### REPORT BY DEPARTMENT OF CORRECTIONAL SERVICES TO THE SELECT COMMITTEE ON JUSTICE AND SECURITY, JUNE 2018

### **TABLE OF CONTENTS**

INTRODUCTION2
MEASURES TO PREVENT OUTBREAK OF RODENT INFESTATIONS WHERE INMATES  MUST KEEP FOOD CELLS
THE 3-MEALS-A-DAY SYSTEM
MANAGEMENT OF OVERCROWDING IN CORRECTIONAL FACILITIES5
MEASURES TO CURB ESCAPES IN CORRECTIONAL CENTRES 18
ESCAPES: 2015/2016 – 2017/201819
MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN CORRECTIONAL CENTRES20
CASES OF SMUGGLING AND ESCAPE RECEIVED BY DEPARTMENTAL INVESTIGATION UNIT DURING 2015/16, 2016/17 AND 2017/18 FINANCIAL YEAR PERIODS21
CASES FINALISED BY DIRECTORATE CODE ENFORCEMENT IN TERMS OF SECTION 95B FROM INVESTIGATIONS CONDUCTED BY THE DEPARTMENTAL INVESTIGATION UNIT (DIU) IN TERMS OF SECTION 95A22
MEASURES TO CURB GANGS IN CORRECTIONAL CENTRES22
PROGRESS REPORT ON INCIDENTS OF VIOLENCE AND ESCAPES24
CONCLUSION29

### INTRODUCTION

The aim of this report is to respond to issues raised by the Select Committee on Justice and Security as areas of interest as part of the departments presentation on the 2018/19 Annual Performance Plan. The following information will demonstrate to the Committee as the oversight body how the DCS is performing in the areas concerned.

### MEASURES TO PREVENT OUTBREAK OF RODENT INFESTATIONS WHERE INMATES MUST KEEP FOOD CELLS

For compliance with the stipulations of the B-Order, Regions were requested to implement pests and rodents control programmes in place in all Correctional Centres, by ensuring that Management Areas sign contracts or service level agreements with accredited pest and rodent control companies.

The following are measures to be implemented to prevent rodent infestations in housing cells:

- Rat baiting/trapping for controlling/eliminating rodent infestations in Correctional Centres should be conducted by appointed pest control companies.
- Refuse bins with tight fitting lids should be provided in all housing cells and courtyards for disposal of waste including food waste. Refuse bins must be emptied daily.
- Inmates are to be encouraged to utilize the available refuse bins for disposal of waste and must not throw waste out through the windows, as it will attract pests and rodents.
- Good housekeeping must be maintained in the housing cells by removing unwanted or unused items, since they can serve as hiding and breeding places for rodents.
- Housing cells including sanitary facilities must be cleaned daily.

The following measures are to be implemented to prevent rodent infestations in storage facilities

- Items in the storage areas should be placed at least 30cm above the ground to minimize hiding /nesting / thoroughfare for rodents.
- Storage areas must be cleaned regularly and good housekeeping maintained by disposing of unwanted items.

To prevent rodent infestations in external environment the following measures are to be put in place:

- External environment should be free from the debris/ obsolete/ unserviceable items/ equipment laying around, since they serve as hiding and breeding places for rodents.
- Grass should be kept short and the area kept tidy at all times.

Rodent infestations in food service units will be prevented as follows:

- High standard of hygiene must be maintained in the food service units (Kitchens).
- Wet waste and dry waste must be kept in separate containers and must be covered.
- Wet waste containers must be collected daily or every second day to prevent offensive odours which may attract rodents and pests.

### THE 3-MEALS-A-DAY SYSTEM

- 1. Compliance with the three meal system as contained in the Sec 8.5 of the Correctional, Services Act 111 of 1998 as amended is a prerequisite. The Act stipulates that intervals between meals must be four and half (4½) hours between meals and no more than fourteen (14) hours between supper and breakfast.
- 2. Department complies with the prescribed Departmental Ration Scales and inmates are provided with three meals a day consisting of breakfast, light meal and a cooked meal that can be served either during lunch or supper.
- 3. Not all Correctional Centres comply with the time intervals due to lack of staff and or shift patterns.

### STATUS OF COMPLIANCE WITH SECTION 8(5)

Regions	No. of Management Areas	No. of Correctional Centres' food service units	Compliant with Sec 8(5)	Non-compliant with Sec 8(5)	Reasons for non-compliance
EC	9	44	39	2	Shortage of staff and insufficient official to supervise the serving of lunch.
FS/NC		47	39	8	Shift system and shortage of staff.
GP	8	21	12	6	Staff shortage and shift pattern
KZN	7	42	32	10	Shift system and shortage of staff.
LWN	80	37	30	7	Shortage of staff. High volume of offender movements to courts and hospitals.
WG	10	36	2	31	Shortage of staff especially week-ends.
Total	46	227	157	70	

### MANAGEMENT OF OVERCROWDING IN CORRECTIONAL FACILITIES

### **TABLE OF CONTENTS**

- 1. Mandates
- 2. Background
- 3. DCS Strategic direction on overcrowding
- 4. Governance structures for managing overcrowding
- 5. Factors determining inmate populations: Research on International Trends
- 6. Overview on the current inmate population: 31 March 2018
- Historical population trends
- 7.1 Population levels during the past 50 years
- 7.2 Overcrowding level per region
- 7.3 Short term trends
- 8. Monitoring of the multipronged strategy
- 8.1 Comparison; 2009/10 against 2017/18
- 8.2 Summary notes: Impact of the multipronged strategy
- 9. Saldanha Judgment
- 9.1 Actions taken to effect the Saldanha Judgement at all Correctional Facilities
- 9.2 Analysis following the Saldanha Judgement
- 10. Challenges
- 11. Strategies to address challenges
- 12. Conclusion
- 13. Recommendation

### 1. MANDATES

Section 35(2)(e) of the Bill of Rights encapsulated in the Constitution of the Republic of South Africa, states that offenders have the right to conditions of detention that are consistent with human dignity, including at least exercise and the provision, at state expense, of adequate accommodation, nutrition, reading material and medical treatment.

Section 2 of the Correctional Services Act, 1998 (Act No 111 of 1998) determines that the purpose of the correctional system is to contribute to maintaining and protecting a just, peaceful and safe society by, among others:

- (b) Detaining all inmates in safe custody whilst ensuring their human dignity;
- (c) Promoting the social responsibility and human development of all sentenced offenders.

### 2. BACKGROUND

Overcrowding is a global phenomenon that undermine all the efforts by any correctional system to change the lives of offenders.

The problem of overcrowding within the South African correctional system has been identified as a key challenge, which negatively affects the ability of DCS to guarantee the rights of inmates and to create an environment that is conducive for rehabilitation.

The down- management of the inmate population (overcrowding) must be managed against external factors such as the following that have a direct influence on the inmate population levels:

- crime tendencies in society;
- increasingly effective measures to combat and prosecute crime;
- unemployment rate;
- the economy; and
- impeding legislation such as mandatory minimum sentences.

During 2017/18 correctional facilities were on average 35% overcrowded (160583 inmates against 118723 beds).

### 3. DCS STRATEGIC DIRECTION ON OVERCROWDING

The dramatic increase in the inmate population, from 95 070 during 1991/92 to 185 501 during 2004/05 (95% increase) compelled the Department to revisit its strategy to alleviate overcrowding.

Consequently, a multi-pronged strategy was developed and implemented from 2006.

### This strategy consists of the following dimensions:

- Managing levels of Remand Detainees through the Integrated Justice System (IJS)
  Case Management Task Team, Inter-sectoral Committee on Child Justice, Provincial
  Efficiency Enhancement Committees (PEECs), National Efficiency Enhancement
  Committee and the National Operation Committee (NOC);
- Managing levels of sentenced inmates through improving effective & appropriate use
  of conversion of sentence to community correctional supervision, release on parole, &
  transfers between correctional centres to attempt to establish some degree of
  evenness of overcrowding;
- Ensuring progress with DCS capital works programme to upgrade correctional facilities
   & to build new correctional centres that are both cost effective & rehabilitation oriented;
- Encouraging debate in South Africa about reason for incarceration as a sentence & encouraging an approach to appropriate sentencing that is focused on facilitating rehabilitation;
- Enhancing community correctional supervision so that it can be better utilized as an appropriate sentence for less serious crimes;
- Improving correction & development programmes within DCS to ensure enhanced facilitation of rehabilitation that targets offending behaviour;
- Encouraging improvement of first & second levels of correction in family & social institutions & social & economic sector government departments respectively to decrease rate of entry into criminal justice system; and
- Encouraging community involvement in social reintegration of offenders back into their community in order to assist in reducing levels of repeat offending.

### 4. GOVERNANCE STRUCTURES FOR MANAGING OVERCROWDING

In order to prevent the fragmented management of the various dimensions within the multipronged strategy, it was decided to establish a National Overcrowding Task Team (NOTT), Regional Overcrowding Task Teams (ROTTs) and Management Area Overcrowding Task Teams (MOTTs) to facilitate and monitor progress in this regard.

In view of the inability of DCS to control the inflow of inmates into correctional facilities, these governance structures focus mainly on the managing of overcrowding on operational level by monitoring e.g. the transfer of offenders to achieve some level of evenness.

### 5. FACTORS DETERMINING INMATE POPULATIONS: RESEARCH ON INTERNATIONAL TRENDS

Population numbers are affected by the following:

- total number of persons referred for detention,
- the duration of the court cases.
- the duration of the sentences imposed, and

the non-custodial measures applied including the parole system or the early release system (conditional release, probation periods and alternatives to prison sentences implemented).

Criminal justice legislation and policy that may play a role in inmate population are:

- Bail provisions
- Case flow management (speedy finalisation)
- Mandatory minimum sentencing laws
- Increase in number of long sentences and life sentences
- Changes in eligibility for early release

### Underlying contributor: socio-economic factors

- The majority of prisoners worldwide come from economically and socially disadvantaged backgrounds,
- Many come from poverty stricken environment,
- Some are illiterate or have limited education and
- will have experienced unemployment and lack of housing.
- The above contribute to the breaking up of their families including drug and alcohol abuse,
- Such circumstances and dependencies can contribute to individuals' confrontation with the criminal justice system, unless sufficient support systems are in place.
- Support: may include social welfare assistance, support for housing, employment and treatment for substance dependencies and mental healthcare needs, among others, to help people to overcome such challenges and live positive, self-supporting lives.
- The limited alternatives to remand detention: Warning, bail, supervision by probation officer/correctional official, tagging (pilot)
- Limited capacity for supervision by community corrections
- Delays in the criminal justice process (case flow management)

### Factors that play a role in the length of detention:

- Presence of the co-accused;
- A number of bail applications after the initial application has been unsuccessful;
- Withdrawal and changing of legal representatives leading to administrative delays associated with sharing of case related documents between legal representatives;
- Lack of funds to pay private legal representatives;

- Different plea positions taken by the remand detainees and co-accused leading to separation of trials;
- Failure of witnesses and accused to appear in court; and
- Non-availability of parties due to illness, other work, etc.
- The limited bed space ( DCS facility capacity)
- Limited Non-custodial sentences for serious offences
- Lack of suitable non-custodial measures for very serious offences
- Inadequate capacity to monitor and enforce non-custodial sentences
- Alternatives may not be used due to:
  - · Lack of confidence in the effectiveness of non custodial measures.
  - Lack of the necessary infrastructure and organizational mechanisms for cooperation between criminal justice system agencies (Community corrections officials have meetings and attend local fora meetings),
  - Requirement for supervision of the offender by a special administrative body, such as a probation system, the lack of funding, staff and training
  - The lack of public support, and
  - Judiciary and politicians' fear of being perceived as soft on crime.

### 6. OVERVIEW OF THE CURRENT INMATE POPULATION: 31 MARCH 2018

REGIONS	UNSENTENCE D INMATES	SENTENCED OFFENDERS	TOTAL
EASTERN CAPE	5 290	15 546	20 836
FS/NC	5 048	18 127	23 175
GAUTENG	11 117	26 003	37 120
KWAZULU/ NATAL	6 224	21 695	27 919
LMN	6 581	18 342	24 923
WESTERN CAPE	11 999	18 157	30 156
NATIONAL	46 259	117 870	164 129

### 7. HISTORICAL POPULATION TRENDS

### 7.1 POPULATION LEVELS DURING THE PAST 50 YEARS:

Financial year	Accommodation	Daily average number of inmates	Population level
1965/66	53 074	74 435	140%
1975/76	63 069	94 135	149%
1985/86	81 625	113 312	139%
1995/96	94 262	110 046	117%
2005/06	114 374	162 659	142%
2017/18	118 723	160 583	135%
Increase/decrease from 1965/66 to 2017/18	+124%	+116%	- 5%

### 7.2 OVERCROWDING LEVEL PER REGION:

Region	Level of Overcrowding during May 2010	Level of Overcrowding during March 2018	Population level at 100% capacity: 31 March 2018	Actual number of inmates: 31 March 2018	Excess number of inmates: 31 March 2018
EC	44%	59%	13 141	20 836	7 695
FS/NC	7%	13%	20 542	23 175	2 633
GP	76%	49%	24 900	37 120	12 220
KZN	29%	35%	20 748	27 919	7 171
LMN	5%	33%	18 731	24 923	6 192
WC	40%	46%	20 661	30 156	9 495
National	37%	38%	118 723	164 129	45 406

### 7.3 SHORT TERM TRENDS

Inmate Population: 2017/18

Region	Apr 2017	May 2017	June 2017	July 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mar 2018
All RDs	44511	41964	40878	40442	40400	40618	40838	41348	42197	46938	46591	45929
Other Unsentenced	151	134	131	128	127	124	109	109	117	119	121	115
All unsentenced	44662	42098	41009	40570	40527	40741	40947	41457	42314	47058	46711	46044
Sentenced	11691	11663	11712	11762	11801	11841	11858	11911	11869	117123	117830	118067
	9	2	3	6	4	8	5	9	2		İ	
All inmates	16158	15873	15813	15819	15854	15915	15953	16057	16100	164181	164541	164111
	1	0	2	6	1	9	2	6	6			
of RDs to all inmates	28	26	26	26	25	26	26	26	26	29	28	28
% of Unsentenced to all inmates	28	27	26	26	26	26	26	26	26	29	28	28
% of sentenced to all inmates	72	73	74	74	74	74	74	74	74	71	72	72

### 8. MONITORING OF THE MULTIPRONGED STRATEGY

### 8.1 COMPARISON: 2009/10 AGAINST 2017/18

Dimension within the Multipronged Strategy	2009/10	2017/18	Contribution towards a decrease in the number of inmates to be accommodated in correctional facilities
Managing levels of Remand Detainees through the Integrated Justice System (IJS) Case Management Task Team, Inter- sectoral Committee on Child Justice, Provincial Efficiency Enhancement Committees (PEECs), National Efficiency	Unsentenced inmates: 48 887	Unsentenced inmates: 42 705	Unsentenced inmates decreased by 6 182 (12.65%)

Dimension within the	2009/10	2017/18	Contribution towards
Multipronged Strategy			a <u>decrease</u> in the
			number of inmates to be accommodated in
			correctional facilities
Enhancement	<del> </del>		Correctional facilities
Committee and the			
National Operation			
Committee (NOC);			
Managing levels of	Caseload in	Caseload in	Extremely limited, as
sentenced inmates	Community	Community	the number of
through improving	corrections:	corrections:	inmates continuously
effective & appropriate	58 423	71 016	increase, despite
use of conversion of			higher caseload.
sentence to community			
correctional	Transfers:	Transfers:	None
supervision, release on	32 321	61 132	
parole, & transfers			
etween correctional			
centres to attempt to			
establish some degree			
of evenness of			
overcrowding;	A	<u> </u>	
Ensuring progress with	Approved	Approved	None.
DCS capital works programme to upgrade	accommodation:	accommodation:	However it
correctional facilities &	115 627	118 723	contributed positively towards the levels of
to build new			
correctional centres			overcrowding.
that are both cost			
effective &			
rehabilitation oriented;			
Encouraging debate in	Not measured	Not measured	None
South Africa about			
ason for			
incarceration as a			
sentence &			
encouraging an			
approach to			
appropriate sentencing			
that is focused on			
facilitating			
rehabilitation;	Occale ad as seeding		
Enhancing community correctional	Caseload regarding	Caseload regarding	Extremely limited.
supervision so that it	persons sentenced directly to	persons sentenced	The caseload is also
can be better utilized	correctional	directly to correctional	decreasing.
as an appropriate	supervision:	supervision:	
sentence for less	9 431	6 978	
serious crimes;		0010	

Discount of the first	10000110	T-001-110	
Dimension within the Multipronged Strategy	2009/10	2017/18	Contribution towards a decrease in the
, manupiongou outdogy			number of inmates to
			be accommodated in
			correctional facilities
Improving correction &	Correctional	Correctional	None
development	programmes:	programmes:	None
programmes within	129 123	86 518	
DCS to ensure	Social Work	Social Work	
enhanced facilitation of	Services:	Services:	
rehabilitation that	28 187	108 960	
targets offending	Psychological		
behaviour	Services:	Psychological Services:	
Deriavious	9 494	39 434	
Encouraging	Impact on		NI
improvement of first &	overcrowding not	Impact on	None
second levels of	measured	overcrowding not	
correction in family &	illeasured	measured	
ocial institutions &			
social & economic			
sector government			
departments			
respectively to			
decrease rate of entry			
into criminal justice			
system			
Encouraging	Impact on	lana at an	
community	· •	Impact on	None
involvement in social	overcrowding not measured	overcrowding not	
reintegration of	measureu	measured	
offenders back into			
their community in			
order to assist in			
reducing levels of			
peat offending.			

### 8.2 SUMMARY NOTES: IMPACT OF THE MULTIPRONGED STRATEGY

- The dimension relating to remand detainees had a limited impact towards the down management of overcrowding as the number of unsentenced inmates decreased from 48 887in 2009/10 to 41 876 in 2015/16. However, since then there is an upward trend (from 41 876 in 2015/16 to 42 705 during 2017/18.
- Although it can be confirmed that the multipronged strategy assists DCS to manage overcrowding, there is no clear demonstration that any of the other dimensions actually contributed towards a decrease in the number of inmates that has to be accommodated and therefore also no positive impact on the down management of overcrowding.

### 9. SALDANHA JUDGEMENT

On 22 December 2016 the Western Cape High Court directed the **Government** to reduce the number of persons detained at Pollsmoor Remand Detention Facility to 150% of the approved accommodation within 6 months.

### 9.1 ACTIONS TAKEN TO EFFECT THE SALDANHA JUDGMENT AT ALL CORRECTIONAL FACILITIES

- As the Judgment may be used by applicants as a precedent, the Order should in fact be the guide for all correctional facilities to prevent further court applications.
- In view of the aforementioned, Deputy Regional Commissioners and other National Overcrowding Task Team members were requested on 10 January 2017 to include the guideline by the court in the mandate to manage overcrowding to the extent that no facility is more than 50% overcrowded.
- This aspect was also pertinently included in the National Action Plan that was approved by the National Commissioner on 6 July 2017 for immediate implementation.

### 9.2 ANALYSIS FOLLOWING SALDANHA JUDGMENT

### 9.2.1 Pollsmoor

The population level at Pollsmoor Remand Detention Facility decreased from 251% to 144.72% during the period December 2016 to June 2017. However, despite focussed attention by all relevant role players, the level already increased steadily to 174.74% on 15 May 2018.

### 9.2.2 National

On 20 September 2016 a total of 84 centres were populated above 150%. This figure increased to 85 (+1) centres on 31 March 2018 as indicated in the following table.

POPULATION	NUMBER OF CORRECTIONAL CENTRES	NUMBER OF CORRECTIONAL CENTRES
	AS ON 20 SEPTEMBER 2016	AS ON 31 MARCH 2018
151% - 160%	20	25
161% - 170%	18	15

POPULATION	NUMBER OF CORRECTIONAL CENTRES  AS ON 20 SEPTEMBER 2016	NUMBER OF CORRECTIONAL CENTRES AS ON 31 MARCH 2018
171% - 180%	15	13
181% - 190%	5	12
191% - 200%	7	6
201% - 210%	3	5
211% - ABOVE	16	9
TOTAL	84	85

REGION	NUMBER OF FACILITIES POPULATED HIGHER THAN 150% AS ON 31 MARCH 2018
EC	22/44 active facilities (50%)
GP	11/25 active facilities (44%)
KZN	15/40 active facilities (38%)
LMN	11/37 active facilities (30%)
FS/NC	3/48 active facilities (6%)
WC	23/41 active facilities (56%)
TOTAL	85/235 active facilities (36%)

### 10. CHALLENGES

- The majority of RDs (85%) do not have the option to pay bail which excludes any possibility of interventions focusing on diversion from Correctional Centres.
- In the next table short term trends regarding bail categories are depicted.

### Short term trends: Bail categories

Ap	or-15		Sep	-15	Apr	-16	Sep	-16	Apr	-17	Se	0-17
Bail	RDs	%	RDs	%								
No bail	35481	82.8	34954	83.7	34188	81.2	34651	83.6	36030	84.99	34068	85.43
Less than R500	990	2.3	949	2.3	1098	2.6	903	2.2	717	1.69	769	1.93
R500 to R1000	4632	10.8	4181	10.0	4986	11.8	4210	10.2	4112	9.70	3714	9.31
>R1000 to R2000	1096	2.6	981	2.3	1053	2.5	994	2.4	905	2.13	735	1.84
>R2000 to R5000	572	1.3	576	1.4	634	1.5	560	1.4	495	1.17	476	1.19
>R5000 to R50 000	97	0.2	113	0.3	124	0.3	145	0.3	125	0.29	113	0.28
>R50 000	4	0.0	3	0.0	3	0.0	6	0.0	9	0.02	2	0.01
Total	42872	100	41757	100	42086	100	41469	100	42393	100	39877	100.00

- Continuous increase in the number of sentenced offenders.
- Challenge to effectively accommodate offenders according to their security classification and to separate different categories of inmates to enhance safety and security.
- Challenge to meet standards internationally agreed upon: e.g. air, light, privacy and access to other services.
- Challenge to provide additional bed space to ease overcrowding levels. Whilst an additional 45 406 beds were needed on 31 March 2018 to eradicate overcrowding, it is anticipated that only 939 additional beds will be created up to 2020/21.
- Planning processes within the JCPS Cluster is not integrated that results in different and conflicting targets.

### 11. STRATEGIES TO ADDRESS CHALLENGES

- Continued active participation in criminal justice system structures (all levels) such as:
  - National and Provincial Efficiency Enhancement Committees;
  - Intersectoral Committee for Child Justice; and
  - Criminal Justice Review.
- Continued focus on the implementation of the multi- pronged strategy by the NOTT/ROTT/MOTT Governance structures to manage overcrowding.
- Embark on a formal process to debate, among others, the need to identify, review and influence reform of relevant impeding legislation such compulsory minimum sentences and provisioning for the diversion of short term offenders from correctional centres.

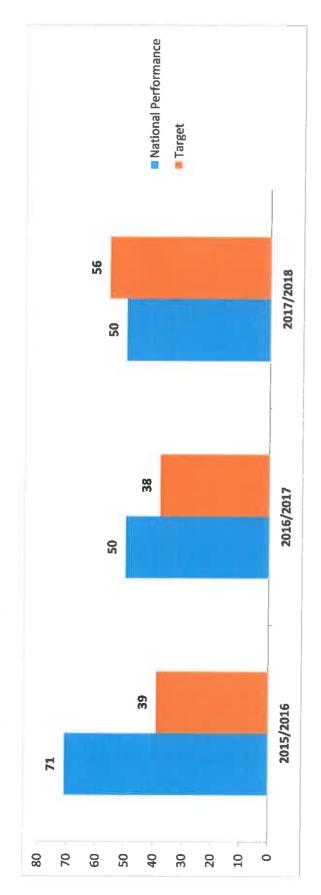
### 12. CONCLUSION

- The multi-pronged strategy to manage overcrowding is not assisting DCS to reduce the number of inmates.
- Although certain interventions such as special remission of sentence will have a positive impact, the relief will be temporary.
- It is important to continue with the creation of additional inmate accommodation (for especially maximum classified offenders and remand detainees) in the medium term. However, DCS will never be able to and cannot be expected to build itself out of overcrowding, even in the absence of the current and anticipated future budgetary constraints.

# MEASURES TO CURB ESCAPES IN CORRECTIONAL CENTRES

SECURITY MEASURES TO CURB ESCAPES IN CORRECTIONAL CENTRES	Emphasis on the compliance with security policies and procedures regarding the prevention of escapes	Daily inspections of cells and cell windows to check for tempering	Beefing up of officials especially during the night.	Rotation of officials for day and night duty / rotation of officials on posts	Report all breakages and damages of the infrastructure.	Institute more night visits to Correctional Centres.	Utilization of the First Respond Team (FRT) in Centres	Special searching operations at all Access Gates on personnel and visitors	entering the facilities.	Enforcing bag less society in Centres.	Activating of Emergency Support Team (EST) to execute special searching	operations in the units.	identification of possible members that can be linked with smuggling in of contrabands into correctional centres	Investigating of all identified cases where smugaling has been identified and	reporting of such matters to the South African Police Service (SAPS)	Sensitizing of all officials during morning parades / personnel meetings to refrain	from involvement in acts of corruption.	Transferring of the high risk offenders to the relevant correctional centres	Updating of the Institutional Orders regarding escapes.
	•	•	•	•	•	•	•	•		•	•		•	•	_	•		•	•
ACTIVITY	Measures to curb escapes																		
CENTRE / MANAGEMENT AREA	All Correctional Centres															_			

### ESCAPES: 2015/2016 - 2017/2018

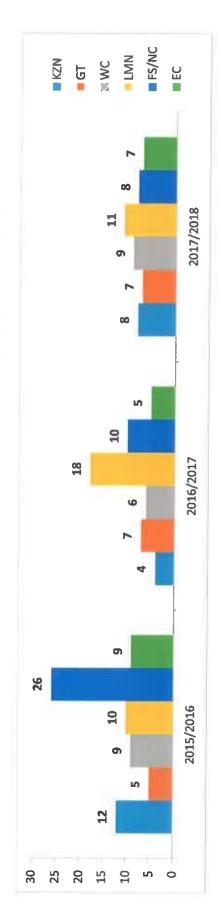


2015/2016 - 71 escapes over an inmate population of 161 984 (0.044%) against a target of 39 over an inmate population of 155 620

(0.025%). **2016/2017 - 50 escapes** over an inmate population of 161 054 (0.031%) against a target of 38 over an inmate population of 158 853

2017/2018 - 50 escapes over an inmate population of 164 129 (0.030%) against a target of 56 over an inmate population of 163 261 (0.034%)

### **BREAKDOWN PER REGION: 2015/2016 TO 2017/2018**



# MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN CORRECTIONAL CENTRES

CENTRE / MANAGEMENT AREA	ACTIVITY	SECURITY MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN CORRECTIONAL CENTRES	F CONTRABANDS IN
All correctional centres	IVIeasures to curb	• Emphasis on the compliance with security policies and procedures including the DCS	ocedures including the DCS
	activities	approved daily Management Strategy regarding the increase of gang activities  Heads of Correctional Centres to exemp that idlances of increase is a different to the property of the contractional Centres to exemple the property of the contractional Centres to exemple the contraction of the contractional Centres to exemple the contraction of t	se of gang activities
		programmes to inmates according to the Structured Day Programmes.	lates is reduced, by providing parammes.
		<ul> <li>Revise the current gang strategy with the National Gang Strategy of National Intelligence</li> </ul>	ategy of National Intelligence
		Coordinating Committee (NICOC). Regional Offices to conduct an audit to ensure that the	act an audit to ensure that the
		following is in place:	
		<ul> <li>Management Areas to appoint an appropriate or suitable official at each Centre</li> </ul>	itable official at each Centre
		that will deal with the profiling / intelligence gathering of gangs.	of gangs.
		<ul> <li>Each centre to have a copy of the Anti-Gang Strategy pertaining to their Centre.</li> </ul>	y pertaining to their Centre.
		<ul> <li>Since the modus operandi with regards to gangs often based on the</li> </ul>	en based on the
		circumstances on that point, the orientation of inmates during admissions must	es during admissions must
		be aligned accordingly	,
		<ul> <li>Establishment of Gang Management Units at Management Area level / Centre in</li> </ul>	gement Area level / Centre in
		order to implement the Gang Management Strategy to deal with gang incidents.	to deal with gang incidents.
		<ul> <li>Head of Correctional Centres to ensure the following:</li> </ul>	
		<ul> <li>Identification of prompt gang members.</li> </ul>	
		<ul> <li>Compile a list of prominent gang leaders.</li> </ul>	

CENTRE / MANAGEMENT	ACTIVITY		SECURITY MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN
AREA			CORRECTIONAL CENTRES
			o Gang profiling / photos / tattoos.
			<ul> <li>Recording of all movement information.</li> </ul>
			<ul> <li>Comprehensive record keeping of visitors to gang affiliated offenders.</li> </ul>
			<ul> <li>Separate gang leaders if need arises.</li> </ul>
		•	Head of Correctional Centres to put measures in place to ensure proper daily searching
			of inmates and cells.
		•	Head of Correctional Centres to put measures in place to ensure proper supervision in
			courtyards, dining areas and visiting rooms.
		•	Head of Correctional Centres to address all inmates regarding the consequences of
			misconduct and gang affiliations.
		•	Head of Correctional Centres to take and resolve complaints and request of inmates in
			all Units.
		•	Emergency plans for the Management Area and all Correctional Centres are in place with
			specific reference to possible gang incidents, hostage situations, riots, fire and any other
			incident that may occur.
		•	In service training of officials in Units regarding Gang Management

### CASES OF SMUGGLING AND ESCAPE RECEIVED BY DEPARTMENTAL INVESTIGATION UNIT DURING 2015/16, 2016/17 AND 2017/18 FINANCIAL YEAR PERIODS

	Outetanding		
	Outstanding cases	23	-
	Closed as unfounded/ lack of evidence	0	0
	Referred to Code Enforcement	-	0
2017/18FY	Total received	24	-
	Outstanding cases	24	m
	Closed as unfounded/ lack of evidence	-	0
	Referred to Code Enforcement	2	0
2016/17FY	Total received	24	က
	Outstanding cases	10	1
2015/16FY	Closed as unfounded/ lack of evidence	11	7
	Referred to Code Enforcement	-	0
	Total received	22	က
Period	Category/ Status	Smugglin	Escapes

### INVESTIGATIONS CONDUCTED BY THE DEPARTMENTAL INVESTIGATION UNIT (DIU) IN TERMS OF CASES FINALISED BY DIRECTORATE CODE ENFORCEMENT IN TERMS OF SECTION 95B FROM **SECTION 95A**

Once the DIU has concluded an investigation and officials are implicated the Code enforcement unit advises the National Commissioner on relevant disciplinary steps to be taken.

		J	$\top$	T		
	Grand	9	0	7	-	14
	Suspension without salary as alternative to dismissal	4	0	0	0	4
Total	Dis- missal	2	0	7	~	10
cape	Final Written Warning	0	0	0	0	0
Negligence that led to escape	Suspension without salary as alternative to dismissal	4	0	0	0	4
Negligenc	Dis- missal	0	0	0	0	0
escape	Suspension without salary as alternative to dismissal	0	0	0	0	0
Aiding e	Dis- missal	0	0	m	0	ro e
corruption)	Suspension without salary as alternative to dismissal	0	0	0	0	0
Smuggling (corruption)	Dismissal	2	0	4	-	7
	Sanction	0	0	0	0	0
	F	2015-16	2016-17	2017-18	2018-19 (April)	Total

## MEASURES TO CURB GANGS IN CORRECTIONAL CENTRES

CENTRES	SECURITY MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN CORRECTIONAL CENTRES	Emphasis on the compliance with security policies and procedures regarding the curbing of smuggling in of contrabands into the correctional centres. Daily monitoring of inmates / movements between Units in Correctional Centres. Daily searching of Units by First Respond Team (FRT) in Centres.
į		• • •
NOO NI CONTO	ACTIVITY	Measures to curb increase of smuggling of contrabands into Correctional Centres
THE COURT OF THE COURT OF THE CENTINES	CENTRE / MANAGEMENT AREA	All Correctional Centres

<ul> <li>Special searching operations at all Access Gates on personnel and visitors entering the facilities.</li> <li>Enforcing bag less society in Centres.</li> <li>Prohibiting of entering of foodstuff and un-authorised articles by personnel and visitors.</li> <li>Activating of Emergency Support Team (EST) to execute special searching operations in Units.</li> <li>Investigating of all identified cases where smuggling has been identified and reporting of such matters to the South African Police Service (SAPS).</li> <li>Sensitizing of all officials during morning parades / personnel meetings to refrain from involvement in acts of corruption.</li> <li>Installation of Cellphone detection systems.</li> <li>Operationalization / installation of the body scanners.</li> <li>Surprise searches on officials according to the Act.</li> <li>Identification of officials that are smuggling contrabands into Correctional Centres.</li> <li>Identification of inmates that can assist with information of smuggling of contrabands into Correctional Centres (whistle blowers).</li> </ul>	CENTRE / MANAGEMENT AREA	ACTIVITY	SECURITY MEASURES TO CURB THE SMUGGLING OF CONTRABANDS IN CORRECTIONAL CENTRES
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			Correctional Centres (whistle blowers).

# PROGRESS REPORT ON INCIDENTS OF VIOLENCE AND ESCAPES

Continuous continuous y sensitized against the Perpetrator perpetrator ransferred s to SAPS conducted. see case Offenders searching Members within the **IMMEDIATE MEASURES** Centre's to other Region. open a s were against **PUT IN PLACE** . (e system have a impact starting from Friday to member work get 4 days off. **ENABLING / RISK** e. Friday to 10 days and **Current shift** Shortage of because of **FACTORS THAT CONTINUES** nembers. 10/4 shift negative Monday, where a Monday AND WOULD NEED INTERVENTION Still pending THE STATUS OF THE **INVESTIGATION** 91/4/2018 SAPS CAS NRS OF THE INCIDENT Members opened Perpetrators were sensitized against within the Region. the perpetrators a case against other Centre's to SAPS (see Offenders are transferred to gangsterism. searching is continuously Continuous **PROGRESS ON SECURITY** conducted. case no) **MEASURES IMPLEMENTED** gang they belong to and to ensure that we do not mix rivals gang together We then separate them and we do not mix nonstaff about gangsterism In as much as we try to Offenders come to the belong to street gangs. management strategy, Most of the time they profile them to which gang members with awareness amongst the rank within the On admission, we facility already as mplement gang shortage of staff gang members. SECURITY MEASURES We also create **INSTITUTED TO CURB /** gangsters MINIMIZE RE-OCCURRENCE gang. Two (2) members were unlocking Cell 2 - G 10 stabbed the member at came to the assistance to have been instructed necessary force (tonfa) B Section for counting. away and the offender offender retaliated and of 28 gang and claims Whilst offenders were moving back into their An additional member proceeded to stab the Perpetrator is member other member as well the back of his head cell member turned by another 28-gang on offender but the with a sharp object. of and used the **BRIEF DESCRIPTION WESTERN CAPE REGION** . Place: Cell 2 -Gang related: **Time**: 08h45 2018/04/08 (Sunday) **INCIDENT DETAILS** G10 B **CENTRE / MANAGEMENT** Management Correctional Goodwood Goodwood **AREA** Centre /

Page **24** of **29** 

IMMEDIATE MEASURES PUT IN PLACE	gangsteris m.	Perpetrator s were transferred to other Centre's within the Region.  Continuous searching is conducted. Est regional operations is continuous is continuous is
ENABLING / RISK FACTORS THAT CONTINUES AND WOULD NEED INTERVENTION		Shortage of staff.  Current shift system has a negative impact starting from Friday to Monday, because of 10/4 shift where a member works 10 days and gets 4 days off. i.e. Friday to Monday
THE STATUS OF THE INVESTIGATION		01/04/2018
SAPS CAS NRS OF THE INCIDENT		Members did not open criminal cases. Preventio n of Organise d Crime Act (POCA) case reference still pending
PROGRESS ON SECURITY MEASURES IMPLEMENTED		<ul> <li>Unit Managers / supervisors should continue identifying and profiling gang leaders and acting quickly on the validity of information received from other offenders.</li> <li>Offenders (food handlers) working at the Food Services Unit (FSU) are taking</li> </ul>
SECURITY MEASURES INSTITUTED TO CURB / MINIMIZE RE-OCCURRENCE	compromises the security of both staff and offenders	Prominent gang leaders were identified transferred to other Centres and other Management Areas to minimize their influence in gang activities. Inmates are being transferred even though they are remand detainees.      Strict control over movement of remand detainees has been intensified.      Communication links have been established
BRIEF DESCRIPTION	member to assault an official.  • Since June 2017, over and above the 2 mentioned members, a total of nine (9) members were stabbed over the weekend where skeleton staff is utilized.	About 35 members     went to the cell to     search the cell for     unauthorized items     specifically a cellphone     believed to have been     used to commit crime     whilst incarcerated     Offenders refused to cooperate and pushed     members out of the cell     then proceeded to     barricade the cell     then proceeded to     barricade the cell     then proceeded to     standing in passage in     front of cell offenders     threw hot water at them     injuring some officials
INCIDENT DETAILS		Date: 2018/01/16 (Tuesday) Time: 07h40 Place: Cell 2– E Unit Gang Related: Yes Officials burned with water.
CENTRE / MANAGEMENT AREA		Pollsmoor Medium A / Pollsmoor Management Area

IMMEDIATE MEASURES PUT IN PLACE	y conducted Offenders are continuously sensitized against gangsteris m.
ENABLING / RISK FACTORS THAT CONTINUES AND WOULD NEED INTERVENTION	The absence of a dedicated gang management team within DCS structure
THE STATUS OF THE INVESTIGATION	
SAPS CAS NRS OF THE INCIDENT	SAPS
PROGRESS ON SECURITY MEASURES IMPLEMENTED	the food to the units on a daily basis.  Surprise searching has been intensified with the assistance of the SAPS, Metro Police and Intelligence Services.  Centre to continue with its own surprise searching operations.  The need for the replacement of the 3 chlorifier tanks at C, and H units have been registered as Job No: CPT 143103.  Plumbing and electrical
SECURITY MEASURES INSTITUTED TO CURB / MINIMIZE RE-OCCURRENCE	with the Criminal Justice System to assist with surprise searches at the Centre.  Regular surprise searches at the Centre.  No new applications for kettles are approved with a view to minimize the number of kettles in the Centre.  Officials are signing for security equipment at all times.  Unit Managers are fully functional in their respective Units.  Three Unit Managers have been appointed.  Head of Centre, Centre Co-ordinators and Manager Security regularly visit the Units.
BRIEF DESCRIPTION	EST officials were activated and managed to dislodge the barricade and extract the offenders by using the necessary force (Tonfa; Shock Shields)
INCIDENT DETAILS	
CENTRE / MANAGEMENT AREA	

IMMEDIATE MEASURES PUT IN PLACE	
ENABLING / RISK FACTORS THAT CONTINUES AND WOULD NEED INTERVENTION	
THE STATUS OF THE INVESTIGATION	
SAPS CAS NRS OF THE INCIDENT	
PROGRESS ON SECURITY MEASURES IMPLEMENTED	problems with chlorifier at A, B, C, D, E.F, G and H units have been registered.  > Job No:89514 (CPT No:132418) > Job No:91928 > Job No:91928 > Job No:91239(CPT No:141451)  • New two way radios have been procured as part of the security equipment for quick
SECURITY MEASURES INSTITUTED TO CURB / MINIMIZE RE-OCCURRENCE	One non-gang room     has been established     per Unit. However, the     numbers of gangsters     are overwhelmingly high     as compared to non-     gang members making     the separation of     remand detainees very     difficult due to     overcrowding.
BRIEF DESCRIPTION	
INCIDENT DETAILS	
CENTRE / MANAGEMENT AREA	

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IMMEDIATE MEASURES PUT IN PLACE	Est and Dog Unit to patrol during night duty
ENABLING / RISK FACTORS THAT CONTINUES AND WOULD NEED INTERVENTION	Non availability of fence and its cameras Shortage of staff The shift pattern Non installation of body scanners
THE STATUS OF THE INVESTIGATION	Investi- gation on route
SAPS CAS NRS OF THE INCIDENT	SAPS Mondeor 142/04/2018 143/04/2018 144/04/2018 145/04/2018 145/04/2018 151/04/2018 152/04/2018 153/04/2018 155/04/2018 155/04/2018 155/04/2018 155/04/2018 155/04/2018
PROGRESS ON SECURITY MEASURES IMPLEMENTED	Action plan will be compiled based on recommendation s of investigations
SECURITY MEASURES INSTITUTED TO CURB / MINIMIZE RE- OCCURRENCE	Locked pipe shaft Daily inspection on pipe shaft Cell registers re- activated
BRIEF DESCRIPTION	<ul> <li>Sixteen (16) remand detainees escaped through out a cell window.</li> <li>Methodology of escaping was cutting of the window.</li> <li>Steel door in the pipe shaft was not locked.</li> <li>The padlock was broken.</li> <li>A hole in the wall was made with a piece of window bar.</li> <li>Lockers were stacked on top each other and it appears that inmates climbed on it.</li> <li>Total forty two (42)of detainees were housed in the Cell and twenty six (26) remained after the escape.</li> </ul>
INCIDENT DETAILS	Date: 2018/04/09 (Monday) Time: 03h00 Place: Correctional Centre: Cell A1 Unit Gang related: No
CENTRE / MANAGEMENT AREA	Johannes- burg Medium A

### CONCLUSION

The Select Committee to note:

- The fact that DCS is not in a position to down manage overcrowding;
- Efforts by the DCS to enhance the management of overcrowding and the subsequent impact on security and infrastructure;
- Challenges of DCS including budgetary constraints to create additional bed space as part of the multipronged strategy in the short to medium term; and
- Intention by DCS to embark on a formal process to debate, among others, the need to identify, review and influence reform of relevant impeding legislation such compulsory minimum sentences and provisioning for the diversion of short term offenders from correctional centres.