annually (Speakers, MECs, Ministers, legislatures)
- Update on progress of current year audits. Sharing of audit risks and status of record review after six months
- ☐ Attend and provide briefings (clarity) during public hearings and oversight visits
- ☐ Road shows after each audit cycle (PFMA and MFMA)
- ☐ Sharing performance audit outcomes when its due



#### Role of MP's and MPL's

Speakers' Forum
supports the adoption
of committee resolution
by the legislatures

Through Speakers
offices; creates a
tracking structure
between the committees,
executive authority

Speakers supports and advocate consequence management

5. Legislature closes the accountability loop by ensuring that committees assess responses from Executive

4. Executive owns their accountability obligation by responding to committee reports (verbally and in writing)

1. Committees gather information by examining reports, getting briefings and holding hearings

2. Committees make findings, formulate recommendations, and issue reports

3. Legislature
Adopts committee
reports (schedules
debates and sends
to Executive)

AGSA shares insights on root cause of audit outcomes and recommendations on corrective actions needed for improvement and; sustainable outcomes through briefings to the committees





# PAA amendments — the key expansion to our mandate



#### What is a material irregularity?

#### **Definition from the Amendment Act**





material

"Material irregularity" means any **non-compliance** with, or contravention of, legislation, **fraud, theft or** a **breach of a fiduciary duty ...** 

identified during an audit performed under this Act that resulted in or is likely to result in ...

a material financial loss, the misuse or loss of a material public resource or substantial harm to a public sector institution or the general public.

Accounting officers and authorities have a legal obligation to prevent all irregularities and take action if it occurred. The AGSA's focus is only on material irregularities.



#### Introducing the concept of material irregularities



## Refer material irregularities to

relevant public bodies for further investigations



## Take binding remedial action

for failure to implement the AG's recommendations for material irregularities



#### Issue a certificate of

debt for failure to implement the remedial action if financial loss was involved

A focus on material irregularities...

- Sharpen the risk orientation of the audit and increase the focus on critical areas that attract public interest
- Differentiate between irregularities that are tolerable (but still pose a risk and must be addressed) and those that needs specific and urgent attention as it exposes the public sector to financial loss and misuse of resources and the public to significant harm
- Create greater awareness of the irregularities that expose the public purse to financial vulnerability and loss and how accounting officers and authorities are addressing it in line with their legislative responsibilities

#### Implementation of expanded mandate



Commencement date agreed with the president is 1 April 2019 (to be proclaimed)

To allow for establishing capacity and processes, a <a href="phased approach">phased approach</a> for implementation was agreed with SCoAG on the basis of:

- the <u>type of material</u>
   <u>irregularity</u> to be identified
   and reported
- 2. the <u>auditees</u> where it will be implemented

#### 2018-19 implementation

#### Type of material irregularity

Type of material irregularity = Material non-compliance (which would be reported in the audit report) that resulted in (or is likely to result in) a material financial loss

#### Selection of auditees

#### Selection criteria

- Latest audit outcome not clean or unqualified with findings – except if there was a material finding on prevention or follow-up of irregular expenditure
- High irregular expenditure over the last three years
- Sufficient coverage across spheres of government and provinces.



#### Role of oversight

#### Oversight structure

- Use information in the **audit report on material irregularities** for accountability and oversight purposes, insisting on timeous implementation of recommendation
- Use reports tabled on progress with material irregularities to oversee and influence progress made by public bodies with investigations and executive authorities (for recovery of debt)



# Thank you



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