




This year's annual report is dedicated to iSimangaliso's staff

We don't always acknowledge them. We sometimes don't even see them. But our staff are there; working hard behind the scenes of our unique World Heritage Site to conserve its heritage, protect its natural environment, ensure its smooth running and welcome its visitors.

We feature many of our people in these pages. To all of you we offer a thank you bigger than the dunes and whales of our park.

This annual report is dedicated to you.



Sunrise interview and photoshoot with our Tourism Information Officer Thandi Shabalala, prior to the iSimangaliso St Lucia Half Marathon and Fun Run in May

Opinion of the Auditor General

- Financial opinion: clean
“The financial statements fairly present, in all material aspects, the position of the iSimangaliso Wetland Park Authority”
- Performance opinion: unqualified; no findings
- Legal and regulatory: no items to report
- Compliance with legislation: no instances of non-compliance



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AG Audit Analysis

Six key focus areas:

1. Quality of AFS submitted – good
2. Quality of submitted performance reports – good
3. Compliance with legislation – good
4. Financial health – good
5. Human resource management – good
6. Information technology – IT policies in place; but must be consolidated into one document that conforms with the Treasury prescribed IT governance format

No unauthorised/fruitless/wasteful expenditure
Internal controls and required assurance levels in place

AG Internal control dashboard



iSimangaliso
Wetland Park

	Financial statements		Performance reporting		Compliance with legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
Leadership						
Overall movement from previous assessment						
• Provide effective leadership based on a culture of honesty, ethical business practices and good governance, protecting and enhancing the best interests of the entity	😊	😊	😊	😊	😊	😊
• Exercise oversight responsibility regarding financial and performance reporting and compliance as well as related internal controls	😊	😊	😊	😊	😊	😊
• Implement effective human resource management to ensure that adequate and sufficiently skilled resources are in place and that performance is monitored	😊	😊	😊	😊	😊	😊
• Establish and communicate policies and procedures to enable and support the understanding and execution of internal control objectives, processes and responsibilities	😊	😊	😊	😊	😊	😊
• Develop and monitor the implementation of action plans to address internal control deficiencies	😊	😊	😊	😊	😊	😊
• Establish an information technology governance framework that supports and enables the business, delivers value and improves performance	😞	😊	😊	😊	😊	😊
Financial and performance management						
Overall movement from previous assessment						
• Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting	😊	😊	😊	😊	😊	😊

KOSI BAY COASTAL FOREST LAKE SIBAYA SODWANA BAY UMKHUIZE FAISE BAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL MAPIHELANE

AG Internal control dashboard



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	Financial statements		Performance reporting		Compliance with legislation	
	Current year	Prior year	Current year	Prior year	Current year	Prior year
• Implement controls over daily and monthly processing and reconciling of transactions	😊	😊	😊	😊	😊	😊
• Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information	😊	😊	😊	😊	😊	😊
• Review and monitor compliance with applicable legislation	😊	😊	😊	😊	😊	😊
• Design and implement formal controls over information technology systems to ensure the reliability of the systems and the availability, accuracy and protection of information	😊	😊	😊	😊	😊	😊
Governance						
Overall movement from previous assessment						
• Implement appropriate risk management activities to ensure that regular risk assessments, including the consideration of information technology risks and fraud prevention, are conducted and that a risk strategy to address the risks is developed and monitored	😊	😊	😊	😊	😊	😊
• Ensure that there is an adequately resourced and functioning internal audit unit that identifies internal control deficiencies and recommends corrective action effectively	😊	😊	😊	😊	😊	😊
• Ensure that the audit committee promotes accountability and service delivery through evaluating and monitoring responses to risks and overseeing the effectiveness of the internal control environment, including financial and performance reporting and compliance with legislation	😊	😊	😊	😊	😊	😊

KOSI BAY COASTAL FOREST LAKE SIBAYA SODWANA BAY UMKHUIZE FAISE BAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL MAPIHELANE



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Programme Two: Transformation
Strategic objective: to optimise the empowerment in all activities of the Park in a way that will improve the livelihoods of previously-disadvantaged

KOSI BAY COASTAL FOREST LAKE SIBAYA SOOwana BAY UMKHIZI TALSIBAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL MAPHELANE

Outcome	Indicator	Target	Achievement
Improved access to work and income generation opportunities	Creation of temporary jobs	1530	KPI exceeded (2049) <i>Increase due to additional funding for alien clearing</i>
	New permanent jobs	10	KPI exceeded (19) <i>3 new staff appointed; 2 new staff appointed by contractor; new 2-year contracts signed for interns (originally planned for fewer interns due to anticipated budgets</i>
	SMME support	50	KPI exceeded (142) <i>New funding sourced in the year; new contractors brought on board for alien clearing; budget restructured for entrepreneurship to increase reach of programme in response to increased demand</i>
	BEE procurement as percentage of qualifying expenditure	76	KPI exceeded (86) <i>Increase in alien budgets</i>
	Training programmes:		
	• Training	400	KPI exceeded (1184) <i>Took decision to retrain all contractors in dangerous game training</i>
	• Bursaries	25	KPI exceeded (47) <i>Restructuring of GEF budget</i>



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Programme Three: *Tourism/Commercial*
Strategic objective: *to optimise the Park's revenue generation in a commercially- and environmentally-sustainable manner, that fosters job creation and empowerment of historically-disadvantaged communities*

KOSI BAY COASTAL FOREST LAKE SIBAYA SODWANA BAY UMKHUZI FALSE BAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL NIAPHELANE

Outcome	Indicator	Target	Achievement
Increased revenue and visitor numbers to the Park	increase in visitor numbers	533 451	KPI not met (506 860) <i>Shift from vehicular to pedestrian entry; recorded entries reflect vehicular access only</i>
	increase in revenue	R12.4m	KPI exceeded (R15.9m) <i>Introduction of overnight levy of R5 consistent with SANParks and Ezemvelo primary reason for increase</i>
	Complete facilities management and maintenance programme on time and within budget	Identify maintenance requirements and monitor facilities management contracts	KPI met
Implementation of annual communication and PR programme in respect of communities living adjacent to the Park	school awards programme	40 schools	KPI met
	children to participate in environmental awareness programme	2700	KPI exceeded <i>Increase in size of school groups and increase in number of unsolicited visits consequent on economic and other factors outside of management control</i>

Synopsis FY2015 Results



iSimangaliso
Wetland Park

Programme	Key Performance Indicator			Total Number
	Not met	Met	Exceeded	
Park Operations	0	10	1	11
Transformation	0	0	7	7
Commercialisation/Tourism	2	4	2	8
Corporate Governance	0	4	0	4
Total	2	18	10	30

KOSI BAY COASTAL FOREST LAKE SIBAYA SODWANA BAY UMKHUIZE TALSE BAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL MAPHILENE



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Programme One: *Conservation & Park Operations*

Strategic objective: *to ensure the world heritage values are conserved*

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Outcome	Indicator	Target	Achievement
Ensure adherence to conservation operational plan	Detection of illegal developments	48 hours	KPI met
	Detection of poaching	2 weeks	KPI met
	Detection of developments in zone of influence	48 hours	KPI met
	Ensure adherence to conservation operational plan	Detection of illegal developments in 48 hours Detection of poaching incidents within 2 weeks Detection of developments in zone of influence within 48 hours	KPI met
	Implementation of 2014/25 programme supporting sustainable environmental management		
	Number of new environmental audits	5	KPI met
	Rehabilitation of degraded habitats	15 000ha of which 500ha is wetland	KPI exceeded (17260ha) cleared due to sourcing of additional funding

Outcome	Indicator	Target	Achievement
Ensure adherence to conservation operational plan (cont)	Implementation of 2014/25 programme supporting sustainable environmental management (cont)		
	Game management	Annual game management programme completed	KPI met
	Compliance monitoring	Appropriate legal action taken in respect of infractions	KPI met
	Buffer zone management	Appropriate legal action taken in respect of infractions in buffer zone	KPI met
	Feasibility study in respect of St Lucia hydrology	Initiate implementation of preferred solution	KPI met
	Community-based natural resource harvesting	Harvesting within policy parameters	KPI met
	Input into TFCA/Mozambique Heritage listing	Comments on listing application submitted Participation in TFCA structures	KPI met
	Review of IMP and local area plans	Draft IMP for 2017-2020	KPI met
	Complete Infrastructure programme for 2014/2015	Project programme for year achieved	KPI met

Outcome	Indicator	Target	Achievement
Implementation of annual communication and PR programme in respect of communities living adjacent to the Park	workshops with community groups across the Park	12	KPI met
Implementation of annual communication and PR programme in respect of land claimants	workshops conducted	12	KPI met
Implementation of annual communication and PR programme in respect of government, environmental and groups other than local community	newsflashes emailed park tours	24 2	KPI partially met <i>tours not completed/23 newsflashes issued</i>



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Programme Four: Corporate Governance
Strategic objective: to ensure that
iSimangaliso's operations are properly funded and cost-effectively managed while maintaining an appropriate system of internal control and reporting of accounting, management, and statutory information

KOSI BAY COASTAL FOREST LAKE SIBAYA SODWANA BAY UMKHIZI TAISE BAY CHARTERS CREEK LAKE ST LUCIA CAPE VIDAL MAPHELANE

Outcome	Indicator	Target	Achievement
Effective financial management	Unqualified audit	Unqualified audit	KPI met
To make research relevant to park management and transform the research sector in the Park	Reports tabled	Quarterly tabling of reports	KPI met
Maintain appropriate staffing levels	Retention of skills	80%	KPI met
Operations properly funded and cost-effectively managed while maintaining an appropriate system of internal control and reporting of accounting, management, and statutory information	Clean audit opinion	Tabling of annual report on 31 August in Parliament	KPI met



FY2015 Financial Results

- Accounting revenue up 46,6%, from R86,2m in 2014 to R126,4m mainly due to project-related grants;
- Expenditure up by 8,2%, from R107,0m to R116,0m; major contributors to the net increase of R9,0m were:
 - project costs (R10,2m),
 - A loss on disposal of fixed assets (R2,9m),
 - depreciation (R1,4m) and
 - other costs (R2,2m) of which security and boundary integrity were the biggest contributors
- This was offset by decreases in net personnel costs (R2,4m)
- Surplus R10,3m compared to a non-deficit of R20,8m in 2014; this is a non-cash surplus due to the application of GRAP23 for grants

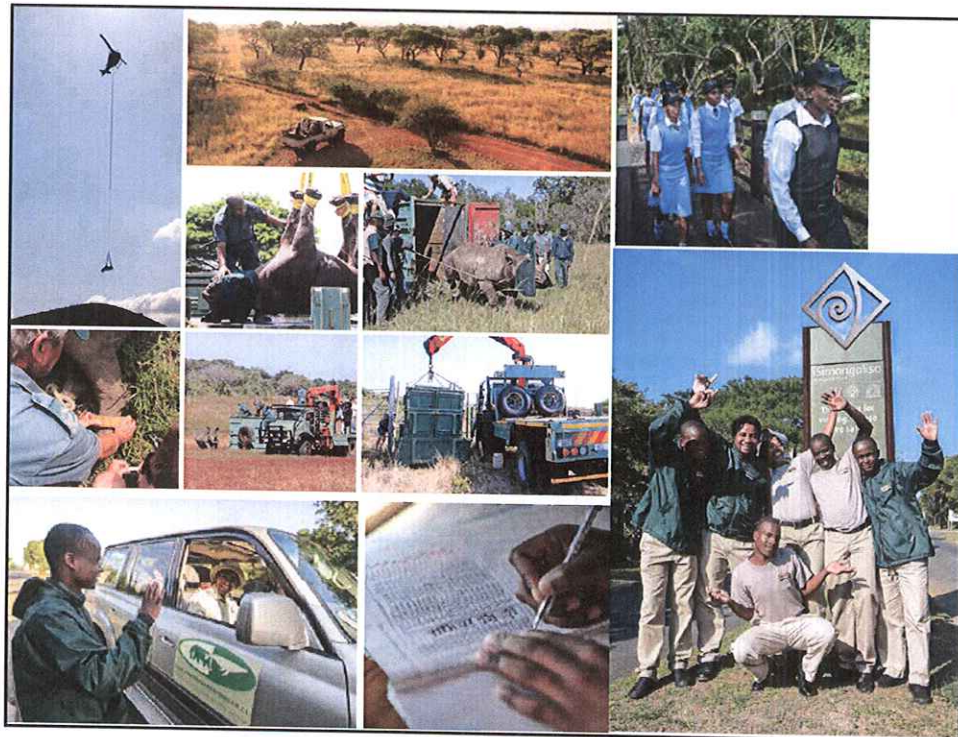
	Notes	2014/15 R	2013/14 R
REVENUE		126 379 483	86 201 906
Revenue from Non-Exchange Transactions		108 904 320	73 152 216
Grants		105 644 945	71 556 003
Management Fees		1 097 642	777 331
Administration Fees		2 062 332	788 883
Donations		0	10 000
Penalties		99 400	20 000
Revenue from Exchange Transactions		17 475 163	13 049 689
Interest income		1 036 061	674 861
Park revenue		15 843 871	11 901 839
Other income		595 231	472 989
EXPENDITURE		116 065 217	107 014 787
Co-management agreement payments		1 136 685	861 864
Project costs		32 166 883	21 986 411
Personnel costs		10 554 585	12 991 910
Depreciation:			
property, plant & equipment	1.	18 276 390	16 902 382
intangible assets	2.	1 511	2 571
investment property	3.	4 444 791	4 438 744
Professional fees		5 739 723	5 194 221
Bad debts written off	18.	70 205	6 079 009
Loss/(profit) on disposal of fixed assets:			
property, plant & equipment		2 940 355	55 564
intangible assets		8	0
investment property		0	0
Other operating expenses		40 734 082	38 502 111
SURPLUS/(DEFICIT) FOR YEAR		10 314 266	(20 812 881)

FY2015 Financial Results

- Property plant and equipment increased by R6.3m
- Total net assets increased by R10.3m to R381.7m

STATEMENT OF FINANCIAL POSITION at 31 March 2015

ASSETS	Notes	2014/15		2013/14		LIABILITIES	FY2014/2015		FY2013/2014	
		R		R						
Non-current assets		367 279 025		364 046 168		Current liabilities	264 216 205		157 270 066.85	
Property, plant and equipment	1.	276 981 629	270 661 386			Payables	7. 33 160 420	27 006 892		
Intangible assets	2.	949	2 468			Conditional grants	8. 230 724 738	129 979 148		
Investment property	3.	90 296 447	93 382 314			Income received in advance	9. 331 047	284 027		
Current assets		278 699 057		164 671 509		Total liabilities	264 216 205		157 270 067	
Cash and cash equivalents	4.	271 577 634	162 607 852			Net assets	381 761 877		371 447 610	
Receivables	5.	6 958 275	1 852 226			NET ASSETS				
Inventories	6.	163 149	211 432			Value of assets taken over	265 740 150		265 740 150	
Total assets		645 978 082		528 717 677		Accumulated surplus	116 021 727		105 707 460	
						Total net assets	381 761 877		371 447 610	





SIYABONGA – THANK YOU

