

# APPENDIX 4: DEPARTMENTS ACHIEVING LEVEL 4 IN 2013



# MPAT

Management Performance  
Assessment Tool

<b>1.1.1 Strategic Plans</b>
EC Economic Development, Environmental Affairs and Tourism
EC Office of the Premier
EC Rural Development and Agrarian Reform
EC Transport
EC Treasury
FS Cooperative Governance and Traditional Affairs
FS Economic Development Tourism and Environmental Affairs
FS Education
FS Health
FS Human Settlements
FS Premier
FS Public Works
FS Social Development
FS Sports Arts Culture and Recreation
GP Agriculture and Rural Development
GP Community Safety
GP Cooperative Governance and Traditional Affairs
GP Economic Development
GP Education
GP Finance <sup>1</sup>
GP Health
GP Housing
GP Infrastructure Development
GP Roads and Transport
GP Social Development
GP Sports Arts Culture and Recreation
GP Treasury
KZN Arts and Culture
KZN Health
KZN Human Settlements
KZN Premier
KZN Sport and Recreation
KZN Transport
LP Department of Agriculture
LP Premier
LP Public Works
LP Roads and Transport
LP Safety Security and Liaison
LP Treasury
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Culture Sport and Recreation
MP Finance
MP Premier

MP Social Development
NC Agriculture Land Reform and Rural Development
NC Economic Development and Tourism
NC Environment and Nature Conservation
NC Social Development
NC Sports Arts and Culture
NC Treasury
ND Agriculture Forestry and Fisheries
ND Basic Education
ND Communication
ND Correctional Services
ND Defence
ND Economic Development
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Home Affairs <sup>1</sup>
ND Independent Police Investigative Directorate
ND Justice and Constitutional Development
ND Labour
ND Military Veterans
ND Mineral Resources
ND National Treasury
ND Performance Monitoring and Evaluation
ND Police
ND Public Administration Leadership and Management Academy
ND Public Enterprises
ND Public Service and Administration
ND Public Service Commission
ND Rural Development and Land Affairs
ND Sports and Recreation South Africa
ND The Presidency
ND Tourism
ND Trade and Industry
ND Traditional Affairs
ND Women Children and Persons with Disabilities
ND International Relations and Cooperation
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Finance
NW Social Development Women Children and Persons with Disabilities
WC Agriculture
WC Community Safety

WC Cultural Affairs and Sport
WC Education
WC Health
WC Human Settlements
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>1.1.2 Annual Performance Plans</b>
EC Economic Development, Environmental Affairs and Tourism
EC Office of the Premier
FS Education
FS Premier
GP Agriculture and Rural Development
GP Cooperative Governance and Traditional Affairs
GP Education
GP Finance <sup>1</sup>
GP Premier
LP Department of Agriculture
MP Cooperative Governance and Traditional Affairs
MP Finance
NC Agriculture Land Reform and Rural Development
NC Environment and Nature Conservation
NC Office of the Premier
NC Social Development
ND Environmental Affairs
ND The Presidency
WC Agriculture
WC Cultural Affairs and Sport
WC Environmental Affairs and Development Planning
WC Human Settlements
WC Social Development
WC Transport and Public Works
<b>1.3.1 Integration of monitoring and evaluation in performance and strategic management</b>
EC Economic Development, Environmental Affairs and Tourism
EC Office of the Premier
EC Social Development
GP Economic Development
GP Education
GP Finance <sup>1</sup>
GP Housing
GP Roads and Transport
GP Social Development
GP Sports Arts Culture and Recreation

KZN Cooperative Governance and Traditional Affairs
KZN Economic Development and Tourism
KZN Premier
KZN Social Development
KZN Sport and Recreation
KZN Transport
LP Department of Agriculture
MP Education
NC Social Development
ND Performance Monitoring and Evaluation
ND Social Development
ND The Presidency
ND Tourism
ND Trade and Industry
NW Health
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Health
WC Local Government
WC Premier
WC Transport and Public Works
WC Treasury
<b>2. 1.1 Service delivery improvement mechanisms</b>
EC Rural Development and Agrarian Reform
GP Education
GP Finance <sup>1</sup>
GP Sports Arts Culture and Recreation
KZN Public Works
MP Agriculture Rural Development and Land Administration <sup>1</sup>
NC Social Development
ND Justice and Constitutional Development
ND Sports and Recreation South Africa
WC Community Safety
WC Education
WC Premier
WC Transport and Public Works
<b>2. 2.1 Functionality of management structures</b>
EC Economic Development, Environmental Affairs and Tourism
EC Education
EC Health
EC Office of the Premier

FS Treasury
GP Education
GP Social Development
GP Sports Arts Culture and Recreation
KZN Health
KZN Public Works
KZN Treasury
LP Premier
LP Social Development
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Education
NC Economic Development and Tourism
NC Environment and Nature Conservation
NC Health
NC Roads and Public Works
ND Arts and Culture
ND Basic Education
ND Economic Development
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Higher Education and Training
ND Home Affairs <sup>1</sup>
ND Human Settlements
ND Justice and Constitutional Development
ND Mineral Resources
ND Police
ND Public Service Commission
ND Public Works
ND Science and Technology
ND The Presidency
ND Tourism
ND Trade and Industry
ND Traditional Affairs
ND Transport
ND Water Affairs
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Public Works Roads and Transport
NW Sports Arts and Culture
WC Agriculture
WC Community Safety
WC Economic Development and Tourism

WC Education
WC Environmental Affairs and Development Planning
WC Human Settlements
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 3.2 Assessment of accountability mechanisms (Audit Committee)</b>
EC Economic Development, Environmental Affairs and Tourism
EC Human Settlements
EC Local Government and Traditional Affairs
EC Office of the Premier
EC Safety and Liaison
EC Transport
EC Treasury
FS Education
FS Social Development
FS Sports Arts Culture and Recreation
FS Treasury
GP Cooperative Governance and Traditional Affairs
GP Education
GP Finance <sup>1</sup>
GP Health
GP Infrastructure Development
GP Premier
GP Social Development
GP Treasury
KZN Health
KZN Public Works
KZN Treasury
LP Cooperative Governance Human Settlement and Traditional Affairs
LP Department of Agriculture
LP Economic Development Environment and Tourism
LP Education <sup>1</sup>
LP Premier
LP Roads and Transport
LP Social Development
LP Treasury
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Education
MP Finance
MP Social Development
NC Agriculture Land Reform and Rural Development
NC Cooperative Governance Human Settlement and Traditional Affairs

NC Economic Development and Tourism
NC Education1
NC Environment and Nature Conservation
NC Health
NC Office of the Premier
NC Social Development
NC Sports Arts and Culture
NC Treasury
ND Arts and Culture
ND Basic Education
ND Communication
ND Economic Development
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Higher Education and Training
ND Human Settlements
ND Labour
ND Performance Monitoring and Evaluation
ND Public Enterprises
ND Public Service and Administration
ND Rural Development and Land Affairs
ND Science and Technology
ND Sports and Recreation South Africa
ND The Presidency
ND Tourism
ND Trade and Industry
ND Women Children and Persons with Disabilities
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Economic Development Environment Conservation and Tourism
NW Finance
NW Health
NW Human Settlements
NW Human Settlements Public Safety and Liaison
NW Local Government and Traditional Affairs
NW Premier
NW Public Works Roads and Transport
NW Social Development Women Children and Persons with Disabilities
NW Sports Arts and Culture
WC Agriculture
WC Community Safety
WC Economic Development and Tourism
WC Education



WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 4.1 Assessment of policies and systems to ensure professional ethics</b>
EC Office of the Premier
GP Education
GP Health
GP Premier
GP Social Development
GP Treasury
KZN Treasury
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Cooperative Governance and Traditional Affairs
MP Finance
MP Safety Security and Liaison
NC Economic Development and Tourism
NC Environment and Nature Conservation
NC Roads and Public Works
ND Basic Education
ND Economic Development
ND Government Communication and Information System
ND Home Affairs <sup>1</sup>
ND National Treasury
ND Public Service Commission
ND Tourism
ND Trade and Industry
NW Agriculture Land Reform and Rural Development
WC Community Safety
WC Premier
WC Transport and Public Works
<b>2. 4.2 Prevention of Fraud prevention</b>
EC Office of the Premier
EC Roads and Public Works
FS Treasury
GP Social Development
KZN Health
KZN Public Works
LP Department of Agriculture
LP Premier

MP Agriculture Rural Development and Land Administration <sup>1</sup>
ND Basic Education
ND Energy
ND Environmental Affairs
ND Mineral Resources
ND National Treasury
ND Public Service Commission
ND Science and Technology
ND Statistics South Africa
ND Trade and Industry
NW Agriculture Land Reform and Rural Development
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Health
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 5.1 Assessment of internal audit arrangements</b>
EC Economic Development, Environmental Affairs and Tourism
EC Human Settlements
EC Office of the Premier
EC Safety and Liaison
EC Social Development
EC Treasury
FS Economic Development Tourism and Environmental Affairs
FS Education
FS Sports Arts Culture and Recreation
FS Treasury
GP Agriculture and Rural Development
GP Economic Development
GP Education
GP Finance <sup>1</sup>
GP Housing
GP Infrastructure Development
GP Premier
GP Social Development
KZN Public Works
KZN Treasury
LP Cooperative Governance Human Settlement and Traditional Affairs
LP Department of Agriculture

LP Education1
LP Health1
LP Premier
LP Public Works
LP Safety Security and Liaison
LP Social Development
MP Agriculture Rural Development and Land Administration1
MP Education
MP Finance
MP Social Development
NC Cooperative Governance Human Settlement and Traditional Affairs
NC Economic Development and Tourism
NC Environment and Nature Conservation
NC Health
NC Office of the Premier
NC Social Development
NC Sports Arts and Culture
NC Transport Safety and Liaison
NC Treasury
ND Communication
ND Cooperative Governance
ND Energy
ND Government Communication and Information System
ND Health
ND Higher Education and Training
ND Justice and Constitutional Development
ND Labour
ND National Treasury
ND Performance Monitoring and Evaluation
ND Public Enterprises
ND Public Service and Administration
ND Science and Technology
ND Statistics South Africa
ND The Presidency
ND Trade and Industry
ND Water Affairs
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Economic Development Environment Conservation and Tourism
NW Finance
NW Health
NW Human Settlements
NW Human Settlements Public Safety and Liaison
NW Local Government and Traditional Affairs

NW Premier
NW Public Works Roads and Transport
NW Social Development Women Children and Persons with Disabilities
NW Sports Arts and Culture
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 6.1 Assessment of risk management arrangements</b>
EC Economic Development, Environmental Affairs and Tourism
EC Education
EC Health
EC Local Government and Traditional Affairs
EC Office of the Premier
EC Social Development
FS Economic Development Tourism and Environmental Affairs
FS Education
FS Police Roads and Transport
FS Sports Arts Culture and Recreation
FS Treasury
GP Agriculture and Rural Development
GP Economic Development
GP Education
GP Premier
GP Social Development
GP Treasury
KZN Premier
KZN Transport
LP Roads and Transport
LP Safety Security and Liaison
LP Social Development
MP Agriculture Rural Development and Land Administration <sup>1</sup>
NC Office of the Premier
NC Roads and Public Works
NC Social Development

ND Arts and Culture
ND Basic Education
ND Cooperative Governance
ND Defence
ND Government Communication and Information System
ND Health
ND Home Affairs <sup>1</sup>
ND Mineral Resources
ND National Treasury
ND Performance Monitoring and Evaluation
ND Public Service Commission
ND Science and Technology
ND Social Development
ND Sports and Recreation South Africa
ND Tourism
ND Trade and Industry
ND Transport
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Premier
NW Public Works Roads and Transport
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Premier
WC Transport and Public Works
<b>2. 7.1 Approved EA and HOD delegations for public administration in terms of the Public Service Act and Public Service Regulations</b>
EC Economic Development, Environmental Affairs and Tourism
EC Health
EC Local Government and Traditional Affairs
EC Office of the Premier
EC Roads and Public Works
EC Safety and Liaison
EC Social Development
EC Sport Recreation Arts and Culture
EC Transport
EC Treasury
FS Education
FS Sports Arts Culture and Recreation
FS Treasury
GP Agriculture and Rural Development

GP Economic Development
GP Education
GP Finance <sup>1</sup>
GP Health
GP Housing
GP Infrastructure Development
GP Premier
GP Social Development
GP Sports Arts Culture and Recreation
GP Treasury
KZN Community Safety and Liaison
KZN Economic Development and Tourism
KZN Education
KZN Health
KZN Human Settlements
KZN Public Works
KZN Social Development
KZN Transport
KZN Treasury
LP Cooperative Governance Human Settlement and Traditional Affairs
LP Economic Development Environment and Tourism
LP Premier
LP Safety Security and Liaison
LP Social Development
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Cooperative Governance and Traditional Affairs
MP Culture Sport and Recreation
MP Education
MP Safety Security and Liaison
MP Social Development
NC Economic Development and Tourism
NC Environment and Nature Conservation
NC Treasury
ND Agriculture Forestry and Fisheries
ND Basic Education
ND Cooperative Governance
ND Economic Development
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Higher Education and Training
ND Home Affairs <sup>1</sup>
ND Human Settlements

ND Justice and Constitutional Development
ND Labour
ND Mineral Resources
ND National Treasury
ND Performance Monitoring and Evaluation
ND Police
ND Public Administration Leadership and Management Academy
ND Public Works
ND Rural Development and Land Affairs
ND Science and Technology
ND Social Development
ND Statistics South Africa
ND Trade and Industry
ND Water Affairs
ND Women Children and Persons with Disabilities
NW Agriculture Land Reform and Rural Development
NW Basic Education and Training
NW Premier
NW Public Works Roads and Transport
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 7.2 Approved HOD delegations for financial administration in terms of the PFMA</b>
EC Economic Development, Environmental Affairs and Tourism
EC Education
EC Local Government and Traditional Affairs
EC Transport
EC Treasury
FS Cooperative Governance and Traditional Affairs
FS Economic Development Tourism and Environmental Affairs
FS Education
FS Social Development
FS Treasury
GP Agriculture and Rural Development

GP Community Safety
GP Education
GP Finance <sup>1</sup>
GP Health
GP Premier
GP Social Development
KZN Education
KZN Human Settlements
KZN Public Works
KZN Transport
LP Cooperative Governance Human Settlement and Traditional Affairs
LP Economic Development Environment and Tourism
LP Premier
LP Roads and Transport
LP Safety Security and Liaison
LP Treasury
MP Agriculture Rural Development and Land Administration <sup>1</sup>
MP Cooperative Governance and Traditional Affairs
MP Education
MP Finance
MP Social Development
NC Cooperative Governance Human Settlement and Traditional Affairs
NC Environment and Nature Conservation
NC Health
NC Roads and Public Works
NC Social Development
NC Treasury
ND Agriculture Forestry and Fisheries
ND Communication
ND Correctional Services
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Higher Education and Training
ND Home Affairs <sup>1</sup>
ND Human Settlements
ND Justice and Constitutional Development
ND Military Veterans
ND Mineral Resources
ND National Treasury
ND Performance Monitoring and Evaluation
ND Public Works
ND Social Development



ND Sports and Recreation South Africa
ND Statistics South Africa
ND The Presidency
ND Tourism
ND Trade and Industry
NW Agriculture Land Reform and Rural Development
NW Health
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2. 8.1 Corporate governance of ICT</b>
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>2.10.1 Promotion of Access to Information</b>
FS Premier
LP Department of Agriculture
LP Economic Development Environment and Tourism
LP Roads and Transport
LP Treasury
MP Finance
NC Economic Development and Tourism
NC Office of the Premier
ND Science and Technology

WC Community Safety
WC Transport and Public Works
<b>3.1.1 Human Resource Planning</b>
FS Public Works
KZN Treasury
LP Social Development
ND Justice and Constitutional Development
ND Performance Monitoring and Evaluation
ND Tourism
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Environmental Affairs and Development Planning
WC Human Settlements
WC Local Government
WC Premier
<b>3.1.2 Organisational Design and Implementation</b>
EC Sport Recreation Arts and Culture
FS Economic Development Tourism and Environmental Affairs
GP Economic Development
KZN Treasury
LP Premier
MP Cooperative Governance and Traditional Affairs
MP Finance
NC Social Development
ND Energy
ND Environmental Affairs
ND Performance Monitoring and Evaluation
ND Science and Technology
WC Local Government
<b>3.1.3 Human Resources Development Planning</b>
GP Social Development
ND Agriculture Forestry and Fisheries
ND Health
ND Justice and Constitutional Development
ND Mineral Resources
ND Science and Technology
WC Community Safety
WC Cultural Affairs and Sport
WC Treasury
<b>3.2.1 Pay sheet certification</b>
FS Economic Development Tourism and Environmental Affairs
KZN Health
KZN Human Settlements

KZN Treasury
LP Health1
MP Agriculture Rural Development and Land Administration1
MP Education
ND Agriculture Forestry and Fisheries
ND Economic Development
ND Energy
ND Environmental Affairs
ND Performance Monitoring and Evaluation
ND Tourism
NW Agriculture Land Reform and Rural Development
NW Health
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Health
WC Transport and Public Works
<b>3.2.2 Application of recruitment and retention practices</b>
EC Office of the Premier
EC Treasury
FS Economic Development Tourism and Environmental Affairs
GP Economic Development
KZN Treasury
MP Culture Sport and Recreation
NC Roads and Public Works
NC Social Development
ND Cooperative Governance
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Justice and Constitutional Development
ND National Treasury
ND Performance Monitoring and Evaluation
ND Public Enterprises
ND Public Service Commission
ND Rural Development and Land Affairs
ND Science and Technology
ND Trade and Industry
ND Transport
WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism

WC Environmental Affairs and Development Planning
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>3.2.4 Management of diversity</b>
ND Government Communication and Information System
<b>3.2.5 Management of Employee Health</b>
GP Economic Development
GP Social Development
LP Department of Agriculture
LP Roads and Transport
NC Social Development
<b>3.3.1 Implementation of Level 1-12 Performance Management System</b>
EC Office of the Premier
EC Treasury
FS Cooperative Governance and Traditional Affairs
FS Economic Development Tourism and Environmental Affairs
FS Premier
GP Education
GP Infrastructure Development
KZN Premier
KZN Public Works
KZN Treasury
LP Health1
MP Agriculture Rural Development and Land Administration1
NC Environment and Nature Conservation
NC Office of the Premier
NC Social Development
ND Basic Education
ND Communication
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND Performance Monitoring and Evaluation
ND Police
ND Public Administration Leadership and Management Academy
ND Public Enterprises
ND Science and Technology
ND Tourism
ND Trade and Industry
NW Human Settlements Public Safety and Liaison

WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Local Government
WC Premier
WC Social Development
WC Transport and Public Works
WC Treasury
<b>3.3.2 Implementation of SMS Performance Management System (excluding HODs)</b>
KZN Treasury
MP Culture Sport and Recreation
ND Basic Education
ND Environmental Affairs
ND Health
ND Performance Monitoring and Evaluation
ND Science and Technology
ND Trade and Industry
WC Agriculture
WC Community Safety
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Human Settlements
WC Social Development
WC Transport and Public Works
WC Treasury
<b>3.3.3 Implementation of Performance Management System for HOD</b>
GP Education
GP Finance <sup>1</sup>
MP Culture Sport and Recreation
MP Safety Security and Liaison
NC Agriculture Land Reform and Rural Development
NC Economic Development and Tourism
ND Energy
ND Environmental Affairs
ND Performance Monitoring and Evaluation
ND Science and Technology
ND The Presidency
ND Transport

WC Agriculture
WC Community Safety
WC Cultural Affairs and Sport
WC Economic Development and Tourism
WC Education
WC Environmental Affairs and Development Planning
WC Health
WC Local Government
WC Premier
WC Transport and Public Works
WC Treasury
<b>3.4.2 Management of disciplinary cases</b>
FS Human Settlements
KZN Treasury
MP Agriculture Rural Development and Land Administration <sup>1</sup>
NC Social Development
ND Government Communication and Information System
ND Human Settlements
ND Mineral Resources
ND Performance Monitoring and Evaluation
ND Trade and Industry
<b>4.1.1 Demand Management</b>
FS Treasury
GP Finance <sup>1</sup>
KZN Premier
ND Agriculture Forestry and Fisheries
ND Science and Technology
WC Agriculture
<b>4.1.2 Acquisition Management</b>
EC Social Development
FS Agriculture & Rural development
GP Finance <sup>1</sup>
KZN Premier
KZN Treasury
MP Cooperative Governance and Traditional Affairs
MP Social Development
NC Social Development
ND Independent Police Investigative Directorate
ND Justice and Constitutional Development
ND Mineral Resources
ND National Treasury
ND Public Service Commission
ND Rural Development and Land Affairs
ND Science and Technology

ND Tourism
ND Trade and Industry
<b>4.1.3 Logistics management</b>
FS Cooperative Governance and Traditional Affairs
GP Finance <sup>1</sup>
MP Cooperative Governance and Traditional Affairs
MP Social Development
NC Social Development
ND Independent Police Investigative Directorate
ND Public Service Commission
WC Community Safety
WC Economic Development and Tourism
<b>4.1.4 Disposal management</b>
EC Office of the Premier
EC Rural Development and Agrarian Reform
KZN Premier
KZN Treasury
LP Department of Agriculture
MP Cooperative Governance and Traditional Affairs
MP Social Development
NC Social Development
ND Agriculture Forestry and Fisheries
ND Communication
ND Cooperative Governance
ND Environmental Affairs
ND Government Communication and Information System
ND Health
ND National Treasury
ND Performance Monitoring and Evaluation
ND Public Administration Leadership and Management Academy
ND Public Service Commission
ND Rural Development and Land Affairs
ND Science and Technology
ND Statistics South Africa
ND Tourism
<b>4.2.1 Management of cash flow and expenditure vs. budget</b>
EC Human Settlements
EC Office of the Premier
EC Rural Development and Agrarian Reform
EC Sport Recreation Arts and Culture
FS Agriculture & Rural development
FS Social Development
GP Housing
GP Premier

GP Social Development
KZN Cooperative Governance and Traditional Affairs
KZN Human Settlements
KZN Premier
KZN Public Works
KZN Transport
LP Cooperative Governance Human Settlement and Traditional Affairs
LP Department of Agriculture
LP Economic Development Environment and Tourism
LP Health1
LP Premier
LP Roads and Transport
MP Social Development
NC Education1
NC Environment and Nature Conservation
NC Sports Arts and Culture
ND Basic Education
ND Communication
ND Cooperative Governance
ND Defence
ND Energy
ND Environmental Affairs
ND Government Communication and Information System
ND Higher Education and Training
ND Justice and Constitutional Development
ND Mineral Resources
ND National Treasury
ND Performance Monitoring and Evaluation
ND Police
ND Public Enterprises
ND Public Service and Administration
ND Public Service Commission
ND Science and Technology
ND Statistics South Africa
ND Tourism
ND Trade and Industry
ND Transport
NW Finance
NW Public Works Roads and Transport
WC Cultural Affairs and Sport
<b>4.2.2 Payment of suppliers</b>
LP Premier
NC Social Development
ND Energy



ND Environmental Affairs
ND Performance Monitoring and Evaluation
ND Science and Technology
ND Trade and Industry
WC Community Safety
<b>4.2.3 Management of unauthorised, irregular, fruitless, and wasteful expenditure</b>
EC Office of the Premier
KZN Cooperative Governance and Traditional Affairs
LP Department of Agriculture
MP Social Development
NC Social Development
ND Agriculture Forestry and Fisheries
ND Communication
ND Environmental Affairs
ND Justice and Constitutional Development
ND Mineral Resources
ND Performance Monitoring and Evaluation
ND Public Administration Leadership and Management Academy
ND Public Service and Administration
ND Public Service Commission
ND Science and Technology
ND The Presidency
ND Trade and Industry
ND Transport
NW Finance
WC Economic Development and Tourism
WC Transport and Public Works