



## **DEPARTMENT OF POLICE VOTE NO. 25**

**ANNUAL REPORT 2014/2015**

**BRIEFING TO PORTFOLIO COMMITTEE ON POLICE**

**13 AND 14 OCTOBER 2015**

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# INTRODUCTION

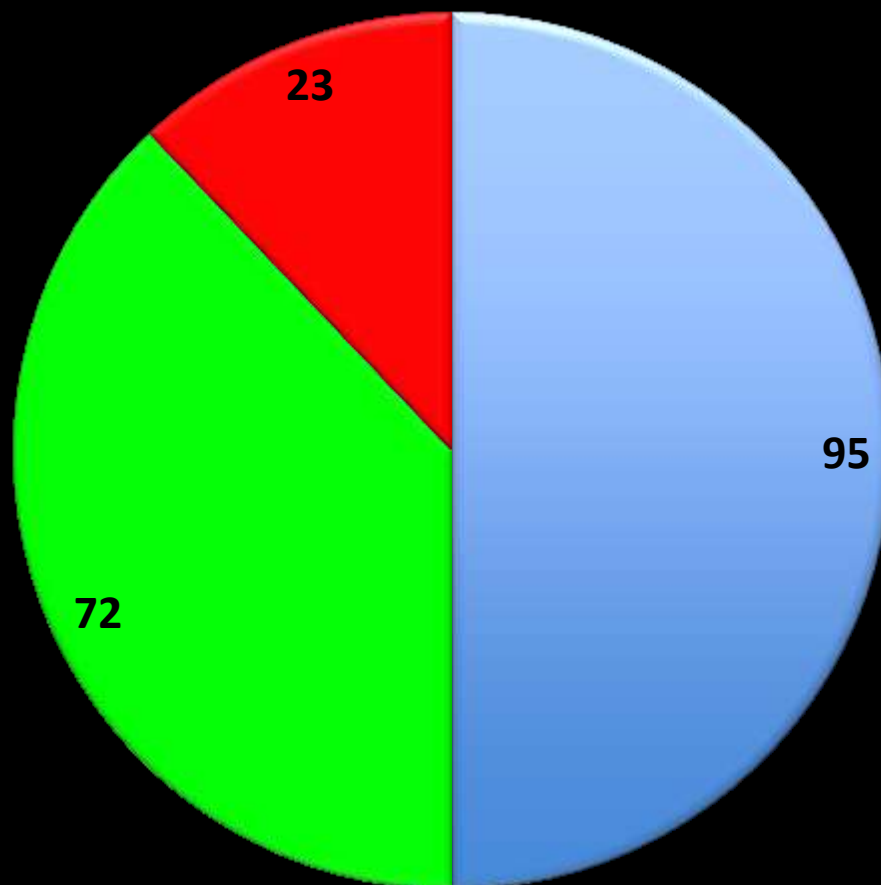


- **The presentation covers:**
  - **The organisational performance for the 2014/15 Financial Year (year end closure – March 2015) in line with the five (5) programmes of the Department**
  - **The reasons for achieving and not achieving the set-targets are highlighted in the presentation**
- **In line with Section 40 and 65 of the PFMA**
- **Follows the subsequent compilation of Annual Report ( on performance of Department (ENE 2014 and Annual Performance Plan 2014/15 are reported on - backward looking)**
- **The report was tabled by the Minister of Police on 29 September 2015**

# OVERVIEW OF PERFORMANCE: 2014/15



## ANNUAL PERFORMANCE REPORT 2014/15



■ Number of Indicators

■ Annual target achieved

■ Annual target not achieved



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YEARS OF POLICING IN A DEMOCRACY

# **ANNUAL FINANCIAL STATEMENTS (GENERAL)**

# Income Statement

## (Financial performance for the period) - Summary



Revenue – Expenditure = Net surplus/deficit

Voted funds R'000	Current / capital R'000	Net surplus / deficit R'000
Total	Total	Total
*72 507 243 →	72 507 225 →	18
Other revenue (Collected for Revenue Fund)	- (May not be used for departmental activities)	(Revenue surrendered to the Revenue Fund) (Note 14)
389 406 →	- →	380 700
Donor funds (Aid assistance)	Current / capital expenditure	Net surplus / deficit (Note 3.3)
8 516 →	7 764 →	752
*100% of voted funds spend		

# Overview of spending performance



- Total spending in the Vote comprises 100% (rounded off) of allocated budget. (An insignificant amount of R18 000 remained unspent at year end.)
- **Current payments** (consisting of Compensation of employees and Goods and Services) expended 99,7% of allocated budget. (Expenditure ratio of 74.9% for compensation and 25.1% for operational expenditure.)
- **Transfers and subsidies** comprises 105,5% of allocated budget mainly as a result of increased payments in the civil claims environment
- Payments for **Capital Assets** comprises 104,0% of allocated budget
- Capacity building (critical items) procured such as vehicles, clothing, ammunition, information technology, training, etc.

# Departmental Receipts (Revenue)



- Revenue collected for the National Revenue Fund during the year was R389,406 million (Note 2)
  - Sale of goods and services produced by the Department (mainly firearm licenses, accident reports, commission on insurance fees collected, etc.) was R179,121 million
  - Sale of scrap and other used goods was R33,045 million
  - Fines, penalties and forfeits were R18,929 million
  - Interest received via corporate banks was R1,210 million
  - Sale of capital assets was R15,541 million
  - Transactions in assets and liabilities were R141,560 million (mainly recovery of debt)
- Local and foreign aid assistance received for the year was R8,516 million. (In addition to an opening balance of R0,502 million). Net surplus R0,752 million (Note 3.3)



# Voted Funds and Departmental Payments (Appropriation statement)



Programmes	Actual 2013/14  R'000	Total voted 2014/15  R'000	Virement  R'000	Virement as a % of voted funds	Actual 2014/15  R'000	% Actual 2014/15
Administration	14 179 234	15 304 042	266 161	1.7%	15 570 203	101.7%
Visible Policing	35 149 132	37 043 813	(343 523)	(0.9)%	36 700 272	99.1%
Detective Services	14 704 048	15 132 995	16 730	0.1%	15 149 725	100.1%
Crime Intelligence	2 740 027	2 880 793	3 326	0.1%	2 884 119	100.1%
Protection and Security Services	2 018 957	2 145 600	57 306	2.7%	2 202 906	102.7%
<b>TOTAL</b>	<b>68 791 398</b>	<b>72 507 243</b>	<b>-</b>	<b>-</b>	<b>72 507 225</b>	<b>100.0%</b>

Spending according to programme thresholds. Well below 8% variance

# Overview of spending variances



- **Programme 1: Administration**

- A net overspending realised mainly as a result of increased spending on compensation of employees emanating from tariff increase on overtime and backdated implementation of graded clerks, increased spending on goods and services and more than anticipated legal fees claimed by the State Attorney's office. The total amount allocated for buildings and other infrastructure (capital works) was not fully expended, although the amount specifically and exclusively appropriated was met.

- **Programme 2: Visible Policing**

- A net underspending realised mainly as a result of more personnel losses than initially anticipated and some underspending on capital.

- **Programme 3: Detective Service**

- With the specific focus on enhancing the forensic services capacity, more funding was used on capital purchases.

- **Programme 4: Crime Intelligence**

- The net variance was mainly for compensation of employees spending including overtime during the election.

- **Programme 5: Protection and Security Services**

- The net variance was mainly for additional investment in capital purchases to support protection functions and increased spending on compensation of employees emanating from tariff increase on overtime and goods and services, especially travel and subsistence.



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YEARS OF POLICING IN A DEMOCRACY

## **ACTUAL PERFORMANCE AGAINST TARGETS PER PROGRAMME**



# PERFORMANCE INFORMATION BY PROGRAMME

## PROGRAMME 1: ADMINISTRATION

## PROGRAMME 1: ADMINISTRATION



- **Purpose:** Develop policy and manage the Department, including administrative support
- **Strategic objective:** To regulate the overall management of the Department and provide centralised support services.
- **The Administration Programme comprises the following four sub programmes:**
  - *Ministry*
  - *Management*
  - *Corporate Services*
  - *Civilian Secretariat for Police*

# Programme 1 : Administration



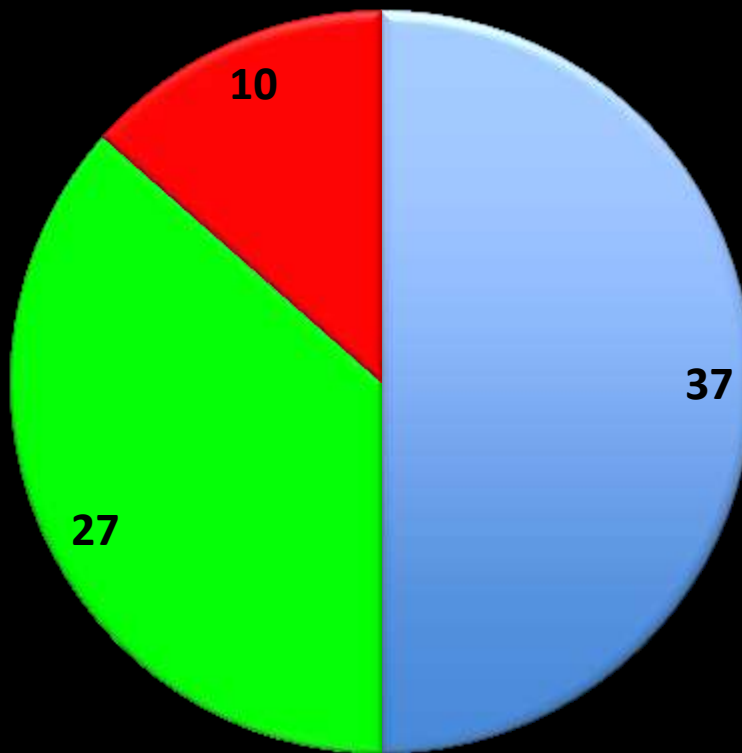
Subprogrammes	Adjusted Estimates R'000	Actual 31 March 2015 R'000	% Spend
Ministry	28 859	30 102	104.3%
Management	58 166	66 062	113.6%
Corporate Services	15 117 219	15 374 241	101.7%
Civilian Secretariat	99 798	99 798	100.0%
<b>TOTAL</b>	<b>15 304 042</b>	<b>15 570 203</b>	<b>101.7%</b>

## Corporate Services includes :

- Human Resource Management including
  - Human Resource Development – R1,7 billion
  - Personnel Management R1,2 billion
- Technology Management Services – R2,8 billion
- Supply Chain Management – R3,6 billion of which capital works are R881 million
- Financial Services – R 826,7 million
- Medical Support – R198,6 million (Injury On Duty treatment, Health Risk Manager)
- Full amount transferred to Civilian Secretariat (R99 million)

## Programme Performance Summary

### PROGRAMME 1: ADMINISTRATION



■ Number of Indicators

■ Annual target already achieved

■ Annual target not achieved



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YEARS OF POLICING IN A DEMOCRACY

# HUMAN RESOURCE MANAGEMENT



**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



## **Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of personnel in terms of the approved establishment	Maintain a minimum workforce of 98% in terms of the approved funded establishment (198 010)	98% in terms of the approved target of 198 010 for 2014/15 (the establishment of the SAPS was 193 692 on 31 March 2015).	-	Target achieved
Percentage of service terminations finalized within 60 working days	90%	39,1 % (2 136 from a total of 5 465 concluded within 60 working days). However, the total number of concluded terminations for the financial year was 4 214 from a total of 6 715 applications received (77,1%).	-50,9%	<b>Target not achieved. This was due to the backlog of applications that date back to 1995 which required an implementation of turnaround strategy in the environment.</b>
Average time taken to fill vacant funded posts	Within 3 months after becoming vacant	Average time taken to fill vacant funded posts was 4.8 months	-1.8 months	<b>Target not achieved. Quality assurance standards had to be implemented to correct certain practices to stabilise the environment.</b>

# Strategic objective: To regulate the overall management of the department and provide centralised support services



## Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of disciplinary cases finalised within the stipulated timeframe	80% cases finalised within 90 days	90% (4 315 from a total of 4 784 cases finalised within 90 days).	10%	<p><b>Target achieved.</b></p> <p><b>Implementation of the early warning system as an information management tool to track the status of disciplinary hearings pending beyond 40 calendar days and provide direction across the organisation.</b></p>
Percentage of reported incidences of corruption by members	A minimum of 90%	100% (Steps were instituted for all 990 reported incidents of corruption by members).	10%	<p><b>Target achieved.</b></p> <p><b>Directives were issued on how to deal with corruption cases. All provincial offices and Divisions reported and initiated disciplinary steps in all incidents of members being involved in corruption.</b></p>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of recommendations of the Independent Police Investigative Directorate (IPID) implemented	90%	100% (of 1000 recommendations received from IPID, 978 were implemented). 22 recommendations were not implemented due to service terminations	10%	<p><b>Target achieved.</b></p> <p><b>Establishment of the Provincial IPID nodal points to monitor and co-ordinate recommendations. Appointment and training of co-ordinators. Joint workshop between SAPS and IPID. Monthly bi-lateral meetings between SAPS and IPID both at Head Office and Provincial level Performance indicator has been incorporated into the PEP documents of the IPID co-ordinators, performance agreements of Provincial Commissioners and DPC HRM. Combined certificates signed by IPID and SAPS for purpose of statistical records.</b></p>

**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Average acceptable rate of unscheduled absence (sick leave)	A maximum of 7,25%	3,09%	4,16%	<p><b>Target achieved.</b></p> <p><b>Effective monitoring of sick leave without medical certificates and sick leave specifically on Mondays and Fridays.</b></p> <p><b>Enhanced engagement with the Health Risk Manager, Polmed and institutionalising of the fitness programme as well as the healthy life style.</b></p>

**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Number of days taken to capture leave (scheduled or unscheduled)	Within 14 days	491 521 applications captured within 4.71 days	9.29 days	<b>Target achieved.</b>  <b>Non-achievement of targets monitored through an action plan to remedy the level of performance.</b>
Percentage of employees who take 10 days compulsory leave	A minimum of 60%	90,82% (174 994 from a total of 192 674)	30,82%	<b>Target achieved.</b>  <b>Directive pertaining to the planning of leave communicated to all organisational levels was complied with.</b>

# MAJOR HIGHLIGHTS



## Recruitment and Staffing

- Implementation of the Revised Recruitment Strategy
- 2 827 trainees were recruited for the 2014/2015 financial year and commenced with training on 28 March 2015
  - This resulted in achieving a staff establishment of 98%
  - The process was initially planned to be finalised by May 2015, but was fast-tracked in February and March 2015 to be finalised within 3 weeks
- 2101 appointment / promotion posts were filled by end of March 2015
- A total of 1 240 entry level Public Service Act posts was filled by end March 2015

## Promotion Services

- 5 856 Employees who qualified in the 2014/2015 Financial year were awarded once-off cash bonuses in respect of Revised Long Service Recognition;
- 178 Public Service Act Employees were grade progressed

# MAJOR HIGHLIGHTS



## Reward Systems and related

Entrenchment and Institutionalisation of the Performance Management System

National Excellence Awards

- Hosted event successfully on 13 March 2015
- Awarded 191 employees / members of the Public and the Best Station

Monetary And Non-monetary Awards

- Newly Pre-Selection Panel instituted
- Total members awarded: 158
- Total applications approved: 26

Centenary Medal approved by the President for 100 Years of Policing.

Loyal Service Medals

- 4th Quarter 2013 – 1111 distributed
- 1st Quarter 2014 – 4124 distributed
- 2nd Quarter 2014 – 3028 distributed

## Senior Management Appointments

- During April 2014, personnel from Senior Management Appointments conducted visits to the provinces to assist Senior Managers with regards to the submission of financial disclosures electronically.
- This intervention made a positive impact in SAPS achieving 100% compliance to DPSA prescripts in terms of the submission of financial disclosures by means of the e-disclosure system.
- 95 SMS posts filled at the following levels:
  - 69 Brigadiers
  - 22 Major Generals
  - 4 Lt Generals



# MAJOR HIGHLIGHTS



## CAREER DEVELOPMENT (JOB DESCRIPTIONS)

- New Job Description Checklist developed and piloted at Provinces and Divisions / Components.
- Job Description Coordinators trained and familiarised with new checklist.
- Generic Job Descriptions researched, developed and published on SAPS Intranet.
- SAPS Job Description Dynamic Module System Intranet expanded and improved.
- Job Description compliance increased 99.45% - 99.90%.
- Emphasises placed on SMS's Job Description inspections.
- Provincial and National Divisions / Components Job Descriptions monitored and evaluated.
- Generic Job Descriptions on SAPS Intranet aligned with job titles on PERSAP.

# MAJOR HIGHLIGHTS



## Career Development

- Career centres play a vital role in the South African Police Recruitment Strategy which is in line with the strategic objectives of the Department and Human Resource Planning Guidelines.
- The SAPS was marketed as an employer of choice by participating in major career expos and exhibitions such as Sasol Techno X Maths and Science Expo as well as the Mondi Career Expo.
- As part of the marketing and recruitment of prospective applicants Career Centres participated in recruitment drives for the annual intake in Mpumalanga, Western Cape and Northern Cape Provinces.
- In celebration of the 10 year existence of SAPS Career Centres and to equip career centre personnel to facilitate career exhibitions and related activities a workshop was hosted at the Oudtshoorn Training Academy.



# **PROGRAMME 1: ORGANISATIONAL DEVELOPMENT**

**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
% compliance to the revised OD Directive of the DPSA	100%	100% (completed the Inspectorate Diagnostic assessment and analysis. (Diagnostic Phase))	-	<p><b>Target achieved.</b></p> <p><b>Phase 1 of the DPSA was previously not complied with. The process was initiated during 2014/15. Phases 2 to 6 have been institutionalised and form part of normal work study investigation processes.</b></p>

## ORGANISATIONAL DEVELOPMENT...

- **Review of The Police Cluster Approach:** 176 current clusters revised to a 123 manageable, responsive and distinctive cluster Monitoring and Evaluation roles and responsibilities to enhance police station management. Implementation is underway.
- **Developed IT User Requirement Standards For Police Station:** The framework for police station IT hardware resourcing standard for planning purposing is completed.
- **Implemented Geographic Information System:** All police stations, units, and offices of the SAPS are now plotted on the GIS to enhance vital statistical and inventory information for management decision.
- **Normalisation and Stabilisation of the SAPS Establishment:** Revised 2010 - 2012 approved organisational structures of all SAPS establishments and determine the fixed establishment to be aligned with the MTEF and annual budget allocations.

## ...ORGANISATIONAL DEVELOPMENT

- **Deputy Police Station Commander:** Re-introduced the functions, roles and responsibilities of the deputy police station commander focusing on the implementation in the 114 Brigadier police stations (category C1.)
- **Organisational Structures:** Feasibility and work study report completed and approved for the establishment of new components such as Integrity Management, Facility Management, Anti-Corruption Unit & Public Order Policing



## **PROGRAMME 1: EMPLOYEE HEALTH & WELLNESS**

**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of employees reached during proactive EHW programmes	80%	92, 91% (179 960 from a total of 193 692 employees were reached through proactive programmes).	12,91%	<p><b>Target achieved.</b></p> <p><b>Established targets within provinces.</b></p> <p><b>Adaptation of pro-active programmes in order to accommodate the schedules of employees.</b></p> <p><b>Marketing of programmes.</b></p> <p><b>Prioritising of pro-active programmes by provinces and divisions.</b></p>



**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of employees reached in relation to EHW- related requests received	100% reached	100% (159 195 employees reached in relation to 57 264 requests received)	-	<p><b>Target achieved.</b></p> <p><b>Marketing of services that can be rendered.</b></p> <p><b>Commander reporting of employees requiring assistance.</b></p> <p><b>Self-referral by employees due to marketing and education.</b></p> <p><b>Information sessions and pro-active programme presentation.</b></p> <p><b>Accessibility of EHW.</b></p>

**Strategic objective: To regulate the overall management of the department and provide centralised support services**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of operational employees debriefed subsequent to a crime scene and operations	100% debriefings held	100% (5 156 employees debriefed in relation to 2 605 debriefing requests received)	-	Target achieved.

# MAJOR HIGHLIGHTS



## EHW: PSYCHOLOGICAL SERVICES...

- Implementation of the National Suicide Prevention Strategy with outcomes –
  - Establishing platforms with SAPS and medical aids in early warning systems and communication on cases
  - In depth research on suicides/homicides with preliminary valuable results
  - Design and implementation of M&E tool in recording of suicides, attempted suicides and trauma related cases
  - Implementation of the Choose Life Manual
  - Continuous internal communication and awareness raising of suicide risk and warning signs
  - External awareness raising with radio and television interviews as well as printed media
- Implementation of the Multiple Stressor in the majority of high risk units
- Establishing of Standard Operating Procedures for the members involved in Marikana in order to provide continuous to members

# MAJOR HIGHLIGHTS



## EHW: PSYCHOLOGICAL SERVICES...

- Involvement with Visible Policing in the objective of stopping police killings with the first national workshop done on 15 and 16 September 2015. 200 commanders and members attended the workshop where suicide/homicide, domestic violence and mental and emotional preparation for a stressful environment was presented.
- 15 radio, television and printed media interviews done in order to provide information to the broader community on how the South African Police Service is supporting police officials.

# MAJOR HIGHLIGHTS



## EHW: PSYCHOLOGICAL SERVICES...

- 82 commanders and police officials trained in Initial Debriefing within the National Intervention Unit and Special Task Force.
- Networking with tertiary institutions on research:
  - University of Pretoria – Coping mechanisms of police officials
  - North West University – Post traumatic Stress
  - North West University and University of Ghent (Belgium) – Emotion Competence
- Internal research:
  - The validation of emotion competence intervention in SAPS
  - Suicides/homicides in SAPS
  - Police Brutality
- Process of development of a National Instruction on Mental Health and Illness Management within SAPS

# MAJOR HIGHLIGHTS



## HIV MANAGEMENT...

### **1<sup>st</sup> National Symposium on the Mainstreaming of HIV & AIDS, TB and STI'S in the SAPS**

- Successfully hosted the abovementioned Symposium which was opened by the Deputy Minister of Police, Hon. MM Sotyú on the 20<sup>th</sup> August 2014, accompanied by some of the SAPS senior managers. The following role-players and stakeholders were in attendance during the symposium:
- Sister departments (DPSA and DoH); POLMED, Metropolitan Health, Alexander Forbes, HSRC, various NGO's such as CANSA/Positive Convention Network/TAC/Zachie Achmat's Section 27, Institutions of Higher Learning, TAC, Justice Edwin Cameron etc.
- The purpose for hosting this symposium was to respond to the government mandate by the South African National AIDS Council (SANAC) under the Deputy President of the Republic to ensure mainstreaming of HIV&AIDS, TB and STI's in the workplace.

## ...HIV MANAGEMENT

### HEALTH SCREENINGS:

- Regular Voluntary Health screenings have been conducted in all provinces and head office divisions in partnership with POLMED, SAPS HRM (ALEXANDER Forbes and GEMS). These health screenings are conducted routinely as a preventative measure to :
  - Encourage employees to know their health status
  - Ensuring the early identification of health risks factors and assist to minimize the impact of chronic conditions on their health and productivity.
  - Total Number of employees tested for HIV Nationally = 28 159



# **PROGRAMME 1**

## **LEGAL & POLICY SERVICES**



**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage reduction in new incidents leading to civil claims lodged against the SAPS	Reduced by 3,4%	Increased by 21% 9 877 new incidents leading to civil claims were compared to 8 161 during the same period in 2013/14.	Increased by 21%	<b>Target not achieved.</b>  <b>Inadequate implementation of internal controls of compliance with SAPS SOP's members contributed to the increase.</b>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of drafted legislation and related regulations subject to parliamentary programme	100%	51%	-49%	<p><b>Target achieved.</b></p> <p><b>The 51% constitutes the SAPS area of responsibility that was completed during the financial year. However, the finalisation is subject to processes that fall outside the ambit of SAPS such as public consultation and parliamentary programme.</b></p>
Percentage of legally vetted contracts and agreements in relation to a number of request received.	100%	100% (43 from a total of 43)	-	<p><b>Target achieved.</b></p>

# MAJOR HIGHLIGHTS



## LEGAL SERVICES...

### Police Cooperation Agreements

- An agreement regarding a research project on Promoting an International Strategy to Combat Illicit Trafficking in Precious Metals, was concluded on 19 December 2014 between the Government of the RSA, represented by the South African Police Service, and the United Nations Interregional Crime and Justice Research Institute (UNICRI).
- Three Memoranda of Understanding (MoU) on Police Cooperation have been concluded between respectively the South African Police Service and the following on the dates as indicated:
  - The Namibian Police Force 23 May 2014
  - The Australian Federal Police 05 October 2014
  - The Zimbabwe Republic Police 22 October 2014.
- Signed MoUs with the Human Rights Commission and Statistics South Africa

# MAJOR HIGHLIGHTS



## LEGAL SERVICES: LEGISLATION...

- Drafted Regulations in terms of the Criminal Law (Forensic Procedures) Amendment Act, 2013 (DNA) that were approved by the Minister and published in the *Gazette* and formed part of the implementation of the Act.
- The Criminal Law (Forensic Procedures) Amendment Act, 2013 (Act No. 37 of 2013) was implemented on 31 January 2015. The Act allows for the establishment of a DNA database, the taking by police officials of DNA buccal samples, and the use of DNA evidence in court. Only one section, dealing with compulsory taking of DNA samples, still needs to be put into operation.
- A draft Firearms Control Amendment Bill, 2015, had been finalised and was approved by Cabinet for publication in the *Government Gazette* for public comments by 31 March 2015. A Task Team appointed by the Minister is busy to finalise recommendations to the Minister on the process.

# Major Highlights



## LEGAL SERVICES...

- Drafted an amendment to Regulation 11 of the SAPS Employment Regulations (dealing with financial disclosures by all employees of the Service).
- This was done in furtherance of the anti-corruption strategy of the Service, to ensure that all employees of the Service, irrespective of rank, are required to annually disclose their financial interests.
- The amendment places a duty on all members of the Service to submit financial disclosure forms. The amendment was approved by the Minister and came into operation on 1 April 2014

## LEGAL SERVICES...

- Advised management on the handling of property belonging to the 85 South African victims of the Lagos disaster at the TB Joshua church in Nigeria.
- The repatriation of the remains of the South African victims included a number of legal processes that had to be followed and included not only the return of the remains of the victims, but also the safekeeping and transportation of their luggage and personal effects and the eventual returning thereof to the families of the deceased

## ...LEGAL SERVICES

- Provided legal assistance on matters relating to the Plough Back Strategy of old detectives in an effort to increase the capacity of detectives and enhance the experience and knowledge of detectives to the benefit of the Service.
- National Instruction issued on the following matters:
  - Public Order Police: Crowd management during public gatherings and demonstrations
  - Reporting the detention, death or complaint of a foreign national
  - The Prevention and Combating of Torture of Persons
  - The administration of liquor files
  - Policing of macro-manufacturers and distributors



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YEARS OF POLICING IN A DEMOCRACY

## HUMAN RESOURCE DEVELOPMENT



**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



## **Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of learners declared competent upon completion of their training in terms of the Training Provisioning Plan (TPP)	95% of learners declared competent	A total of 180 553 members attended training and 177 262, or 98, 2% were declared competent upon completion of their training.	3,2%	Target achieved.  There was an improvement in the competency of learners attending the various training courses.
Percentage of learners declared competent upon completion of learnerships and artisanship training and other training in line with SASSETA's Skills Plan in terms of the discretionary grants	85% learners declared competent	<ul style="list-style-type: none"> <li>• <b>Public Administration NQF 4 Learnerships:</b> 146 members attended training and 137 members, or 94% completed the training and were declared competent.</li> <li>• <b>Accelerated Artisan Training Learnerships,</b>) 41 members attended training and 37 members, or 91% were declared competent</li> </ul>	-	Target achieved.

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



## **Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of learners declared competent upon completion of K53 driver training	92% of learners declared competent	98,6% 690 members attended training and 680 members were declared competent.	6,6%	Target achieved. There was additional training funded by SASSETA to complement internal training.

### **Percentage of bursaries offered:**

<b>Policing related qualifications</b>	70% of bursaries offered	100% (1 017 bursaries allocated)	-	Target achieved.
Scarce skills areas: <ul style="list-style-type: none"> <li>• Forensic Science disciplines</li> <li>• SCM expert services (civil, mechanical and electrical engineers, architects and quantity surveyors)</li> </ul>	30% of bursaries offered			

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of internships undertaken	10% increase	774 placed on internship.	468	<p><b>Target achieved.</b></p> <p>A decision was taken by the Department to ramp up its intakes and to heed the call for Government to address the issue of unemployment.</p>

# Major Highlights



## HUMAN RESOURCE DEVELOPMENT...

In an effort to contribute to the professionalisation of the SAPS, a key aspect of Vision 2030 (i.e. the National Development Plan), Division HRD has enrolled senior personnel onto the following programmes:

- The Safety and Security Executive Development Programme that is offered by the UNISA School of Business Leadership;
- Practical Project Management Programme offered by UNISA at SAPS Academy Paarl;
- Public Management Development Programme offered by the University of Pretoria;
- Bachelor of Police Science Degree offered by UNISA at SAPS Academy Paarl
- Masters in Business Administration offered by the Vaal University of Technology; and
- The Executive National Security Programme.

## ...HUMAN RESOURCE DEVELOPMENT

The SAPS hosted its first Research Colloquium which created a platform for academic debate and discussion. The colloquium was focused on two major issues:

- The demilitarisation of the South African Police Service; and Policing in a Violent Society: A case for South Africa.

Those that attended the colloquium included over 70 senior managers from the SAPS and a good number of representatives from various tertiary institutions in South Africa.



## **SUPPLY CHAIN MANAGEMENT & FACILITIES MANAGEMENT**

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



## **Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Ratio of personnel to vehicles	Maintain the ratio of 4.51:1 personnel to vehicles	The ratio at the end of March 2015 was 3.70:1 based on 52 347 motor vehicles and 193 692 personnel	0.81	<b>Target achieved.</b>
Percentage of firearms and bullet-resistant vests distributed	100% firearms and bullet-resistant vests planned for procured and distributed	<p><b>Firearms:</b></p> <p>100% (3 000) firearms planned for were procured. 100% (1 726) firearms requested were distributed.</p> <p><b>Bullet-Resistant Vests (BRV's)</b> 100% (4 313) BRV's planned for ,were procured.</p> <p>100% (11 156) bullet-resistant vests requested were distributed, including 6 843 additional bullet-resistant vests issued from the buffer stock.</p>	-	<b>Target achieved.</b>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**SUB PROGRAMME: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of official SAPS firearms dot peen marked	100%	98,4% (255 263 from a total of 259 494) of official SAPS firearms were dot peen marked.	-1,6% (4 231)	<p><b>Target not achieved.</b></p> <p><b>Due to the non- functionality of the Firearm Permit System (FPS), dot peen marking had to be done through a manual process.</b></p> <p><b>A total of 4 231 firearms (3 002 new firearms (includes two new assault rifles received for testing to replace the R5 assault rifle) and 1 229 refurbished firearms) were received in the fourth quarter which are in the process of being marked through a manual process.</b></p>



# Strategic objective: To regulate the overall management of the department and provide centralised support services



## SUB PROGRAMME: Ministry, Management, Corporate Support and Civilian Secretariat

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of budgeted planned police facility projects completed as per Infrastructure and Capital Assets Plan (Capital works, leases and maintenance)	100% completed (in accordance with planned project milestones)	73,5% police facility projects	-26,5%	<p><b>Target not achieved</b></p> <p><b><u>Capital Works</u></b></p> <ul style="list-style-type: none"> <li>• Inclement weather</li> <li>• Community unrest</li> <li>• Performance by appointed service providers</li> </ul> <p><b><u>Leases</u></b></p> <p><b>Escalation in cost</b></p> <p><b><u>Projects</u></b></p> <ul style="list-style-type: none"> <li>• Contingent projects replaced planned projects where unforeseen challenges were experienced with planned projects.</li> <li>• The costing of the contingent projects only allowed 110 of the contingent projects to be completed resulting in 99% of the budget being spent for 557 (447 planned and 110 contingent projects)</li> </ul>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



## **Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of the total devolved facilities projects budget spent by end of the financial year	100% expenditure on devolved facilities projects	71% (R68 466 014 of R96 944 086)	- 29%	<b>Target not achieved. R28 478 072 not spent due to:</b> <ul style="list-style-type: none"> <li><b>Contractors not meeting their obligations</b></li> <li><b>Cancellation of contracts by appointed service providers</b></li> <li><b>Service providers not responding</b></li> </ul>
Percentage variation from approved infrastructure project budget	20% variance appetite	1% underspent	1%	<b>Target achieved. Within approved variance.</b>
Percentage compliance with approved Infrastructure Programmes Priorities	100%	100%	-	<b>Target achieved.</b>

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

### Procurement Integrity

- Establishment of a Procurement Process Governance Management (**PPGM**) office.
- Partnership with Company Intellectual Property Commission (CIPC) of the Department of Trade and Industry, enables screening and vetting of suppliers
- Proven to be a good integrity practice that can be rolled out to all levels in the SAPS.

### Bid Process Integrity

- On the closing date and time of a bid may only a Major General appointed for that bid by the Divisional Commissioner SCM may open the bid box.
- The responses are opened, recorded, sealed in serialised tamper proof “evidence bags” and kept in a safe until such date and time that the Bid Evaluation Committee (BEC) chairperson (that is also appointed only by the Divisional Commissioner) is ready for the evaluation.
- This ensures the continuity of possession and restricted access to these confidential documentation where the whole BEC together sees the submissions for the very first time.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

### Procurement Knowledge Sharing

- The conducting of workshops and mentoring of 113 SCM practitioners in order to reduce irregular expenditure.
- Electronic version of a pocket guide on the SAPS Intranet regarding the quotation procurement procedure in order to:
  - standardize the procurement process in the SAPS; and
  - alleviate irregularities alluded to by the AGSA

### MOU with CSIR

- A **Memorandum of Understanding** between the SAPS and the Council for Scientific and Industrial Research (CSIR) was established to facilitate intelligent procurement in selected environments. The following three taskings have successfully been finalized:
  - Probing for Impartiality: Automatic Vehicle Location Specification
  - Gap Analysis / Independent Assessment of the Eastern Cape Tetra Radio Communication Project
  - Testing and Evaluation of Field Terminal Devices In Terms of Bid 19/1/9/1/188tr(13)
- All requests received to engage the CSIR in terms of the above MOU are submitted to the bilateral committee for consideration. This committee is co-chaired by a senior member from SAPS and CSIR

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

### Rural Police Stations

- The appointment of building consultants to design and develop a blueprint for **rural police stations**. These designs are being used for future construction of police stations in rural areas.

### Bids Processed and BBBEE

- A total of three hundred and twenty seven (327) bids were handled. One hundred and eighty eight (188) of these bids have been awarded. 85% (159 of 188) of the awarded bids were awarded to BBBEE companies.

### INTENDA

- The INTENDA project is at an advance stage of total implementation. The SAPS is ready to share all registered suppliers on our database with the National Treasury in their mandated establishment of a centralised supplier database for government.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

### **Publication of Bids on SAPS Website**

- National Treasury gave an instruction that all Bids advertised in the Government Gazette must be made visible on the SAPS Website.
- The SAPS has in liaison with SITA developed an application to facilitate the publication of bid information to the SAPS Website. There is a process in place by which all users must submit bid information, with regards to Bid Invitations, Bids Received, Bids Awarded and Bids Cancelled, to an administrator, who will on a regular basis update the website information in this regard.
- This application has made the management of bids more transparent and has broadened the potential supplier base for bids, to the extent that bid information can now be accessed and retrieved nationally and even globally, through the SAPS Website.

### **CIPS Preliminary Evaluation by National Treasury**

- The National Treasury identified the SAPS as a sample for testing of our procurement practice against various 21<sup>st</sup> century global criteria.
- A face value evaluation by questionnaires and interviews has revealed that the SAPS has an average rating of 85% for leadership and governance.

### **Payment of Suppliers (Processing of Invoices)**

- The Division SCM, through the regulated process of procuring strategic goods and services for the SAPS (quotation and/or bids) processed 1 049 773 invoices for the period 1 April 2014 to 31 March 2015, to the value of R 5,684,770,961.00. The relevant suppliers of these procured services and/or commodities were paid within an average of 8.92 days

## SUPPLY CHAIN MANAGEMENT...

- **SCM FRONTLINE SERVICE DELIVERY (FSD) SUPPORT**
  - All of the identified FSD stations were visited. SCM Performance Management conducted assessments at all FSD Stations. Stations were empowered to remain SCM compliant.
  - SHE Management conducted information sessions and inspections at all FSD stations to ensure compliance.
  - Expert Services, in conjunction with Building Services and Property Management, compiled a preliminary Scope of Works per station, for all identified renovations to be executed at each pilot station. All identified repair and renovation projects will be executed in the 2015/2016 financial year.
  - All 9 FSD stations were provided with Store Issued Items totalling R 3 397 000.00, 38 bullet resistant vests to the value of R 149 432.00 and R 186 800.00 worth of uniform issued to 301 personnel
  - A total of (40) vehicles were ordered and delivered for the nine FSD stations totalling R 5 745 800.00.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

- **Vehicle Fleet Management – SAPS Garages**
  - A plan to improve efficiency and improve service delivery at the SAPS Garages was put in place to address the inherited shortcomings with regards to vehicle service and maintenance
  - Equipment to the value of about R 26 million that was procured to address the basic needs of the garages.
- **Vehicle Fleet Management - Procurement of Vehicles**
  - Implementation of the approved vehicle issuing and allocation criteria for the SAPS to accurately determine and verify the end-users needs.
  - The “Contract to Invoice” system (electronic order form) was implemented to order and pay for vehicles. This improved communication with suppliers and end-users; data integrity and reduced the lead times in the ordering process ( by the elimination of travelling and the manual collection and acknowledgment of receipt of hand-written orders).
  - This ensured that although the ordering process only commenced in the second quarter a total of **5196** (100%) of all vehicles ordered to the value of R 1 133 266 967.52 have been delivered and paid for within the financial year in order to ensure that there are sufficient transport assets for policing in the country.
  - The ratio of personnel to vehicles for this fiscal period is **3.70:1 against the norm of 4.51:1**



# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

- **Vehicle Fleet Management - Vehicle Issuing/Allocation Criteria/Station Vehicle Issuing Criteria**
  - implemented to ensure the proper distribution of vehicles to identified stations and/or units according to their prevailing terrain.
  - The criterion for Head Office Divisions was also finalized and implemented to ensure efficient identification of shortages and surpluses in order to address the critical vehicle needs.
  - A new Operational Armored Vehicle was identified as a critical need for Public Order Policing (POP). The project was registered, specification was completed and request for proposals will be advertised upon the allocation of a budget.

## Vehicle Fleet Management - Vehicle Fleet Learning Programme

- A Vehicle Fleet Learning Programme was developed in order to equip Fleet Managers with the necessary knowledge and skills to manage the SAPS' vehicle fleet in a professional manner.
- 20 nominees completed the “train-the-trainer” course.
- All Vehicle Fleet Managers in the SAPS will be trained.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

- **Vehicle Fleet Management - Vehicle Auctions**
  - The auctioning (by contract) of boarded SAPS vehicles was reintroduced after twelve (12) years
  - The aim was to generate additional revenue for the State.
  - Strategic personnel were retrained within a short space of time and with limited resources.
  - A total of 663 vehicles were auctioned that generated R35, 592, 200,00, roughly 96% more than the estimated value if the vehicles were to be compacted.
- **Vehicle Fleet Management - Fuel Card Data line**
  - A data line was successfully implemented between the SAPS and the contractor (Transit Solutions)
  - This streamlined the application for and cancellation of fuel cards.
  - Previously applications were downloaded after hours between SAPS and Transit Solutions, with the result that such applications were attended to the next working day.
  - With the current data line all applications are attended to immediately

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

- **Vehicle Fleet Management - SAPS Garages**  
**Human Resource Development**
  - 86 Tradesman Aid (Student Apprentices) were called up to the Mechanical Training school at Benoni.
  - All these learners went through the Recognition of Prior Learning (RPL) assessment to determine the level of their current knowledge and skills.
  - Twenty of these learners passed their skills levels and will go in the 2015/2016 financial year to Oliphantsfontein to complete their Trade Test certificates.
  - The remaining 66 learners will receive further development to enhance their skills in order to enable them to also obtain their Trade Test certificates.

## Vehicle Fleet Management - SAPS Garages

### Inspections and Evaluations

- The general administration systems (including the stores, financial and procurement processes) of all the main garages in the provinces were, inspected and rectified.
- The personnel were provided with “On the Job Training”. There is now an ordinate consistency of norms and standards at the SAPS garages.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT...

### ...Vehicle Fleet Management - SAPS Garages: Vehicle Availability

- Although the registered and approved supplier network per the RT46 Contract, found it challenging to cope with the repairs and maintenance need of the large SAPS Vehicle Fleet, the Division SCM still managed to ensure a plausible 82% vehicle availability against a stringent organizational norm of 80%.
- The implementation of this contract increased vehicle availability from 79% in March 2013 to 82 %. Some of the factors that contributed to this improvement include:
  - the utilisation of spares from boarded vehicles,
  - the proper implementation of the SAPS73 stores,
  - the establishment of the Help Desk to speed up the granting of Procurement Authority to Provinces and Divisions; and
  - Revision of the Boarding Criteria which resulted in less vehicles being boarded.

### Movable Government Property...

#### SAPS Uniform

- Uniform was distributed to members nationally from three provisioning stores and five uniform shops to the value of R 152 984 754.29.
- It is now a standard for uniform to be ordered on the PAS and which will be delivered to the accounting station for issue to the relevant personnel.

## SUPPLY CHAIN MANAGEMENT...

### **Movable Government Property**

#### **SAPS Evidence Collection Kits**

- A total of 338 607 of the 398 294 evidence collection kits, were distributed for collection of forensic evidence on crime scenes, in order to enhance the investigation of crime.
- These kits are issued in a controlled manner upon requisitioning to stations and units.
- A reasonable safety stock is kept on hand at provisioning stores in Pretoria, Cape Town and Durban.

### **SCM Road Transport**

- The Division SCM has enhanced its Road Transport System consisting of (24 trucks and 26 trailers) that delivers uniform and other goods and which covered 638 047 kilometres.
- This results in a huge cost saving to hire transportation.

## SUPPLY CHAIN MANAGEMENT...

### **Movable Government Property**

### **Firearm Losses**

- There was a substantial reduction of 81% (3814 to 743) in the losses of SAPS firearms since 2010 mainly due to the rigorous application of the following control measures:
- Bi-annual and annual inspection, stocktaking and certification of firearms;
- Setting maximum stock levels (depending on policing requirements) at Stations and Units;
- The issuing of safes for personnel SAPS firearms;
- The issuing of pistol retention cords to prevent snatching and loss during active duty;
- Issuing of Dot Peened and IBIS test fired firearms as part of their personal inventories in order to facilitate the accountability thereof. This process also assists in the identification of firearms when they are found with their serial numbers filed-off.

# MAJOR HIGHLIGHTS



## SUPPLY CHAIN MANAGEMENT/FACILITIES MANAGEMENT...

### CAPITAL INVESTMENT

#### Rural Police Stations

Initiated the construction of the rural stations in contribution to the National Development Plan.

#### **Interventions / Contingency plan**

SCM implemented an infrastructure contingency plan (priorities extracted from the 5 year infrastructure development plan) to mitigate challenges which include labour disputes, appointment and management of contractors and climatic conditions, etc. These included the following:

- Placement of victim friendly facilities at stations,
- Placement of additional office accommodation,
- Planned Maintenance and Capital Works projects at various stations to enhance the condition of the facilities.
- Front line Service Delivery Stations
- The procurement of Philippi Training College (WC) for the amount of R116, 500, 000.00. The procurement of this facility resulted in a decrease on the lease budget<sup>+</sup> by an amount of R5 776 765.00 per annum.

## SUPPLY CHAIN MANAGEMENT/FACILITIES MANAGEMENT

### CAPITAL INVESTMENT

#### Leases

- It was an executive decision that there needs to be a phased approach towards acquiring facilities that are being leased by the SAPS in order to curb the exorbitant payments for leases.
- It was decided in good business sense that the SAPS would purchase nine facilities, of which two have been finalised. The owner of Alexander Bay Police Station during the negotiation process opted to donate the police station rather than the sale thereof. The donation process is underway. Kleinsee Police Station has been purchased and included in the SAPS asset register.
- Launch of the first Frontline Service Delivery (FSD) stations (Wolmaranstad: North West and Kabokweni: Mpumalanga)
- Completion and opening of the Dysseldorp Police Station in the Western Cape.
- Activation of the construction on the first six new stations on the rural programme.





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YEARS OF POLICING IN A DEMOCRACY

# TECHNOLOGY MANAGEMENT SERVICES

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of weighted project milestones delivered according to the funded IJS Plan	95%	80%	-15%	<p><b>Target not achieved.</b></p> <p>This is influenced mainly by three projects; which includes Property Control and Exhibit Management (PCEM), live scan and Service Orientated Architecture (SOA);</p> <ul style="list-style-type: none"> <li>• PCEM development was not completed as scheduled, given outcomes of the User Acceptance Testing (UAT) process that were not implemented.</li> <li>• Live scan were coupled to AFIS for an integrated solution, which is still to be published by SITA.</li> <li>• The draft Service Orientated Architecture (SOA) Strategy in TMS is in the process of independent assessment/evaluation by the CSIR prior to implementation.</li> </ul>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of weighted project milestones delivered according to the funded CJS Plan	95%	80%	-15%	<p>Target not achieved.</p> <p>This is influenced mainly by six projects; which includes Automated Fingerprints Identification System (AFIS), Electronic Plan Drawing, Facial Compilation, ROWA Storage, SAN Storage and Mobile Connectivity Capability (Field Terminal Devices);</p> <ul style="list-style-type: none"> <li>• The AFIS Bid publication by SITA was still outstanding at the end of the financial year.</li> <li>• The Wide Area Network (WAN) Local Area Network (LAN) contracts enable the implementation of ROWA Storage awarded in March 2015</li> <li>• The specification for SAN Storage and Facial Compilation were published in March 2015.</li> </ul>

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of weighted project milestones delivered according to the funded TMS operational Plan	95%	78%	-17%	<p><b>Target not achieved.</b></p> <p>This is influenced mainly by the National Network Upgrade Programme (NNUP) – Bandwidth upgrade:</p> <ul style="list-style-type: none"> <li>The procurement of additional transmission cards through the WAN SITA contract is progressing.</li> </ul>
Percentage of allocated budget spent on approved IS/ICT project	98%	95%	-3%	<p><b>Target not achieved.</b></p> <p>Not all contracts were established as anticipated.</p>

## Technology Management Services: Reasons for non-achievement



Performance Indicator	Actual achievement 2013/14	Planned target 2014/15	Actual achievement 2014/15	Reason for non-achievement
Percentage of weighted project milestones delivered according to the funded IJS Plan	53%	95%	80%	<ul style="list-style-type: none"> <li>• PCEM – awaiting outcomes of CSIR evaluation, to inform the way forward.</li> <li>• DNA Programme (Labware) – User requirements specification Biology in process of being concluded.</li> <li>• NPIS – Digital Capturing Station bid cancelled and coupled with AFIS bid.</li> <li>• Live Scan System – System requirements incorporated in AFIS tender bid compilation.</li> <li>• SOA – Draft SOA strategy concluded in consultation with CSIR for conclusion and subsequent approval for implementation.</li> <li>• Field Terminal Devices – Await outcome of independent assessment by CSIR.</li> </ul>

## REASONS FOR NON-ACHIEVEMENT

Performance Indicator	Actual achievement 2013/14	Planned target 2014/15	Actual achievement 2014/15	Reason for non-achievement
Percentage of weighted project milestones delivered according to the funded CJS Plan	37%	95%	80%	<ul style="list-style-type: none"> <li>• Automatic fingerprint identification – AFIS bid in process by SITA.</li> <li>• Electronic Plan Drawing – Bid specification to be published and evaluated.</li> <li>• Facial Compilation – Successful supplier not yet appointed. Bid published by SITA on 27 March 2015.</li> <li>• CCTV &amp; access control – Approval for structural changes to establish server rooms at identified sites awarded on 31 March 2015.</li> <li>• RFID – Completion of project is awaiting new network points, WAN equipment and electricity points at identified sites.</li> <li>• ROWA storage – contract to upgrade sites awarded 20 February 2015.</li> <li>• SAN storage – Quote from SITA for the services required not finalized yet.</li> <li>• Mobile connectivity capability – delay due to referral to CSIR.</li> </ul>

## REASONS FOR NON-ACHIEVEMENT

Performance Indicator	Actual achievement 2013/14	Planned target 2014/15	Actual achievement 2014/15	Reason for non-achievement
Percentage of weighted project milestones delivered according to the funded TMS operational Plan	New performance indicator in 2014/15	95%	78%	<ul style="list-style-type: none"> <li>• AVL – awarding of new contract to be concluded in new financial year.</li> <li>• WAN / LAN – equipment delivered at end of the financial year. Installation to be completed in new financial year.</li> <li>• Bandwidth – progress on procurement of additional transmission cards through SITA WAN contract.</li> </ul>



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YEARS OF POLICING IN A DEMOCRACY

# FINANCIAL MANAGEMENT



**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage compensation expenditure versus operational expenditure	Maintain the expenditure ratio of not more than 75/25% for compensation/operational expenditure	A 75/25% ratio was achieved for compensation/operational expenditure	-	Target achieved.
Percentage of legitimate invoices paid within 30 days	97%	98% (1 613 113 invoices from a total of 1 648 290 were paid within 30 days)	1%	Target achieved. Compliance to prescripts



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YEARS OF POLICING IN A DEMOCRACY

**INSPECTORATE**

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of service delivery inspections carried out at station and cluster level	790 inspections conducted	1 020 inspections were carried out. This includes 446 complete inspections, 17 focused inspections and 319 follow-up inspections and an additional 238 urgent inspections were also carried out during 2014/15	230	<p><b>Target achieved.</b></p> <p><b>The deviation was mainly due to additional unplanned inspections requested by either Provincial or Divisional Commissioner: Inspectorate.</b></p>

# MAJOR HIGHLIGHTS



## INSPECTORATE

- The Inspectorate has surpassed its annual target of inspections by 29% as it conducted 1020 inspections in total for 2014/2015.
- The 2014/2015 financial year also saw the Division's hierarchy being strengthened with the appointment of the first female Divisional Commissioner for the Inspectorate, who imbued the Division with a wealth of operational and support experience regarding policing.
- In order to promote the importance of the Inspectorate towards providing internal assurance to the Department, a strategy was developed and tabled in the Portfolio Committee on Police. This turnaround strategy was approved by the National Commissioner, albeit in the current financial year.

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of repeat audit findings from external assurance providers	Two repeat audit findings	Two repeat audit findings relating to the average national police reaction time to alpha, bravo and Charlie complaints and the quantity of illicit drugs and volume of liquor confiscated as a result of police action.	-	Target achieved.
Percentage completion of audits on the approved internal audit plan	100%	101,4% (291 from a total of 287 planned audits were completed)	1,4%	Target achieved. An additional 50 follow-up audits, one adhoc audit and three stations (IT audit were completed).

**Strategic objective: To regulate the overall management of the department and provide centralised support services.**



**Sub Programme: Ministry, Management, Corporate Support and Civilian Secretariat**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of national safety audits conducted	Conduct 1 safety audit	-	-	Differed to the Civilian Secretariat. Decision taken at the JCPS Cluster and with the National Commissioner.
% improvement of user satisfaction levels	A minimum of 60%	-	-	To be reflected by Statistics SA and Department of Social Development. SAPS to submit performance indicators to be included in the GCIS Tool.



# PERFORMANCE INFORMATION BY PROGRAMME

## PROGRAMME 2: VISIBLE POLICING

## PROGRAMME 2: VISIBLE POLICING



- **Purpose:** Enable police stations to institute and preserve safety and security, and provide for specialised interventions and the policing of South Africa's borders.
- **Strategic objective:** To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.
- **The Visible Policing Programme comprises the following three sub programmes:**
  - *Crime Prevention*
  - *Border Security*
  - *Specialised Interventions*



# Programme 2: Visible Policing



Subprogrammes	Adjusted Estimates R'000	Actual 31 March 2015 R'000	% Spend
Crime Prevention	29 285 351	28 860 634	98.5%
Border Security	1 659 769	1 625 008	97.9%
Specialised Interventions	2 886 416	2 967 392	102.8%
Facilities	3 212 277	3 247 238	101.1%
<b>TOTAL</b>	<b>37 043 813</b>	<b>36 700 272</b>	<b>99.1%</b>

Spending including:

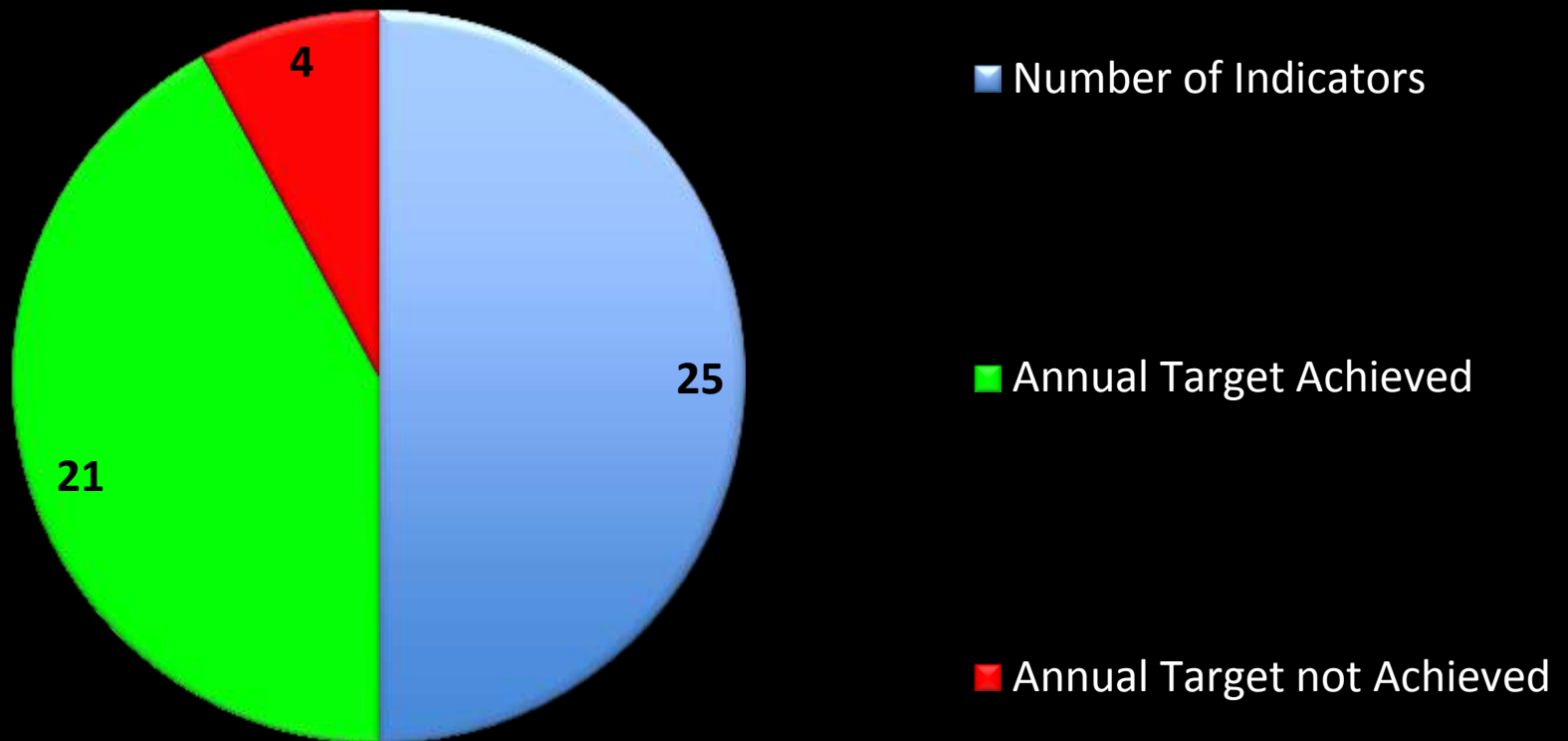
- Crime Prevention including Police Station environment (R 25 billion), Mounted Units (R93 million), Dog Units (R687 million), Railway (R835 million), 10111 Centres (R956 million) and Detainees meals and medical (R194 million)
- Border security (R1,6 billion)
- Specialised Interventions including Task Force (R68 million), Public Order Policing (R2,1 billion), Tactical Response Teams (R281 million) and Air Wing (R215 million)
- Facilities includes: Leases (R1,1 billion), Municipal services (R946 million), Maintenance and Property rates (R1,2 billion)

# PROGRAMME 2: VISIBLE POLICING



## Programme Performance Summary

### PROGRAMME 2: VISIBLE POLICING



**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## **Sub Programme: Crime Prevention**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Number of reported serious crimes	Reduced by 2% to 1 718 191	Overall number of serious crimes decreased from 1 826 967 reported crimes to 1 820 796 reported crimes in 2014/2015 compared to the same period in 2013/2014, a decrease of 0,3%.	Explanation provided in the addendum "An Analysis of the National Crime Statistics, 2014/2015".	<b>Target not achieved.</b>
Number of reported crimes against women	Reduce by 2% to 162 882	168 502 reported crimes.	Explanation provided in the addendum "An Analysis of the National Crime Statistics, 2014/2015".	<b>Target not achieved.</b>
Number of reported crimes against children	Reduce by 2% to 45 888	41 402 reported crimes.	Explanation provided in the addendum "An Analysis of the National Crime Statistics, 2014/2015".	Target achieved.
Number of reported crimes for unlawful possession of and dealing in drugs	Increase by 13% to 264 094	267 034 reported crimes.	Explanation provided in the addendum "An Analysis of the National Crime Statistics, 2014/2015".	Target achieved.

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of stolen/lost firearms recovered in relation to the number of firearms reported stolen/lost, including state-owned firearms	Recover a minimum of 84,3% reported stolen/lost firearms	The recovery rate was 73, 1%. 5 341 stolen/lost firearms were recovered in relation to 7 305 firearms that were circulated as stolen or lost. The figure of 5 341 includes 148 state-owned firearms (107 SAPS firearms	-11,2%	<p><b>Target not achieved.</b></p> <p>Inadequate implementation of internal controls resulting in late circulation of the details of some of the recovered firearms, and in some the details not being circulated at all.</p>

# Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of stolen/robbed vehicles recovered in relation to the number of vehicles reported stolen/robbed	Recover a minimum of 46% reported stolen/robbed vehicles	<p>The recovery rate was 52.9%.</p> <p>68 319 vehicles were circulated as stolen/robbed in 2014/15.</p> <p>36 186 vehicles were recovered by SAPS in 2014/15. Of these, the SAPS were able to positively link 30 667 vehicles to their lawful owners. 5 519 unidentified vehicles, that are in the process of being identified, were also recovered.</p>	6.9%	<p><b>Target achieved.</b></p> <p><b>SAPS carried out targeted police operations to recover stolen/lost vehicles.</b></p>
Percentage of escapees from police custody versus escapees arrested and charged	Not exceeding 0,048%	697 persons escaped from police custody in 2014/2015. The 697 escapees represent 0,041% of the 1 660 833 persons arrested and charged during 2014/2015.	0,007%	<b>Target achieved.</b>

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## **Sub Programme: Crime Prevention**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of applications for firearm licences, permits, authorisation competency certificates and renewals finalised.	90% of applications finalised	94,4% (268 436 from total of 284 331) applications were finalised	4,4%	<p><b>Target achieved.</b></p> <p>The Central Firearms Register had developed a turnaround strategy and a plan of action that, among other things, was to visit the provincial offices and police stations to ensure that applications were brought to the Central Firearms Register for finalisation. More outstanding applications were recovered and brought to the CFR for finalisation in the reporting period.</p>

# Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Average national police reaction time to Alpha, Bravo and Charlie complaints	Alpha complaints reaction time maintained at 19:05 minutes on average	The national average reaction time for alpha complaints (serious complaints in progress) was 18:26 minutes	39 seconds	Target achieved.  This could be attributed to various factors such as the number of complaints attended to and the calculation of the average reaction times based on such reaction to complaints.
	Bravo complaints reaction time maintained at 24:33 minutes on average	The national average reaction time for bravo complaints (serious complaints that already occurred) was 23:13 minutes.	1 min 20 seconds	Target achieved.  This could be attributed to various factors such as the number of complaints attended to and the calculation of the average reaction times based on such reaction to complaints.
	Charlie complaints reaction time maintained at 21:45 minutes on average	The national average reaction time for charlie complaints (other complaints) was 22:01 minutes.	-16 seconds	<b>Target not achieved.</b>  <b>Due to the prioritisation of the Alpha and Bravo complaints, the Charlie complaints tend to be attended to at a later stage.</b>

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of police stations rendering a victim friendly service to victims of rape, sexual offences and domestic violence and abuse based on the set criteria	100% (all police stations)	100% (1 138 police stations are rendering a victim friendly service to victims of rape, sexual offences, domestic violence and abuse).	-	Target achieved.
Quantity of illicit drugs confiscated as a result of police actions	Increase by 3% to: <ul style="list-style-type: none"> <li>• 101 012 kg Cannabis</li> <li>• 318 383 Mandrax tablets</li> <li>• 82 kg Cocaine</li> <li>• 183 kg Crystal meth (Tik-Tik)</li> </ul>	<ul style="list-style-type: none"> <li>• Cannabis = 440 269, 288 kg (350 737, 688 kg and 895 316 Cannabis plants (which is converted = 89 531, 600 kg))</li> <li>• Mandrax = 302 791 tablets</li> <li>• Cocaine = 122, 140 kg</li> <li>• Crystal Meth (Tik-Tik) = 598, 743 kg</li> </ul>	<ul style="list-style-type: none"> <li>• Cannabis 339 257, 288 kg</li> <li>• Mandrax – 15 592 tablets</li> <li>• Cocaine 40, 140 kg</li> <li>• Crystal meth (Tik-Tik) = 415, 743 kg</li> </ul>	<p>Target achieved.</p> <p>The OPAM system was enhanced and processes were implemented to improve the reporting of performance management information, which resulted in more accurate, complete and verified data capturing.</p>



**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Volume of liquor confiscated as a result of police actions	Increase by 3% to 1 372 237lt	1 540 992,583lt were confiscated	168 755,583lt	<b>Target achieved.</b>  The volume of liquor confiscated will depend on the volume of liquor kept at premises. Furthermore, the SAPS conducted high density crime prevention activities countrywide.
Number of police stations where sector policing has been implemented according to the minimum criteria	100%	100% (1 138 from a total of 1 138 police stations) implemented sector policing according to the minimum criteria.	-	<b>Target achieved.</b>

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of operational Community Police Forums implemented at police stations according to set guidelines	100%	100% (1 138 from a total of 1 138 police stations).	-	<b>Target achieved.</b>
Number of rural police stations implementing the minimum criteria of the Rural Safety Strategy pillars	50	Rural Safety Strategy minimum criteria were implemented at 90 of the 218 identified rural police stations.	40	<b>Target achieved.</b>  <b>The implementation of the Rural Safety Strategy commenced during 2011/12 at all police stations classified as either rural and rural-urban-mix police stations but was only included in the Annual Performance Plan as a performance indicator during 2014/15 to monitor implementation at specific rural police stations where the highest incidents of serious and violent crimes occurred.</b>

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Crime Prevention

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Closing of identified unlicensed/illegal liquor premises	100%	100% (37 979) identified unlicensed/illegal liquor premises were closed down.	-	Target achieved.
Number of national crime awareness campaigns conducted	16	Seventeen Crime awareness campaigns were conducted	1	Target achieved.



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YEARS OF POLICING IN A DEMOCRACY

## **VISIBLE POLICING- MAJOR HIGHLIGHTS**

# MAJOR HIGHLIGHTS



## VISIBLE POLICING

EVENT	DESCRIPTION OF EVENT	OUTCOME OR IMPACT
Review of Rural Safety Strategy to provide for an enhanced rural policing model	<b>Rural safety stakeholder</b> engagement sessions facilitated in all provinces to inform review of the Rural Safety Strategy	<ul style="list-style-type: none"> <li>Enhanced and improved Rural Safety Strategy informed by the needs of the rural community</li> </ul>
Department of Traditional Affairs, Houses of Traditional Leaders and SAPS Partnership	Department of Traditional Affairs, Houses of Traditional Leaders and SAPS entered into a partnership to enhance participation in <b>safety and security</b>	<ul style="list-style-type: none"> <li>Involvement of Traditional Leadership structures in safety and security</li> <li>Development of a Strategic Framework to guide the partnership</li> </ul>
SABRIC & SAPS Partnership	The SAPS & SABRIC went into a partnership to address the surge in <b>bank related crimes</b>	<ul style="list-style-type: none"> <li>Stabilisation of bank-related crime in the Witbank area</li> <li>Development of a national Blueprint to address bank related crime</li> <li>Role-out of project to other identified hotspot areas</li> </ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING

EVENT	DESCRIPTION OF EVENT	OUTCOME OR IMPACT
Police Safety Strategy	Strengthening the <b>safety of members</b> of the SAPS	<ul style="list-style-type: none"><li>• Implementation of measures to strengthen and enhance the safety of SAPS members</li></ul>
Sustainment of the implementation of Sector Policing as policing approach	Create a common understanding on <b>Sector Policing</b>	<ul style="list-style-type: none"><li>• Operational Implementation toolkit to guide implementation and maintenance of Sector Policing</li></ul>
Development of Guidelines for policing services to Older Persons	Development of guidelines that police officials may use as reference to direct their crime preventative initiatives and responses when <b>providing services to older persons.</b>	<ul style="list-style-type: none"><li>• Guidelines informed by needs of the service users and mandate of service providers</li></ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING

EVENT	DESCRIPTION OF EVENT	OUTCOME OR IMPACT
Implementation of OPAM system with the functionality to capture data regarding children under 10 involved in crime	<p>Management information system was developed to <b>capture data regarding involvement of children under 10 in criminal matters</b>. Data includes notification of Probation Officers and the nature of crime involvement.</p> <p>Data on children under 10 captured by station members indicating name, station, nature of crime involvement, date of incident, name and contact details of social worker notified.</p>	<ul style="list-style-type: none"><li>• System was developed piloted in Gauteng in 2011 - 2012.</li><li>• Provincial and station workshops were conducted nationwide . All provincial workshops had been conducted by July 2014.</li><li>• User testing conducted until December 2014.</li><li>• Provincial Commissioners informed of the system for implementation and ensuring members registered and use system to capture data (National Commissioner Circular dated 3 February 2015).</li></ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING

EVENT	DESCRIPTION OF EVENT	OUTCOME OR IMPACT
Front Line Service Delivery Project	<p>Enhance service delivery at the <b>front line service delivery</b> points at police stations</p> <ul style="list-style-type: none"> <li>Project initiated by Visible Policing and run as a national project with various role-players</li> <li>Specific police stations identified per province as a starting point (1 per province) and additional stations for roll-out.</li> </ul>	<ul style="list-style-type: none"> <li>Standardised corporate image at the police stations</li> <li>Standardised service delivery at the identified police stations, satellite and contact points</li> </ul>
NCCF	<p>Institute policing actions to address crime via the <b>NCCF</b> structure</p> <p>Compile NCCF instructions (compiled a total of 22 NCCF Instructions during 2014/15) whereby specific instructions were issued to SAPS Operational Role-players to address priority crimes)</p>	<ul style="list-style-type: none"> <li>NCCF Instructions approved</li> <li>Hotspot policing actions instituted</li> </ul>
SAPS 13 Strategy	<p>Management of exhibits in SAPS 13 Stores with <b>focus on decreasing firearms</b></p>	<p>Decrease of firearms in the stores from 116531 to 104 188 (12 343 or - 10,5%)</p>



# MAJOR HIGHLIGHTS



## VISIBLE POLICING: GENDER BASED VIOLENCE & VICTIM EMPOWERMENT

EVENT	DESCRIPTION	OUTCOME OR IMPACT
<p>Impact Study: <b>Domestic Violence Learning Programme (DVLP)</b></p>	<p>Determine the effectiveness of the DVLP in preparing members to deal with Domestic Violence incidents in compliance with the Domestic Violence Act, 1998 and National Instruction 7/1999.</p> <p>The impact study report was circulated to all provinces and divisions for comments and inputs, which were consolidated and returned to Division HRD for consideration to review the DVLP.</p>	<ul style="list-style-type: none"> <li>The impact study concluded that the DVLP should be reviewed and Division HRD indicated that the reviewing process will start in the 2015/2016 financial year.</li> </ul>
<p>Communication material for use at public education and awareness events.</p>	<p>The Domestic Violence (DV) pamphlet is available in all eleven official languages for use during public education and awareness events.</p>	<ul style="list-style-type: none"> <li>The DV pamphlets were distributed to all provinces for use during public education and awareness events.</li> <li>Previously marginalised groups were empowered with information.</li> </ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: GENDER BASED VIOLENCE & VICTIM EMPOWERMENT

EVENT	DESCRIPTION	OUTCOME OR IMPACT
<b>Domestic Violence (DV)</b> posters and pull-up banners to be used for public education and awareness .	DV posters and pull-up banners were developed to inform the public about DV and the options at their disposal if they are victims of DV. The content and design of the DV posters and pull-up banners were approved.	<ul style="list-style-type: none"> <li>Financial authority was granted to print the DV posters and pull-up banners in the 2015/2016 financial year for distribution to all provinces and police stations.</li> </ul>
<b>Domestic Violence (DV) Flow Chart</b>	The DV flow chart was developed to assist members to be compliant to the Domestic Violence Act, 1998 and National Instruction 7/1999. The DV National Instruction was used to develop a flow chart to make it easier for members to be compliant. Division Legal and Policy Services approved the content.	<ul style="list-style-type: none"> <li>Financial authority was granted to print the DV flow charts in the 2015/2016 financial year for distribution to all police stations.</li> </ul>

## MAJOR HIGHLIGHTS



### VISIBLE POLICING: GENDER BASED VIOLENCE & VICTIM EMPOWERMENT

EVENT	DESCRIPTION	OUTCOME OR IMPACT
Domestic Violence (DV) <b>10 point checklist.</b>	The DV 10 point checklist was approved as a quality assurance tool by members and relief commanders in the CSC.	<ul style="list-style-type: none"><li>• Approval was granted to distribute the checklist to all provinces and police stations in the 2015/2016 financial year.</li></ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: K9 & MOUNTED SERVICES

NAME / EVENT / PROJECT / INITIATIVE	SHORT DESCRIPTION OF EVENT / HIGHLIGHT	OUTCOME OR IMPACT
Major Event : National Awards <b>Top Achiever K9</b> and Mounted Ceremony	To award the top performing K9 handlers and Mounted riders.	<p><b>The following awards were handed over at the ceremony:</b></p> <ul style="list-style-type: none"> <li>• Top three Achievers K9</li> <li>• Top three Achievers Mounted</li> <li>• Seven (7) Operational K9 handlers above age 55</li> <li>• Four (4) Operational K9 handlers above age 55</li> <li>• Special Award handed to three member for the outstanding work and contribution to the K9 and Mounted Environment.</li> </ul>
International events coordinated: deployments of search and rescue K9 handlers and dogs	Four Search and Rescue K9 handlers and dogs deployed to Tanzania for the underground search of a missing miner.	<ul style="list-style-type: none"> <li>• The miner was found by the Tanzania Search and Rescue Team before the handlers could arrive at the mines. He was hanging on the electrical cord of his headlight. He was at about 500 meters underground.</li> <li>• It was not clear whether he committed suicide or murdered.</li> </ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: EMERGENCY RESPONSE SERVICES

EVENT	DESCRIPTION	OUTCOME OR IMPACT
<b>International kidnapping of the Pierre Korkie Family</b>	The South African Couple were kidnapped by militants and kept as hostages Hostage Negotiators from the South African Police Service assisted various International Negotiators during the negotiations	One Hostage was released and one was killed
<b>Bangladeshi Kidnapping</b>	Two Bangladesh national were kidnapped and held Hostage in Pretoria Gauteng Hostage Negotiators assisted during the Negotiations	Two Bangladeshi Nationals were released and 8 perpetrators were arrested
<b>International: Nigerian church building Collapse</b>	South African citizens were killed during the Nigerian Church incident Members of the South African Police Service Disaster Management assisted during the repatriation of the deceased	The families were assisted in ensuring proper burial of their loved ones
<b>3 people distressed at the Empangeni Island</b>	3 people were trapped at an island in Empangeni during heavy Thunderstorms	Water Policing members rescued 3 people from drowning at the Empangeni Island
<b>3 people drowning in Taxi in Vaal Rand Klip rivier</b>	A Taxi reared off the road and raced toward the Klip rivier Dam with 3 people	3 people were rescued from a sinking Taxi in Kilp Rivier Dam in the Vaal Rand

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: RAPID RAIL POLICE

EVENT	DESCRIPTION	OUTCOME OR IMPACT
<b>Cable theft operation</b>	Members of Rapid Rail Unit were performing an operation of scrap metal visits around Elandsfontein area next to S.A Scrap Metal. Members stopped the driver of a white Ford Corrie bakkie with registration number <b>SJP 998 GP</b> with two occupants and found copper cables inside the Ford Corrie bakkie.	<p>Two suspects were arrested . The recoveries were as follows:</p> <ul style="list-style-type: none"> <li>• Telkom cables weighed 118 kg and estimated value of R50 037.67</li> <li>• Eskom cables weighed 280 kg and estimated value of R12 535.00</li> <li>• Transnet cables weighed 692 kg and estimated value of R39 790.00</li> <li>• The seriousness in addressing cable theft in Gauteng province was displayed.</li> <li>• Cable stolen was positively identified by the role players.</li> <li>• The vehicle used was confiscated as an exhibit for being used in the commission of crime.</li> </ul>
<b>Cable theft operation</b>	Cable Theft Task team from the <i>Rapid Rail Gauteng</i> raided an identified problematic Cable Theft Dealer.	<p>On searching the premises the members found Copper Cable weighing 457 kg that was positively identified by a member of Jhb City Power as their stolen property. The value of the property is valued at R 44 339.80. The suspect was detained for possession of stolen copper cable and bribery.</p>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: SECOND HAND GOODS

EVENT	DESCRIPTION	OUTCOME OR IMPACT
NICOC Partnership	<p>Development of a value chain in terms of Non-Ferrous Metal related crime</p> <p>From 2014-06-01 to 2015-03-31 a Value Chain in regard to NFM Crimes was developed and finalized which was an instruction from the NATJOINTS Chairperson. FLASH (SHG) facilitated the process.</p>	<ul style="list-style-type: none"><li>• The Value Chain was developed in conjunction with the following role-players: NICOC, various parastatals, BAC, the Hawks, Crime Intelligence, Detectives and FLASH (SHG).</li></ul>
IMBIZO: Masoya Stadium in Whiteriver	<p>The Minister of Police introduced the new SHG Act to the community highlighting the illegal trade in stolen property.</p> <p>The IMBIZO was conducted on 2014-12-17 and was an initiative from the Minister's office. National SHG Control distributed leaflets and Z-Cards.</p>	<ul style="list-style-type: none"><li>• The community of White river (Masoya Village) responded positively with a high number of people attending (MEC for community Safety, local council and Major attended).</li></ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: LIQUOR, DIVERS & MISCELLANEOUS SERVICES

EVENT	DESCRIPTION	EVENT
Inter-departmental Awareness campaigns	<p>Awareness campaign on substance abuse</p> <p>Awareness campaign on compliance with the Liquor Act 27 of 1989</p> <ul style="list-style-type: none"> <li>• 20 June 2014 in Barberton : DTI and SAPS</li> <li>• To address the harmful effects of substance abuse on the youth of SA</li> <li>• Youth month substance abuse awareness campaign</li> <li>• 150 Youth attendees</li> <li>• 13 February 2015: SAPS and Provincial Liquor Board North West</li> <li>• Campaign to address compliance by liquor traders with the provisions of the Liquor Act No 27 of 1989</li> <li>• 250 Traders attendees</li> </ul>	<ul style="list-style-type: none"> <li>• Create awareness of the negative impact of substance abuse can have on the lives of the youth</li> <li>• Enhance compliance by licensed liquor traders</li> </ul>



# MAJOR HIGHLIGHTS



## VISIBLE POLICING: LIQUOR, DIVERS & MISCELLANEOUS SERVICES

EVENT	DESCRIPTION	EVENT
Inter-departmental liquor control enforcement operations (SAPS, DTI and Provincial Liquor Boards)	<p>To reduce and disrupt the illegal selling, distribution and manufacturing of liquor in SA</p> <ul style="list-style-type: none"><li>• Project date: 1 April 2014 to 31 March 2015</li><li>• National Liquor Control</li><li>• Unlicensed liquor premises closed down - 37 490</li><li>• Unregistered liquor distributors closed down - 368</li><li>• Unlicensed liquor manufacturers closed down - 121</li></ul>	<ul style="list-style-type: none"><li>• Supply reduction in terms of availability of liquor within illegal liquor trade environment</li></ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: CENTRAL FIREARM REGISTER

EVENT	DESCRIPTION	EVENT
Re-establishment of Application Verification Section within CFR	<p>To have control of the applications received at CFR</p> <p>February 2015 the AVS started to receive applications and distributed them to the Registration to be registered before been dispatched to the Regions</p>	<ul style="list-style-type: none"> <li>To ensure that complete and registered applications are received and finalised at CFR</li> </ul>
Turn around Strategy	<p>To develop the Turn around Strategy which enhance service delivery at CFR</p> <p>September 2014 the Action Plan was developed and presented to the Portfolio Committee</p>	<ul style="list-style-type: none"> <li>Service delivery was enhanced and proper processes were put in place to</li> </ul>
Stakeholders Engagement	<p>To develop the stakeholder's engagement</p> <p>March 2015 the stakeholder engagement were developed to broaden relationship between CFR and Stakeholders</p>	<ul style="list-style-type: none"> <li>The Stakeholders Engagement Strategy was finalised and presented to the External Stakeholders.</li> </ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING: CENTRAL FIREARM REGISTER

EVENT	DESCRIPTION	EVENT
Conducting of a work session	<p>Worksession regarding long outstanding applications were attended</p> <p>23 January 2015 a work session was conducted at 540, Midcity Building, nine Provincial Commanders and seven Region Commanders from CFR attended</p>	<ul style="list-style-type: none"> <li>Long outstanding applications ending until the end of 2014/2015 financial year were finalised between CFR and Provinces.</li> </ul>
Communication Strategy	<p>Developed Communication Strategy</p> <p>The Strategy was developed to enhance communication with the targeted public on safety issues relating to firearms and legislative requirements</p>	<ul style="list-style-type: none"> <li>Pamphlets were drafted and distributed</li> </ul>
DFO Training programme	<p>Developed DFO Training programme</p> <p>March 2015 a DFO Training Programme was developed to train members within Provinces</p>	<ul style="list-style-type: none"> <li>Training commenced and still continuing.</li> </ul>
Conducting of Awareness Campaigns	<p>Awareness Campaigns on the use and safety of firearms were conducted</p> <ul style="list-style-type: none"> <li>Issuance of media statements and utilisation of other platforms</li> </ul>	<ul style="list-style-type: none"> <li>12 media statements issued, including utilisation of other platforms.</li> </ul>

# MAJOR HIGHLIGHTS



## VISIBLE POLICING

EVENT	DESCRIPTION	EVENT
International Firearm Destruction Day 9 July	<p>Coordinated the simultaneous international firearm destruction</p> <p>Firearm audits were conducted in provinces in respect of firearms earmarked for destruction</p>	<ul style="list-style-type: none"><li>• Destruction of firearms was postponed whereby the event took place on the 16<sup>th</sup> of January 2015, destroying a total of 9 477 firearms</li></ul>
SARPCCO Conference 19-21 October 2014	<p>The Section Firearm Compliance, Sub-Section: Policy Development participated in the event</p> <p>Exhibition was conducted relating to compliance of the Firearm Legislation</p>	<ul style="list-style-type: none"><li>• Attendees were sensitized with regard to firearm compliance and enforcement</li></ul>



## **OPERATIONAL RESPONSE SERVICES**

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Border Security

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of crime-related hits reacted to as a result of Movement Control System (MCS) and Enhanced Movement Control System (EMCS) screening on wanted persons/circulated stolen or robbed vehicles	Maintain 100% reaction to hits (persons)	Reached to 100% crime-related hits as a result of MCS screening on 2 746 wanted persons.	-	Target achieved.
	Maintain 100% reaction to hits (vehicles)	Reacted to 100% crime-related hits as a result of MCS screening on 3 874 circulated stolen or robbed vehicles.	-	Target achieved.

# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

- 100% crime-related hits as a result of MCS screening on **2 746** *wanted persons*.
- 100% crime-related hits as a result of MCS screening on **3 874** circulated *stolen/robbed vehicles*.
- **Resulting** in the arrest of 626 wanted persons and the confiscation of 309 stolen/robbed vehicles.

# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

To enhance the national security and territorial integrity of the RSA a total number of 3 775 crime prevention and combating actions were conducted at ports of entry.

- Additional actions and day-to-day activities included:
  - 977 roadblocks;
  - 50 191 vehicle patrols;
  - 1 297 vehicle check points;
  - 53 214 foot patrols;
  - 784 borderline patrols;
  - 1 500 vessel patrols; and
  - 13 592 perimeter inspections.



# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

Successes achieved at ports of entry for the period 1 April 2014 – 31 March 2015:

- **17 131** arrests comprising of:
  - 80 arrests for possession of illegal firearms;
  - 18 arrests for possession of illegal ammunition;
  - 1 147 arrests for possession of illicit drugs;
  - 270 arrests for possession of stolen/hijacked vehicles;
  - 13 474 arrests for undocumented persons;
  - 184 arrests for possession of illegal goods;
  - 160 arrests for maritime-related offences;
  - 1 765 arrests for other crimes; and
  - 33 arrests for stock theft.

# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

Confiscations and recoveries at ports of entry:

- 81 illegal firearms;
- 5 610 rounds of ammunition;
- 18,517 kg of Heroin;
- 423, 025 kg of Cocaine;
- 637,757 kg & 40 lt of Liquid Crystal Meth;
- 12 629,382 kg dry Cannabis;
- 1 492 Ecstasy tablets; and
- 1 634 Mandrax tablets;

# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

OR Tambo International Airport and Durban Harbour Ports of Entry have a Detective Service capacity to investigate cases reported.

- During the reporting period OR Tambo International Airport secured the conviction of 98 accused in drug related cases, resulting in 985 years imprisonment.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: BORDER SECURITY

Profiled vehicles, containers and cargos/consignments searched:

- 460 478 vehicles (land ports);
- 22 700 containers (sea ports);
- 51 370 cargo (air ports);
- 882 237 vehicles;
- 24 164 containers; and
- 78 832 cargo were searched.

# Major Highlights



## SUB PROGRAMME: BORDER SECURITY

The table below provides a breakdown of the 24 arrests effected for corruption at the Ports of Entry:

Port of Entry	Number of SAPS members	Other
Beit Bridge	4	-
Durban Harbour	2	2 civilians
Ramatlabama	-	2 Custom officers
Vioolsdrift	1	1 Custom officer
ORTIA	2	3 Immigration Officers 1 Security officer
Jeppes Reef	1	-
Skilpadshek	-	1 Custom officer
Pafuri	3	-
Cape Town International Airport	1	-
Total	14	10

**Strategic Objective: To discourage all crimes by providing a proactive and responsive policing service that will reduce the levels of priority crimes.**



## Sub Programme: Specialised Interventions

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
<b>Percentage of medium to high-risk incidents stabilised in relation to requests received: Medium risk threat: a situation where information indicates that serious bodily harm or death could be inflicted and should be resolved with tactical capabilities.</b>				
National Intervention Unit	100%	100% incidents stabilised (2 203)	-	Target achieved
Special Task Force	100%	100% incidents stabilised (254)	-	Target achieved
Public Order Police Unit	100%	100% incidents stabilised (14 740) requests including 2 289 unrest-related and 12 451 peaceful-related incidents).	-	Target achieved
Percentage of safe delivery of valuable and/or dangerous cargo in relation to the number of cargo protection.	100% protection provided without security breaches.	100% protection was provided to 174 cargos with no security breaches.	-	Target achieved

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

**17 197** medium to high-risk incidents were attended to and successfully stabilised comprising of:

- **National Intervention Unit**

- 2 203** medium to high-risk incidents were attended to and successfully stabilised:

- 1 618 interventions to police stations and other government departments;
    - 366 deployments to escort dangerous awaiting trial detainees or sentenced prisoners; and
    - 219 support to Protection and Security Services and Presidential Protection Services and/or events

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- Successes: NIU interventions resulted in:
  - 378 arrests
  - recovery of 134 firearms
  - 4 101 rounds of ammunition
  - recovery of 13 stolen/robbed vehicles
- NIU self-initiated operations:
  - 1 173 self-initiated operations, resulted in 370 arrests and recovered 117 firearms, 1 556 rounds of ammunition, and 46 stolen/robbed vehicles.



# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

### Successes: NIU

- Major highlights included:
  - the arrest of a suspect in Ezakheni, KZN on 20 August 14 - the suspect is wanted in connection with a triple murder;
  - during the 2014 election deployment duties, the following successes were achieved in Eastern Cape, Western Cape and KwaZulu-Natal:
    - 4 arrests comprising of 2 murder suspects; 1 attempted murder suspect; 1 in possession of illegal firearms.
    - confiscations of 3 illegal firearms; 59 rounds of ammunition;
    - suspect arrested on 6 November 2014 in possession of illicit drugs 100.864kg of Tik-Tik at an estimated value of R220 000.00 and cash to the value of R26 000.00

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **Special Task Force**

254 medium to high-risk incidents were attended to and successfully stabilised comprising of:

- 27 hostage situations operations;
- 166 incidents stabilised in the category acts of terror, organised crime and serious and violent crime incidents;
- 55 VIP protection assistance operations; and
- 6 search-and-rescue operations.

### Public Order Police

- 14 740 medium to high-risk incidents stabilised comprising of:
  - 2 289 unrest-related incidents
  - 12 451 peaceful-related incidents
- Successes:
  - 3 389 arrests during the 2 289 unrest-related incidents.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **Public Order Police: Upgrading of equipment**
  - procurement and distribution of 11 Long Range Acoustic Devices (LRAD).
  - procurement of 65 audio (voice) recording devices.
  - procurement of 12 video cameras and accessories, surveillance equipment.

- **Public Order Police: Training**

- 425 POP members successfully completed the POP Refresher training.
- 854 POP members and 14 POP Platoon commanders successfully completed POP Crowd Management training.
- 23 POP members successfully completed Long Range Acoustic Device (LRAD) training.
- 98 POP Information Officers have been trained on the new POP Information Officers course .

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **Air Wing**

- **Sprayed 529.2 hectares of cannabis fields in the Eastern Cape**

- **6 456 hours were flown comprising of:**

- **5 251.7 operational hours for crime-related matters such as:**

- 1 557.1 call outs (airborne assistance such as armed robberies, house robberies, hijacking, vehicle and stock theft);
  - 1 755.7 crime prevention operations;
  - 1 399.1 planned operations; and
  - 539.8 assistance to specialised forces.

- **1 204.3 non—crime related flights such as:**

- 443.4 communication flights;
    - 28.0 shows;
    - 421.9 training; and
    - 311.0 maintenance flights.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **External deployment to neighbouring countries**

- 86 members were deployed for the African Union/United Nations Peacekeeping Missions in Darfur, Sudan, South Sudan and Somalia.
- 170 members were deployed for the SAPS supported SADC Organ on Politics, Defence and Security on the SADC Troika intervention deployment in the Kingdom of Lesotho.
- 85 SAPS members were deployed to participated in the SADC Electoral Observer Missions.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **Tactical Response Teams**
  - provide protection to 1 766 cargos;
  - escorted 1999 dangerous prisoners;
  - assisted in 1 154 crowd management related incidents; and
  - provided assistance to other units in 2 513 interventions
- **Successes resulted in:**
  - 8 311 arrests;
  - Confiscated 24 409,059 kg Cannabis, 9 187.5 Mandrax tablets and 3, 575 Crystal Meth;
  - Recovered 646 stolen/lost firearms; and
  - Recovered 290 stolen/robbed vehicles



# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **Tracking Teams**
  - Successes resulted in:
    - 2 262 arrests on wanted suspects for serious and violent crimes.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **National Operational Coordination**
  - Managed the planning, coordination and executing of 83 national and local operations;
  - 65 events in terms of the Safety at Sports and Recreational Events Act, 2010; and
  - 9 cabinet approved major events.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **National Operational Coordination**
  - The following events are highlighted:
    - **National & local operations**
      - Operation Duty Calls focussing on the safeguarding of the community during the festive season from 15 October 2014 (pre-holiday season) to 28 March 2015 post-holiday season.
      - Operation Paseka focussing on safeguarding of the community and national roads during the Easter festive season.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: SPECIALISED INTERVENTIONS

- **National Operational Coordination**
  - The following events are highlighted:
    - **National & local operations**
      - The NATJOINTS successfully managed and concluded the recovery and repatriation process of deceased South African citizens after the collapse of a guesthouse, located within the Synagogue Church of All Nations (SCOAN) premises in Lagos Nigeria on Friday, 12 September 2014. This resulted in 116 people killed of whom 81 South African citizens and 4 persons travelling with South African travel documents. An undeclared number were injured, amongst them 26 South Africans (25 of which were airlifted, during a Mass Casualty Aero-Medical Evacuation, for medical treatment in South Africa). This led to the biggest single repatriation of South African deceased ever when the mortal remains of 85 persons were repatriated.
      - Coordinating SAPS deployment to the Kingdom of Lesotho in the normalisation of the relation between the Lesotho Security Services.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: OTHER SPECIALISED INTERVENTIONS

- **National Operational Coordination**
  - **Events in terms of the Safety at Sports and Recreational Events Act, Act 2 of 2010 :**
    - Presidential Inauguration at the Union Buildings in Pretoria, Gauteng, 24 May 2014.
    - SARPCCO Technical Organs meeting hosted by the SAPS National Commissioner as the newly appointed chairperson at St George's Hotel in Centurion, Gauteng, 4 – 5 March 2015.
    - 103<sup>rd</sup> ANC Birthday Rally at the Cape Town International Conference Centre, Western Cape, 6 - 10 January 2015.
    - Repatriation from Moscow and reburial funeral service of:
      - Moses Kotane (Secretary-General of the South African Communist Party) at Pella, Northern Cape, 14 March 2015; and
      - John Beaver Marks (Leader of the Communist and National Liberation Movements of the Republic of South Africa) at Ventersdorp, North West, 22 March 2015.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: OTHER SPECIALISED INTERVENTIONS

- **National Operational Coordination**
  - Operations over extended periods during the 2014/15 financial year:
    - Operation Lungisa: 11 operations were executed focussing on decreasing crime through high visibility operations in the city centres in all the provinces.
    - Intervention Operations in the Eastern and Western Cape focussing on gangsterism.
    - Operation Rhino IV a specialised inter-departmental intervention in the Kruger National Park by special forces focussing on the combating of rhino poaching.

# MAJOR HIGHLIGHTS



## SUB PROGRAMME: OTHER SPECIALISED INTERVENTIONS

### National Operational Coordination

- Cabinet approved major events:
  - National and Provincial Elections, 7 May 2014.
  - National Police Commemoration Day, 7 September 2014.
  - State of the Nations Address, 14 February 2015.



## PERFORMANCE INFORMATION BY PROGRAMME

### **PROGRAMME 3: DETECTIVE SERVICE**



## PROGRAMME 3: DETECTIVE SERVICE



- **Purpose:** Enable the investigative work of the South African Police Service, including providing support to investigators in terms of forensic evidence and the Criminal Record Centre.
- **Strategic objective:** Contribute to the successful prosecution of crime, by investigating, gathering and analysing evidence, thereby increasing the detection rate of priority crime.
- **The Detective Services programme comprises the following four SUB PROGRAMMES:**
  - *Crime Investigations*
  - *Specialised Investigations*
  - *Criminal Record Centre*
  - *Forensic Science Laboratory*

# Programme 3 : Detective Service



Subprogrammes	Adjusted Estimates R'000	Actual 31 March 2015 R'000	% Spend
Crime Investigations	10 163 953	10 115 143	99.5%
Criminal Record Centre	1 988 031	2 015 769	101.4%
Forensic Science Laboratory	1 637 692	1 736 564	106.0%
Specialised Investigations	1 343 319	1 282 249	95.5%
<b>TOTAL</b>	<b>15 132 995</b>	<b>15 149 725</b>	<b>100.1%</b>

Spending including:

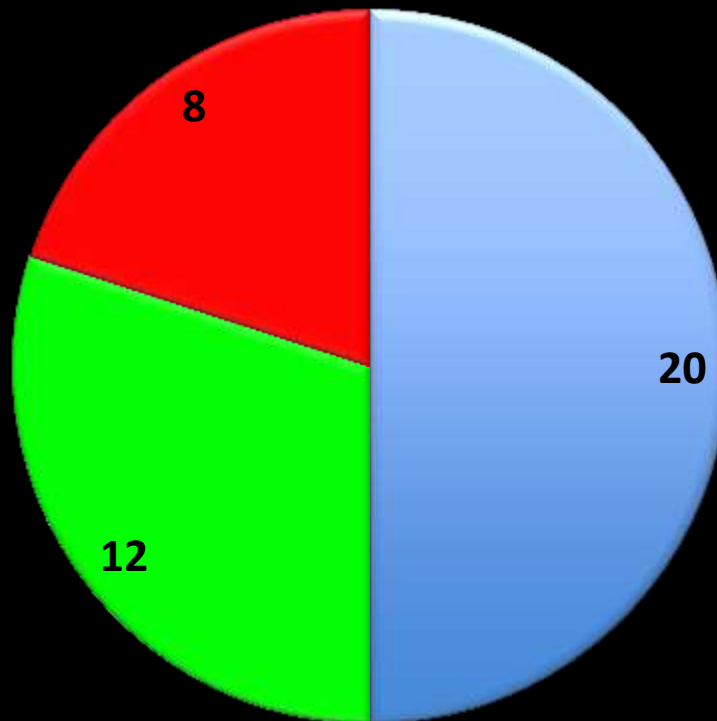
- Crime investigations (R10,1 billion) includes General Investigations (R 8,3 billion), Family Violence and Child Protection Units (R 809 million), Vehicle Theft Units (R432 million) and Stock Theft Units (R 451 million)
- Forensic Science Laboratory and Criminal Record Centre including CJS expenditure (R3,7 billion)
- Specialised Investigations through the enhancement of DPCI functions (organised, commercial, etc.) (R1,3 billion)

# PROGRAMME 3: DETECTIVE SERVICE



## PROGRAMME PERFORMANCE SUMMARY

### PROGRAMME 3: DETECTIVE SERVICE



■ Number of Indicators

■ Annual target achieved

■ Annual Target not achieved



20

YEARS OF POLICING IN A DEMOCRACY

## **CRIME INVESTIGATIONS: DETECTIVE SERVICE**

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime.**

**Sub Programme: Crime Investigations**

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Detection rate for serious crimes	41% (858 405)	37,40% (820 598 from a total of 2 194 207)	-3,6%	<p><b>Target not achieved.</b></p> <p>Inadequate command and control in the investigative value chain. Secondary contributors could be the noticeable resignations of investigating officers, whilst losses in figures are not that significant, it should be noted that skills replacement in this area is a protracted process. These losses are also universal to other areas. Human Resource Management and Government Employee Pension Fund are addressing the issue.</p>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## SUB PROGRAMME: Crime Investigations

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of trial-ready case dockets for serious crimes	68,50% (261 109)	63,63% (237 362 from a total of 373 037)	-4,87%	<p><b>Target not achieved.</b></p> <p><b>Inadequate command and control in the investigative value chain. Secondary contributors could be the noticeable resignations of investigating officers, whilst losses in figures are not that significant, it should be noted that skills replacement in this area is a protracted process.</b></p> <p><b>Furthermore, forensic reports from the Department of Health and other external service providers are outstanding for long periods. Examples of these reports include post mortem reports and external social workers reports.</b></p>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Conviction rate for serious crimes	87,61% (166 500)	87,78% (154 333 from a total of 175 814)	0,17%	<p>Target achieved.</p> <p>An integrated approach between Investigating Officers, Prosecutors and support received by the Forensic Science Laboratory has yielded positive results in securing convictions.</p>
Detection rate for crimes dependent on police action for detection	99,47% (346 403)	99,62% (351 241 from a total of 352 575)	0,15%	<p>Target achieved.</p> <p>Increased Joint Operations conducted</p> <p>Continued support from the community through whistleblowing, Crime Stop and the Crime Line.</p>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of trial-ready case dockets for crimes dependent on police action for detection	64,50% (138 279)	55,89% (122 559 from a total of 219 304)	-8,61%	<p><b>Target not achieved.</b>  <b>In addition to the above the following also impact on the non-achievement of this target:</b></p> <ul style="list-style-type: none"> <li>• Long outstanding Forensic Reports from the Department of Health specifically for cases of driving a motor vehicle whilst under the influence of alcohol (toxicology reports)</li> <li>• Inadequate command and control in the investigative value chain.</li> </ul>



**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Conviction rate for crimes dependent on police action for detection	97,10% (139 430)	97,18% (141 775 from a total of 145 884)	0,08%	<p>Target achieved.</p> <p>An integrated approach between Investigating Officers, Prosecutors and support received by the Forensic Science Laboratory has yielded positive results in securing convictions.</p>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Detection rate for crimes against women 18 years and above (Murder, attempted murder, all sexual offences, common assault and assault GBH)	75,40% (298 633)	74,41% (144 232 from a total of 193 832)	-0,99%	Target not achieved. Inadequate command and control in the investigative value chain. Secondary contributors could be the noticeable resignations of investigating officers, whilst losses in figures are not that significant, it should be noted that skills replacement in this area is a protracted process. Furthermore due to the nature of these crimes, victims at times are too traumatised to assist with the investigation & identification of perpetrators which make it difficult to detect these crimes.
Percentage of trial ready case dockets for crimes against women 18 years and above (Murder, attempted murder, all sexual offences, common assault and assault GBH)	68,15% (82 673)	63,27% (37 488 from a total of 59 254).	-4,88%	Target not achieved. The reason for not achieving the targets is that some forensic reports from the Department of Health and other external service providers are outstanding for long periods. For example, post mortem reports and external social workers reports.

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Conviction rate for crimes against women 18 years and above (Murder, attempted murder, all sexual offences, common assault and assault GBH)	82,67% (46 822)	82,68% (19 666 from a total of 23 786)	0,01%	Target achieved.
Detection rate for crimes against children under 18 years (Murder, attempted murder, all sexual offences, common assault and assault GBH)	69,95% (74 937)	69,45% (35 943 from a total of 51 754)	-0,50%	<b>Target not achieved.</b> Inadequate command and control in the investigative value chain. Secondary contributors could be the noticeable resignations of investigating officers, whilst losses in figures are not that significant, it should be noted that skills replacement in this area is a protracted process. Some victims are too traumatised to assist with the investigation and identification of perpetrators which makes it difficult to solve these crimes.

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of trial-ready case dockets for crimes against children under 18 (Murder, attempted murder, all sexual offences, common assault and assault GBH)	66,65% (40 116)	60,07% (17 808 from a total of 29 646).	-6,58%	<p><b>Target not achieved. Inadequate command and control in the investigative value chain. Secondary contributors could be the noticeable resignations of investigating officers, whilst losses in figures are not that significant, it should be noted that skills replacement in this area is a protracted process. In addition some forensic reports from the Department of Health and other external service providers are outstanding for long periods, for example post mortem reports.</b></p>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **SUB PROGRAMME: Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Conviction rate for crimes against children under 18 (Murder, attempted murder, all sexual offences, common assault and assault GBH)	75,20% (13 174)	76,05% (5 962 from a total of 7 840)	0,85%	<b>Target achieved.</b> <b>An integrated approach between investigating officers, prosecutors and support received by the Forensic Laboratory has yielded positive results in securing convictions.</b>

# MAJOR HIGHLIGHTS



## General Crime Investigations

- A total of 363 life sentences involving 288 persons were secured during by General Investigations.
- Life sentencing were imposed for the commission of the following crimes:
  - 258 life sentences for Murder,
  - 65 for Rape,
  - 32 for House Robbery,
  - 1 for Business Robbery and
  - 7 for Armed Robbery
- An overview of the successes achieved as a result of investigative & forensic capability is reflected on ***page 231 to page 238 on the Annual report 2014/2015***

# MAJOR HIGHLIGHTS



## Family Violence , Child Protection and Sexual Offences Investigations (FCS)

- A total of 680 life sentences involving 451 persons were secured by the FCS during the reporting period.
- Life sentencing were imposed for the commission of the following crimes :
  - 6 life sentences for Murder
  - 657 for Rape
  - 10 for House Robbery
  - 7 for Armed Robbery
- An overview of the successes achieved as a result of investigative & forensic capability is reflected on ***page 231 to page 238 on the Annual report 2014/2015.***

# MAJOR HIGHLIGHTS



## Family Violence , Child Protection and Sexual Offences Investigations

### COMMUNITY OUTREACH PROGRAMMES

- During April 2014, the FCS Head Office team painted the Tsepang Children's Home in Vereeniging and donated clothes and money to the children.
- On 10 April 2014 the FCS team were invited to the Institute for Children with disabilities Evaton at Sebokeng where the Vaal Biker Commanders were handing over the keys for the house they built for the Institute for Children with Disabilities



# MAJOR HIGHLIGHTS



## Family Violence , Child Protection and Sexual Offences Investigations

- The FCS Conference, held in Mpumalanga from 11 to 15 August 2014, was attended by FCS commanders, forensic investigators and many professional speakers and facilitators with a view to enhancing skills to effectively prevent and investigate crimes against the vulnerable.
- During the conference members attending the conference joined the local members and held a operation. The operation netted 188 suspects for crimes such as assault with intent to do grievous bodily harm, assault common, housebreaking, unlawful possession of firearms and drugs.

# MAJOR HIGHLIGHTS



## Specific Crime Investigations

### Stock Theft: Recoveries

Stock recovered	Stolen	Value (R)	Recovered	Value (R)
Cattle	55 495	577 148 000	22 509	234 093 600
Sheep	84 373	143 434 100	20 896	35 523 200
Goats	34 407	67 093 650	9 631	18 780 450
Total	174 275	787 675 750	53 036	288 397 250

## Specific Crime Investigations

### Endangered Species

- **Accused is sentenced to 77 years imprisonment.**

The recent sentencing of 77 years imprisonment for a convicted rhino poacher in Nelspruit is indeed an accolade to be celebrated. In this case, the accused was incarcerated to 15 years imprisonment for murder, 10 years for each of the three charges of the illegal hunting of Rhino, eight years for the theft of Rhino horn, 15 years for illegal possession of firearms, seven years for the illegal possession of ammunition including two years for trespassing into the Kruger National Park.

# MAJOR HIGHLIGHT



## National Investigation Unit

This unit focussed on amongst other things airport following and subsequent robbery on foreign nationals:

The following was achieved :

- 6 cases of armed robbery 19 with arrests
- 3 cases of murder with 4 arrests

A project was registered in Limpopo province that targeted corrupt SAPS members who escorted people transporting illegal cigarettes.

- 20 police officers were arrested.
- The accused are currently appearing in court in Limpopo Province

# MAJOR HIGHLIGHTS



## CRIME STOP

The Crime Stoppers South Africa program consists of the SAPS's Crime Stop program and the PRIMEDIA Crime Line programs combined. In October 2014 Crime Line and the SAPS hosted the Crime Stoppers' International conference in Cape Town.

More than 500 delegates attended the conference which included delegates from the USA, Australia, the Netherlands, the Hague, Saipan, Canada, Bermuda, Jamaica, Barbados, Harare, Nigeria to name but a few.

The Crime Stoppers' International Board declared the conference as one of the best and memorable in the almost 40-years of Crime Stoppers' International's existence.

**Crime Stoppers South Africa received two International media awards and one productivity award for the most cases solved due to tip-offs for programs exceeding a population of 3 million**



## **PROGRAMME 3: SPECIALISED INVESTIGATIONS: DIRECTORATE FOR PRIORITY CRIME INVESTIGATION**

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **Sub programme: Specialised Investigations Crime Investigations**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of trial-ready case dockets for fraud and corruption for individuals within the JCPS Cluster	40%	(1 215/1 712) 70,96%	30,96%	Target achieved. Dedicated effort by investigating officers to focus on and finalise older cases.
Detection rate for serious commercial crime-related charges	Increase by 10% to 62%	94,8%	32,8%	Target achieved. <ul style="list-style-type: none"><li>• Monthly evaluation of the members' performance (monthly production sheet)</li><li>• Prioritisation of cases;</li><li>• Continuous monitoring of crime reported;</li><li>• Continuous discussion with investigators about the national baseline/target of the component's (performance);</li><li>• Prosecutor guided investigation with Specialised Commercial Crime Units (multi-disciplinary approach)</li></ul>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime.**



## Sub Programme: Specialised Investigations

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of trial ready case dockets for serious commercial crime-related chargers	Increase by 12% to 44%	58,8%	14,8%	Target achieved. <ul style="list-style-type: none"> <li>• Proper screening of cases;</li> <li>• Monitoring of the SAPS 6;</li> <li>• Investigate to arrest as opposed to arresting to investigate (i.e. arresting suspects only after all investigation has been completed).</li> </ul>



**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime.**



## Sub Programme: Specialised Investigations

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of registered serious organised crime project investigations	42% of registered projects successfully terminated	48,44% (from a total of 64)	6,44%	<p>Target achieved.</p> <ul style="list-style-type: none"> <li>• Quality driven projects and a multidisciplinary approach.</li> <li>• Improved work relations and communication with internal and external role players;</li> <li>• Effective investigation methodology .</li> </ul>

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime.**



## Sub Programme: Specialised Investigations

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of serious commercial crime-related trial-ready cases where officials are involved, including procurement fraud and corruption.	25 trial ready cases	30 trial ready cases	5	<p>Target achieved.</p> <p>Target achieved due to constant monitoring of case plans and cases that were identified that met the criteria for ACTT priority case intake.</p>
Value of amount involved in procurement fraud and corruption-related cases	More than 5 million in assets	R2 226 199 045 (billion)	R1 726 199 045 (billion)	<p>Target achieved.</p> <p>The value of the cases investigated by the ACTT are high in value.</p>

# Directorate for Priority Crime Investigation



## NARRATIVE

The Organised Crime Investigation Units (OCIU), are responsible for the prevention and investigation of organised crime-related activities extending from illegal drugs; plundering precious metals and diamonds; smuggling firearms and weapons; human trafficking; money laundering; specific violent crime; non-ferrous metals; vehicle-related crime; endangered species; crimes against the state; and related crime.

.Serious organised crimes are addressed via the Organised Crime Project Investigations (OCPI), which is registered on the identification of a criminal syndicate/organised criminal group committing serious crime in an organised fashion. An OCPI is registered to allow for the application of covert and overt investigative techniques during the investigation process in gathering sufficient evidence against the members of the criminal syndicate. The objective of the OCPI is to dismantle the functioning of the criminal syndicate by prosecuting its members and forfeiting assets obtained through illicit activities.

# Directorate for Priority Crime Investigation



## Cont...

- During the reporting period 2 049 persons were arrested for organised crime-related activities and 558 convictions were secured.
- **NARCOTICS**
  - Fifty seven (57) clandestine drug laboratories were dismantled of which 31 of the labs were hydroponic laboratories and 26 were other synthetic chemical laboratories.
  - A total of 324 persons were arrested for drug-related crimes resulting in 98 convictions.
- **ILLICIT MINING/PRECIOUS METALS AND DIAMONDS**
  - A total of 436 arrests were effected for the illegal purchasing, theft and possession of uncut diamonds and unwrought precious metals. A total of 56 of the 436 arrested persons were convicted.

# Directorate for Priority Crime Investigation



Cont..

- **ENDANGERED SPECIES**

- During the reporting period, 192 persons were arrested for crimes against endangered species resulting in 68 convictions.

- **HUMAN TRAFFICKING**

- A total of 42 persons were arrested for human trafficking in which two (2) have been convicted.

# Directorate for Priority Crime Investigation



Cont..

## **HIGHLIGHTS: SENTENCES IMPOSED**

### **The Killing of Police Officials: Western Cape**

Three killers of police officials received a combined 95 years imprisonment for killing Constable Yanga Tshefu of the Cape Town Central Police. Constable Tshefu and his common-law wife, Constable Josephine Nyalashe, were attacked in their house in Makhaza, Khayelitsha, while they were asleep with their seven-month-old baby.

The three suspects shot Constable Tshefu in the abdomen and then fled after taking a substantial amount of cash and other small personal belongings to the two members. Some of the items that were stolen during the attack and two unlicensed firearms were found in their possession.

# Directorate for Priority Crime Investigation



Cont...

- **The Killing of Police Officials: Low Creek Detective Service**
- During 2009 Detective Constable Eugen Lungile Nyerende from Low Creek Detective Service was shot five times and killed by unknown suspects. The suspects ran away with the service pistol of the deceased. The suspects were arrested and found guilty of murder, robbery with aggravating circumstances, unlicensed possession of firearm and unlicensed possession of ammunition. The following sentences were imposed:
  - Life imprisonment
  - 15 years imprisonment
  - Five years imprisonment
  - Two years imprisonment

# Directorate for Priority Crime Investigation



Cont...

- **The Killing of Police Officials: Rondebosch Police Station**
- The accused received a 20-years direct imprisonment for killing Constable Lwanda Landu of the Rondebosch Police Station. The accused aged 22, was released on parole during the incident.

He attacked and robbed Constable Landu, aged 30, of cash and personal belongings at gunpoint at the terminus opposite the Nedbank ATM in Washington Road in Langa on 23 February 2014. Constable Lwanda Landu sustained multiple stab wounds to his head and passed away on the 25 February 2014. The accused was arrested on the 26 February 2014.



# Directorate for Priority Crime Investigation



Cont...

- **RHINO POACHING**
- Two foreigners were found guilty and convicted as follows for the following crimes:
  - 10 years – Illegal hunting of a protected species in a National Park
  - Four years – Trespassing in a National Park
  - Four years – Possession of an unlicensed firearm
  - Two years – unlawful possession of ammunition

# Directorate for Priority Crime Investigation



Cont...

- **NARCOTICS**

- The accused stored hydroponic dagga at Project Greenhouse. Hydroponic dagga, LSD, cocaine and other rave drugs to the value of R200 000-00 and cash (R31 337-00, \$ 2050-00; € 180-00; £ 10-00) were seized. The accused was found guilty for possession of dagga, MDMA and LSD.
- He was sentenced as follows:
  - R20 000-00 / four years;
  - Four years, suspended for five years; and
  - R30 000-00 forfeited to the State.
  - A second accused was sentenced as follows:
    - Seven years / R70 000-00, which R30 000-00 / three years suspended for five years
    - Toyota Conquest CA 971984 forfeited to the State.

# Directorate for Priority Crime Investigation



## MAJOR RECOVERIES

- **Gold: Gauteng**
- The Hawks, members of the Special Task Force and Crime Intelligence broke the backbone of an alleged transnational syndicate dealing in precious metals in Johannesburg. This comes as a result of an intensive 18-month investigation into the underworld syndicate that allegedly contravened the Precious Metals Act, 2005 (Act No 37 of 2005) by illegally processing and dealing in gold. Since the inception of the investigation, 40 suspects have been arrested and the SAPS are not ruling out the possibility of more arrests.
- More than 18x houses in Limpopo, Springs and central Johannesburg were targeted in the operation. At one of the premises, the police discovered a refinery, armoured vehicles and a large number of documents. R20 million worth of unwrought gold was seized.

# Directorate for Priority Crime Investigation



## Cont...

- **Narcotics**
- A joint operation between the Directorate for Priority Crime Investigation (Hawks) and Crime Intelligence has resulted in the seizure of Mandrax tablets worth more than R5 million.
- Five suspects were arrested in the process. The assistance of the Paarl K9 Unit and the SAPS's Forensics Services was sought to assist in the extensive examination during the search and seizure of four suspected vehicles.
- At about 23:20, the vehicles were stopped at the Huguenot Toll Gate and the Hawks seized large quantities of drugs which included 117 000 Mandrax tablets valued at R5,2 million, 10 000 Ecstasy tablets worth an estimated R500 000,00 and an undisclosed amount of cash.
- The exhibits were found hidden in the vehicles' compartments. Three people, who have extensive criminal records, have been taken into custody.

# Directorate for Priority Crime Investigation



- **SERIOUS COMMERCIAL CRIME**
- Serious and priority commercial crime refers to serious and priority fraud, forgery and uttering, theft (such as the theft of trust funds), complex commercial crime that require the services of a chartered accountant or other specialist or expert during investigation. Included are also contraventions of certain statutes relating to commercial crime (including statutes relating to, among other things, companies, trusts and close corporations, long and short term insurance, the counterfeiting of currency, the counterfeiting and illicit trade in counterfeit products and goods, intellectual property rights, banks and the banking industry, exchange control, estate agents, serious corruption, and computer-related/cyber- crime).

# Directorate for Priority Crime Investigation



Cont...

- The detection rate for serious commercial-related charges increased from 89,7% from the previous year to 94,8% (an increase of 5,1%). This increase is as a result of the number of charges referred to court which increased from 83 913 during 2013/2014 to 126 953. An increase in the total number of charges reported from 87 615 in 2013/2014 to 128 623 was also noted.
- The percentage of trial-ready case dockets increased from 54,9% in 2013/2014 to 58,8% in 2014/2015.
- The number of trial-ready case dockets decreased from 3 409 in 2013/2014 to 2 993 in 2014/2015. A gradual decrease in the number of cases not yet completed in court from 6 206 in 2013/2014 to 5 086 in 2014/2015 was noted.



# Directorate for Priority Crime Investigation



Cont...

- During the reporting period, 3 930 new cases were received in comparison to 6 187 in 2013/2014.  
  
A total of 2 422 case dockets were referred to court for the first time. The 2 422 case dockets comprises of 126 953 charges. A total of 2 741 suspects were charged and appeared in court. 2 008 persons were convicted.
- A total of 7 117 cases were finalised during the 2014/2015 which includes investigations from previous financial years.
- Despite there being a decrease in the number of investigating officers from 416 in 2013/2014 to 341 in 2014/2015, the department continued to progressively achieve its targets in this area.

# Directorate for Priority Crime Investigation



## MAJOR HIGHLIGHTS OF SENTENCES IMPOSED

### Farmer in trouble for lying to SARS

The accused was convicted on 444 counts of fraud. During the tax periods from 2007 until 2009, the accused approached various farmers in the Free State and the Northern Cape (who were all registered for VAT purposes) and convinced them to sell livestock. He offered them reduced prices per kilogram, provided that these farmers would invoice, as well as declare such livestock sales as zero rated transactions for VAT purposes, as if they sold maize and/or animal feed. In doing so the farmers would not charge VAT and therefore would not have to declare VAT to SARS on these livestock sales, thereby resulting in a prejudice to SARS with R3 532 764.

The accused was sentenced to 10 years imprisonment or R2 000 000 fine of which 5 years imprisonment or R1 000 000 is suspended for five years on the following conditions:

that the accused is not found guilty on fraud during the suspension, that the amount of R1 000 000 be paid in payments of R100 000 per month with effect from April 2015 until the whole amount is paid  
a further amount of R3 000 000 be paid to SARS not later than 2015-03-16



# Directorate for Priority Crime Investigation



Cont...

- **Ex-Welfare employee sentenced to jail**
- A 42-year-old woman was found guilty in court and sentenced to 12 years imprisonment of which four years were suspended for five years. She resigned from the Child Welfare Provincial Office where after it was discovered that R4 Million had been stolen since 2009. As a result the organisation suffered a loss of R4 Million.
- **State Accountant send to jail for stealing from Department**
- The accused, a 30-year-old male registered himself on the database of the Department as a service provider although he was not. He defrauded the Department of R769 900 over a period of time. He was found guilty on 58 charges of fraud and sentenced to five years imprisonment.

# Directorate for Priority Crime Investigation



## Cont...

- **Employee from diamond company send to jail for stealing from employer**
- A 39-year-old lady from Johannesburg was sentenced to 15 years imprisonment. She was employed to do administrative duties on diamond dealings. Over a period of time the accused used the funds that were received. The company suffered a loss of R2.7 million.
- **Department of Education employees guilty of fraud**
- Seven employees from the Department of Education were found guilty of fraud. They submitted diplomas in Education to their employer, which resulted in their salaries being raised. After the investigation, it was discovered that the diplomas are fraudulent. The Department suffered a loss to the amount of R2.4 million. They were convicted of fraud and sentenced to two and three years imprisonment respectively suspended for five years.

# Directorate for Priority Crime Investigation



## Cont...

- **Construction company owner sentenced in court for false bank guarantees**
- A 53-year-old owner of a construction company was sentenced to 36 months' correctional supervision and 10 years imprisonment, suspended for five years on condition that he refund the R2 million to the complainants. He issued false construction bank guarantees between 2008 and 2009 to clients to proceed with construction work. It was established that the guarantees were forged after one of the clients enquired at the bank.
- **Don't steal from your employer**
- The accused was employed as a Financial Administrator. The accused was charged and convicted of Fraud for an amount of R1,8million and sentenced to 12 years direct imprisonment.

# Directorate for Priority Crime Investigation



Cont...

- **Illegal cigarettes doesn't pay**
- The accused, an employee was found guilty and sentenced to five years imprisonment for dealing with illicit cigarettes to the value of R2.9 million.
- **Employee found guilty after stealing from employer**
- The employee defrauded the company by adjusting the computer record of sales, cash received and stock from March 2012 to October 2012. The accused was found guilty and sentenced to five years imprisonment. The company suffered a loss of R2.4 million.

# Directorate for Priority Crime Investigation



## CYBER-CRIME

- The growing phenomena of cyber-related crime continue to have far-reaching implications, targeting the public and private cyberspace and impacting negatively on the economy and national security.
- Cybercrime has clear elements and characteristics of transnational organised crime that have evolved into a sophisticated phenomenon, especially with reference to cyber-related fraud scams. On analysis of the scams, it becomes apparent that organised crime syndicates would use the cyber fraud scams to finance other and diversified organised crime operations.
- During the reporting period, officials from the DPCI participated and succeeded in an International law-enforcement take-down operation relating to a phenomenon known as “mass-marketing fraud”. Project “Scams R Us” addressed an international criminal enterprise, the nucleus operating within the geographical boundaries of South Africa, being extremely successful in exploiting the myriad of legitimate services offered by the e-commerce and internet industry.

# Directorate for Priority Crime Investigation



Cont...

- This operation, together with foreign law-enforcement agencies, inclusive, but not limited to the United States Homeland Security Services, Royal Canadian Mounted Police and Interpol, ensured simultaneous successful arrests, search-and-seizure operations in different parts of the world. Ten members of the criminal enterprise were arrested in the Republic of South Africa and through the criminal justice system committed to prison and found extraditable, which is currently under way.
- During the second phase of the operation, a key member of the syndicate who operated from South Africa was arrested and evidence relating to the cybercrime investigation was confiscated.
- Perpetrators, who were involved in cybercrime at Eskom and Gautrain, with financial risk exposure amounting to R3,5 billion rand and R800 million rand respectively were arrested.



# Directorate for Priority Crime Investigation



- **SERIOUS CORRUPTION AS A GOVERNMENT PRIORITY**

- The JCPS identified the need to associate government's outputs relating to investor perceptions and corruption more closely. The Anti-Corruption Task Team (ACTT) continues to function through a multidisciplinary and integrated operational approach based on the mandate of the SAPS and the DPCI.
- In 2014 the Anti-Corruption Inter-Ministerial Committee (ACIMC) expanded and concretised the role of the multi-agency Anti-Corruption Task Team as the central body mandated to give effect to government's Anti-Corruption agenda. Guided by the ACIMC and ACTT Executive Committee, a collective of government stakeholders continue with implementing the government Anti-Corruption agenda.

# Directorate for Priority Crime Investigation



Cont...

## INVESTIGATIONS, CONVICTIONS AND RECOVERIES

.In an endeavour to achieve the targets set in the MTSF 2014–2019 Outcome 3, Sub outcome 7 to “Reduce levels of corruption” in the public and private sector as well as among government officials,

the following progress was made:

- A total of 199 criminal cases, involving 1 021 persons, are under investigation, A total of 63 convictions were secured (11 convictions in the 2014/2015 financial year)
- Freezing orders to the value of R 2.23 billion were obtained by the end of the fourth quarter of the 2014/2015 financial year. This contributed to a cumulative total of R3.6 billion .

Table 49 provides an overview of the performance by Commercial Crime in respect of the following crime categories, the number of cases reported, number of arrests effected, number of convictions secured, including the total charges and the estimated monetary value recovered through these investigations.



# Directorate for Priority Crime Investigation



Crime category	Cases received			Arrests/ First Appearances				Convictions				
	Number	Value (R)		Number		Value (R)		Number			Value (R)	
		Actual	Potential	SA Citizen	Non Citizen	Actual	Potential	Cases	Counts	Accused	Actual	Potential
Internet related Fraud	112	5 929 512 010	6 787 593	17	0	80 922 519	2 288 501	9	9	12	7 074 237	0
Fraud with Counterfeit Credit Cards	78	6 103 267	2 400 851	40	5	233 446	600 000	35	1 073	48	385 743	0
Fraud with Stolen Credit Cards	13	533 919	2 900	6	4	1 808 600	0	9	9	9	0	0
Fraud with Counterfeit Debit and Petrol Cards	69	3 633 990	0	63	3	755 045	0	31	1 024	37	1 563 374	0
Counterfeiting of foreign currency (Prevention of Counterfeiting of Currency Act, 1965)	3	2 100 000	0	5	8	2 317 753	0	0	0	0	0	0
Kiteflying	1	5 600 000	0	0	0	0	0	0	0	0	0	0

[illegible]

# Directorate for Priority Crime Investigation



Insolvency Act, 1936	2	5 600 000	0	0	0	0	0	0	0	0	0	0
Companies Act, 2008	18	97 773 167	0	0	0	0	0	0	0	0	0	0
Close Corporations Act, 1984	1	3 000 000	0	0	0	0	0	0	0	0	1	0
National Credit Act, 2005	28	253 385	0	15	2	212 640	0	10	633	10	391 150	0
Magistrate's Court Act, 1944	0	0	0	0	0	0	0	0	0	0	0	0
Merchandise Marks Act, 1941	1	8 864	0	0	0	0	0	0	0	0	0	0
Counterfeit Goods Act, 1997	272	418 618 518	8 739 905	72	14 5	359 012 380	5 360 756	218	37 590	470	31 501 494	7 381 812
Other serious commercial crimes not mentioned	798	48 781 535 115	3 898 300 736	452	26 3	607 606 319	3 842 196 037	348	12 257	339	145 853 349	1 152 500
above												
TOTAL	3 959	62 573 117 831	4 745 808 490	2 263	48 6	3 790 660 826	4 076 742 836	1 616	76 555	1 991	2 103 481 435	37 626 195 259

# Directorate for Priority Crime Investigation



## Major Highlights: All other Convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Murder: combined incidents including murder and robbery, possession of illegal firearm, kidnapping and rape	137 X Life sentences and 518 imprisonment	20
Business Robbery combined incidents	22 years - illegal possession of firearm - 20 years, illegal possession of ammunition - 10 months imprisonment: 33 years	15
Carjacking 2 incidents	18 years imprisonment on count 01 and 6 years imprisonment on count 9. no determination is made on terms of s 103(01) of the firearms control act 60 of 2000, and in consequence, the accused remains unfit to possess a firearm	2

# Directorate for Priority Crime Investigation



## Major Highlights: All other Convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Kidnapping, truck hijacking	10 years imprisonment	2
Possession of ivory & abalone	10 years, suspended for 5 yrs. & R1 000 000-00 fine	5
1) Act 101 of 1965 of the medicines and related substances control act. 1) Act 121 of 1998 of the Prevention of Organised Crime Act.	Both accused sentenced to 10 years each for contravening the medicine control act and 15 years each for money laundering. Sentence will run concurrently meaning that they will serve 15 years in prison.	2
Theft of rhino horns	8 years imprisonment, 4 years suspended	1
Defeating the course of justice and fraud	8 years imprisonment, wholly suspended for 5 years and AFU order granted for R146900-00	1

# Directorate for Priority Crime Investigation



## Major Highlights: All other convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Fraud: combined incidents	69 imprisonment of which 15 of the 69 is suspended between 2 and 5 years amount involved: R 414 000 00	20
18 counts of money laundering and theft	7 years imprisonment in respect of each count wholly suspended for 5 years on condition accused is not convicted on money laundering during the period of suspension.	1
Corruption combined incidents	14 years imprisonment of which 3 years was suspended for 5 years	7

# Directorate for Priority Crime Investigation



## Major Highlights: All other convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Illegal hunting of specially protected animal (rhino)	The accused was sentenced to six (6) years imprisonment. i.t.o sec 103 of the firearms control Act, Act 60/2000, the accused is unfit to possess a firearm	1
Possess rhino horn, crocodile meat, lion nails, combined incidents	29 yrs., of which 3 1/2 yrs. suspended for 22 yrs.	2
Dealing in drugs: combined incidents	26 yrs., imprisonment	14
Carjacking	3 years imprisonment	1

# Directorate for Priority Crime Investigation



## Major Highlights: All other convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Possession and theft of gold, unwrought gold, Unlawful Possession of Gold, Gold Bearing Material and Impersonating A Police Officer, combined incidents	13 years imprisonment suspended for 5 years and 1. 44 million rand fine	3
Possession and dealing in abalone combined	6 years suspended for 4 yrs.	8
Theft, contravention firearm act	2 yrs. / R2 000-00 & 2 yrs., suspended for 5 yrs. correctional supervision	1



# Directorate for Priority Crime Investigation



## Major Highlights: All other convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Possession Of Illegal Cigarettes	Guilty and Fined R40 000 00 Or 40 Months Imprisonment Of Which R30 000 00 Or 30 Months Imprisonment Suspended For 5 Years On Condition That Accused Not To Be Found Guilty Again On The Same Charge In Suspended Period	1
Possession Of Explosives 2 incidents	Sentenced To Pay R50 000-00 Fine Or Five (7) Years Imprisonment	3
Vat Act 13/2002 Sec 38(4)	Fined R15000 Wholly Suspended For 5 Years	1
Illegal Hunting of Rhino, And Illegal Possession of Fire-Arm And Ammunition and Hunting Without A Permit, combined incidents	R20 000 or 1 an 3year imprisonment, in addition thereto the accused is sentenced to 5 years imprisonment which is suspended for 5 years on condition that the accused is not convicted of sec 57 (1) of the national environmental management biodiversity act 10/2004, read with sect 101 (1)(a) as well as sect 1, 56 (1) chapter 7	3

# Directorate for Priority Crime Investigation



## Major Highlights: All other convictions

CHARGES BREAKDOWN	SENTENCED TO	NUMBER OF ACCUSED
Dealing in Uncut Diamonds	R6 000-00 or 1 year imprisonment suspended for 5 years	1
Dealing with Illegal Cigarettes	24/03/2015 suspect was found guilty as charged and fine was implemented to the amount of R2000.00 in cash. cash paid receipt no 60995a0g000448	1
Section 49(1)A Immigration Act 13 Of 2011	Accused sentenced to a fine of R1500,00 or 3 months imprisonment he also face deportation back to Uganda by the department of home affairs	2

# Directorate for Priority Crime Investigation



## Major Highlights: Major successes

CHARGES BREAKDOWN	SUSPECT DESCRIPTION	NUMBER OF ACCUSED
Prevention of Organised Crime Act (Corruption: Prohibition on offer or acceptance of benefit)	Lt Gen and three (3) Brigadiers	4
Fraud and Corruption	Traffic officers including members of public	10
Possession of illicit Cigarettes	suspects tried to smuggle illicit cigarettes from Botswana into country	2
Charges ranging from corruption, defeating the ends of justice, conspiracy to commit a crime, assault with intent to do grievous bodily harm to kidnapping.	Corrupt police officers	8

# Directorate for Priority Crime Investigation



## Major Highlights: Highlight successes

CHARGES BREAKDOWN	SUSPECT DESCRIPTION	NUMBER OF ACCUSED
Cash point robbery R87 million	Suspects are employees of SBV and a police reservist	4
Running R20 million steroids laboratory	Egyptian and South African	2
Conspiracy to defraud Postbank R200 million	Offered an individual bribe R1.5 million in return for confidential information	1
Dismantled Precious metals trafficking: R1 million in cash, Gold to the value of R2 million were seized and a number of illegal precious metals transactions to the value of R23 million were made.	Suspects aged between 28 and 63	2
R20 million heroin bust	Suspects sharp-eyed stop and search	2

# Directorate for Priority Crime Investigation



## Major Highlights: Highlight successes

CHARGES BREAKDOWN	SUSPECT DESCRIPTION	NUMBER OF ACCUSED
Dismantling R25 million drug lab worth of mandrax powder	Suspects aged between 27 and 78	5
Bust of an illegal abalone plant, seizure of abalone and equipment worth R15 million	Suspects aged between 30 and 51	7
Bust of an illegal wet/dry abalone worth R3.2, illegal firearms, equipment to the value of R50 000 and R23 000 in cash	Chinese and Zimbabweans nationals	7
Seizure of R20 million worth of gold	The syndicate comprised of different aged men, operating in various provinces using an armoured vehicles	40
Intercepted mandrax tablets worth R5 million being transported	Suspects aged between 20 and 40	5

# Directorate for Priority Crime Investigation



## Major Highlights: Highlight successes

CHARGES BREAKDOWN	SUSPECT DESCRIPTION	NUMBER OF ACCUSED
Narcotics	Different aged suspects and associates were involved in the cultivation and distribution of Dagga	13
Bank Robberies	Different aged suspects were planning to commit an armed Robbery	10
Precious Metals and Diamonds	A syndicate placed illegally-acquired precious metals from illegal mining activities on a legal market locally and through regional trade	25
Fraud/Dealing and Smuggling of Precious Metals	A syndicate involved in Smuggling of Precious Metals, Gold and Platinum in Gauteng, Limpopo and North West and Regionally.	26
Rhino Crimes	A syndicate consisting of Mozambican and Malawian nationals linked to Rhino Poaching around the Northern parts of Kwa Zulu Natal	24

# DPCI BUDGET PERFORMANCE: 2014/15 FY



## Budget Expenditure per Economic Classification

CATEGORY OF EXPENDITURE	ALLOCATION	ACTUAL EXPENDITURE	ACTUAL %
<i>R' 000</i>			
<b>CURRENT PAYMENTS</b>			
Compensation of Employees	984, 391	984, 391	100%
Goods & Services	239, 760	239, 760	100%
<b>TRANSFERS &amp; SUBSIDIES</b>			
Provinces & Municipalities	861	861	100%
Households	8, 271	8, 271	100%
<b>PAYMENT FOR CAPITAL ASSETS</b>			
Buildings & other fixed structures	118	118	100%
Machinery & Equipment	48, 848	48, 848	100%
<b>TOTAL</b>	<b>1, 282, 249</b>	<b>1, 282, 249</b>	<b>100%</b>

# DPCI BUDGET PERFORMANCE: 2014/15 FY

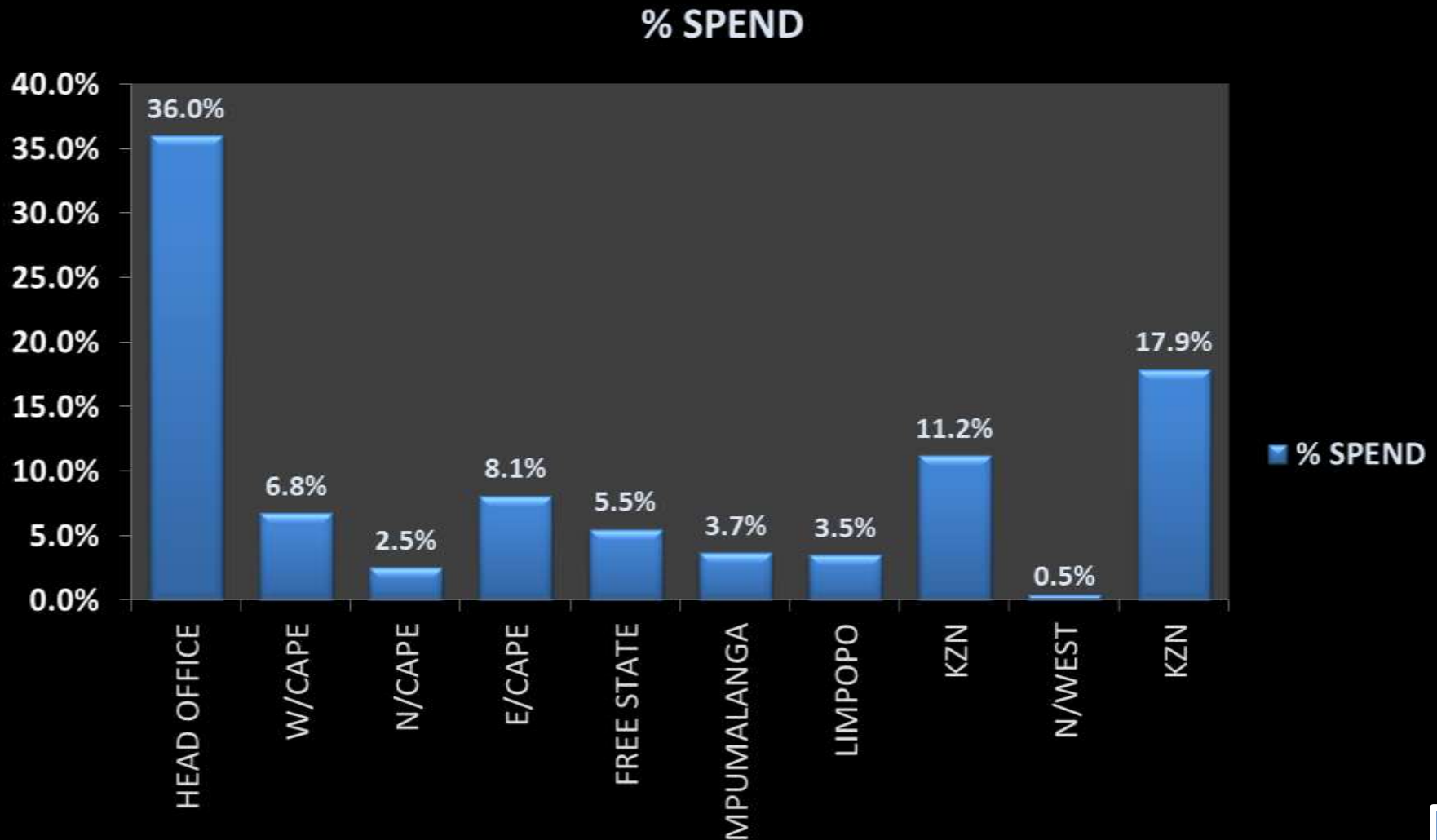


## Budget Expenditure per cost centre

CATEGORY OF EXPENDITURE	ACTUAL EXPENDITURE
<i>R' 000</i>	
HEAD OFFICE	461, 939
WESTERN CAPE	86, 840
NORTHERN CAPE	32, 392
EASTERN CAPE	103, 893
FREE STATE	70, 628
MPUMALANGA	47, 368
LIMPOPO	45, 234
KWA ZULU NATAL	144, 061
NORTH WEST	60, 167
GAUTENG	229, 727
<b>TOTAL</b>	<b>1 282, 249</b>



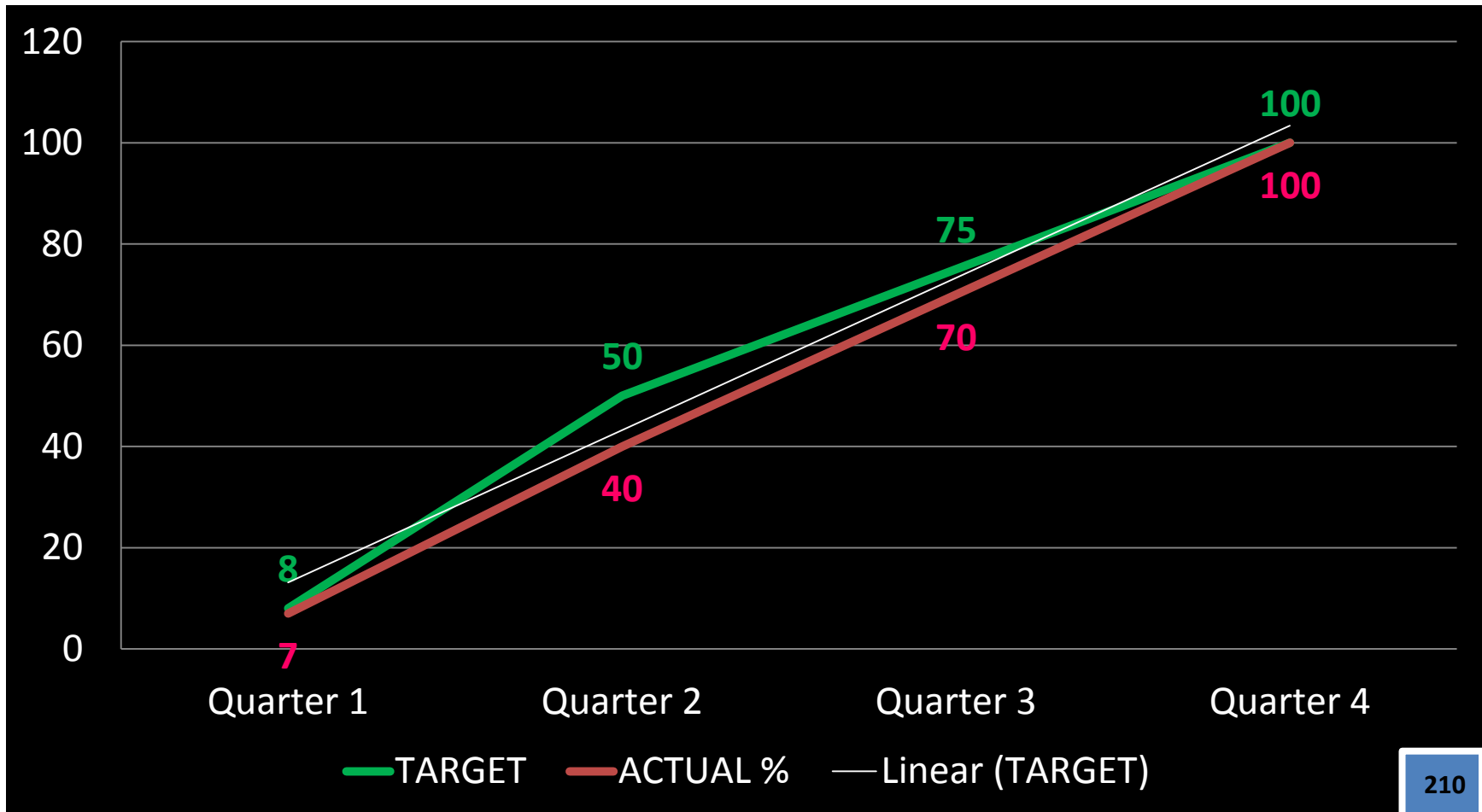
# DPCI BUDGET PERFORMANCE



# DPCI BUDGET PERFORMANCE: GRAPHICAL



Budget Expenditure per month



# DPCI TOP 10 COST DRIVERS



DESCRIPTION	AMOUNT
Compensation of employees	984, 391
Fleet services	98, 918
Subsistence & Travel	34, 720
Transport equipment	34, 690
Communication	30, 725
Consumable/stationery, print & office supplies	15, 708
Information Technology Equipment	14, 158
Training & Development	11, 963
Consultants/ Business & Advisory Services	11, 238
Minor assets	10, 053

# DPCI TOP 10 COST DRIVERS



## Link to strategic priorities

- 76,77 % of total spend comprises Compensation of Employees: this includes salaries, pension contributions, medical aid, overtime remuneration, etc.
- R 34.7 million spent of S&T → project – driven investigation, major case investigations and priority cases.
- R34, 7 million spent on procurement of vehicle, including branded DPCI Operational Vehicles (which were launched by the Hon Dep. Min of Police.
- R30,8 million spent on Communication expenses (including voice and data usage) for all investigators and laboratories (data usage).
- R 11,9 million spent on training and development initiatives to ensure specialised skill and expert knowledge exists within the DPCI.
- R 14,1 million spent on the procurement of IT Equipment for the Digital Forensic Laboratories (DFL) equipment, software and hardware.
- R 11, 238 spent on Accounting services, as this provides key evidence in majority of the serious commercial and serious corruption related cases.
- Over and above the work done by the DPCI, R5, 5 million has been committed for transfer to the United Nations on joint efforts on illicit mining.

# FORENSIC SERVICES





20

YEARS OF POLICING IN A DEMOCRACY

## **SUB PROGRAMME: CRIMINAL RECORD CENTRE**

**Strategic Objective:** Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime.



**Sub Programme: Criminal Record Centre**

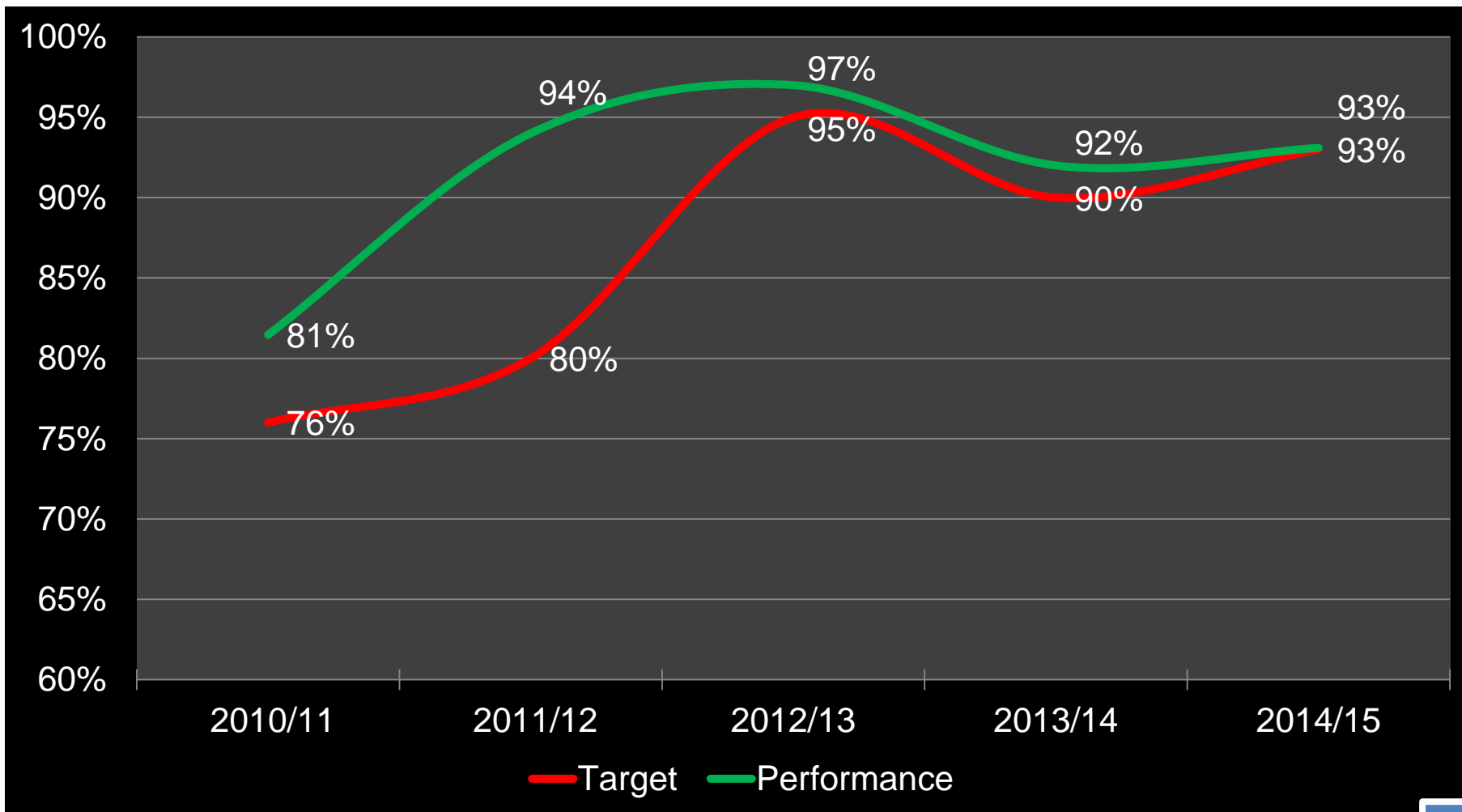
Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of original previous conviction reports for formally charged individuals generated within 15 calendar days	93% previous conviction reports generated within 15 calendar days	93% (1 138 275 from a total of 1 223 005)of original previous conviction reports for formally charged individuals generated within 15 calendar days	-	Target achieved.

# CRIMINAL RECORD CENTRE

## COMPARATIVE ANNUAL PERFORMANCE



% Previous Conviction Reports Generated Within 15 Calendar Days





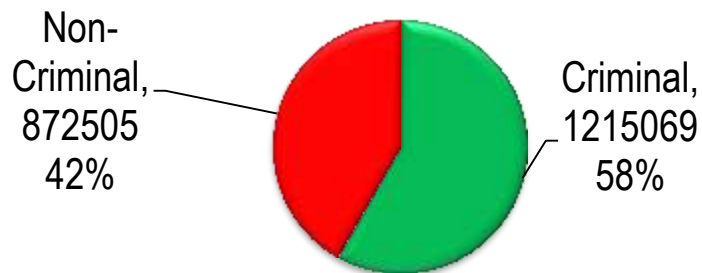
# CRIMINAL RECORD CENTRE- FINGERPRINT SEARCHES PERFORMED - 2014/15



2012/13



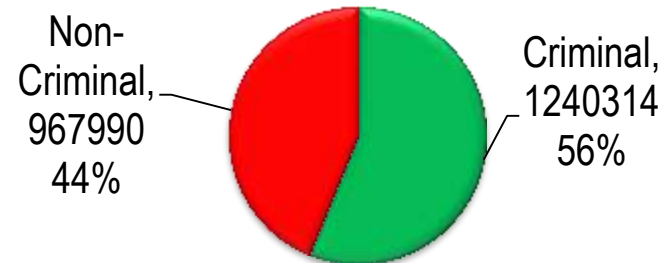
**Total Searches: 2 087 574**



2013/14



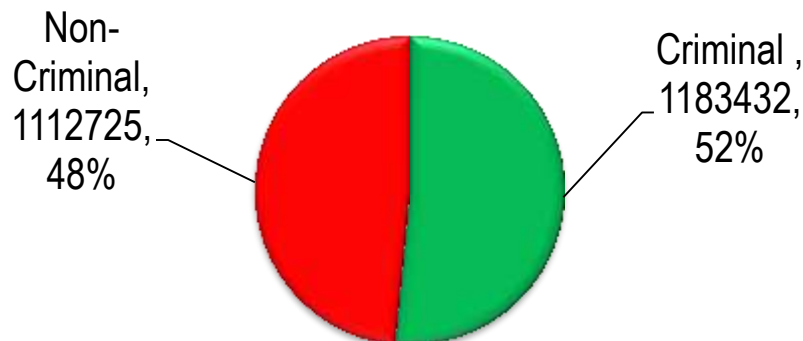
**Total Searches: 2 208 304**



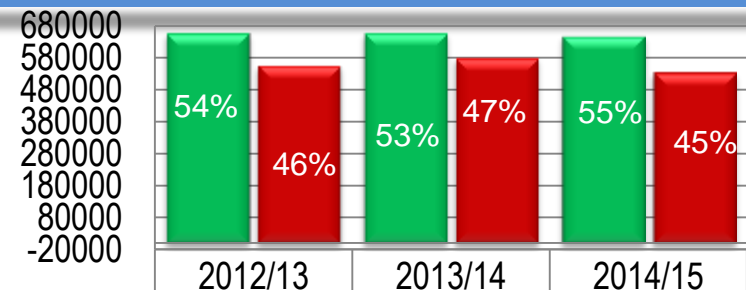
2014/15



**Total Searches: 2 296 157**



## Breakdown of Criminal Searches

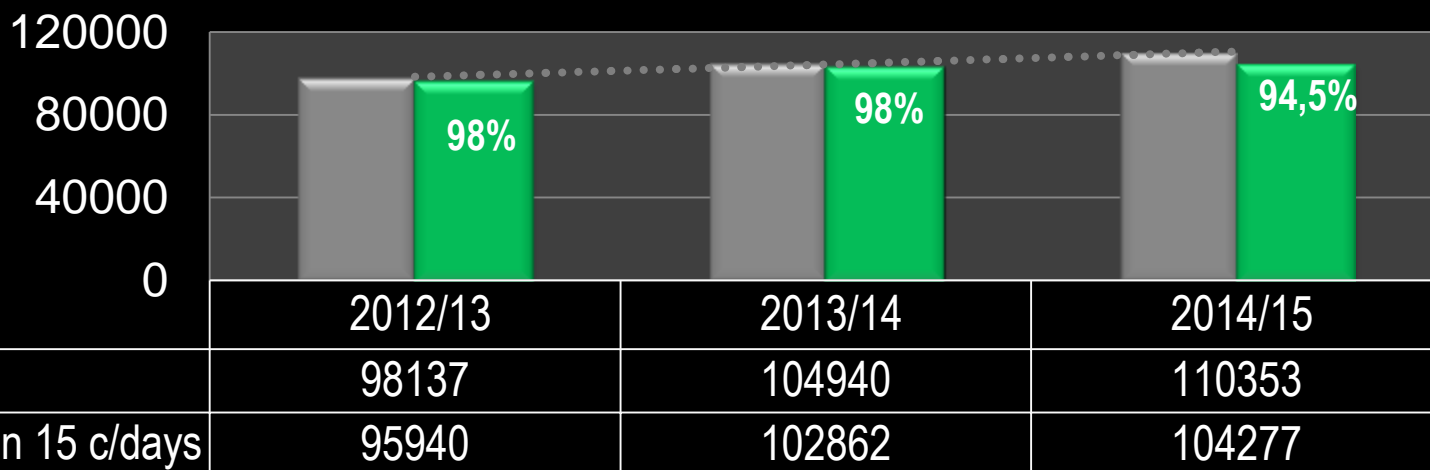


Previous Convictions Confirmed	658030	658578	647956
First Offenders	557039	581736	535476

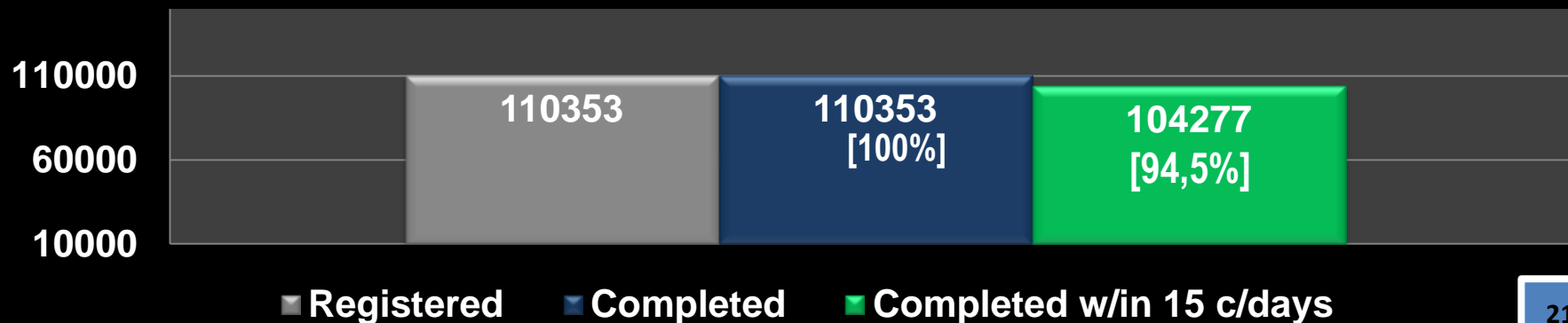
# CLASSIFICATION OF FINGERPRINTS RELATED TO FIREARM APPLICATIONS



## Firearm Applications Registered & Completed



## 2014/2015: Firearm Applications Registered & Completed



# 2014/15 PERFORMANCE - EVIDENCE COLLECTION AT CRIME SCENES



## Annual Comparison [2013/14 vs 2014/15]

	2013/14	2014/15	Difference 2013/14 vs 2014/15
Electronic Palm Prints	11 890	12 083	+2%
AFIS Fingerprint Identifications	31 677	35 482	+12%
Manual Fingerprint Identifications	760	732	- 4%*
Manual Palm Prints	357	389	+9%
Exhibits processed by Fingerprint Laboratory	147 731	160 430	+9%
Cases processed by Fingerprint Laboratory	35 571	34 381	-3%*
Positive Cases processed by Fingerprint Laboratory	17 974	18 427	+3%
Shoe-print Investigations	268	441	+65%
Positive Shoe-print Investigations	203	314	+55%

\* Decline due to migrating to automated processing



## **SUB PROGRAMME: FORENSIC SCIENCE LABORATORY**

**Strategic Objective: Contribute to the successful prosecution of crime, by investigation, gathering and analysing evidence, thereby increasing the detection rate of priority crime**



## **Sub Programme: Forensic Science Laboratory**

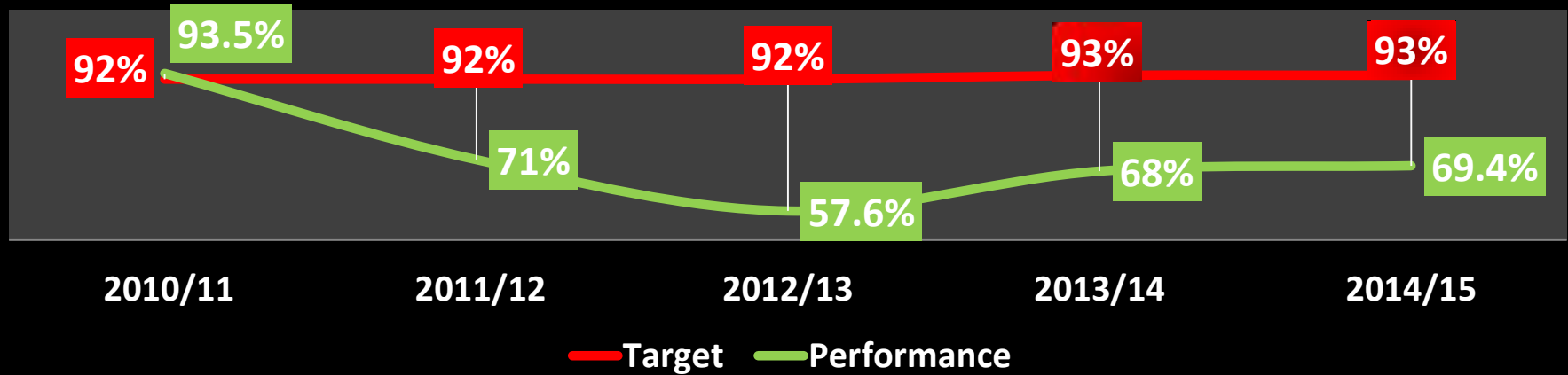
<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of case exhibits (entries) processed by Forensic Services within 28 working days	93% routine case exhibits (entries) processed by Forensic Services within 28 working days	69% (141 963 from a total of 204 646) routine case exhibits received were analysed within 28 working days	-24%	<p>Target not achieved.</p> <p>The dual focus of the Forensic Science Laboratories on both entries received and eradication of the FSL Backlog has a direct impact on performance against the set standard. During the reporting period, more emphasis was placed on the reduction of the backlog which decreased by 51% from 6 739 in the first quarter to 3 304 in the 4<sup>th</sup> quarter of the same period.</p> <p>Unforeseen circumstances such as load shedding and water interruptions affected the finalisation of cases in the</p>

# FORENSIC SCIENCE LABORATORY

## COMPARATIVE ANNUAL PERFORMANCE

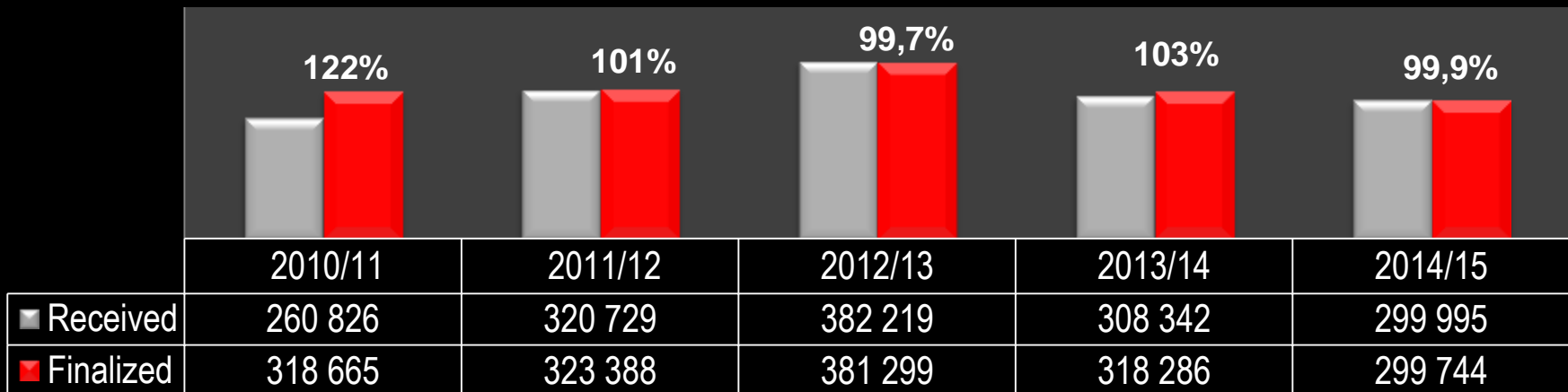


% Case-Exhibits processed within 35 days / 28 working days



Avg finalization rate over 5 year period: 105%

Annual Finalization / Production Rate



# 2014/15 PERFORMANCE

## FORENSIC SCIENCE LABORATORY - DISCIPLINES



Discipline	Routine Entries received		Routine Entries analyzed within 28 working days	
<b>Ballistics:</b> Examination of firearms and tools as well as etching process to restore numbers that have been obliterated on firearms.	2013/14	38 543	36 621	89,8%
	2014/15	39 132	37 152	95%
<b>Biology:</b> Analysis of evidentiary material of biological origin, example body-fluids, hair and human tissue with the aim of accomplishing the highest possible degree of human identification through forensic DNA analysis and micro-scopical comparison.	2013/14	47 118	29 259	62%
	2014/15	45 292	28 041	62%
<b>Chemistry:</b> Analysis of substance, example, powders, tablets, liquids suspected of containing controlled pharmaceutical and/ or illicit drugs.	2013/14	85 269	41 353	48,3%
	2014/15	81 899	40 727	50%
<b>Questioned Documents:</b> Analysis of questioned documents, example, handwriting, type writing, forged signatures and counterfeit banknotes.	2013/14	40 934	38 592	94,3%
	2014/15	28 941	28 416	98%
<b>Scientific Analysis:</b> Analysis of organic and inorganic matters or substance, example, plastics, fuel, vegetable medicines, soil, gold, poison and primer residue.	2013/14	5 439	3 020	55,5%
	2014/15	6 134	4 394	72%
<b>Victim Identification Centre</b>	2013/14	1 548	1 529	98,8%
	2014/15	3 248	3 233	99,5%

# 2014/15 PERFORMANCE

## FORENSIC SCIENCE LABORATORY



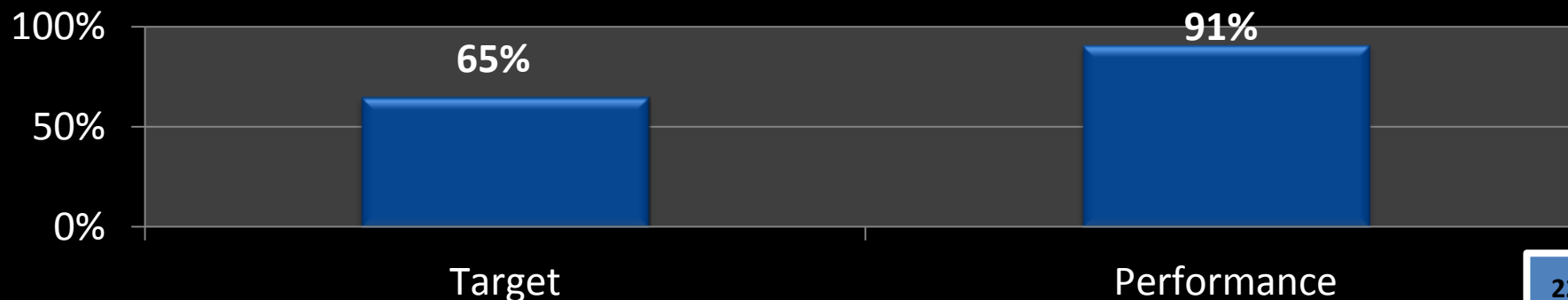
### Non-Routine Case Exhibits/ Entries

% Processed within 75 w/days



### DNA Intelligence Case Exhibits/ Entries

% Processed within 63 w/days







## **Backlog – Forensic Science Laboratory**

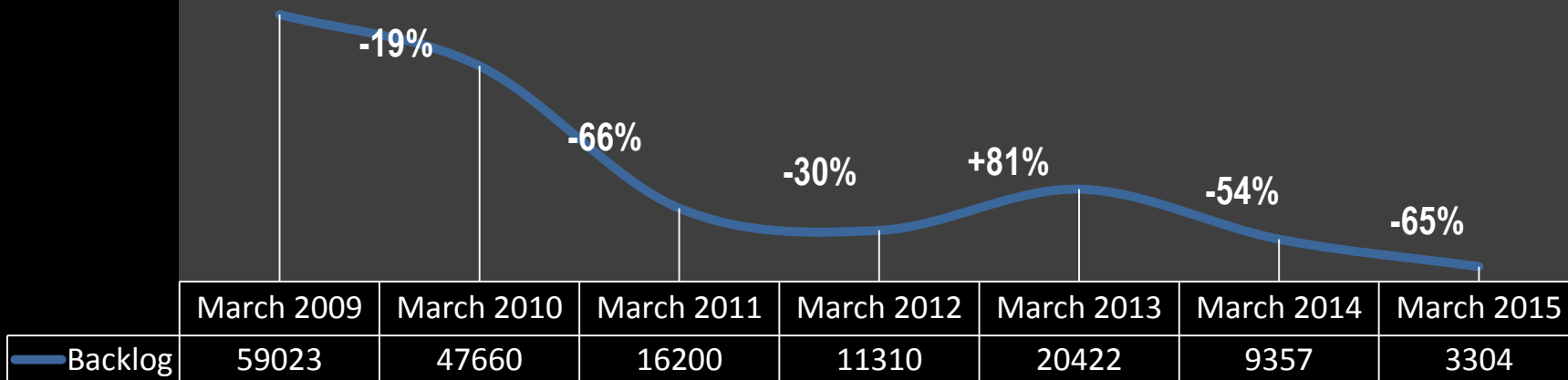
# DOWN-MANAGEMENT OF BACKLOG

## Annual Comparison

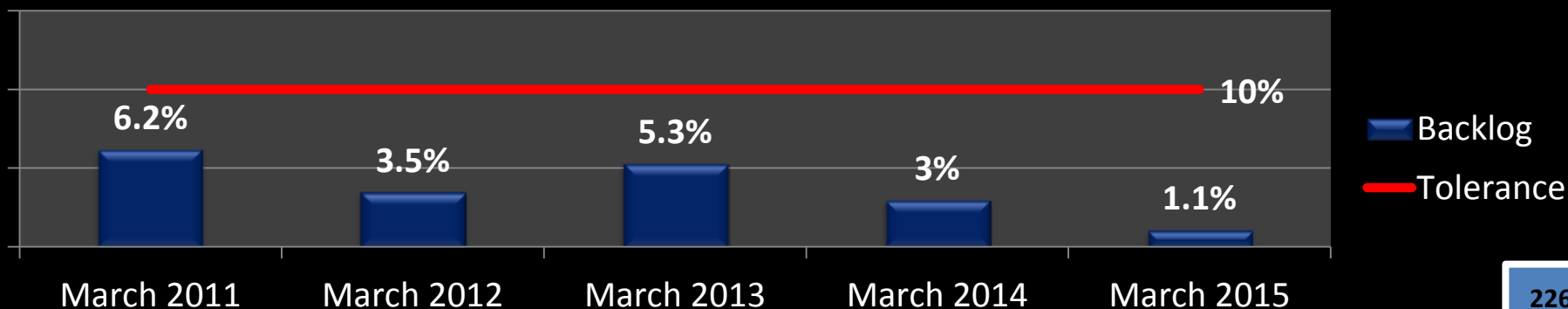


**Backlog reduced by 94% from March 2009 to March 2015**

Backlog reduced by 6 053 [64,7%] from 9 357 at the end of 2013/14 to 3 304 at the end 2014/15.



### Backlog as % of On Hand



# MILESTONES – ERADICATION OF BACKLOGS



Examination Type	Financial year	Cases Received	Backlog [As on 2015-03-31]
DNA Analysis	2010/11	62 571	0
	2011/12	82 525	0
	2012/13	96 425	0
	2013/14	103 789	0
Trichology	2010/11	930	0
	2011/12	1 571	0
	2012/13	1 402	0
	2013/14	700	0
Drug Analysis	2010/11	52 245	0
	2011/12	59 120	0
	2012/13	68 470	0
	2013/14	74 463	0
Integrated Ballistic Identification System [IBIS]	2010/11	53 575	0
	2011/12	94 546	0
	2012/13	126 320	0
	2013/14	36 424	0

- **Act Operationalized: 31<sup>st</sup> January 2015**
  - **Reference Index System** successfully implemented to perform DNA analysis of reference samples
    - Rolled-out: **4** Forensic Science Laboratories [Western Cape: 3 & Gauteng: 1]
    - **57 Analysts** appointed and trained
    - Contract secured for procurement of Buccal Swab Kits
  - Establishment of DNA Database
- **Impact:**
  - **4 075** serial & multiple offenders linked through DNA searches [1 098 more than 2013/14]
  - **3 652** cases linked to unknown offenders through forensic intelligence
  - **Training of members in taking of buccal swabs: 5 456** [Incl IPID]



# **VALUE OF DNA IN SUPPORT OF THE INVESTIGATION OF CRIME**

# Value of DNA in Supporting Investigation of Crime *continues*



- **Collapse of the Synagogue Church of All Nations, Nigeria [September 2014]**
  - Forensic Services instrumental in the case of the collapse of the Synagogue Church of All Nations in Lagos, Nigeria where many South African nationals perished.
  - Identification of victims by means of forensic evidence [DNA & fingerprints]
- **Malaysian Airline Flight MH17, Ukraine [July 2014]**
  - Number of nationals perished in the Malaysian Airline Flight MH17 shot down in the Ukraine.
  - Forensic experts from Division: Forensic Services and their counterparts from other countries converged to assist with the identification of the deceased.
    - Breakthrough when one South African, Mr Cameron Dalziel, was identified.
- **Oscar Pistorius Murder Trial**
  - Expert testimony & investigative support instrumental in prosecution of Oscar Pistorius:
    - Ballistics
    - Scientific Analysis
    - Investigative Psychology



# PERFORMANCE INFORMATION BY PROGRAMME

## Programme 4: Crime Intelligence

## PROGRAMME 4: CRIME INTELLIGENCE



- **Purpose:** Manage crime intelligence and analyse crime information, and provide, technical support for investigations and crime prevention operations.
- **Strategic objective:** Contribute to the neutralising of crime by gathering, collating and analysing intelligence that leads to an actionable policing activity.
- **The Crime Intelligence Programme comprises the following two SUB PROGRAMMES:**
  - *Crime Intelligence Operations*
  - *Intelligence and Information Management*



# Programme 4: Crime Intelligence



Subprogrammes	Adjusted Estimates R'000	Actual 31 March 2015 R'000	% Spend
Crime Intelligence Operations	1 214 622	1 210 919	99.7%
Intelligence and Information Management	1 666 171	1 673 200	100.4%
<b>TOTAL</b>	<b>2 880 793</b>	<b>2 884 119</b>	<b>100.1%</b>

Spending including:

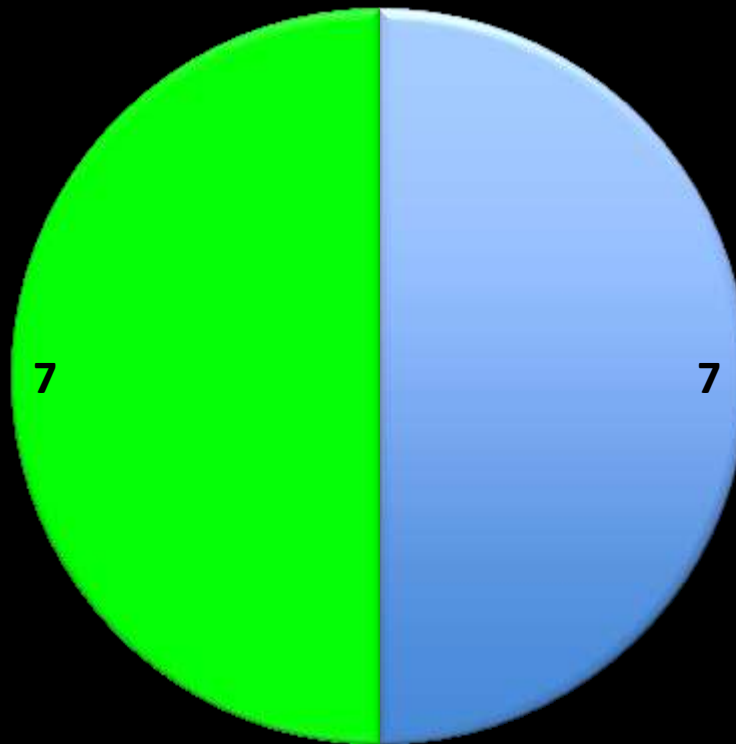
- Compensation is 90,7% of the total budget.
- Equipment and operational expenses including fuel and oil, vehicles, maintenance of fleet and telecommunication comprising the rest.
- The Secret Service Account is not part of Vote 25 (Police).

# PROGRAMME 4: CRIME INTELLIGENCE



## PROGRAMME PERFORMANCE SUMMARY

### PROGRAMME 4: CRIME INTELLIGENCE



■ Number of Indicators

■ Annual target achieved

**Strategic Objective: To gather, correlate, coordinate and analyse intelligence.**



## Sub Programme: Crime Intelligence Operations

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of network operations conducted	32 507	47 846 network operations were conducted	15 339	Target achieved .  The Crime Intelligence Cluster Stations were capacitated in terms of human and physical resources resulting in improved performance during 2014/15.

## Strategic Objective: To institute counter-intelligence measures

Percentage of physical security threat assessment finalised per request	100%	100% (142 requests and 142 finalised)	-	Target achieved
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## Strategic objective: To facilitate international capability for reducing transnational crime

Percentage of INTERPOL case files closed	70%	70% (952 from a total of 1 368)	-	Target achieved
Percentage of arrests of identified transnational crime suspects facilitated	55%	70,08% (274 from a total of 391)	15,08%	Target achieved

**Strategic Objective: to gather, correlate, coordinate and analyse intelligence.**



## Sub Programme: Intelligence and Information Management

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Number of intelligence products generated to address priority crime	261 193	<p>Operational analysis reports = 335 314</p> <p>Operational analysis reports</p> <ul style="list-style-type: none"> <li>• Profiles = 162 411</li> <li>• Intelligence analysis reports = 103 134</li> <li>• Communication analysis reports = 8 181</li> <li>• Communication interception analysis reports = 5 254</li> <li>• Cluster crime threat analysis reports = 56 334</li> </ul>	74 121	<p>Target achieved.</p> <p>Increased number of network operations during 2014/2015 resulted in more analysis reports conducted.</p>

## Strategic Objective: to gather, correlate, coordinate and analyse intelligence



### Sub Programme: Intelligence and Information Management

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Quarterly intelligence reports provided	4 intelligence reports	14 intelligence reports	10	Target achieved  The change in the frequency of BOC and NMF meetings necessitated more intelligence reports presented at these fora.

### Strategic Objective: To supply crime intelligence relating to national strategic installations to NICOC

Number of strategic intelligence reports generated to address NICOC priorities	Six strategic intelligence reports	22 strategic intelligence reports generated.	16	Target achieved  Additional NICOC meetings conducted due to unforeseen occurrences necessitated more intelligence products generated and provided.
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## CRIME INTELLIGENCE

- 16 level 13 posts were advertised, 15 posts were filled and 1 post is awaiting authority.
- 440 level 7-12 internal posts were advertised, 144 posts were filled, 75 are awaiting authority , 2 are awaiting fingerprints and 219 are awaiting approval from Head Office.
- Crime Intelligence Policy and Operational Management Process for the Crime Intelligence Collection Environment was compiled and approved by the National Commissioner of SAPS, General MV Phiyega on 24 March 2015.



# PERFORMANCE INFORMATION BY PROGRAMME

## **Programme 5: Protection and Security Services**

## PROGRAMME 5: PROTECTION AND SECURITY SERVICES



**Purpose:** Provide protection and security services to all identified dignitaries and government interests.

**Strategic objective:** Minimise security violations by protecting foreign and local prominent people and securing strategic interests.

**The Protection and Security Services Programme comprises the following three subprogrammes:**

*VIP Protection Services*

*Static and Mobile Security*

*Government Security Regulator*



# Programme 5: Protection and Security Services



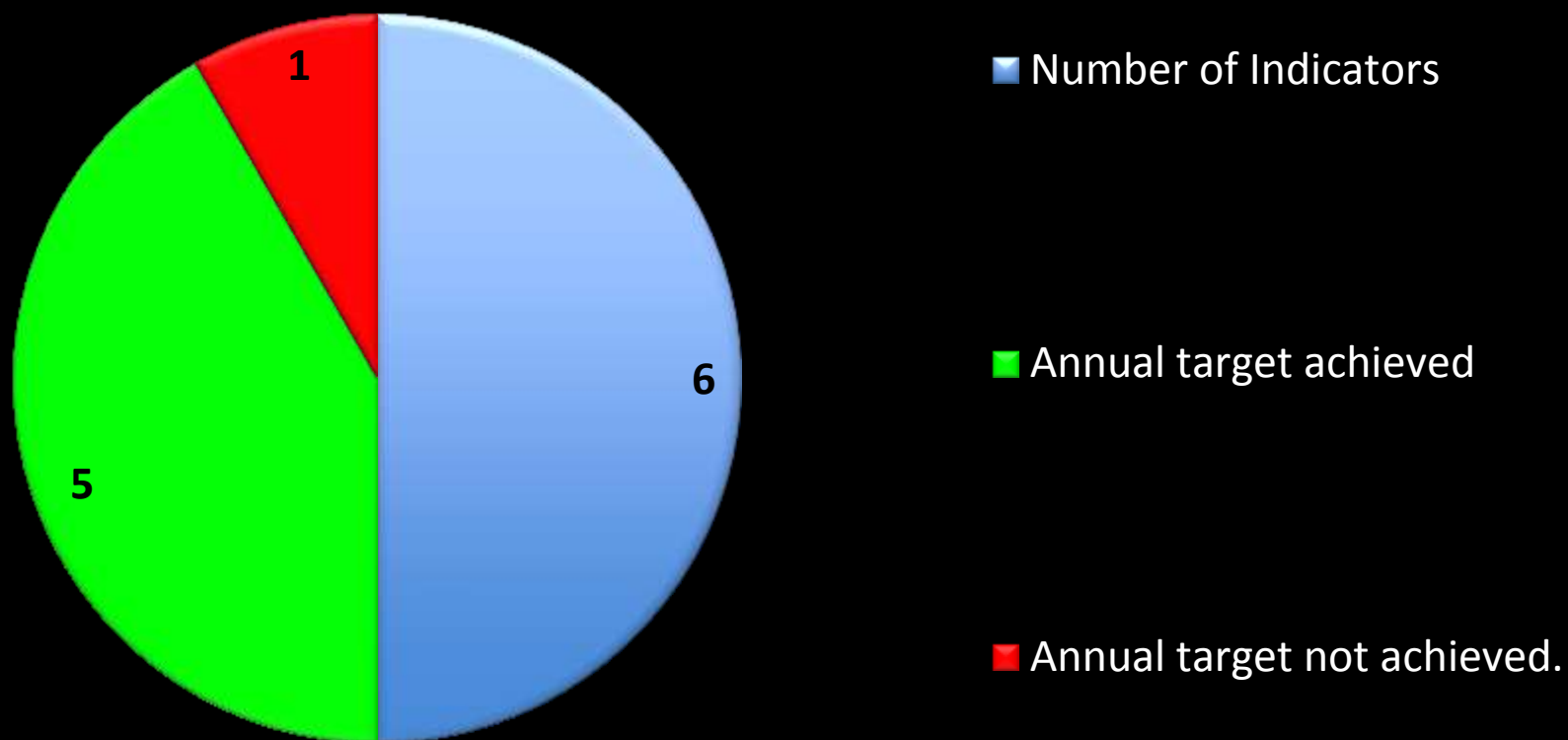
Subprogrammes	Adjusted Estimates R'000	Actual 31 March 2015 R'000	% Spend
VIP Protection Services	899 682	977 903	108.7%
Static Security	943 130	909 698	96.5%
Government Security Regulator	96 849	107 649	111.2%
Operational Support	205 939	207 656	100.8%
<b>TOTAL</b>	<b>2 145 600</b>	<b>2 202 906</b>	<b>102.7%</b>

Spending including:

- VIP Protection Services provides for the protection while in transit of the President, Deputy President, former Presidents, and their spouses, and other identified VIPs.
- Static Protection provides for the protection of sites and residences of identified VIPs.
- Additional investment in capital equipment (X-ray machines)
- Significant overtime and subsistence/travel expenditures.

## Programme Performance Summary

### PROGRAMME 5: PROTECTION AND SECURITY SERVICES



# Strategic Objective: Minimise security violations by protecting foreign and local prominent people and securing strategic interests.



## Sub programme: VIP Protection

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
Percentage of security provided in relation to security breaches	<b>PROTECTION AND SECURITY SERVICES</b>			
	100% protection provided without security breaches	100% protection provided without security breaches	-	Target achieved.

## Sub programme: Static and Mobile Security

Percentage of security provided in relation to security breaches	<b>PROTECTION AND SECURITY SERVICES</b>			
	100% protection provided without security breaches	99.99% (94 352 protection operations with one security breach) protection provided	-0.001%	Target not achieved.  Insufficient infrastructure provisioning resulting in perimeter vulnerability

**Strategic Objective: Minimise security violations by protecting foreign and local prominent people and securing strategic interests.**



## Sub Programme: Government Security Regulator

Performance Indicator	Planned target 2014/15	Actual achievement 2014/15	Deviation from planned target to actual achievement 2014/15	Comment on deviation
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Percentage of National Key Points (NKPs) and Strategic Installations audited/evaluated:

Percentage of Strategic Installations audited	50% Strategic Installations audited (124 from 248)	48,4% strategic installations audited (120 from a total of 244)	-1,6%	Target achieved.  The Executive exempted four IPID offices from and audit.
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Percentage of National Key Points evaluated	100% NKPs evaluated (197)	100% NKPs evaluated (197 from a total of 197)	-	Target achieved.
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# MAJOR HIGHLIGHTS



## PROTECTION AND SECURITY SERVICES

- Protection duties rendered at the following major and special events without any security breach:
  - Inauguration of the President Elect 2014
  - State of the National Addresses - June 2014 and February 2015
  - Champion of African Nation (CHAN) Conference
  - Square Kilometre Array (SKA) Conference
  - National Energy Cooperation of SA (NECSA) Conference
- Protectors provided for the SADC intervention in support of the stabilisation of Lesotho.
- Ensured the reduction of security breaches in the static protection environment from 6 in 2013/2014 to 1 in 2014/2015.

**Strategic Objective: Minimise security violations by protecting foreign and local prominent people and securing strategic interests.**



## **SUB PROGRAMME: VIP Protection**

<b>Performance Indicator</b>	<b>Planned target 2014/15</b>	<b>Actual achievement 2014/15</b>	<b>Deviation from planned target to actual achievement 2014/15</b>	<b>Comment on deviation</b>
Percentage of security provided in relation to security breaches	<b>PRESIDENTIAL PROTECTION SERVICES</b>			
	100% protection provided without security breaches	100% protection provided without security breaches	-	Target achieved.

## **SUB PROGRAMME: STATIC AND MOBILE SECURITY**

Percentage of security provided in relation to security breaches	<b>PRESIDENTIAL PROTECTION SERVICES</b>			
	100% protection provided without security breaches	100% protection provided without security breaches	-	Target achieved.

# MAJOR HIGHLIGHTS



## Presidential Protection Service

- Presidential Protection Service continues to provide protection without any security breaches.
- A number of foreign Heads of State/Government were protected during the Presidential inauguration at the Union Buildings without any security breaches.
- The adherence to Standard Operating Procedures (SOP) by members and command and control contributes to the success rate of in-transit and static protection.



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YEARS OF POLICING IN A DEMOCRACY

Thank you