

State of Governance in the North West Province

Office of the Premier

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Date: 27 June 2018

Venue: Cape Town



North West Office of the Premier



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North West Provincial Government



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PURPOSE

- To inform the ad hoc committee on the intervention in the North West Provincial Government in terms of section 100 of the Constitution on the state of governance.

BACKGROUND

- The North West Province(NWP) implements the NDP through five concretes, Agriculture, Culture, Tourism, Villages, Townships, Small Dorpies, Reconciliation, Healing and Renewal, Setsokotsane, Saamwerk-Saamtrek, in order to Rebrand, Reposition and Renew (RRR) the province.
- This vision recognises and is entrenched in the NDP, prioritising the peculiar needs of the province.
- The majority of the 3.84 million people of Bokone Bophirima resides in our Villages, Townships, Smalldorpies.
- These are the people who face the triple challenges of Poverty, Inequality, Unemployment.
- Youth unemployment is around 40%, the greatest concern being those Not in Education, Employment and Training (NEET) category.

GOVERNANCE STRUCTURES IN THE PROVINCE

- EXCO and its Cluster Committees meet monthly.
- Bokone Bophirima Premier's Coordinating Council (BBPCC) and Provincial Infrastructure Coordinating Council (PICOCO) meet quarterly.
- BBPCC and PICOCO include Mayors, Municipal Managers, Chairpersons and CEOs of Public Entities, as well as Regional Managers of National departments.
- Key focus of these meetings include Performance Monitoring Evaluation and Intervention across policy and programme priorities of government.
- Also of critical importance is the M & E of audit findings.

GOVERNANCE STRUCTURES IN THE PROVINCE

- Executive Council Technical Support (Broader Extech) comprise HoDs, CEOs of Public Entities, Municipal Managers, chaired by the DG.
- Broader Extech supports decision making of EXCO and implements its resolutions.
- This structure ensures and sustains a coordinated approach to policy development and implementation, monitoring and evaluation across government.
- Technical Clusters prepare and support EXCO Cluster Committees emphasising coordination and cooperation.
- Chief Financial Officers' Forum led by the Accountant General focuses on financial management across departments.

GOVERNANCE STRUCTURES IN THE PROVINCE

- There is a central internal audit unit servicing all departments except Health and Education and Sport Development.
- There are internal audit cluster committees comprising external experts to service all departments.
- Central audit cluster committee oversees the work of the cluster committees.
- All departments have got risk management unit reporting to Accounting Officers.

INSTITUTIONAL CAPACITY

- All departments have substantive HoDs and all except two have substantive CFOs.
- Majority of SMS positions are filled.
- Office of the Premier monitors the implementation of key HR practice and prescripts.
- DG also ensures compliance of disclosure by all SMS members across departments, which resulted in 99,4% compliance rate for 2017/18 disclosure period (done April 2018).

ORGANISATIONAL CAPACITY AND CHALLENGES

- M & E system not supported by an adequate early warning mechanism.
- District offices tasked with service delivery monitoring and intervention not adequately effective.
- CDWs not as effective and efficient as intended.
- The level of responsiveness of local government to the EXCO resolutions to strengthen integration and coordination is not yet satisfactory.
- Inadequate oversight by responsible departments on their public entities.
- Own fair share of weaknesses in the implementation of Batho Pele principles.
- The impact of support to municipalities is not as pronounced as expected e.g. audit outcomes.

ORGANISATIONAL CAPACITY AND CHALLENGES

- Inadequate skills and/or commitment to match the vision of the 5th Administration within the public service.
- Not all wards have functional Ward Operation Centres.

PLANNING AND M&E

- All provincial plans are premised on the NDP and the MTSF.
- Planning and M & E is coordinated by the OoP within the prescribed framework.
- Office of Premier ensures alignment of Provincial plans to government priorities and that the necessary interventions are executed.
- To ensure participatory M & E, engagement with communities is strengthened through CDWs, Bua le Puso and Roma nna Setsokotsane 10 by 10 campaigns.
- The department of Local Government and Human Settlement together with Office of the Premier facilitate local government planning and IDP development and reviews.
- Integrated planning is reinforced through EXCO planning Makgotla.
- We have developed Provincial Development Strategy and Spatial Development Framework.

PLANNING AND M&E

- Office of the Premier is also responsible for frontline service delivery monitoring in collaboration with DPME.
- Office of the Premier coordinates monthly APP reporting as a build-up to Quarterly Performance Reporting System.
- Office of the Premier has institutionalised district service delivery intervention and has district offices for same.
- Districts submit monthly reports for analysis and facilitate relevant interventions.
- All departments (except Health and Social Development) submitted annual reports and AFS as regulated on 31 May 2018. The two departments were granted extension of two months, following end of strike

PLANNING AND M&E

Status of planning in the Province

- All provincial departments aligned APP's to the Treasury Framework for Strategic Plans and APPs, NDP, MTSF and 5 Provincial Concretes.
- All departmental plans were assessed and feedback was provided to departments
- OOP and DPME feedback reports on APP analysis (1st and 2nd draft) communicated to departments for consideration prior to tabling their plans at the Provincial Legislature.
- All provincial departments submitted and tabled their APP's at legislature as required.
- OOP further provided support to departments on MPAT. Provincial MPAT results improved from 2.7 (MPAT 1.6) to 3.3 (MPAT 1.7) on APP compliance requirements.

PLANNING AND M&E

- OOP in collaboration with Department of Local Government and Human Settlements, SALGA, Sector Departments (National & Provincial) and SOEs (e.g. StatsSA) assessed municipal IDP's to ensure alignment to provincial and national priorities as required.
- Feedback on outcome of assessment provided to municipalities for consideration and alignment.
- OOP provided on-going support to municipalities during IDP sessions.
- Provincial Spatial Development Framework is finalised and approved and will be rolled out to municipalities for inclusion in IDP processes.

STAKEHOLDER MANAGEMENT AND COMMUNITY PARTICIPATION IN SERVICE DELIVERY

- Establishment of a 24/7 Setsokotsane Operation Centre to deal with complaints and compliments.
- MECs direct engagement with the public through Setsokotsane call centre, on a monthly basis.
- Ward Operation Service Centre has been established to strengthen engagement and collaboration with communities on service delivery.
- Identified community concerns acted upon and feedback through SOPA.
- Implementation of Roma nna Setsokotsane 10 by 10 campaigns.
- EXCO meeting held in various VTSD locations on a rotational basis.
- MECs monthly Bua le Puso radio talk shows.

PERFORMANCE OF DEPTS AS AT 30 MARCH 2018

DEPARTMENT	1stquarter	2nd quarter	3rd quarter	4th quarter
OOP	75%	90%	89%	89%
CSTM	66%	70%	56%	56%
LGHS	68%	80%	67%	84%
PWR	61%	59%	42%	59%
EDUCATION	65%	40%	46%	65%
SOCIAL DEV	55%	60%	61%	73%
HEALTH	48%	63%	64%	61%
FINANCE	93%	94%	97%	97%
EED	78%	88%	86%	98%
READ	70%	82	78%	78%
CATA	67%	71%	71%	75%
TOURISM	79%	80%	85%	86%

POLITICAL MANAGEMENT AND POLITICAL RISKS FACING THE PROVINCE

- Healthy political-administrative interface.
- EXCO members fully accountable to the legislature through the different portfolio committees.
- MECs/EAs hold HoDs/Accounting Officers accountable for service delivery through performance agreements.
- Media narrative often distorts facts and misleads communities .
- Unfunded commitments inherited by the 5th administration.
- Unduly politicising ordinary government programmes .
- Role confusion between public service and community political role.
- Allegiance to political parties/groupings leading to abuse of government information as well as compromised work ethic.
- The current fluidity in the political and labour environment.

NATIONAL INTERVENTION: SECTION 100 OF THE CONSTITUTION OF RSA

Cabinet approved the invocation of Section 100(1)(a) and Section 100(1)(b) on the following 10 departments.

Section 100 (1)(a)

Department of Finance, Economy and Enterprise Development (FEED);
Department of Local Government and Human Settlement;
Department of Rural, Environment and Agricultural Development (READ);
Department of Social Development
Department of Tourism

Section 100 (1)(b)

Office of the Premier;
Department of Community Safety and Transport Management;
Department of Basic Education and Sports Development;
Department of Health; and
Department of Public Works and Roads

The Memorandum of Understanding which will spell out the modalities of the intervention was received on 26 June 2018 for inputs.

NATIONAL INTERVENTION: SECTION 100 OF THE CONSTITUTION OF RSA

Administrators have been appointed for the following departments:

- Department of Health
- Department of Community Safety and Transport Management

The following are still outstanding:

- Office of the Premier
- Department of Public Works & Roads.
- Department of Education and Sport Development.

CONCLUSION

- All Provincial Departments have participated in drafting of intervention plans together with National Departments.
- Departments have been supportive of IMTT activities in the Province.

END OF THE PRESENTATION

THANK YOU

